

BARBADOS



SCHEDULES

OF

PERSONAL EMOLUMENTS

2010 – 2011

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SCHEDULES

OF

PERSONAL EMOLUMENTS

2010 – 2011

**AUTHORITY FOR EXPENDITURE INCURRED UNDER
PERSONAL EMOLUMENTS**

All Personal Emoluments except otherwise stated are governed by:

- (1) The Public Service (General) Order, 2008
- (2) The Public Service (Teachers) Order, 2008
- (3) The Public Service (Part-Time Officers) Order, 2008

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**SUMMARY OF PERSONAL EMOLUMENTS
2010 - 2011**

Head	Ministry / Department	Total Personal Emoluments 2010-2011
10	Governor-General	1,043,124
13	Prime Minister's Office	27,742,078
15	Cabinet Office	14,820,963
16	Ministry of the Civil Service	14,679,074
17	Ombudsman	457,398
18	Audit	4,002,614
23	Ministry of Health	117,777,545
28	Ministry of Home Affairs	41,919,385
29	Office of the Director of Public Prosecutions	1,173,733
30	Attorney General	121,751,693
32	Ministry of Foreign Affairs and Foreign Trade	30,473,929
38	Ministry of Housing and Lands	12,039,078
40	Ministry of Transport and Works	71,520,323
54	Ministry of Education and Human Resource Development	296,880,105
55	Ministry of Tourism	2,986,418
56	Ministry of Community Development & Culture	9,619,821
62	Ministry of Finance, Investment, Telecommunications and Energy	72,298,471
63	Ministry of Labour and Immigration	16,336,489
64	Ministry of Youth, Family and Sports	7,352,373
65	Ministry of Economic Affairs, Empowerment, Innovation, Trade, Industry and Commerce	13,704,963
66	Ministry of Environment, Water Resources and Drainage	19,351,572
67	Ministry of Social Care, Constituency Empowerment, Urban and Rural Development	6,114,648
68	Ministry of International Business and International Transport	13,487,841
69	Ministry of Agriculture	38,729,256
Total		956,262,894

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50	Post Office	26,214,533
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**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
10.	Governor-General						
0001.	001. Governor-General's Establishment Governor-General	766,857	134,170	77,400	7,969	56,728	1,043,124
	Total	766,857	134,170	77,400	7,969	56,728	1,043,124

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 10 GOVERNOR-GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			001. Governor-General's Establishment				
			Subprogram 0001:				
			GOVERNOR-GENERAL				
			<i>Statutory Personal Emoluments</i>				
101.			Governor-General (a)	Fixed	220,998	220,998	220,998
(1)	1	1	Private Secretary and Administrative Officer	S.5	98,087	98,087	98,087
(2)	1	1	Clerk, Privy Council	S.6	88,183	88,183	88,183
(3)	1	1	Executive Assistant	Z.16-11	50,888	50,888	50,888
(4)	1	1	Head Butler	Z.27-20			
(5)			Housekeeper	Z.27-20			
(6)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(7)	2	2	Butler	Z.38-34	60,388	60,388	60,388
(8)	2	2	Cook	Z.38-36	49,960	49,960	49,960
(9)	3	3	General Worker	CX	69,735	69,735	69,735
(10)	4	4	Maid	Z.38	92,971	92,971	92,971
(11)			Statutory Duty Allowance		32,400	32,400	32,400
(12)			Governor-General Travel Allowance		45,000	45,000	45,000
(13)							
	16	16	Total Item 101		844,257	844,257	844,257
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		32,855	32,855	32,855
(2)			Temporary Staff		101,315	101,315	101,315
(3)			Telephone Allowance		2,250	2,250	2,250
(4)			Travel Allowance		5,719	5,719	5,719
			Total Item 102		142,139	142,139	142,139
103.			<i>National Insurance Contributions</i>				
(1)					55,748	55,748	56,728
			Total Item 103		55,748	55,748	56,728
	16	16	Total Subprogram 0001: Governor-General		1,042,144	1,042,144	1,043,124

NOTE: (a) Governor-General (Conditions of Service) Act, Cap. 6.

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
13.	Prime Minister's Office						
7000.	040. Direction and Policy Formulation Services						
	General Management and Coordination Services	2,044,015	693,093		39,858	225,513	3,002,479
0041.	Prime Minister's Official Residence	451,072	53,079			43,075	547,226
0144.	Town and Country Planning	2,409,955	1,162,810		31,479	289,863	3,894,107
0042.	041. National Defence and Security Preparedness						
	General Security	10,426,693	2,110,797		116,238	1,141,250	13,794,978
0050.	044. Government Printing						
	The Government Printing Services	2,961,022	392,481		932	297,206	3,651,641
0046.	203. Information and Broadcasting Services						
	Operation of Government Information Service	2,362,546	280,104		16,003	192,994	2,851,647
	Total	20,655,303	4,692,364		204,510	2,189,901	27,742,078

NOTE: The Permanent Secretary Prime Minister's Office is Accounting Officer for Head 13.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 7000: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Permanent Secretary	S.1	147,926	147,926	147,926
(1)	1	1	Chief Research Officer	S.5	98,087	98,087	98,087
(2)	1	1	Director of Communications	S.6	79,609	79,609	
(3)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(4)	1	1	Administrative Officer I	Z.6-1	128,792	128,792	120,257
(5)	2	2	Senior Accountant	Z.6-1	68,511	68,511	68,511
(6)	1	1	Economist I/II	Z.10-3			63,875
(7)	1	1	Senior Executive Secretary	Z.10-3	54,227	54,227	55,710
(8)	1	1	Maintenance Co-ordinator	Z.10-6	58,587	58,587	58,587
(9)	1	1	Administrative Officer II	Z.16-8	437,078	437,078	309,279
(10)	8	9	Executive Secretary/Secretary	Z.16-11	219,532	219,532	269,452
(11)	4	6	Executive Officer	Z.16-11	49,684	49,684	50,887
(12)	1	1	Secretary	Z.23-17			
(13)			Field Officer	Z.16-11			
(14)			Clerical Officer	Z.38-24	178,235	178,235	98,808
(15)	5	5	Stenographer Typist	Z.38-24	91,979	91,979	69,627
(16)	3	2	Clerk/Typist	Z.38-24	100,380	100,380	124,899
(17)	4	4	Senior Messenger	Z.33-24	33,609	33,609	34,500
(18)	1	1	Messenger	Z.38-30	29,324	29,324	30,192
(19)	1	1	Driver/Messenger	Z.38-30	86,090	86,090	85,654
(20)	3	3	Telephone Operator	Z.38-30	60,386	60,386	60,386
(21)	2	2	Maid	Z.38	162,708	162,708	162,708
(22)	7	7	General Worker	Z.39			23,244
(23)			Cleaner	Cat. X	23,244	23,244	23,244
(24)	1	1					
	50	52	Total Item 101		2,196,171	2,196,171	2,044,015
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		629,775	629,775	572,072
(2)			Acting Allowances and Payment of Substitutes		105,651	105,651	101,021
(3)			Entertainment Allowance		12,948	12,948	14,343
(4)			Duty Allowance		3,900	3,900	3,900
(5)			Travel Allowance		11,221	11,221	12,430
(6)			Telephone Allowance		9,063	9,063	9,185
(7)			Overtime		20,000	20,000	20,000
			Total Item 102		792,558	792,558	732,951
103.			<i>National Insurance Contributions</i>				
(1)					220,474	220,474	225,513
			Total Item 103		220,474	220,474	225,513
	50	52	Total Subprogram 7000: General Management and Coordination Services		3,209,203	3,209,203	3,002,479

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Services Subprogram 0041: PRIME MINISTER'S OFFICIAL RESIDENCE <i>Statutory Personal Emoluments</i>				
(1)	2	2	Executive Personal Assistant	Z.16-11	101,776	101,776	101,776
(2)	1	1	Housekeeper	Z.27-20	39,639	39,639	39,639
(3)	1	1	Butler	Z.38-34	26,718	26,718	26,718
(4)	1	1	Cook	Z.38-34	26,718	26,718	26,718
(5)	7	7	Maid	CX	162,715	162,715	162,715
(6)	1	1	Gardener	CIX	23,771	23,771	23,771
(7)	3	3	General Worker	CX	69,735	69,735	69,735
	16	16	Total Item 101		451,072	451,072	451,072
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary		31,975	31,975	31,975
(2)			Acting Allowances and Payment of Substitutes		21,105	21,105	21,104
			Total Item 102		53,080	53,080	53,079
103.			<i>National Insurance Contributions</i>				
(1)					42,388	42,388	43,075
			Total Item 103		42,388	42,388	43,075
	16	16	Total Subprogram 0041: Prime Minister's Official Residence		546,540	546,540	547,226

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 0144: TOWN AND COUNTRY PLANNING				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Town Planner	S.3	121,350	121,350	
(2)	1	1	Deputy Chief Town Planner	S.5	98,088	98,088	
(3)	3	3	Senior Town Planner	S.8	226,557	226,557	
(4)	1	1	Systems/Network Administrator	S.9	71,026	71,026	71,026
(5)	1	1	Architect	Z.6-1	68,511	68,511	68,511
(6)	1	1	Programmer/Analyst	Z.6-1	64,648	64,648	66,965
(7)	8	8	Town Planner/Assistant Town Planner	Z.10-1/	430,658	430,658	
(8)	1	1	Chief Planning Assistant	Z.10-3	63,875	63,875	63,875
(9)	4	5	Senior Planning Assistant	Z.16-8	221,360	221,360	276,700
(10)	1	1	Executive Officer	Z.16-11	50,888	50,888	50,888
(11)	1	1	Executive Secretary/	Z.16-11	42,634	42,634	42,634
(12)	21	21	Planning Assistant I/II	Z.23-14	896,558	896,558	904,928
			Planning Assistant II	Z.33-24			
(13)	1	1	Draughtsman	Z.23-17			
(14)		1	GIS Technician	Z23-17			38,391
(15)	1	1	Computer Operator	Z.23-17	42,634	42,634	42,634
(16)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	37,477
(17)	1	1	Senior Clerk	Z.23-17	40,721	40,721	41,719
(18)	1	1	Assistant Personnel Officer	Z.23-17	42,634	42,634	42,634
(19)	10	10	Clerical Officer	Z.38-24	346,436	346,436	343,514
(20)	6	6	Stenographer/Typist	Z.38-24	211,150	211,150	204,230
(21)	1	1	Telephone Operator/Receptionist	Z.38-30	30,194	30,194	30,194
(22)	1	1	Driver/Messenger	Z.38-30	30,194	30,194	30,194
(23)	1	1	Vault Attendant	Z.38-30	30,194	30,194	30,194
(24)	1	1	Maid	Cat.X	23,247	23,247	23,247
	69	71	Total Item 101		3,196,191	3,196,191	2,409,955
102			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		141,805	141,805	1,071,740
(2)			Acting Allowance/ Payment of Substitutes		77,291	77,291	85,323
(3)			Entertainment Allowance		6,723	6,723	14,895
(4)			Travel Allowance		7,425	7,425	13,161
(5)			Telephone Allowance		2,204	2,204	3,423
(6)			Overtime		3,114	3,114	5,747
			Total Item 102		238,562	238,562	1,194,289
103			<i>National Insurance Contributions</i>				
(1)					284,741	284,741	289,863
			Total Item 103		284,741	284,741	289,863
	69	71	Total Subprogram 0144: Town and Country Planning		3,719,494	3,719,494	3,894,107

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			041. National Defence and Security Preparedness Subprogram 0042: GENERAL SECURITY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,927
(2)	1	1	Deputy Permanent Secretary	S.4	121,350	121,350	121,350
(3)	1	1	Chief Security Officer	S.4			
(4)	2	2	Senior Administrative Officer	S.6	176,366	176,366	176,366
(5)		1	Administrative Officer I	Z.6-1			67,352
(6)	1	1	Senior Security Officer	Z.6-1	68,511	68,511	68,511
(7)	1	1	Security Officer I	Z.10-3	58,587	58,587	53,484
(8)	4	4	Security Officer II	Z.16-11	221,175	221,175	210,495
(9)	4	4	Security Officer III	Z.23-17	169,371	169,371	161,135
(10)	1	1	Administrative Officer II	Z.16-8	55,340	55,340	55,340
(11)	1	1	Executive Officer	Z.16-11	45,570	45,570	49,032
(12)	1	1	Accountant	Z.16-8	49,157	49,157	50,640
(13)	1	1	Secretary	Z.23-17	42,634	42,634	36,645
(14)	1	1	Senior Clerk	Z.23-17	42,634	42,634	40,555
(15)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	37,476
(16)	3	3	Clerical Officer	Z.38-24	97,809	97,809	90,319
(17)	2	2	Stenographer/Typist	Z.36-24	71,294	71,294	71,294
(18)	1	1	Clerk/Typist	Z.38-24	32,867	32,867	33,758
(19)	1	1	Driver/Messenger	Z.38-30	25,632	25,632	26,501
(20)	19	23	Senior Security Guard	Z.33-24	662,988	662,988	786,426
(21)	263	278	Security Guard	Z.38-30	7,768,344	7,768,344	8,118,843
(22)	1	1	Maid	Z.38	23,244	23,244	23,244
	311	331	Total Item 101		9,923,433	9,923,433	10,426,693
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		987,002	987,002	1,441,677
(2)			Acting Allowances and Payment of Substitutes		601,343	601,343	669,120
(3)			Duty Allowances		47,400	47,400	47,400
			Travel Allowance		23,760	23,760	28,263
			Telephone Allowance		16,116	16,116	19,061
(4)			Entertainment Allowance		19,422	19,422	21,514
			Total Item 102		1,695,043	1,695,043	2,227,035
103.			<i>National Insurance Contributions</i>				
(1)					1,023,147	1,023,147	1,141,250
			Total Item 103		1,023,147	1,023,147	1,141,250
	311	331	Total Subprogram 0042: General Security		12,641,623	12,641,623	13,794,978

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			044. Government Printing Services Subprogram 0050: PRINTING DEPARTMENT <i>Statutory Personal Emoluments</i> 1. Administrative				
(1)	1	1	Government Printer	S.5	98,087	98,087	98,087
(2)	1	1	Deputy Government Printer	S.7	81,575	81,575	81,575
(3)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(4)	1	1	Storekeeper	Z.33-24	29,904	29,904	30,786
(5)	5	5	Clerical Officer	Z.38-24	169,115	169,115	170,891
(6)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(7)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,193
(8)	2	2	Porter/Cleaner	Z.38-34	53,436	53,436	53,436
(9)	1	1	Maid	CX	23,243	23,243	23,243
	14	14	Total Administrative		563,834	563,834	566,492
			2. Technical				
(10)	1	1	Hansard Editor	Z.5-3			
(11)	1	1	Assistant Government Printer	Z.5-3	61,818	61,818	63,581
(12)	1	1	Chief Compositor	Z.16-11	49,032	49,032	50,516
(13)	1	1	Senior Photographer	Z.16-11	44,758	44,758	46,188
(14)	1	1	Foreman Binder	Z.16-11	44,372	44,372	45,817
(15)	1	1	Foreman Machine Operator	Z.16-11	43,792	43,792	45,445
(16)	1	1	Foreman Mechanic	Z.16-11	50,888	50,888	50,888
(17)	1	1	Graphic Artist	Z.23-14	46,435	46,435	46,435
(18)	3	3	Senior Compositor	Z.23-17	120,249	120,249	122,245
(19)	1	1	Compiler of Official Gazette	Z.23-17	42,634	42,634	42,634
(20)	1	1	Designs Officer	Z.23-17	42,214	42,214	42,634
(21)	4	4	Proof Reader I/II	Z.33-24/ Z.23-17	165,878	165,878	166,876
(22)	1	1	Photographer	Z.23-17	37,477	37,477	38,475
(23)	1	1	Assistant Foreman Binder	Z.23-17	41,220	41,220	42,218
(24)	1	1	Asst. Foreman Machine Operator	Z.23-17	42,634	42,634	42,634
(25)	1	1	Letter Press Operator	Z.23-17	41,885	41,885	42,634
(26)	1	1	Mechanic	Z.23-17	40,804	40,804	41,802
(27)	3	3	Senior Machine Operator	Z.27-20	116,422	116,422	118,169
(28)	3	3	Senior Binder	Z.27-20	116,423	116,423	117,503
(29)	6	6	Binder	Z.33-24	189,129	189,129	195,075
(30)	2	2	Assistant Photographer	Z.33-24	63,292	63,292	64,826
(31)	6	6	Machine Operator	Z.33-24	193,752	193,752	197,286
(32)	1	1	Junior Mechanic	Z.33-24	27,587	27,587	27,587
(33)	11	11	Compositor	Z.38-24	363,415	363,415	372,197
(34)	14	14	Binder's Assistant	Z.33-24	371,373	371,373	370,865
	68	68	Total Technical		2,357,483	2,357,483	2,394,530
	82	82	Total Item 101		2,921,317	2,921,317	2,961,022

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Apprentice		56,735	56,735	75,221
(2)			Overtime		213,840	213,840	213,840
(3)			Telephone Allowance		844	844	932
(4)			Acting Allowance and Payment of Substitutes		102,534	102,534	103,420
			Total Item 102		373,953	373,953	393,413
103.			<i>National Insurance Contributions</i>				
(1)					295,901	295,901	297,206
			Total Item 103		295,901	295,901	297,206
	82	82	Total Subprogram 0050: Printing Department		3,591,171	3,591,171	3,651,641

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			203. Information and Broadcasting Services Subprogram 0046: GOVERNMENT INFORMATION SERVICE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Information Officer	S.4	109,114	109,114	109,114
(2)	1	1	Deputy Chief Information Officer	S.6	88,183	88,183	88,183
(3)	3	3	Senior Information Officer	S.9	213,078	213,078	213,078
(4)	3	3	Cinematographer	Z.10-3	191,625	191,625	191,622
(5)			Assistant Cinematographer	Z.16-11			
(6)	17	17	Information Officer	Z.10-03			
(7)			Assistant Information Officer	(Q.B.) Z.16-11	1,048,589	1,048,589	1,052,100
(8)	1	1	Librarian	Z.10-03	63,875	63,875	63,874
(9)		1	Librarian Assistant	Z23-17			42,634
(10)	2	2	Senior Photographer	Z.16-11/			
(11)			Photographer	Z.23-17	85,268	85,268	80,610
(12)	1	1	Technician I	Z.16-11	50,888	50,888	50,887
(13)	1	1	Marketing Officer	Z.16-11	46,312	46,312	47,795
(14)	1	1	Technical Operator (Radio)	Z.16-11	50,888	50,888	50,887
(15)	1	1	Executive Officer	Z.16-11	50,888	50,888	47,547
(16)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(17)	2	2	Clerical Officer	Z.38-24	71,294	71,294	68,810
(18)	3	3	Stenographer/Typist	Z.36-24	104,458	104,458	98,952
(19)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,192
(20)	2	2	Driver/Operator	Z.38-30	60,386	60,386	60,384
(21)	1	1	Maid	CX	23,243	23,243	23,243
	42	43	Total Item 101		2,330,916	2,330,916	2,362,546
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		25,300	25,300	12,000
(2)			Acting Allowances and Payment of Substitutes		117,176	117,176	117,176
(3)			Tempoary Staff		190,932	190,932	150,928
(4)			Travel Allowance		6,600	6,600	7,311
(4)			Telephone Allowance		1,875	1,875	2,072
			Entertainment		5,976	5,976	6,620
			Total Item 102		347,859	347,859	296,107
103.			<i>National Insurance Contributions</i>				
(1)					187,557	187,557	192,994
			Total Item 103		187,557	187,557	192,994
	42	43	Total Subprogram 0046: Government Information Service		2,866,332	2,866,332	2,851,647

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
15.	Cabinet Office						
7020.	070. Cabinet Secretariat General Management and Coordination Services	3,843,957	2,565,233	923,420	44,978	208,805	7,586,393
0073.	071. Constitutional and other Statutory Authorities Electoral and Boundaries Commission	1,441,634	1,579,917		296,069	255,785	3,573,405
0020.	020. Judiciary Judges	2,239,109	328,558	669,862	353,776	69,860	3,661,165
	Total	7,524,700	4,473,708	1,593,282	694,823	534,450	14,820,963

NOTE:

The Cabinet Secretary is Accounting Officer for Head 15.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 15 CABINET OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			070. Cabinet Secretariat Subprogram 7020: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.			Prime Minister	Fixed	203,176	203,176	203,176
(1)	1	1	Deputy Prime Minister	Fixed	172,710	172,710	172,710
(2)	1	1	Minister	Fixed	2,438,112	2,438,112	2,438,112
(3)	16	16	Parliamentary Secretary	Fixed	147,926	147,926	147,926
(4)	1	1	Secretary to the Cabinet	S.1	147,926	147,926	147,926
(5)	1	1	Deputy Permanent Secretary	S.4	121,350	121,350	121,350
(6)	1	1	Administrative Officer I	Z.6-1	60,202	60,202	61,965
(7)	1	1	Administrative Officer II	Z.16-8	47,788	47,788	49,279
(8)	1	1	Senior Executive Officer	Z.10-3	63,874	63,874	63,874
(9)	2	2	Accountant	Z.16-8	55,339	55,339	55,339
(10)	1	1	Executive Secretary	Z.16-11	42,634	42,634	46,869
(11)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(12)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(13)	1	1	Clerical Officer	Z.38-24	106,938	138,913	133,938
(14)	4	4	Stenographer/Typist	Z.38-24	58,858	58,858	60,618
(15)	2	2	Cook	Z.38-24		23,243	24,111
(16)		1	Maid	CX1		23,243	23,243
(17)		1	Statutory Entertainment Allowances		494,606	494,606	494,606
(18)			Statutory Traveling Allowance		428,814	428,814	428,814
(19)							
	35	37	Total Item 101		4,683,774	4,762,235	4,767,377
102.			<i>Other Personal Emoluments</i>				
(1)	1	1	Deputy Permanent Secretary	S.3			121,350
(2)	1	1	Personal Assistant to the Prime Minister	S.5	98,087	98,087	98,087
(3)	1	1	Senior Administrative Officer I	S.6	88,182	88,182	88,182
(4)	1	1	Executive Assistant	S.9	71,026	71,026	71,026
(5)	1	1	Press Secretary	S.9	71,026	71,026	71,026
(6)	1	1	Senior Research Officer	Z.6-1			68,511
(7)	1	1	Executive Personal Secretary	Z.10-3	53,855	53,855	54,968
(8)	17	17	Personal Assistants to Ministers	Z.3	1,085,863	1,085,863	1,085,863
(9)	1	1	Clerk/Typist	Z.38-24	28,454	28,454	26,500
(10)	1	1	Clerical Assistant	Z.38-24			27,568
(11)			Acting Allowance and Payment of Substitutes		274,955	274,955	278,901
(12)			Commutated travel Allowances		142,454	142,454	151,289
(13)			Entertainment Allowances		36,499	36,499	44,978
(14)			Telephone Allowances		4,859	4,859	23,101
(15)			Telecommunications Allowances				105,500
(16)			Gratuities Payable to Personal Staff of the Prime Minister and Personal Assistants to Ministers & Consultant		281,661	281,661	281,493
(17)			Overtime		11,868	11,868	11,868
(18)							
	26	26	Total Item 102		2,248,789	2,248,789	2,610,211
103.			<i>National Insurance Contributions</i>		193,095	193,095	208,805
(1)			Total Item 103		193,095	193,095	208,805
	61	63	Total Subprogram 7020: General Management and Coordination Services		7,125,658	7,204,119	7,586,393

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 15 CABINET OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			071. Constitutional and Statutory Authority				
			Subprogram 0073: ELECTORAL AND BOUNDARIES COMMISSION				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Electoral Officer	S.3	121,350	121,350	121,350
(1)	1	1	Deputy Chief Electoral Officer	S.6	88,183	88,183	88,183
(2)	1	1	Assistant Chief Electoral Officer	S.9	71,026	71,026	71,026
(3)	1	1	Senior Executive Officer	Z.10-3	63,581	63,581	63,875
(4)	1	1	Senior Photographer	Z.16-11	50,887	50,887	50,887
(5)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(6)	1	1	Secretary	Z.23-14	42,634	42,634	46,930
(7)	1	1	Photographer	Z.23-17	42,634	42,634	42,634
(8)	1	1	Senior Clerk	Z.23-17	39,805	39,805	40,804
(9)	1	1	Assistant Accountant	Z.23-17	40,055	40,055	41,636
(10)	1	1	Control Officers	Z.23-17	170,534	170,534	166,293
(11)	4	4	Assistant Photographer	Z.33-24	35,646	35,646	35,646
(12)	1	1	Operator	Z.38-24	71,293	71,293	61,568
(13)	2	2	Clerical Officer	Z.38-24	307,022	307,022	304,194
(14)	9	9	Clerk/Typist	Z.38-24	100,182	100,182	101,051
(15)	2	3	Stenographer/Typist	Z.36-24	70,072	70,072	71,043
(16)	3	2	Telephone Operator	Z.38-30	30,192	30,192	30,192
(17)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(18)	1	1	Cleaner	CX	23,243	23,243	23,243
(19)	1	1					
	34	34	Total Item 101		1,449,418	1,449,418	1,441,634
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		42,634	42,634	166,350
(2)	30	30	Registering Officers	Z.23-17	1,259,521	1,259,521	1,279,008
(3)			Entertainment Allowance		6,972	6,972	7,723
(4)			Overtime		20,000	20,000	20,000
(5)			Public Relations Overtime-New ID Card Project				71,925
(6)	2	2	Temporary Staff		167,078	167,078	42,634
(7)			Travel Allowance		258,127	258,127	285,929
(8)			Telephone Allowance		2,188	2,188	2,417
			Total Item 102		1,756,520	1,756,520	1,875,986
103.			<i>National Insurance Contributions</i>		256,931	256,931	255,785
(1)			Total Item 103		256,931	256,931	255,785
	66	66	Total Subprogram 0073: Electoral and Boundaries Commission		3,462,869	3,462,869	3,573,405

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 15 CABINET OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			020. Judiciary				
			Subprogram 0020:				
			JUDGES				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Justice		190,825	190,825	190,825
(1)	1	1					
(2)	4	4	Justices of Appeal		668,628	668,628	668,628
(3)	8	8	Judge of the High Court		1,230,809	1,230,809	1,230,749
(4)	1	1	Master of the High Court		148,907	148,907	148,907
(5)			Entertainment Allowances		251,284	251,284	251,284
(6)			Housing Allowance		36,000	36,000	
(7)			Judicial Allowances		401,475	401,475	401,475
(8)			Travel Allowance		11,703	11,703	11,703
(9)			Statutory Personal Allowances		5,400	5,400	5,400
	14	14	Total Item 101		2,945,031	2,945,031	2,908,971
102.			<i>Other Personal Emoluments</i>				
(1)			Administrative Officer II				49,279
(2)			Acting Allowances and Payment of Substitutes		279,279	279,279	279,279
(3)	2	2	Temporary Staff		46,485	46,485	
(4)			Judicial Allowances		133,825	133,825	133,825
(5)			Housing Allowance				44,460
(6)			Entertainment Allowances		83,359	83,359	83,359
(7)			Telephone Allowance		13,776	13,776	43,937
(8)			Transport Allowance		48,195	48,195	48,195
			Total Item 102		604,919	604,919	682,334
103.			<i>National Insurance Contributions</i>		59,261	59,261	69,860
(1)							
			Total Item 103		59,261	59,261	69,860
	16	16	Total Subprogram 0020: Judges		3,609,211	3,609,211	3,661,165

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of the Civil Service

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
16.	Ministry of the Civil Service						
7025.	050.Direction and Policy Formulation Services General Management and Coordination Services	2,878,309	496,655		321,022	182,546	3,878,532
0080.	080. Development of Management and Personal Skills Training Administration	1,287,544	64,844		844	110,440	1,463,672
0436.	081. Development of Management Structures Office of Public Sector Reform	1,173,254	43,753		18,395	79,351	1,314,753
0083.	082. Implementation of Personnel Conditions of Service Personnel Administration	3,518,092	1,010,822		47,835	355,040	4,931,789
0049.	043. Application of Modern Information Technology Data Processing	2,614,974	244,664		19,241	211,449	3,090,328
	Total	11,472,173	1,860,738		407,337	938,826	14,679,074

NOTES:

The Permanent Secretary (Civil Service) Ministry of the Civil Service is the Accounting Officer for Civil Service Division.
The Permanent Secretary (T.A.D.) Ministry of the Civil Service is the Accounting Officer for the Training Division.
The Chief Personnel Officer (P.A.D.) Ministry of the Civil Service is the Accounting Officer for P.A.D.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			050. Civil Service Subprogram 7025: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.							
(1)	7	7	Permanent Secretary	S.1	1,035,484	1,035,484	1,035,484
(2)	4	4	Deputy Permanent Secretary	S.3	485,399	485,399	485,399
(3)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(4)	1	1	Principal Classification Officer	S.6	88,183	88,183	88,183
(5)	1	1	E Government Development Officer	S.7			81,575
(6)	6	6	Administrative Officer I	Z.6-1	391,413	391,413	395,293
(7)	4	4	Administrative Officer II	Z.16-8	146,972	146,972	206,763
(8)	1	1	Accountant	Z.16-8	54,350	54,350	55,339
(9)	1	1	Senior Clerk	Z.23-17	40,887	40,887	42,634
(10)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(11)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,887	50,887	50,887
(12)	4	4	Clerical Officer	Z.38-24	101,560	101,560	102,452
(13)	2	2	Stenographer/Typist	Z.38-24	71,294	71,294	71,294
(14)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(15)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(16)	2	2	Maid	CX	46,488	46,488	46,488
(17)			Statutory Personal Allowance		25,317	25,317	25,317
	38	38	Total Item 101		2,729,435	2,729,435	2,878,309
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		91,086	91,087	95,931
(2)			Temporary Staff		457,299	457,299	375,724
(3)			Overtime		25,000	25,000	25,000
(4)			Entertainment Allowance		125,773	125,773	149,493
(5)			Special Allowances		8,439	8,439	8,439
(6)			Travel Allowance		126,720	126,720	140,369
(7)			Telephone Allowance		20,563	20,563	22,721
			Total Item 102		854,880	854,881	817,677
103.			<i>National Insurance Contributions</i>				
(1)					179,696	179,696	182,546
			Total Item 103		179,696	179,696	182,546
	38	38	Total Subprogram 7025: General Management and Coordination Services		3,764,011	3,764,012	3,878,532

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			080. Development of Managerial & Personnel Skills Subprogram 0080: TRAINING ADMINISTRATION <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Training Officer	S.4			
(2)	1	1	Deputy Principal Training Officer	S.6	88,182	88,182	88,182
(3)	5	5	Senior Training Officer	Z.6-1	322,182	322,182	326,124
(4)	1	1	Senior Executive Officer	Z.10-3	63,140	63,140	63,874
(5)	3	3	Training Officer	Z.16-8	154,144	154,144	206,393
(6)	1	1	Accountant	Z.16-8	53,608	53,608	55,092
(7)	1	1	Executive Officer	Z.16-11	50,516	50,516	50,887
(8)	1	1	Executive Secretary	Z.16-11	47,301	47,301	50,145
(9)	1	1	Library Assistant III	Z.38-24	28,889	28,889	29,758
(10)	1	1	Assistant Accountant	Z.23-17	41,552	40,554	41,552
(11)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(12)	4	4	Clerical Officer	Z.38-24	135,390	135,390	138,063
(13)	2	2	Stenographer/Typist	Z.38-24	63,811	63,811	64,680
(14)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(15)	1	1	Driver/Messenger	Z38-30	30,192	30,192	30,192
(16)	1	1	Cleaner	CX	23,245	23,245	23,245
(17)	1	1	Maid	CX	23,245	23,245	23,245
(18)	1	1	Watchman	CX	23,286	23,286	23,286
	28	28	Total Item 101		1,221,509	1,220,511	1,287,544
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		140,786	135,169	41,925
(2)	1	1	Training Officer		49,898		
(3)	1	1	W/Watchman		11,644	11,644	11,644
(4)			Overtime		10,855	10,855	11,275
(5)			Entertainment Allowance				
(6)			Travel Allowance		844	844	844
(7)			Telephone Allowance				
			Total Item 102		214,027	158,512	65,688
103			<i>National Insurance Contributions</i>				
(1)					115,377	115,377	110,440
			Total Item 103		115,377	115,377	110,440
	30	30	Total Subprogram 0080: Training Administration		1,550,913	1,494,400	1,463,672

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			081. Development of Management Structures				
			Subprogram 0436: OFFICE OF PUBLIC SECTOR REFORM				
			<i>Statutory Personal Emoluments</i>				
101.			Director	S.4	109,115	109,115	109,115
(1)	1	1	Deputy Director	S.6	88,183	88,183	88,183
(2)	1	1	Management Development Officer	Z.6 -1	675,296	675,296	680,667
(4)	10	10	Administrative Officer I	Z.6 -1	68,511	68,511	68,511
(5)	1	1	Administrative Officer II	Z.16-8	105,362	105,362	106,846
(6)	2	2	Communications Officer	Z.16-11	54,721	54,721	56,205
(7)	1	1	Clerk/Typist	Z.38-24	30,120	30,120	31,009
(8)	1	1	Clerical Officer	Z.38-24	35,647	35,647	
(9)	1	1	Stenographer/Typist	Z.38-24	32,718	32,718	32,718
(10)	1	1					
	19	19	Total Item 101		1,199,673	1,199,673	1,173,254
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of				
(2)			Substitutes		46,343	45,318	43,753
(3)			Travel Allowance		7,425	8,225	8,411
(4)			Telephone Allowance		2,110	2,335	2,368
(5)			Entertainment Allowance		7,447	7,447	7,616
			Total Item 102		63,325	63,325	62,148
103.			<i>National Insurance Contributions</i>				
(1)					80,119	80,119	79,351
			Total Item 103		80,119	80,119	79,351
	19	19	Total Subprogram 0436: Office of Public Sector Reform		1,343,117	1,343,117	1,314,753

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			082. Implementation of Personnel Condition of Service				
			Subprogram 0083: PERSONNEL ADMINISTRATION				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Personnel Officer	S.1	147,926	147,926	147,926
(1)	1	1	Chief Personnel Officer	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Chief Personnel Officer	S.4	121,350	121,350	121,350
(3)	2	2	Principal Personnel Officer	S.6	176,364	176,364	176,364
(4)	1	1	Secretary to the Commission	S.6	88,182	88,182	88,182
(5)	6	6	Senior Personnel Officer	Z.6-1	388,184	388,184	397,387
(6)	16	16	Personnel Officer	Z.16-8	885,424	885,424	885,424
(7)	4	4	Assistant Personnel Officer	Z.23-17	170,536	170,536	170,536
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	3	3	Senior Clerk	Z.23-17	127,902	127,902	127,902
(10)	2	2	Executive Secretary/Secretary	Z.16-11	90,553	90,553	95,219
(11)	16	16	Clerical Officer	Z.38-24	570,336	570,336	570,336
(12)	13	13	Stenographer/Typist	Z.38-24	460,462	462,168	463,232
(13)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(14)	1	1	Receptionist/Typist	Z.38-24	35,646	35,646	35,646
(15)	1	1	Receptionist/Telephone Operator	Z.38-30	30,192	30,192	30,192
(16)	1	1	Data Entry Operator II	Z.38-30	29,323	29,323	30,192
(17)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(18)	2	2	Maid/Cleaner	Z.38	46,488	46,488	46,488
(19)	1	1	General Worker	CX	23,244	23,244	23,244
	74	74	Total Item 101		3,500,584	3,502,290	3,518,092
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		245,982	245,982	245,982
(2)			Temporary Staff		743,239	743,239	758,840
(3)			Overtime		6,000	6,000	6,000
(4)			Travel Allowance		19,360	19,360	19,360
(5)			Telephone Allowance		6,563	6,563	6,563
(6)			Entertainment Allowance		21,912	21,912	21,912
			Total Item 102		1,043,056	1,043,056	1,058,657
103.			<i>National Insurance Contributions</i>				
(1)					347,118	347,118	355,040
			Total Item 103		347,118	347,118	355,040
	74	74	Total: Subprogram 0083: Personnel Administration		4,890,758	4,892,464	4,931,789

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			043 Application of Modern Information Technology				
			Subprogram 0049				
			DATA PROCESSING DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.4	109,114	109,114	109,114
(2)	1	1	Development Officer	S.6	88,183	88,183	88,183
(3)	1	1	Operations Controller	S.7	81,575	81,575	81,575
(4)	8	8	Senior Systems Analyst/ Systems Analyst	S.8 Z.10-1	562,757	562,757	553,926
(5)	3	3	Senior Programmer	Z.10-1	193,423	193,423	196,344
(6)	9	9	Programmer/Programmer Assistant	Z.16-6 Z.23-17	452,828	452,828	461,069
(7)	1	1	Data Librarian	Z.16-11	50,888	50,888	50,888
(8)	1	1	Senior Computer Operator	Z.16-11	46,065	46,065	47,549
(9)	3	3	Computer Operator	Z.23-17	115,427	115,427	118,432
(10)	2	2	Machine Supervisor	Z.16-11	93,737	93,737	96,952
(11)	10	10	Data Entry Operator I/II	Z.33-24/ Z.38-33			
(12)					266,214	266,214	265,142
(13)	1	1	Control Supervisor	Z.16-11	50,888	50,888	50,888
(14)	3	3	Control Officer	Z.23-17	121,913	121,913	122,578
(15)	6	6	Clerical Officer	Z.38-24	134,504	134,504	136,285
(16)	1	1	Secretary	Z.23-14	42,634	42,634	50,888
(17)	1	1	Stenographer	Z.36-24	35,647	35,647	35,647
(18)	1	1	Messenger	Z.38-31	30,194	30,194	30,194
(19)	1	1	Telephone Operator/Receptionist	Z.38-30	30,194	30,194	30,194
(20)	1	1	General Worker	CX,IX	23,246	23,246	23,246
(21)	1	1	Building Supervisor	Z.17	42,634	42,634	42,634
(22)	1	1	Maid	Cat. X	23,246	23,246	23,246
	57	57	Total Item 101		2,595,311	2,595,311	2,614,974
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		71,026	71,026	71,026
(2)			Non pensionable Allowance		89,495	89,495	89,495
(3)			Acting Allowances and Payment of Substitutes		73,343	73,343	73,343
(4)							
(5)			Overtime Allowance		8,757	8,757	10,800
(6)			Entertainment Allowance		7,221	7,221	7,999
(7)			Telephone Allowance		2,266	2,266	2,408
			Travel Allowance		7,975	7,975	8,834
			Total Item 102		260,083	260,083	263,905
102.							
(1)			National Insurance Contributions		210,092	210,092	211,449
			Total Item 103		210,092	210,092	211,449
103.							
(1)							
	57	57	Total Subprogram 0049: Data Processing Department		3,065,486	3,065,486	3,090,328

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
17.	Ombudsman						
090.	090. Investigation of Complaints against Government Departments Ombudsman	214,706	216,078			26,614	457,398
	Total	214,706	216,078			26,614	457,398

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 17 OMBUDSMAN	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			090. Investigations of Complaints Against Government Departments Subprogram 0090: OMBUDSMAN <i>Statutory Personal Emoluments</i>				
(1)	1	1	Investigations Officer	S.6	88,182	88,182	88,182
(2)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(3)	1	1	Secretary	Z.23-14	42,634	45,747	45,445
(4)	1	1	Driver/Messenger	Z.38-20	30,192	30,192	30,192
	4	4	Total Item 101		211,895	215,008	214,706
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		198,286	198,286	198,286
(2)			Payment of Acting Allowances of Substitutes		16,958	16,958	17,253
(3)			Overtime (driver)		487	487	539
			Total Item 102		215,731	215,731	216,078
103.			<i>National Insurance Contributions</i>				
(1)					25,649	25,649	26,614
	4	4	Total Item 103		25,649	25,649	26,614
	4	4	Total Subprogram 0090: Ombudsman		453,275	456,388	457,398

SUMMARY OF PERSONAL EMOLUMENTS

Under the Responsibility of the Minister of Finance

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
18.	Audit						
0100	100. Audit Auditing Services	3,349,835	335,589		34,075	283,115	4,002,614
	Total	3,349,835	335,589		34,075	283,115	4,002,614

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 18 AUDIT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			100. Audit Subprogram 0100: AUDITING SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Auditor General	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Auditor General	S.3	121,350	121,350	121,350
(3)	1	1	Audit Managers	S.5	98,087	98,087	98,087
(4)	3	3	Professional Auditor	S.5	294,261	294,261	294,261
(5)	7	7	Senior Auditor	Z.6-1	448,901	448,901	450,254
(6)		13	Auditor I	Z.16-8		461,874	680,823
(7)		26	Auditor II	Z.23-17		875,306	1,052,329
(8)			Auditor	Z.16-8			
(9)			Examiner	Z.23-17			
(10)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,887	50,887	50,887
(11)	15	15	Clerical Officer	Z.38-24	346,117	346,117	346,116
(12)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(13)	1	1	Messenger	Z.38-30	29,034	29,034	29,903
(14)	2	1	General Worker	CX	23,245	23,245	23,245
(15)			Commuted Traveling Allowance to the Auditor General \$880 per month		10,560	10,560	11,697
(16)			Commuted Travel Payable to Deputy Auditor General \$550 per month		6,600	6,600	7,311
	33	71	Total Item 101		1,606,014	2,943,194	3,349,835
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		1,985,242	1,985,242	292,144
(2)			Acting Allowances and Payment of Substitutes		41,945	41,945	41,945
(3)			Entertainment Allowance		23,169	23,169	23,169
(4)			Overtime		1,500	1,500	1,500
(5)			Telephone Allowance		6,563	6,563	7,251
(6)			Travel Allowance		2,200	2,200	3,655
			Total Item 102		2,060,619	2,060,619	369,664
103.			<i>National Insurance Contributions</i>				
(1)					272,550	272,550	283,115
			Total Item 103		272,550	272,550	283,115
	33	71	Total Subprogram 0100: Auditing Services		3,939,183	5,276,363	4,002,614

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Health

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
23.	Ministry of Health						
	040. Direction and Policy Formulation						
7045.	General Management and Coordination Services	5,913,920	1,794,916		330,310	538,857	8,578,003
0040.	Health Promotion Unit	68,511	202,382		55,074	10,011	335,978
0361.	Technical Management Service	822,407	93,827		932	79,577	996,743
	360. Primary Health Care Services						
0364.	Dental Health Service	1,434,418	423,299		98,001	135,989	2,091,707
0365.	Nutrition Service	912,599	67,056		19,437	79,196	1,078,288
0406.	Winston Scott Polyclinic - Maternal	3,954,850	752,036		348,193	372,036	5,427,115
0407.	Warrens Polyclinic - Maternal	1,896,499	199,437		471,498	150,345	2,717,779
0408.	Maurice Byer Polyclinic - Maternal	2,130,745	690,024		436,055	228,658	3,485,482
0412.	Randal Phillips Polyclinic - Maternal	1,917,081	543,481		283,403	195,409	2,939,374
0413.	St Philip Polyclinic - Maternal	1,904,873	190,198		307,499	162,654	2,565,224
0414.	Black Rock Polyclinic - Maternal	1,977,134	267,576		136,079	175,878	2,556,667
0415.	Edgar Cochrane Polyclinic - Maternal	1,570,867	111,090		108,593	126,649	1,917,199
0416.	Glebe Polyclinic - Maternal	1,093,082	145,904		102,114	115,635	1,456,735
	Total Carried Forward	25,596,986	5,481,226		2,697,188	2,370,894	36,146,294

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Health

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	25,596,986	5,481,226		2,697,188	2,370,894	36,146,294
0377.	361. Hospital Services Psychiatric Hospital	17,662,119	3,915,418		1,470,357	1,901,159	24,949,053
0381.	362. Care of the Disabled Children's Development Centre	703,378	422,319		26,407	97,752	1,249,856
0456.	Elayne Scantlebury Centre	1,082,995	106,840		39,578	110,539	1,339,952
0383.	363. Pharmaceutical Programme Drug Service	3,236,278	1,397,563		19,691	434,130	5,087,662
0446.	364. Care of the Elderly Geriatric Hospital-	12,521,813	2,881,901		453,594	1,414,867	17,272,175
0447.	Care of the Elderly St Philip District Hospital -	5,198,219	729,933		167,672	496,249	6,592,073
0448.	Care of the Elderly Gordon Cummins District Hospital -	1,741,167	234,103		58,135	172,561	2,205,966
0449.	Care of the Elderly St Lucy District Hospital -	1,733,611	139,844		58,135	168,820	2,100,410
0397.	365. HIV/AIDS Prevent and Control Treatment	1,054,444	254,858		137,090	114,487	1,560,879
0398.	Program Management	436,700	227,198		53,489	45,011	762,398
8303.	Prevention	68,511	7,995		13,190	4,862	81,368
8701.	Care and Support	904,390	249,783			87,442	1,254,805
	Total Carried Forward	71,940,611	16,048,981		5,194,526	7,418,773	100,602,891

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Health**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	71,940,611	16,048,981		5,194,526	7,418,773	100,602,891
	400. Environmental Health Services						
0367.	Environmental Sanitation Unit	748,363	88,163			76,015	912,541
0370.	Animal Control Unit	345,250	59,126			35,869	440,245
0371.	Vector Control Unit	1,108,609	376,380		22,755	138,562	1,646,306
0417.	Winston Scott Polyclinic	2,347,284	227,062		211,212	216,924	3,002,482
0418.	Warrens Polyclinic	1,210,756	131,974		100,899	114,680	1,558,309
0419.	Maurice Byer Polyclinic	2,162,967	267,162		198,955	199,059	2,828,143
0443.	Randal Phillips Polyclinic	1,741,204	173,569		147,031	158,447	2,220,251
0444.	St Philips Polyclinic	1,420,925	138,735		113,599	131,750	1,805,009
0445.	Black Rock Polyclinic	1,545,979	172,569		135,058	135,233	1,988,839
0451.	Environmental Health Department	609,710	121,383		1,864	39,572	772,529
	Total	85,181,658	17,805,104		6,125,899	8,664,884	117,777,545

NOTE: The Permanent Secretary, Ministry of Health is the Accounting Officer for Head 23.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Subprogram 7045: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(4)	1	1	Financial Controller	S.5	98,087	98,087	98,087
(5)		1	Principal Personnel Officer	S.6			88,182
(6)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(7)	1	1	Senior Health Planning Officer	Z.6-1	68,511	68,511	68,511
(8)	3	3	Administrative Officer I	Z.6-1	205,533	205,533	205,533
(9)	1	1	Senior Personnel Officer	Z.6-1	68,511	68,511	68,511
(10)	1	1	Chief Health Planner	S.5	98,087	98,087	98,087
(11)	1	1	Deputy Chief Health Planner	S.7	81,575	81,575	81,575
(12)	3	3	Health Planning Officer I/ Health Planning Officer II	Z.10-3 Z.16-11	178,635	178,635	178,635
(13)		1	Librarian/Library Assistant	Z.10-3			
				Z.38-17 (Q.B.)			
(15)	1	1	Accountant	Z.16-11	42,634	42,634	42,634
(16)	3	3	Administrative Officer II	Z.16-8	55,339	55,339	55,339
(17)	3	3	Executive Secretary Secretary	Z.16-11 Z.23-17	146,725	146,725	148,209
(18)			Executive Officer	Z.16-11			
(19)	3	3	Personnel Officer	Z.16-8	166,017	166,017	166,017
(20)	1	1	Records Officer	Z.16-11	50,887	50,887	50,887
(21)	1	1	Assistant Records Officer	Z.23-17	42,634	42,634	42,634
(22)	2	2	Assistant Accountant	Z.23-17	85,266	85,266	85,266
(23)	3	3	Assistant Personnel Officer	Z.23-17	127,902	127,902	127,902
(24)	2	2	Senior Clerk	Z.23-17	85,268	85,268	85,268
(25)	1	2	Forms Printer	Z.23-17	42,634	42,634	85,266
(26)	2	2	Assistant Forms Printer	Z.33-24	35,646	35,646	35,646
(27)	10	10	Stenographer/Typist	Z.38-24	352,789	352,789	352,789
(28)	8	8	Clerk/Typist	Z.38-24	285,168	285,168	285,168
(29)	14	14	Clerical Officer	Z.38-24	499,044	499,044	499,044
(30)	1	1	Telephone Operator	Z.38-30	30,192	30,192	30,192
(31)	4	5	Driver/Messenger	Z.38-30	120,768	120,768	150,960
(32)		1	Driver	CV1			35,646
	75	79	Total Administration		3,559,838	3,559,838	3,757,974

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			<i>Statutory Personal Emoluments</i>				
(33)	1	1	Chief Medical Officer	S.2:S.1	147,926	147,926	147,926
(34)	2	2	Senior Medical Office	S.3	242,700	242,700	242,700
(35)	1	1	Registrar	S.8	75,519	75,519	75,519
(36)	1	1	Deputy Registrar	S.9	71,026	71,026	71,026
(37)	1	1	Chief Nursing Officer	S.5	98,087	98,087	98,088
(38)	1	1	Deputy Chief Environmental Officer	S.7			
(39)	1	1	Chief Public Health Nurse	S.6	88,182	88,182	88,183
(40)	1	1	Deputy Chief Public Health Nurse	S.9	71,026	71,026	71,026
(41)		1	Optomertist	S.8			75,519
(42)	1	2	Speech Therapist/ Assistant Speech Therapist	Z.10-6 (Q.B)			
				Z.5-1	68,511	68,511	68,511
(43)	9	9	Rehabilitative Therapy Technician I/II	Z.23-17/ Z.27-20	366,568	366,568	369,730
(44)	2	2	Physiotherapist	Z.16-8	110,678	110,678	110,678
(45)	1	1	Occupational Therapist	Z.16-8	55,339	55,339	55,339
(46)	3	4	Chiropodist	Z.16-6	170,323	170,323	175,070
(47)		1	Orthoptist	Z.16-11			50,887
(48)	1	1	Senior Systems Analyst	S.8	75,519	75,519	75,519
(49)	1	1	Senior Maintenance Technician	Z.10-6	58,586	58,586	58,586
(50)	1	1	Software Instuctor	Z.23-17	42,634	42,634	42,634
	28	32	Total Technical		1,742,624	1,742,624	1,876,941
			GENERAL				
(51)	6	7	Maid	Z.38	139,458	139,458	162,701
(52)	3	3	General Worker	Cat. X	69,732	69,732	69,732
(53)	1	2	Watchman	Cat. XA	23,286	23,286	46,572
	10	12	Total General		232,476	232,476	279,005
	112	123	Total Item 101		5,534,938	5,534,938	5,913,920

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,469,750	1,469,750	1,472,666
(2)			Acting Allowance and Payments of Substitutes		179,695	179,695	245,563
(3)			Overtime		80,209	80,209	76,687
(4)			Entertainment Allowances		76,692	76,692	67,023
(5)			Duty Allowance		1,350	1,350	1,350
(6)			Laundry Allowances		16,674	16,674	18,470
(7)			Travel Allowance		53,240	53,240	59,218
(8)			Telephone Allowances		21,131	21,131	22,842
			Allowance in Lieu of Fees		131,981	131,981	161,407
			Total Item 102		2,030,722	2,030,722	2,125,226
103.			<i>National Insurance Contributions</i>				
(1)					526,434	526,434	538,857
			Total Item 103		526,434	526,434	538,857
	112	123	Total Subprogram 7045: General Management and Coordination Services		8,092,094	8,092,094	8,578,003

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101. (1)	1	1	040. Direction and Policy Formulation Subprogram 0040: HEALTH PROMOTION UNIT <i>Statutory Personal Emoluments</i> Health Promotion Officer	Z10-6	68,511	68,511	68,511
	1	1	Total Item 101		68,511	68,511	68,511
102. (1) (2) (3) (4) (5) (6)			<i>Other Personal Emoluments</i> Temporary Staff		192,376	192,376	192,376
			Acting Allowance and Payments of Substitutes		8,389	8,389	10,006
			Entertainment Allowance		6,972	6,972	7,723
			Travel Allowance		7,700	7,700	8,529
			Telephone Allowance		2,188	2,188	2,417
			Personal Allowance		36,405	36,405	36,405
		Total Item 102		254,030	254,030	257,456	
103. (1)			<i>National Insurance Contributions</i>		14,006	14,006	10,011
			Total Item 103		14,006	14,006	10,011
	1	1	Total Subprogram 0040: Health Promotion Unit		336,547	336,547	335,978

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation				
			Subprogram 0361: TECHNICAL MANAGEMENT SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Senior Technical Officer	S.6	88,182	88,182	88,182
(2)	1	1	Technical Officer I	Z.6-1	68,511	68,511	68,511
(3)	1	1	Superintendent of Works	Z.16-11	50,887	50,887	50,887
(4)	1	1	Transport Foreman	Z.23-17	42,534	42,534	42,634
(5)	1	1	Technical Assistant	Z.23-17	42,634	42,634	42,634
(6)	1	1	Storekeeper	Z33-24	35,647	35,647	35,647
(7)	4	4	Mechanics	III	123,352	123,352	123,352
(8)	3	3	General Workers	Cat. X	69,732	69,732	69,732
(9)	1	1	Maintenance Fitter	Cat. III/IV	30,838	30,838	30,838
(10)	8	8	Artisans	Cat. CV/ IV/III	246,704	246,704	246,704
(11)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	23	23	Total Item 101		822,307	822,307	822,407
			<i>Other Personal Emoluments</i>				
102.							
(1)			Temporary Staff		11,643	11,643	11,643
(2)			Acting Allowance and Payments of Substitutes		58,957	58,957	58,957
(3)			Overtime		23,227	23,227	23,227
			Telephone Allowance		875	875	932
			Total Item 102		94,702	94,702	94,759
103.							
(1)			<i>National Insurance Contributions</i>		76,723	76,723	79,577
			Total Item 103		76,723	76,723	79,577
	23	23	Total Subprogram 0361: Technical Management Services		993,732	993,732	996,743

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services Subprogram 0364: DENTAL HEALTH SERVICE				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Dental Officer	S.5	98,087	98,087	98,087
(1)	1	1					
(2)	3	3	Dental Officer	S.9	142,050	142,050	142,050
(3)	14	14	Auxillary Dental Officer	Z.16-8	763,199	763,199	751,652
(4)	14	14	Dental Assistant	Z.38-30	414,002	414,002	415,974
(5)	1	1	Clerk/Typist	Z.38-24			
(6)	1	1	Driver	Cat. VI	26,655	26,655	26,655
			Statutory Personal Allowance				
	34	34	Total Item 101		1,443,993	1,443,993	1,434,418
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		300,868	300,868	320,910
(2)			Acting Allowance and Payments of Substitutes		103,039	103,039	102,389
(3)			Laundry Allowance		38,112	38,112	43,536
(4)			Allowance in Lieu of Fees		50,734	50,734	50,734
(5)			Telephone Allowances				3,731
			Total Item 102		492,753	492,753	521,300
103.			<i>National Insurance Contributions</i>				
(1)					132,010	132,010	135,989
			Total Item 103		132,010	132,010	135,989
	34	34	Total Subprogram 0364: Dental Health Service		2,068,756	2,068,756	2,091,707

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services Subprogram 0365: NUTRITION SERVICE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Nutrition Officer	S.8	75,519	75,519	75,519
(2)	1	1	Asst. Nutrition Officer	Z.5-3	63,874	63,874	63,874
(3)	8	8	Community Nutrition Officer	Z.16-11 (Q.B.)10-6	433,188	433,188	449,401
(4)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(5)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(6)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(7)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(8)	1	1	Maid	Cat. X	23,248	23,248	23,248
(9)	4	5	Community Health Aide	Z.38-36	99,920	99,920	124,900
	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	20	21	Total Item 101		871,406	871,406	912,599
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		11,647	11,647	11,647
(2)			Overtime		7,277	7,277	7,277
(3)			Laundry allowance		16,674	16,674	18,470
(4)			Acting Allowance and Payments of Substitutes		46,196	46,196	48,132
(5)			Telephone Allowance		875	875	967
			Total Item 102		82,669	82,669	86,493
103.			<i>National Insurance Contributions</i>				
(1)					73,533	73,533	79,196
			Total Item 103		73,533	73,533	79,196
	20	21	Total Subprogram 0365: Nutrition Service		1,027,608	1,027,608	1,078,288

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services				
			Subprogram 0406: WINSTON SCOTT POLYCLINIC - MATERNAL				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Medical Officer of Health/ Assistant Medical Officer	S.5:4/ S9	98,087	98,087	98,087
(2)	8	8	Clinical Medical Officer of Health	S.8-S5	644,232	644,232	644,232
(3)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(4)	20	20	Health Sister/Staff Nurse	Z.23-11	1,144,239	1,144,239	1,151,683
(5)	1	1	Nursing Assistant I & II	Z.23-20	39,639	39,639	39,639
(6)	1	1	Radiographer	Q.B7-6	49,403	49,403	49,403
(7)	1	1	Dark Room Technician	Z.38-24	35,648	35,648	35,648
(8)	8	8	Medical Records Clerk I & II	Z.23-17	335,993	335,993	337,988
(9)	2	2	Departmental Aide	Z.38-30	60,384	60,384	60,384
(10)	10	10	Medical Laboratory Technologist	Z.16-11	531,651	531,651	534,827
				QB 10-6			
(11)	1	1	Senior Laboratory Technologist	Z.5-3	63,874	63,874	63,874
(12)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(13)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(14)	6	6	Clerical Officer	Z.38-24	206,979	206,979	209,653
(15)	1	1	Clerk Typist	Z.38-24	35,646	35,646	35,648
(16)	3	3	Stenographer/Typist	Z.38-24	71,292	71,292	71,292
(17)	2	2	Telephone Operator/Receptionist	Z38-30	60,384	60,384	60,384
(18)	1	1	Messenger	Z.38-30	28,893	28,893	30,192
(19)	3	3	Orderly	Z.38-34	80,154	80,154	80,154
(20)	5	5	Maid	Cat. X	116,220	116,220	116,220
(21)	1	1	Driver Supervisor	Cat. V	27,801	27,801	27,801
(22)	3	3	Operator V	Cat. VIII	72,525	72,525	72,525
(23)	1	1	Van Driver	Cat. VI	26,655	26,655	26,655
(24)	1	1	General Worker	Cat. VIII	23,244	23,244	23,244
(25)	1	1	Watchman	Cat. XA	23,285	23,285	23,285
	84	84	Total Item 101		3,938,260	3,938,260	3,954,850

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		308,975	308,975	365,319
(2)			Acting Allowance and Payments of Substitutes		259,279	259,279	259,279
(3)			Overtime		126,847	126,847	127,438
(4)			Domicillary visits		21,600	21,600	21,600
(5)			Laundry Allowance		26,202	26,202	29,024
(6)			Allowance in Lieu of Fees		218,897	218,897	218,897
(7)			Terminal Pay		55,385	55,385	55,385
(8)			Travel Allowance		7,150	7,150	7,150
(9)			Telephone Allowance		6,750	6,750	6,750
(10)			Entertainment Allowance		5,976	5,976	5,976
(11)			Inconvenience Allowance		5,923	5,923	3,411
			Total Item 102		1,042,984	1,042,984	1,100,229
103.			<i>National Insurance Contributions</i>				
(1)					354,498	354,498	372,036
			Total Item 103		354,498	354,498	372,036
	84	84	Total Subprogram 0406: Winston Scott Polyclinic - Maternal		5,335,742	5,335,742	5,427,115

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services Subprogram 0407: WARRENS POLYCLINIC - MATERNAL				
101.			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Medical Officer of Health/	S.5:4/	109,114	109,114	109,114
(2)	4	4	Clinical Medical Officer of Health	S8-S5	302,074	302,074	377,592
(3)	1	1	Senior Health Sister	Z.3-1	68,510	68,510	68,510
(4)	15	15	Health Sister/Staff Nurse	Z.5-3/ Z23-11	871,926	871,926	871,926
(5)	1	1	Nursing Assistant I & II	Z.27-20	31,158	31,158	31,158
(6)	2	2	Medical Records Clerk I	Z.23-17	85,266	85,266	85,266
(6)	1	1	Senior Clerk	Z.23-17	42,633	42,633	42,633
(7)	2	2	Clerk/Typist	Z.38-24	71,292	71,292	71,292
(8)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(9)	1	1	Telephone Operator/Receptionist	Z38-30	30,192	30,192	30,192
(10)	1	1	Orderly	Z.38-30	26,717	26,717	26,717
(11)	3	3	Maid	Cat. X	69,732	69,732	69,732
(12)	1	1	Driver/Messenger	Z38-30	30,192	30,192	30,192
(13)	1	1	General Worker	Cat. X	23,244	23,244	23,244
(14)	1	1	Watchman	Cat. XA	23,285	23,285	23,285
			Statutory Personal Allowance				
	36	36	Total Item 101		1,820,981	1,820,981	1,896,499
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		39,160	39,160	41,089
(2)			Acting Allowance and Payments of Substitutes		102,836	102,836	102,836
(3)			Overtime		26,973	26,973	55,512
(4)			Domicillary visits		12,854	12,854	18,720
(5)			Laundry Allowance		20,247	20,247	21,438
(6)			On Call Allowance		255,184	255,184	263,690
(7)			Inconvenience Allowance		2,844	2,844	3,149
(8)			Travel Allowance		6,600	6,600	7,311
(9)			Telephone Allowance		4,128	4,128	4,558
(10)			Allowance in Lieu of Fees		123,356	123,356	146,012
(11)			Entertainment Allowance		5,976	5,976	6,620
			Total Item 102		600,158	600,158	670,935
103.			<i>National Insurance Contributions</i>				
(1)					145,814	145,814	150,345
			Total Item 103		145,814	145,814	150,345
	36	36	Total Subprogram 0407: Warrens Polyclinic - Maternal		2,566,953	2,566,953	2,717,779

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services Subprogram 0408: MAURICE BYER POLYCLINIC - MATERNAL <i>Statutory Personal Emoluments</i>				
101.			Medical Officer of Health/	S.4	109,114	109,114	109,114
(1)	1	1					
(2)	5	5	Clinical Medical Officer of Health	S.8-S5			
			Senior Health Sister	Z.3-1	405,267	405,267	405,267
(3)	1	1					
(4)	18	18	Health Sister/ Staff Nurse	Z.3-1 Z.5-3	68,511	68,511	68,511
			Nursing Assistant	Z.23-11	1,045,836	1,045,836	1,045,836
(5)	1	1					
(6)	2	2	Medical Records Clerk	Z.27-20	39,639	39,639	39,639
			Senior Clerk	Z.23-17	85,268	85,268	85,268
(7)	1	1					
(8)	1	1	Clerical Officer	Z.23-17	42,634	42,634	42,634
			Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(9)	1	1					
(10)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
			Telephone Operator/Receptionist	Z38-30	30,192	30,192	30,192
(11)	1	1					
(12)	1	1	Orderly	Z38-34	26,717	26,717	26,717
			Driver Messenger	Z38-30	30,192	30,192	30,192
(13)	1	1					
(14)	1	1	Operator V	Cat. VIII	24,175	24,175	24,175
			Maids		92,976	92,976	92,976
(15)	4	4					
(16)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	41	41	Total Item 101		2,130,745	2,130,745	2,130,745
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		244,116	244,116	244,116
(2)			Acting Allowance and Payments of Substitutes		342,279	342,279	342,279
(3)			Overtime		98,429	98,429	103,629
(4)			Domicillary visits		10,800	10,800	54,000
(5)			Laundry Allowance		28,386	28,386	31,443
(6)			On Call Allowance		129,901	129,901	143,888
(7)			Allowance in Lieu of Fees		154,314	154,314	154,314
(8)			Travel Allowance		7,425	7,425	8,222
(9)			Telephone Allowance		4,955	4,955	6,740
(10)			Entertainment Allowance		6,723	6,723	7,452
(11)			Flexible Responsibility Allowance		29,192	29,192	29,996
			Total Item 102		1,056,520	1,056,520	1,126,079
103.			<i>National Insurance Contributions</i>				
(1)					223,012	223,012	228,658
			Total Item 103		223,012	223,012	228,658
	41	41	Total Subprogram 0408: Maurice Byer Polyclinic - Maternal		467,128	467,128	472,774

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services Subprogram 0412: RANDAL PHILIPS POLYCLINIC - MATERNAL				
101.			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Medical Officer of Health/	S.5:4/	98,087	98,087	98,087
(2)	5	5	Clinical Medical Officer of Health	S.8-S.5	449,895	449,895	411,874
(3)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(4)	17	17	Health Sister/Staff Nurse	Z.5-3/ Z.23-11	937,263	937,263	946,854
(5)	3	3	Medical Records Clerk I	Z.23-17	127,902	127,902	127,902
(6)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(7)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(8)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(9)	1	1	Telephone Operator/Receptionist	Z38-30	30,192	30,192	30,192
(10)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(11)	2	2	Maid	Cat. X	46,488	46,488	46,488
(12)	1	1	General Worker	Cat. VIII	23,244	23,244	23,244
(13)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	36	36	Total Item 101		1,945,511	1,945,511	1,917,081
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		275,998	275,998	283,712
(2)			Acting Allowance and Payments of Substitutes		140,843	140,843	157,208
(3)			Overtime		93,294	93,294	102,561
(4)			Domicillary visits		9,000	9,000	15,000
(5)			Laundry Allowance		22,700	22,700	25,066
(6)			Inconvenience Allowance		11,371	11,371	12,596
(7)			Terminal Pay				
(8)			Travel Allowance				
(9)			Telephone Allowance		6,125	6,125	6,769
(10)			Entertainment Allowance				
(11)			In Lieu of Fees		137,350	137,350	137,350
(12)			Flexible Responsibility Allowance		60,767	60,767	86,622
			Total Item 102		757,448	757,448	826,884
103.			<i>National Insurance Contributions</i>				
(1)					187,183	187,183	195,409
			Total Item 103		187,183	187,183	195,409
	36	36	Total Subprogram 0412: Randal Philips Polyclinic - Maternal		2,890,142	2,890,142	2,939,374

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services				
			Subprogram 0413: ST. PHILIP POLYCLINIC - MATERNAL				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Medical Officer of Health/	S.5:4/	98,087	98,087	98,087
(2)	4	4	Clinical Medical Officer of Health	S8-S5	309,910	309,910	324,643
(3)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(4)	17	17	Health Sister/Staff Nurse	Z.5-3			
				Z.23-11	961,310	961,310	939,894
(5)	3	3	Medical Records Clerk	Z.23-17	127,901	127,901	127,901
(6)	1	1	Senior Clerk	Z.23-17	42,384	42,384	42,634
(7)	1	1	Clerical Officer	Z.38-24	31,158	31,158	32,940
(8)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(9)	1	1	Telephone Operator/Receptionist	Z38-30	30,192	30,192	30,192
(10)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(11)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(12)	1	1	Maid	Cat. X	23,244	23,244	23,244
(13)	1	1	Driver Supervisor	Cat. V	27,801	27,801	27,801
(14)	1	1	Driver	Cat. VI	26,655	26,655	26,655
(15)	1	1	General Worker	Cat. VIII	23,244	23,244	23,244
(16)	2	2	Watchman	Cat. XA	46,571	46,571	46,572
			Statutory Duty Allowance				
	38	38	Total Item 101		1,909,524	1,909,524	1,904,873
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		29,423	29,423	30,647
(2)			Acting Allowance and Payments of Substitutes		90,291	90,291	90,790
(3)			Overtime		68,761	68,761	68,761
(4)			Domicillary visits		14,400	14,400	14,400
(5)			Laundry Allowance		22,629	22,629	23,747
(6)			On-Call Allowance		127,592	127,592	135,634
(7)			Telephone Allowance		3,750	3,750	3,750
(8)			Inconvenience Allowance		2,843	2,843	3,149
(9)			Allowance in Lieu of Fees		122,399	122,399	126,819
			Total Item 102		482,088	482,088	497,697
103.			<i>National Insurance Contributions</i>				
(1)					157,637	157,637	162,654
			Total Item 103		157,637	157,637	162,654
	38	38	Total Subprogram 0413: St. Philip Polyclinic - Maternal		2,549,249	2,549,249	2,565,224

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services Subprogram 0414: BLACK ROCK POLYCLINIC - MATERNAL				
101.			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Medical Officer of Health/	S.5	98,088	98,088	98,088
(2)	4	4	Clinical Medical Officer of Health	S7	349,973	349,973	349,973
(3)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(4)	16	16	Health Sister/ Staff Nurse	Z.10-6 Z.23-11	574,875 401,160	574,875 401,160	447,125 508,870
(5)	1	1	Senior Clerk	Z.23-17	41,636	41,636	42,634
(6)	3	3	Medical Records Clerk	Z.23-17	127,902	127,902	127,902
(7)	1	1	Clerical Officer	Z.38-24	35,647	35,647	35,647
(8)	2	2	Clerk/Typist	Z.38-24	71,294	71,294	71,294
(9)	1	1	Telephone Operator/Receptionist	Z38-30	30,193	30,193	30,193
(10)	1	1	Orderly	Z.38-34	26,718	26,718	26,718
(11)	2	2	Maid	Cat. X	46,486	46,486	46,486
(12)	1	1	Driver Messenger	Z38-24	30,193	30,193	30,193
(13)	3	3	General Worker	Cat. VIII	69,729	69,729	69,729
(14)	1	1	Watchman	Cat. XA	23,771	23,771	23,771
	38	38	Total Item 101		1,996,176	1,996,176	1,977,134
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		134,350	134,350	134,350
(2)			Acting Allowance and Payments of Substitutes		94,581	94,581	95,005
(3)			Overtime		38,221	38,221	38,221
(4)			Domicillary visits		24,000	24,000	24,000
(5)			Laundry Allowance		22,629	22,629	22,629
(6)			Terminal Pay				
(7)			Telephone Allowance		3,750	3,750	4,144
(8)			Duty Allowance/In Lieu of Fees		85,307	85,307	85,306
			Total Item 102		402,838	402,838	403,655
103.			<i>National Insurance Contributions</i>				
(1)					171,485	171,485	175,878
			Total Item 103		171,485	171,485	175,878
	38	38	Total Subprogram 0414: Black Rock Polyclinic - Maternal		2,570,499	2,570,499	2,556,667

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services				
			Subprogram 0415: EDGAR COCHRANE POLYCLINIC - MATERNAL				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Medical Officer of Health/	S.5:4	98,087	98,087	98,087
(2)	2	2	Clinical Medical Officer of Health	S8-S5	173,606	173,606	173,606
(3)	1	1	Senior Health Sister	Z.3-1	66,192	66,192	66,192
(4)	13	15	Health Sister/Staff Nurse	Z.5-3			
				Z.23-11	833,544	833,544	841,227
(5)	3	3	Medical Records Clerk I & II	Z.23-17	127,902	127,902	127,902
(6)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(7)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(8)	1	1	Receptionist/Typist	Z38-30	35,646	35,646	35,646
(9)	1	1	Driver Messenger	Z.38-30	30,192	30,192	30,192
(10)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(11)	3	3	General Worker	Cat. VIII	69,732	69,732	69,732
(12)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	29	31	Total Item 101		1,563,184	1,563,184	1,570,867
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		26,979	26,979	28,631
(2)			Acting Allowance and Payments of Substitutes		69,568	69,568	69,568
(3)			Overtime		12,891	12,891	12,891
(4)			Domicillary visits		6,134	6,134	4,320
(5)			Laundry Allowance		19,056	19,056	21,108
(6)			Telephone Allowance				1,657
(7)			Entertainment Allowance		1,332	1,332	
(8)			In Lieu of Fees		81,508	81,508	81,508
			Total Item 102		217,468	217,468	219,683
103.			<i>National Insurance Contributions</i>				
(1)					125,955	125,955	126,649
			Total Item 103		125,955	125,955	126,649
	29	31	Total Subprogram 0415: Edgar Cochrane Polyclinic - Maternal		1,906,607	1,906,607	1,917,199

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			360. Primary Health Care Services Subprogram 0416: GLEBE POLYCLINIC - MATERNAL				
101.			<i>Statutory Personal Emoluments</i>				
(1)	4	3	Clinical Medical Officer of Health	S.7,S.5-Z.3	244,502	244,502	254,780
(2)	1	1	Senior Health Sister	Z.3-1	68,510	68,510	68,511
(3)	8	8	Health Sister/Staff Nurse	Z.10-3			
(4)	2	2	Medical Records Clerk I	Z.23-11	305,322	305,322	433,070
(5)	1	1	Senior Clerk	Z.23-17	85,268	85,268	85,267
(6)	1	1	Receptionist/Typist	Z.23-17	41,136	41,136	42,635
(7)	1	1	Receptionist/Typist	Z38-30	35,646	35,646	35,646
(8)	1	1	Driver Messenger	Z.38-30	30,192	30,192	30,192
(9)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(9)	4	4	General Worker	Cat. VIII	92,976	92,976	92,978
(10)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
			Statutory Personal Allowance				
	24	23	Total Item 101		953,555	953,555	1,093,082
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		24,934	24,934	26,366
(2)			Acting Allowance and Payments of Substitutes		109,261	109,261	109,261
(3)			Overtime		10,261	10,261	10,277
(4)			Domicillary visits		6,000	6,000	7,690
(5)			Laundry Allowance		12,000	12,000	13,193
(6)			Terminal Pay				
(7)			Telephone Allowance		2,532	2,532	2,532
(8)			Responsibility Allowance		5,348	5,348	5,348
(9)			Allowance in Lieu of Fees		73,351	73,351	73,351
			Total Item 102		243,687	243,687	248,018
103.			<i>National Insurance Contributions</i>				
(1)					93,174	93,174	115,635
			Total Item 103		93,174	93,174	115,635
	24	23	Total Subprogram 0416: Glebe Polyclinic - Maternal		1,290,416	1,290,416	1,456,735

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			361. Hospital Services Subprogram 0377: PSYCHIATRIC HOSPITAL <i>Statutory Personal Emoluments</i>				
(1)	1	1	Hospital Director	S.3	116,125	116,125	116,125
(2)	1	1	Assistant Hospital Director	S.7	84,385	84,385	84,385
(3)	1	1	Senior Executive Officer	Z.10-3	61,124	61,124	61,124
(4)	1	1	Accountant	Z.16-8	52,957	52,957	52,957
(5)	1	1	Personnel Officer	Z.16-8	52,957	52,957	52,957
(6)	1	1	Assistant Accountant	Z.23-17	40,797	40,797	40,797
(7)	1	1	Secretary	Z.23-17	40,797	40,797	40,797
(8)	1	1	Senior Clerk	Z.23-17	40,797	40,797	40,797
(9)	1	1	Steward	Z.23-17	40,797	40,797	40,797
(10)	4	4	Clerical Officer	Z.38-24	136,444	136,444	136,444
(11)	3	3	Clerk/Typist	Z.38-24	102,333	102,333	102,333
(12)	2	2	Stenographer/Typist	Z.38-24			
(13)	3	3	Telephone Operator	Q.B.17 Z.38-30	68,222 86,679	68,222 86,679	68,222 86,679
	21	21	Total Administrative/Clerical		924,414	924,414	924,414
			MEDICAL				
(14)	1	1	Snr. Consultant Psychiatrist	S.5-2	129,209	129,209	129,209
(15)	3	1	Consultant Psychiatrist	S.5-2	265,653	265,653	281,589
(16)	6	6	Senior Registrar	S.6-5	440,872	440,872	440,872
	10	8	Total Medical		835,734	835,734	851,670
			NURSING AND NURSING EDUCATION				
(17)	1	1	Principal Nursing Officer	S.7	84,385	84,385	84,385
(18)	2	2	Deputy Principal Nursing Officer	S.8	144,534	144,534	144,534
(19)	1	1	Senior Tutor	S.9	72,267	72,267	72,267
(20)	1	2	Tutor	Z.5-3	131,120	131,120	131,120
(21)	6	6	Senior Sister/Senior Nursing Officer	Z.3-1	393,360	393,360	393,360
(22)	26	26	Sister/Nursing Officer	Z.5-3	1,533,880	1,533,880	1,533,880
(23)	214	214	Nurse/Male Nurse/Nursing Assistant I/Nursing Assistant II	Z.23-11/ 27-20/33-24	8,512,867	8,512,867	8,512,867
(24)	2	2	Special Nurse I/II	Z.23-17/ Z.27-20	78,729	78,729	78,729
(25)	1	1	Assistant Supervisor	Z.23-17	40,797	40,797	40,797
(26)	7	7	Orderly	Z.38-24	178,969	178,969	178,969
	261	262	Total Nursing and Nursing Education		11,170,908	11,170,908	11,170,908

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			SUPPORT AND TECHNICAL SERVICES				
(27)	1	1	Senior Psychologist	S.7	78,062	78,062	78,062
(28)		1	Senior Neurophysiology Technician	Z.5-3	61,124	61,124	61,124
(29)	2	2	Psychologist	Z.6-1	131,120	131,120	131,120
(30)	2	2	Psychotherapist	Z.10-1	131,120	131,120	131,120
(31)	3	3	Psychiatric Social Worker I/II	Z.16 11 (Q.B.)10-6	209,522	209,522	209,522
(32)	1	1	Senior Psychiatric Social Worker	Z.5-3	65,560	65,560	65,560
(33)	3	3	Occupational Therapist	Z.16-8	158,871	158,871	158,871
(34)	2	2	Rehab. Therapy Technician I/II	Z.23-17 Z.27-20	78,729	78,729	78,729
(35)	1	1	Senior Dispenser	Z.10-6	56,065	56,065	56,065
(36)	2	2	Dispenser	Z.16-11	97,392	97,392	97,392
(37)	1	1	Records Officer	Z.16-11	48,696	48,696	48,696
(38)	1	1	EEG Technologist	Z.16-11	56,065	56,065	56,065
(39)	2	2	Drug Therapist	Z.23-11	112,130	112,130	112,130
(40)	1	1	Departmental Aide	Z.38-30	28,893	28,893	28,893
(41)	2	2	Medical Records Clerk I/II	Z.23-17 Z.38-24	74,908	74,908	74,908
(42)	1	1	Chaplain	Fixed	11,173	11,173	11,173
	25	26	Total Support & Technical Services		1,399,430	1,399,430	1,399,430
			DEIT AND STORES				
(43)	1	1	Dietitian	S.9	67,967	67,967	67,967
(44)	1	1	Senior Storekeeper	Z.23-17	40,797	40,797	40,797
(45)	2	2	Storekeeper	Z.33-24	69,178	69,178	69,178
(46)	1	1	Senior Food Service Supervisor	Z.23-17	40,797	40,797	40,797
(47)	1	1	Food Service Supervisor	Z.27-20	37,932	37,932	37,932
(48)	5	5	Food Service Supervisor II	Z.33-24	170,555	170,555	170,555
(49)	14	14	Maid	Cat. X	311,388	311,388	311,388
(50)	15	15	Cook	Z.38-36	358,575	358,575	358,575
(51)	1	1	Porter	Z.38-24	25,567	25,567	25,567
(52)	43	43	General Workers	Cat. X/IX	956,406	956,406	956,406
	84	84	Total Dietary and Stores		2,079,162	2,079,162	2,079,162
			HOUSEKEEPING				
(53)	1	1	Housekeeper I	Z.23-17	40,797	40,797	40,797
(54)	1	1	Housekeeper II	Z.27-20	37,932	37,932	37,932
(55)	2	2	Seamstress	Z.38-24	51,134	51,134	51,134
	4	4	Total Housekeeping		129,863	129,863	129,863
			LAUNDRY/LINEN				
(56)	1	1	Linen Supervisor	Z.27-20	37,932	37,932	37,932
(57)	1	1	Assistant Linen Supervisor	Z.33-24	34,111	34,111	34,111
(58)	1	1	Senior Laundry Worker	Z.38-24	25,567	25,567	25,567
(59)	7	7	Laundry Worker	Z.38-36	167,335	167,335	167,335
(60)	1	1	Boiler Operator	Z.33-24	34,111	34,111	34,111
(61)	2	2	Laundry Operator	Z.38-24	47,810	47,810	47,810
	13	13	Total Laundry/Linen		346,866	346,866	346,866

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			WORKS/TRANSPORT/SECURITY				
(62)	1	1	Works Supervisor	Z.23-17	40,797	40,797	40,797
(63)	1	1	Yard Superintendent	Z.33-24	34,111	34,111	34,111
(64)	2	2	Ambulance Driver	Z.38-30	57,786	57,786	57,786
(65)	1	1	Driver/Messenger	Z.38-30	28,893	28,893	28,893
(66)	1	1	Operator IV	Cat. VI	25,508	25,508	25,508
(67)	5	5	Gatekeeper	Z.38-24	127,835	127,835	127,835
(68)	3	3	Plumber	Cat. V-III	88,530	88,530	88,530
(69)	1	1	Watchman	Cat. XA	22,244	22,244	22,244
(70)	1	1	Incinerator Attendant	Cat. VIII	22,244	22,244	22,244
(71)	1	1	Electrical Assistant	Cat. III	29,510	29,510	29,510
(72)	5	5	Carpenters	Cat. V-III	147,550	147,550	147,550
(73)	2	2	Painters	Cat. V-III	59,020	59,020	59,020
(74)	1	1	Mason	Cat. V-III	29,510	29,510	29,510
(75)	2	2	Sewerage Plant Attendants	Cat. VII	46,268	46,268	46,268
	27	27	Total Works/Transport/Security		759,806	759,806	759,806
	445	445	Total Item 101		17,646,183	17,646,183	17,662,119
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		146,419	146,419	146,419
(2)			Acting Allowance and Payments of Substitutes		3,553,395	3,553,395	3,553,395
(3)			Overtime		215,604	215,604	215,604
(4)			On Call Allowance		310,227	310,227	326,636
(5)			Entertainment Allowance		9,375	9,375	39,717
(6)			Laundry Allowance		555,006	555,006	614,784
(7)			Responsibility Allowance		437,721	437,721	437,721
(8)			Travel Allowance		36,960	36,960	40,941
(9)			Telephone Allowance		9,375	9,375	10,558
			Total Item 102		5,274,082	5,274,082	5,385,775
103.			<i>National Insurance Contributions</i>				
(1)					1,899,395	1,899,395	1,901,159
			Total Item 103		1,899,395	1,899,395	1,901,159
	445	445	Total Subprogram 0377: Psychiatric Hospital		24,819,660	24,819,660	24,949,053

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			362. Care of the Disabled Subprogram 0381: CHILDREN'S DEVELOPMENT CENTRE <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Coordinator	S.9	71,026	71,026	71,026
(2)	1	1	Psychologist	Z.6-1	62,112	62,112	63,725
(3)	1	1	Graduate Teacher	Z.15-7 (Q.B.)			
				Z.6-2	66,192	66,192	66,192
(4)	1	1	Special Grade Teacher	Z6-5	60,349	60,349	60,349
	1	1	Trained Teacher	Z22-10	33,757	33,757	34,128
	1	1	Physiotherapist	Z16-8	55,339	55,339	55,339
(5)	1	1	Welfare Officer 1	Z.16-11 (Q.B.)10-6	58,586	58,586	58,586
(6)	1	1	Occupational Therapy Assistant 1	Z.27-20			
(7)	1	1	Orderly	Z.38-24	26,717	26,717	26,717
(8)	1	1	Clerk Typist	Z.28-24	35,646	35,646	35,646
(9)	1	1	Receptionist	Z.38-30	30,192	30,192	30,192
(10)	1	1	Teacher's Aide	Z.38-30	28,455	28,455	28,817
(11)	1	1	Maid	Cat. X	23,244	23,244	23,244
(12)	1	1	General Worker	Cat. X/IX	23,244	23,244	23,244
(13)	2	2	Nursery Assistants	Cat. IX	47,542	47,542	47,542
(14)	1	1	Supervisory Nursery	Cat. VII	25,321	25,321	25,321
(15)	1	1	Operator IV	Cat. VI	26,655	26,655	26,655
(16)	1	1	Driver	Cat. VI	26,655	26,655	26,655
	19	19	Total Item 101		701,032	701,032	703,378
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		248,675	248,675	320,049
(2)			Acting Allowance and Payments of Substitutes		78,776	78,776	87,670
(3)			Overtime		14,600	14,600	14,600
(4)			Special Allowance		12,840	12,840	12,840
(5)			Laundry Allowance		12,600	12,600	12,600
			Telephone Allowance		875	875	967
			Total Item 102		368,366	368,366	448,726
103.			<i>National Insurance Contributions</i>				
(1)					90,592	90,592	97,752
			Total Item 103		90,592	90,592	97,752
	19	19	Total Subprogram 0381: Children's Development Centre		1,159,990	1,159,990	1,249,856

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			362. Care of the Disabled Subprogram 0456: ELAYNE SCANTLEBURY CENTRE				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Supervisor	Z.10-3	63,874	63,874	71,026
(2)	15	15	Staff Nurse/Nursing Assistant I/ Nursing Assistant II/Trainee Nursing Asst.	Z.23-11- Z.38-24	606,556	606,556	615,464
(3)	1	1	Housekeeper III	Z.33-24	35,646	35,646	35,646
(4)	3	3	Cook	Z.38-36	74,940	74,940	74,940
(5)	4	4	Maid	Cat. X	92,976	92,976	92,976
(6)	5	5	General Worker	Cat. X/IX	139,465	139,465	139,465
(7)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
(8)	1	1	Driver	Z.38-30	30,192	30,192	30,192
	31	31	Total Item 101		1,066,935	1,066,935	1,082,995
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		19,437	19,437	19,437
(2)			Acting Allowance and Payments of Substitutes		84,170	84,170	84,170
(3)			Overtime		3,233	3,233	3,233
(4)			Laundry Allowance		35,730	35,730	39,578
			Total Item 102		142,570	142,570	146,418
103.			<i>National Insurance Contributions</i>				
(1)					108,427	108,427	110,539
			Total Item 103		108,427	108,427	110,539
	31	31	Total Subprogram 0456: Elayne Scantlebury Centre		1,317,932	1,317,932	1,339,952

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			363. Pharmaceutical Program Subprogram 0383: DRUG SERVICE				
			<i>Statutory Personal Emoluments</i>				
101.			Director	S.3	121,350	121,350	121,350
(1)	1	1	Assistant Director	S.6	176,365	176,365	176,365
(2)	2	2	Chief Dispenser/Senior Pharmacist	Z.5-3	63,874	63,874	63,874
(3)	1	1	Drug Inspector	Z.5-3	191,623	191,623	191,622
(4)	3	3	Pharmacist I	Z.10-6	175,758	175,758	175,758
(5)	3	3	Accountant	Z.16-8	55,339	55,339	55,339
(6)	1	1	Pharmacist II/Trainee Pharmacist	Z.16 11/ Z.38-32	1,323,061	1,323,061	1,323,062
(7)	33	33	Supply Inventory Officer	Z.16-11	50,887	50,887	50,887
(8)	1	1	Secretary	Z.23-17	42,634	42,634	46,930
(9)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(10)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(11)	1	1	Computer Operator	Z.23-17	42,634	42,634	42,634
(12)	1	1	Data Entry Operator I/ Data Entry Operator II	Z.33-24/ Z.38-30	35,646	35,646	35,646
(13)	1	1	Clerical Officers	Z.38-24	427,758	427,758	463,404
(14)	12	13	Stenographer/Typist	Z.38-24	105,959	105,959	106,773
(15)	3	3	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(16)	1	1	Attendant	Z.38-34	267,174	267,174	267,174
(17)	10	10					
	76	77	Total Item 101		3,195,522	3,195,522	3,236,278
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		956,886	956,886	1,026,529
(1)			Acting Allowance and Payments of Substitutes		329,789	329,789	336,034
(2)			Overtime		25,000	25,000	35,000
(3)			Contract Gratuity				
(4)			Entertainment Allowance		6,664	6,664	7,381
(5)			Telephone Allowance		3,420	3,420	4,158
(6)			Travel Allowance		7,359	7,359	8,152
(7)							
			Total Item 102		1,329,118	1,329,118	1,417,254
103.			<i>National Insurance Contributions</i>				
(1)					414,947	414,947	434,130
			Total Item 103		414,947	414,947	434,130
	76	77	Total Subprogram 0383: Drug Service		4,939,587	4,939,587	5,087,662

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			364. Care of the Elderly Subprogram 0446: GERIATRIC HOSPITAL - CARE OF THE ELDERLY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Hospital Manager	S.5	98,087	98,087	98,087
(2)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(3)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(4)	5	5	Clerical Officer	Z.38-24	172,448	172,448	174,311
(5)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(6)	1	1	Receptionist/Typist	Z38-24	35,646	35,646	35,646
(7)	1	1	Consultant	S.5-2	98,087	98,087	98,087
(8)	2	2	Senior Registrar/	S.7:S8	186,270	186,270	186,270
(9)	1	1	Principal Nursing Officer	S.9	75,519	75,519	75,519
(10)	3	3	Senior Nursing Officer/	Z3 Z1	205,533	205,533	205,533
(11)	10	10	Sister/Nursing Officer	Z.5-3	638,747	638,747	638,747
(12)	123	123	Staff Nurse	Z.23-11			
			Nursing Assistant I/II	Z.27-20/			
			Special Nurse	Z.23-11	5,149,330	5,149,330	5,206,344
(13)	1	1	Clerk/Typist	Z38-24	35,647	35,647	35,647
(14)	2	2	Medical Social Worker	Z.10-6	117,173	117,173	117,173
(15)	58	58	Health Aide	Z.38-30	1,750,202	1,750,202	1,751,071
(16)	1	1	Senior Food Service Supervisor	Z.23-17	42,634	42,634	42,634
(17)	2	2	Food Service Supervisor II	Z.33-24	67,399	67,399	68,290
(18)	2	2	Assistant Food Service Supervisor	Z.38-30	60,384	60,384	60,384
(19)	1	1	Head Cook	Z.38-34	26,717	26,717	26,717
(20)	14	14	Cooks	Z.38-36	349,733	349,733	349,733
(21)	1	1	Housekeeper I	Z.23-17	42,634	42,634	42,634
(22)	1	1	Housekeeper II	Z.27-20	39,639	39,639	39,639
(23)	1	1	Senior Seamstress	Z.33-24	31,455	31,455	32,346
(24)	1	1	Seamstress	Z.38-34	26,717	26,717	26,717
(25)	1	1	Maintenance Technician	Z.23-14	46,435	46,435	46,435
(26)	1	1	Works Supervisor	Z.23-17	38,724	38,724	39,722
(27)	1	1	Boiler Operator	Z.33-24	35,647	35,647	35,647
(28)	1	1	Laundry Superintendent	Z.27-20	39,639	39,639	39,639
(29)	1	1	Laundry Supervisor	Z.33-24	35,647	35,647	35,647
(30)	2	2	Laundry Operator	Z.38-34	53,435	53,435	53,435
(31)	2	2	Laundry Worker	Z.38-36	49,961	49,961	49,961
(32)	1	1	Storekeeper	Z.33-24	35,647	35,647	35,647
(33)	1	1	Yard Superintendent	Z.33-24	35,647	35,647	35,647
(34)	2	2	Ambulance Driver	Z.38-30	60,386	60,386	60,386
(35)	4	4	Gatekeeper	Z.38-34	106,870	106,870	106,870
(36)	14	14	Porter	Z.38-34	374,044	374,044	374,044
(37)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(38)	1	1	Assistant Storekeeper	Z.38-30	30,192	30,192	30,192
(39)	1	1	Electrician	Cat. I	35,712	35,712	35,712
(40)	7	7	Artisan	Cat. V-III	212,284	212,284	212,284
(41)	78	78	General Worker		1,789,842	1,789,842	1,813,086
(42)	2	2	Watchman		46,571	46,571	46,571
	356	356	Total Item 101		12,436,043	12,436,043	12,521,813

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		438,883	438,883	442,027
(2)			Acting Allowance and Payments of Substitutes		2,174,128	2,174,128	2,391,540
(3)			Part-Time Staff		16,622	16,622	
(4)			Overtime		43,940	43,940	48,334
(5)			On-Call Allowance		386,671	386,671	386,671
(6)			Terminal Pay				
(7)			Travel Allowance		6,734	6,734	6,734
(8)			Telephone Allowance		3,972	3,972	6,768
(9)			In lieu of Fees		53,421	53,421	53,421
			Total Item 102		3,124,371	3,124,371	3,335,495
103.			<i>National Insurance Contributions</i>				
(1)					1,389,749	1,389,749	1,414,867
			Total Item 103		1,389,749	1,389,749	1,414,867
	356	356	Total Subprogram 0446: Geriatric Hospital - Care of the Elderly		16,950,163	16,950,163	17,272,175

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			364. Care of the Elderly Subprogram 0447: ST. PHILIP DISTRICT HOSPITAL - CARE OF THE ELDERLY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Nursing Officer	S.8	75,519	75,519	75,519
(2)	1	1	Senior Nursing Officer	Z3-1	68,511	68,511	68,511
(3)	3	3	Sister	Z.5-3	191,622	191,622	191,622
(4)	77	74	Staff Nurse	Z.23-11	3,157,790	3,157,790	3,299,351
(5)	1	1	Senior Clerk	Z23-17	42,634	42,634	42,634
(4)	1	1	Senior Food Service Supervisor	Z.23-17	42,634	42,634	42,634
(5)	1	1	Food Service Supervisor	Z.33-24	35,646	35,646	35,646
(6)	1	1	Housekeeper II	Z.27-20	33,639	33,639	33,640
(7)	1	1	Housekeeper III	Z.33-24	35,646	35,646	35,647
(8)	2	2	Clerical Officer	Z.38-24	71,292	71,292	71,294
(9)	1	1	Receptionist/Typist	Z38-24	32,863	32,863	35,647
(10)	1	1	Ambulance Driver	Z.38-30	30,192	30,192	30,193
(11)	1	1	Seamstress	Z.38-34	26,717	26,717	26,718
(12)	3	3	Orderly	Z.38-34	80,151	80,151	80,154
(13)	2	2	Porter	Z.38-34	53,434	53,434	53,436
(14)	2	2	Laundry Operator	Z.38-34	53,434	53,434	53,436
(15)	1	1	Head Cook	Z.38-34	26,717	26,717	26,717
(16)	11	11	Cooks	Z.38-36	274,780	274,780	274,791
(17)	1	1	Lorry Driver	Cat. VI	26,655	26,655	
(18)	3	3	Maids		69,729	69,729	69,729
(19)	27	27	General Worker	Cat. X	627,588	627,588	627,615
	1	1	Watchman	Cat. X	23,286	23,286	23,285
	143	140	Total Item 101		5,080,479	5,080,479	5,198,219
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		75,517	75,517	102,173
(2)			Acting Allowance and Payments of				
(3)			Substitutes		568,496	568,496	621,760
(4)			Laundry Allowance		166,740	166,740	166,740
			Overtime		6,000	6,000	6,000
(5)			Telephone Allowance		875	875	932
			Total Item 102		817,628	817,628	897,605
103.			<i>National Insurance Contributions</i>				
(1)					406,086	406,086	496,249
			Total Item 103		406,086	406,086	496,249
	143	140	Total Subprogram 0447: St. Philip District Hospital - Care of the Elderly		6,304,193	6,304,193	6,592,073

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			364. Care of the Elderly Subprogram 0448: GORDON CUMMINS DIST HOSPITAL - CARE OF THE ELDERLY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Nursing Officer	S.8	75,519	75,519	75,519
(2)	1	1	Sister/Nursing Officer	Z.5-3	63,874	63,874	63,874
(3)	22	22	Staff Nurse	Z.23-11			
			Nursing Assistant I	Z.27-20			
			Nursing Assistant II	Z.33-24	926,184	926,184	946,537
(4)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(5)	1	1	Food Service Supervisor	Z.33-24	35,646	35,646	35,646
(6)	5	5	Cooks	Z.38-36	124,900	124,900	124,900
(7)	1	1	Maids		23,244	23,244	23,244
(8)	1	1	Ambulance Driver	Z.38-30	30,192	30,192	30,192
(9)	2	2	Orderly	Z.38-34	53,434	53,434	53,434
(10)	1	1	Porter	Z.38-34	26,717	26,717	26,717
(11)	13	13	General Worker	Cat. X	302,172	302,172	302,172
(12)	1	1	Watchman	Cat. X	23,286	23,286	23,286
	50	50	Total Item 101		1,720,814	1,720,814	1,741,167
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		11,643	11,643	11,643
(2)			Acting Allowance and Payments of				
(3)			Substitutes		216,460	216,460	216,460
			Overtime		6,000	6,000	6,000
(4)			Laundry Allowance		57,168	57,168	57,168
(5)			Telephone Allowance		875	875	967
			Total Item 102		292,146	292,146	292,238
103.			<i>National Insurance Contributions</i>				
(1)					168,613	168,613	172,561
			Total Item 103		168,613	168,613	172,561
	50	50	Total Subprogram 0448: Gordon Cummins Dist Hospital - Care of the Elderly		2,181,573	2,181,573	2,205,966

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			364. Care of the Elderly Subprogram 0449: ST. LUCY DISTRICT HOSPITAL - CARE OF THE ELDERLY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Nursing Officer	S.8	75,519	75,519	75,519
(2)	1	1	Sister/Nursing Officer	Z.5-3	63,874	63,874	63,874
(3)	22	22	Staff Nurse Nursing Assistant I	Z.23-11 Z27-20			
(4)	1	1	Nursing Assistant II Clerical Officer	Z33-24 Z.38-24	935,031 35,646	935,031 35,646	942,455 35,646
(5)	1	1	Food Service Supervisor	Z.38-24	35,646	35,646	35,646
(6)	5	5	Cooks	Z.38-36	124,900	124,900	124,900
(7)	1	1	Maids		23,243	23,243	23,243
(8)	1	1	Ambulance Driver	Z.38-34	30,192	30,192	30,192
(9)	2	2	Porter	Z.38-34	53,434	53,434	53,434
(10)	14	14	General Worker	Cat. X	325,416	325,416	325,416
	1	1	Watchman	Cat. X	23,286	23,286	23,286
	50	50	Total Item 101		1,726,187	1,726,187	1,733,611
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		11,643	11,643	11,643
(2)			Acting Allowance and Payments of				
(3)			Substitutes		237,137	237,137	120,924
			Overtime		7,277	7,277	7,277
(4)			Laundry Allowance		57,168	57,168	57,168
(5)			Telephone Allowance		875	875	967
			Total Item 102		314,100	314,100	197,979
103.			<i>National Insurance Contributions</i>				
(1)					180,732	180,732	168,820
			Total Item 103		180,732	180,732	168,820
	50	50	Total Subprogram 0449: St. Lucy District Hospital - Care of the Elderly		2,221,019	2,221,019	2,100,410

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			365. HIV/AIDS Prevent and Control Project				
			Subprogram 0397: TREATMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Consultant				
(1)	1	1					
(2)	2	2	Clinical Medical Officer/ Senior House Officer	S6/ Z.3-1	121,350 88,183	121,350 88,183	121,350 88,183
(3)	1	1	Social Worker I/II	Z.23-17	45,168	45,168	45,168
(4)	2	2	Laboratory Technologist/Technician	Z.23-17/ Z.16-11/ Z.10-6			
(5)	1	1	Pharmacist I	Z.10-6	109,474	109,474	163,328
(6)	1	1	Pharmacist II	Z.16-11	58,586	58,586	58,588
(7)	2	2	Staff Nurse	Z.23-11	50,888	50,888	52,371
(8)	1	1	Nursing Assistant I/II	Z.27-20/ Z.33-24	101,775	101,775	101,776
(9)		1	Clerk Typist	Z.38-24	39,639	39,639	36,644
(10)	1	1	Orderly	Z.38-24			29,671
(11)	1	1	Maid	CX	26,718	26,718	26,717
(12)	2	2	Health Sister	Z.5-3	23,243	23,243	23,244
(13)	1	1	Coordinator Domicillary Care	Z.6-1	130,453	130,453	132,385
(14)	1	1	Community Nutrition Officer II	Z.23-17/ Z.16-11	68,511	68,511	68,511
(15)	1	1	Senior Laboratory Technologist	Z.5-3	42,730	42,730	42,634
	18	19	Total Item 101		970,592	970,592	1,054,444
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		287,665	287,665	198,784
(2)			Acting Allowance and Payments of Substitutes		52,348	52,348	51,487
(3)			Overtime		3,095	3,095	4,587
(4)			Entertainment Allowance		5,976	5,976	7,447
(5)			Terminal Pay		16,856	16,856	16,856
(6)			In Lieu of Fees		88,746	88,746	92,286
(7)			Telephone Allowance		2,318	2,318	3,263
(8)			Housing Allowance		17,238	17,238	17,238
			Total Item 102		474,242	474,242	391,948
103.			<i>National Insurance Contributions</i>				
(1)					105,855	105,855	114,486
			Total Item 103		105,855	105,855	114,487
	18	19	Total Subprogram 0397: Treatment		1,550,689	1,550,689	1,560,879

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			365. HIV/AIDS Prevent and Control Project				
			Subprogram 0398: PROGRAM MANAGEMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Executive Officer	Z.16-11	50,888	50,888	50,887
(1)	1	1	Hot Line Manager	Z.27-20/	36,645	36,645	37,643
(2)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,847
(3)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(4)	1	1	Senior Medical Officer of Health (CD)	S3			
(5)	1	1	Data Analyst	Z.10-1	62,112	62,112	63,874
(6)	1	1	General Worker	CX	23,243	23,243	23,244
(7)	1	1	Community Health Education Officer	Z.10-1	68,511	68,511	68,511
(8)	1	1	Senior Administrative Officer	S6			88,183
(9)	1	1					
	8	9	Total Item 101		345,557	345,557	436,700
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		291,591	291,591	204,828
(2)			Acting Allowance and Payments of Substitutes		19,533	19,533	20,841
(3)			Overtime		1,565	1,565	1,529
(4)			Entertainment Allowance		5,976	5,976	7,461
(5)			In Lieu of Fees		36,405	36,405	36,405
(6)			Telephone Allowance		1,125	1,125	1,398
(7)			Commuted Travel		6,600	6,600	8,225
			Total Item 102		362,795	362,795	280,687
103.			<i>National Insurance Contributions</i>				
(1)					40,836	40,836	45,011
			Total Item 103		40,836	40,836	45,011
	8	9	Total Subprogram 0398: Program Management		749,188	749,188	762,398

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101. (1)	1	1	365. HIV/AIDS Prevent and Control Project Subprogram 8303: HIV/AIDS PREVENTION <i>Statutory Personal Emoluments</i> Health Education Officer	Z.10-1	60,203	60,203	68,511
	1	1	Total Item 101		60,203	60,203	68,511
102. (1)			<i>Other Personal Emoluments</i> Acting Allowance and Payments of Substitutes		7,995	7,995	7,995
			Total Item 102		7,995	7,995	7,995
103. (1)			<i>National Insurance Contributions</i>		4,815	4,815	4,862
			Total Item 103		4,815	4,815	4,862
	1	1	Total Subprogram 8303: HIV/AIDS Prevention		73,013	73,013	81,368

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			365. HIV/AIDS Prevent and Control Project				
			Subprogram 8701: HIV/AIDS CARE AND SUPPORT				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Home Supervisor	Z16-08	47,548	47,548	55,339
	1	1	Assistant Home Supervisor	Z23-14	45,816	45,816	46,435
	8	8	Health Aide	Z38-30	234,536	234,536	242,256
	8	8	Counsellor I/II	Z16-11	383,084	383,084	431,500
	1	1	Senior Counsellor	Z6-01	42,634	42,634	68,511
	1	1	Clinical Psychologist	Z6-01			60,349
	1	1	Community Health Aide	Z38-30	29,468	29,468	
	21	21	Total Item 101		783,086	783,086	904,390
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		179,159	179,159	192,937
(2)			Acting Allowance and Payments of Substitutes		56,846	56,846	56,846
(3)			Laundry Allowance		11,910	11,910	13,190
			Total Item 102		247,915	247,915	262,973
103.			<i>National Insurance Contributions</i>				
(1)					85,892	85,892	87,442
			Total Item 103		85,892	85,892	87,442
	21	21	Total Subprogram 8701: HIV/AIDS Care and Support		1,116,893	1,116,893	1,254,805

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			400. Environmental Health Services Subprogram 0367: ENVIRONMENTAL SANITATION UNIT <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Works Supervisor	Z.23-17	42,634	42,634	42,634
(2)	1	1	Assistant Works Supervisor	Z.33-24	35,646	35,646	35,646
(3)	3	3	Section Leader	Cat. I	110,142	110,142	110,142
(4)	2	2	Artisan	Cat. V-III	61,676	61,676	61,676
(5)	4	4	Jack Hammer Operator	Cat. III	123,352	123,352	123,352
(6)	8	8	Assistant Jack Hammer Operator	Cat. VIII	210,057	210,057	210,057
(7)	6	6	General Worker	Cat. X/IX	141,571	141,571	141,571
(8)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	26	26	Total Item 101		748,363	748,363	748,363
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		34,887	34,887	34,887
(2)			Acting Allowance and Payments of Substitutes		58,086	58,086	45,998
(3)			Overtime		7,278	7,278	7,278
			Total Item 102		100,251	100,251	88,163
103.			<i>National Insurance Contributions</i>				
(1)					77,254	77,254	76,015
			Total Item 103		77,254	77,254	76,015
	26	26	Total Subprogram 0367: Environmental Sanitation Unit		925,868	925,868	912,541

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			400. Enviromental Health Services				
			Subprogram 0370:				
			ANIMAL CONTROL UNIT				
			<i>Statutory Personal Emoluments</i>				
101.			Animal Control Officer	Z.10-6	63,874	63,874	63,874
(1)	1	1	Animal Control Inspector	Z.23-17	39,639	39,639	39,639
(2)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(3)	1	1	Animal Control Attendent	Cat. VIII	48,352	48,352	48,352
(4)	2	2	Driver/Assistant Control Officer	Cat. V	111,208	111,208	111,208
(5)	4	4	General Worker	Cat. X	23,245	23,245	23,245
(6)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
(7)	1	1					
	11	11	Total Item 101		345,250	345,250	345,250
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		23,267	23,267	23,267
(1)			Acting Allowance and Payments of				
(2)			Substitutes		22,028	22,028	21,353
(3)			Overtime		14,506	14,506	14,506
			Total Item 102		59,801	59,801	59,126
103.			<i>National Insurance Contributions</i>		35,939	35,939	35,869
(1)			Total Item 103		35,939	35,939	35,869
	11	11	Total Subprogram 0370: Animal Control Unit		440,990	440,990	440,245

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			400. Environmental Health Services				
			Subprogram 0371:				
			VECTOR CONTROL UNIT				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Environmental Health Officer	Z.5-3	63,874	63,874	63,874
(1)	1	1					
(2)	2	2	Environmental Health Officer I/II	Z.13-8/ Z.23-14	110,678	110,678	110,678
(3)	1	1	Laboratory Technologist	Z.16-11/ Z.10-6	50,887	50,887	50,887
(4)	1	1	Laboratory Technican/ Trainee Laboratory Technican	Z.23-17/ Z.33-24	35,646	35,646	35,646
(5)	1	1	Laboratory Assistant	Z.23-14/ Z.33-24	31,975	31,975	31,975
(6)	1	1	Nursing Assistant I/II	Z.27-20/ Z.33-24	39,639	39,639	39,639
(7)	11	11	Environmental Health Assistants I/II	Z.33-24/ Z.38-30	359,382	359,382	359,382
(8)			Clerk Typist	Z.38-24			
(9)			Stenographer/Typist	Z.38-24			
(10)	1	1	Laboratory Attendent/Cleaner/Driver	Z.38-30	30,192	30,192	30,192
(11)			Maid	Cat. X			
(12)	13	13	General Worker	Cat. X	302,185	302,185	302,185
(13)	2	2	Driver	CVI	30,839	30,839	30,839
(14)	1	1	Supervisor	CII	53,312	53,312	53,312
	35	35	Total Item 101		1,108,609	1,108,609	1,108,609
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowance and Payments of Substitutes		61,507	61,507	64,178
(2)			Overtime		312,202	312,202	312,202
(3)			Hazard Allowance		22,755	22,755	22,755
(4)							
			Total Item 102		396,464	396,464	399,135
103.			<i>National Insurance Contributions</i>				
(1)					137,709	137,709	138,562
			Total Item 103		137,709	137,709	138,562
	35	35	Total Subprogram 0371: Vector Control Unit		1,642,782	1,642,782	1,646,306

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			400. Environmental Health Services Subprogram 0417: WINSTON SCOTT POLYCLINIC - ENVIRONMENTAL HEALTH <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
	2	2	Senior Environmental Health Officer	Z.5-3	127,748	127,748	127,748
(2)			Environmental Health Officer I/ Environmental Health Officer II	QB.13-8 Z.23-14	1,181,390	1,181,390	1,181,902
(3)	22	22	Environmental Health Assistant I/ Environmental Health Assistant II	Z33-24 Z.38-30	640,917	640,917	641,192
(4)	20	20	General Worker	Cat. V	325,416	325,416	325,416
(5)	14	14					
(6)							
	58	58	Total Item 101		2,346,497	2,346,497	2,347,284
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				
(2)			Acting Allowance and Payments of Substitutes		205,824	205,824	211,905
(3)			Overtime		12,729	12,729	15,157
(4)			Hazard Allowance		11,827	11,827	11,827
(5)			Travel Allowance		187,474	187,474	198,488
(6)			Telephone Allowance		813	813	897
			Total Item 102		418,667	418,667	438,274
103.			<i>National Insurance Contributions</i>				
(1)					211,874	211,874	216,924
			Total Item 103		211,874	211,874	216,924
	58	58	Total Subprogram 0417: Winston Scott Polyclinic - Environmental Health		2,977,038	2,977,038	3,002,482

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			400. Environmental Health Services Subprogram 0418: WARRENS POLYCLINIC - ENVIRONMENTAL HEALTH				
101.			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,025	71,025	71,025
	1	1	Senior Environmental Health Officer	Z.5-3	63,874	63,874	63,874
(2)			Environmental Health Officer I/	QB.13-8			
(3)	10	10	Environmental Health Officer II	Z.23-14	553,390	553,390	553,390
(4)			Environmental Health Assistant I/	Z33-24			
(5)	9	9	Environmental Health Assistant II	Z.38-30	285,471	285,471	285,471
(6)	1	1	Driver Supervisor	Cat. V	27,800	27,800	27,800
(7)	9	9	General Worker	Cat. V	209,196	209,196	209,196
	31	31	Total Item 101		1,210,756	1,210,756	1,210,756
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowance and Payments of				
(2)			Substitutes		97,165	97,165	97,165
(3)			Overtime		34,809	34,809	34,809
(4)			Hazard Allowance		900	900	1,359
(5)			Travel Allowance		89,020	89,020	98,608
(6)			Telephone Allowance		844	844	932
			Total Item 102		222,738	222,738	232,873
103.			<i>National Insurance Contributions</i>				
(1)					126,019	126,019	114,680
			Total Item 103		126,019	126,019	114,680
	31	31	Total Subprogram 0418: Warrens Polyclinic - Environmental Health		1,559,513	1,559,513	1,558,309

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			400. Environmental Health Services Subprogram 0419: MAURICE BYER POLYCLINIC - ENVIRONMENTAL HEALTH <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(2)	2	2	Senior Environmental Health Officer	Z.5-3	127,748	127,748	127,748
(3)	19	19	Environmental Health Officer I/ Environmental Health Officer II	Z.13-8 Z.23-14	1,051,441	1,051,441	1,051,441
(4)	17	17	Environmental Health Assistant I/ Environmental Health Assistant II	Z.33-24 Z.38-30	605,982	605,982	605,982
(5)	12	12	General Worker	Cat. X	278,928	278,928	278,928
(6)	1	1	Driver Supervisor	Cat. V	27,801	27,801	27,801
	52	52	Total Item 101		2,162,967	2,162,967	2,162,967
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		18,000	18,000	27,818
(2)			Acting Allowance and Payments of				
(3)			Substitutes		239,344	239,344	239,344
(4)			Travel Allowance		178,234	178,234	197,103
(5)			Telephone Allowance		851	851	932
			Hazard Allowance		920	920	920
			Total Item 102		437,349	437,349	466,117
103.			<i>National Insurance Contributions</i>				
(1)					198,479	198,479	199,059
			Total Item 103		198,479	198,479	199,059
	52	52	Total Subprogram 0419: Maurice Byer Polyclinic - Environmental Health		2,798,795	2,798,795	2,828,143

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			400. Environmental Health Services Subprogram 0443: RANDAL PHILPS POLYCLINIC - ENVIRONMENTAL <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(2)	1	1	Senior Environmental Health Officer	Z.5-3	63,874	63,874	63,874
(3)	17	17	ENVIRONMENTAL Environmental Health Officer II	Z.13-8 Z.23-14	908,351	908,351	919,348
(4)	14	14	Environmental Health Assistant I/ Environmental Health Assistant II	Z.33-24 Z.38-30	449,958	449,958	449,958
(5)	9	9	General Workers	Cat. X	209,197	209,197	209,197
(6)	1	1	Driver Supervisor	Cat. V	27,801	27,801	27,801
	43	43	Total Item 101		1,730,207	1,730,207	1,741,204
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		30,000	30,000	40,000
(2)			Acting Allowance and Payments of				
(3)			Substitutes		133,569	133,569	133,569
(4)			Travel Allowance		145,064	145,064	145,064
			Telephone Allowance		875	875	967
			Hazard Allowance		1,000	1,000	1,000
			Total Item 102		310,508	310,508	320,600
103.			<i>National Insurance Contributions</i>				
(1)					154,261	154,261	158,447
			Total Item 103		154,261	154,261	158,447
	43	43	Total Subprogram 0443: Randal Phillips Polyclinic - Environmental Health		2,194,976	2,194,976	2,220,251

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			400. Environmental Health Services Subprogram 0444: ST. PHILIP POLYCLINIC - ENVIRONMENTAL HEALTH <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(2)	1	1	Senior Environmental Health Officer	Z.5-3	63,874	63,874	63,874
(3)	12	12	Environmental Health Officer I/ Environmental Health Officer II	Z.13-8 Z.23-14	624,033	624,033	630,472
(4)	12	12	Environmental Health Assistant I/ Environmental Health Assistant II	Z.33-24 Z.38-30	382,508	382,508	376,619
(5)	12	12	General Workers	Cat. X	278,934	278,934	278,934
	38	38	Total Item 101		1,420,375	1,420,375	1,420,925
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		39,148	39,148	43,802
(2)			Acting Allowance and Payments of Substitutes		94,493	94,493	94,933
(3)			Travel Allowance		106,931	106,931	111,411
(4)			Telephone Allowance		750	750	829
(5)			Hazard Allowance		1,227	1,227	1,359
			Total Item 102		242,549	242,549	252,334
103.			<i>National Insurance Contributions</i>				
(1)					129,000	129,000	131,750
			Total Item 103		129,000	129,000	131,750
	38	38	Total Subprogram 0444: St. Philip Polyclinic - Environmental Health		1,791,924	1,791,924	1,805,009

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			400. Environmental Health Services Subprogram 0445: BLACK ROCK POLYCLINIC - ENVIRONMENTAL HEALTH <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(2)	1	1	Senior Environmental Health Officer	Z.5-3	63,875	63,875	63,875
(3)	16	16	Environmental Health Officer I/ Environmental Health Officer II	Z.13-8 Z.23-14	822,665 96,870	822,665 96,870	822,665 85,080
(4)	9	9	Environmental Health Assistant I/ Environmental Health Assistant II	Z.33-24 Z.38-30	71,294 241,537	71,294 241,537	71,294 241,537
(5)	7	7	General Workers	Cat. X	27,801	27,801	27,801
	1	1	Driver Supervisor	Cat. V	162,701	162,701	162,701
	35	35	Total Item 101		1,557,769	1,557,769	1,545,979
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		34,660	34,660	34,660
(2)			Acting Allowance and Payments of Substitutes		137,909	137,909	137,909
(3)			Travel Allowance		131,808	131,808	131,808
(4)			Hazard Allowance		2,500	2,500	2,500
(5)			Telephone Allowance		750	750	750
			Total Item 102		307,627	307,627	307,627
103.			<i>National Insurance Contributions</i>				
(1)					134,846	134,846	135,233
			Total Item 103		134,846	134,846	135,233
	35	35	Total Subprogram 0445: Black Rock Polyclinic - Environmental Health		2,000,242	2,000,242	1,988,839

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			400. Environmental Health Services Subprogram 0451: ENVIRONMENTAL HEALTH DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Environmental Health Officer	S.5	98,087	98,087	98,087
(2)	1	1	Deputy Chief Environmental Health Officer	S7	81,575	81,575	81,575
(3)	4	4	Environmental Health Specialist	Z.5-3	255,496	255,496	255,496
(4)	2	2	Environmental Health Officer I/ II	Z.13-8	110,678	110,678	110,678
(5)		1	Senior Environmental Health Officer	Z.5-3			63,874
	8	9	Total Item 101		545,836	545,836	609,710
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		63,874	63,874	
(2)			Acting Allowance and Payments of Substitutes		18,293	18,293	18,293
(3)			Telephone Allowance		1,688	1,688	1,864
(4)			Overtime				103,090
			Total Item 102		83,855	83,855	123,247
103.			<i>National Insurance Contributions</i>				
(1)					37,832	37,832	39,572
			Total Item 103		37,832	37,832	39,572
	8	9	Total Subprogram 0451: Environmental Health Department		667,523	667,523	772,529

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Home Affairs**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
28.	Ministry of Home Affairs						
0070.	040. Direction and Policy Formulation Services General Management and Coordination Services	1,304,409	192,445		49,455	109,202	1,655,511
0206.	200. National Emergency Preparedness Department of Emergency Management	613,758	225,220			60,548	899,526
0203.	202. Fire Fighting Services Fire Service Department	11,015,310	330,243		1,018,259	1,040,205	13,404,017
0252	243. Corrective and Rehabilitative Services Prisons Department	11,970,516	6,300,142		1,624,009	1,818,434	21,713,101
0253	Probation Department	1,514,348	161,774		844	127,627	1,804,593
0254	Industrial Schools	1,958,034	162,241		137,021	185,341	2,442,637
	Total	28,376,375	7,372,065		2,829,588	3,341,357	41,919,385

NOTE:

The Permanent Secretary, Ministry of Home Affairs is the Accounting Officer for Head 28.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 7070: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Permanent Secretary	S.1	147,926	147,926	147,927
(1)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(2)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,183
(3)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(4)	1	1	Administrative Officer II	Z.16-8	166,016	166,016	166,017
(5)	3	3	Accountant	Z.16-8	55,339	55,339	45,648
(6)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(7)	1	1	Executive Secretary/ Secretary	Z.16-11 Z.23-17	85,268	85,268	97,757
(8)	2	2	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	1	1	Senior Clerk	Z.23-17	40,887	40,887	41,719
(10)	1	1	Clerical Officer	Z.38-24	178,230	178,230	171,911
(11)	5	5	Stenographer/Typist	Z.38-24	71,293	71,293	71,295
(12)	2	2	Receptionist/Typist	Z.38-24	35,646	35,646	35,647
(13)	1	1	Clerk/Typist	Z.38-24	65,838	65,838	71,294
(14)	2	2	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(15)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(16)	1	1	Cleaner	CX	23,245	23,245	23,245
(17)	1	1	Commuted Travel Allowance		19,305	19,305	
(18)	1	1					
	26	26	Total Item 101		1,320,941	1,320,941	1,304,409
			<i>Other Personal Emoluments</i>				
102.			Acting Allowances and Payment of Substitutes		102,968	102,968	90,358
(1)			Temporary Staff		98,087	98,087	98,087
(2)			Overtime		4,000	4,000	4,000
(3)			Entertainment Allowance		17,928	17,928	22,342
(4)			Travel Allowance		19,305	19,305	21,385
(5)			Duty Allowance		2,400	2,400	600
(6)			Telephone Allowance		4,812	4,812	5,128
(7)							
			Total Item 102		249,500	249,500	241,900
103.			<i>National Insurance Contributions</i>		107,070	107,070	109,202
(1)							
			Total Item 103		107,070	107,070	109,202
	26	26	Total Subprogram 7070: General Management and Coordination Services		1,677,511	1,677,511	1,655,511

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			200. National Emergency Preparedness Subprogram 0206: DEPARTMENT OF EMERGENCY MANAGEMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director Emergency Services	S.5	98,087	98,087	98,087
(2)	1	1	Deputy Director Emergency services	S.8	75,519	75,519	75,519
(3)	2	3	Program Officer	Z.16-8	110,678	110,678	165,522
(4)	1	1	Executive Secretary	Z.16-11	50,887	50,887	50,887
(5)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	38,807
(6)	2	2	Clerk/Typist	Z.38-24	69,404	69,404	70,295
(7)	1	1	Store Keeper		35,646	35,646	35,646
(8)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	25,559
(9)		1	Driver/Operator	Z. 38-30			30,192
(10)	1	1	General Worker	CX, CIX	23,243	23,243	23,244
	11	13	Total Item 101		536,290	536,290	613,758
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		212,300	212,300	134,192
(2)			Telephone Allowance		1,688	1,688	1,865
(3)			Acting Allowances and Payment of Substitutes		45,133	45,133	49,163
(4)			Overtime		25,000	25,000	15,000
(5)			Call Out Allowance				25,000
			Total Item 102		284,121	284,121	225,220
103.			<i>National Insurance Contributions</i>				
(1)					67,692	67,692	60,548
			Total Item 103		67,692	67,692	60,548
	11	13	Total Subprogram 0206: Department of Emergency Management		888,103	888,103	899,526

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			202. Fire Fighting Services Subprogram 0203: FIRE SERVICE DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Fire Officer	P.3	98,087	98,087	98,087
(2)	1	1	Deputy Chief Fire Officer	P.6-5	78,138	78,138	77,906
(3)	3	3	Divisional officer	P.9-7	205,533	205,533	205,533
(4)	7	7	Station Officer	P.13-10	429,128	429,128	429,128
(5)	16	16	Sub Officer	P.16-14	893,056	893,056	893,056
(6)	32	32	Leading Fire Officer	P.20-17	1,660,480	1,660,480	1,558,898
(7)	179	179	Fire Officer	P.35-21	6,974,509	6,974,509	7,000,985
(8)	1	1	Senior Executive Officer	Z.10-3	62,112	62,112	63,874
(9)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(10)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(11)	1	1	Executive Secretary/Secretary	Z.23-17	42,634	42,634	47,919
(12)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(13)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(14)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(15)	4	4	Clerical Officer	Z.38-24	142,584	142,584	142,584
(16)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(17)	4	4	General Worker	CX	95,084	95,084	95,084
(18)	5	5	Scrubber	CX	116,225	116,225	116,225
(19)		1	Maid	CX			23,245
	260	261	Total Items 101		11,060,356	11,060,356	11,015,310
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		248,172	248,172	224,927
(2)			Acting Allowances and Payment of Substitutes		60,293	60,293	105,316
(3)			Duty Allowance		190,320	190,320	191,760
(4)			Uniform Allowance		13,105	13,105	14,519
(5)			Washing Allowance		293,574	293,574	332,049
(6)			Driving Allowance		83,299	83,299	101,923
(7)			Apprentices		59,049	59,049	59,049
(8)			Overtime		24,800	24,800	30,800
(9)			Driver's License Fee		4,650	4,650	4,650
(10)			Mechanical Allowance		7,939	7,939	8,795
(11)			Flexibility Allowance		230,000	230,000	230,000
(12)			Telephone Allowance				10,748
(13)			Subsistence Allowance				33,966
			Total Item 102		1,215,201	1,215,201	1,348,502
103.			<i>National Insurance Contributions</i>				
(1)					1,413,578	1,413,578	1,040,205
			Total Item 103		1,413,578	1,413,578	1,040,205
	260	261	Total Subprogram 0203: Fire Service Department		13,689,135	13,689,135	13,404,017

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			243. Corrective and Rehabilitative Services				
			Subprogram 0252: PRISONS DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Superintendent	P.3	98,087	98,087	98,087
(2)	2	2	Assistant Superintendent	P.6-5	155,840	155,840	155,840
(3)	1	1	Chief Officer	P.9-7	68,510	68,510	68,510
(4)	4	4	Assistant Chief Officer	P.13-10	246,372	246,372	245,212
(5)	7	7	Orderly Officer	P.16-14	390,719	390,719	390,719
(6)	7	7	Officer Instructor	P.20-17	364,329	364,329	312,282
(7)	35	35	Prison Officer I	P.20-17	1,821,680	1,821,680	1,301,200
(8)	213	217	Prison Officer II	P.36-21	7,424,369	7,424,369	8,124,976
(9)	1	1	Farm Manager	Z.16-8			43,792
(10)	1	1	Accountant	Z.16-8	48,537	48,537	50,023
(11)	1	1	Personnel Officer	Z.16-8	46,344	46,344	49,403
(12)	1	1	Executive Officer	Z.16-11	48,537	48,537	50,021
(13)	2	2	Rehabilitation Officer	Z.16-11	94,679	94,679	94,679
(14)	1	1	Counsellor	Z.10-6	58,586	58,586	58,586
(15)	1	1	Supervisor of Works	Z.16-11	49,032	49,032	50,516
(16)	1	1	Executive Secretary/Secretary	Z.23-17	42,051	42,051	43,116
(17)	1	1	Nurse	Z.23-11	50,887	50,887	50,887
(18)	1	1	Assistant Accountant	Z.23-17	41,386	41,386	42,634
(19)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(20)	1	1	Maintenance officer	Z.23-18	36,645	36,645	36,645
(21)	1	1	Steward	Z.23-17	38,641	38,641	38,641
(22)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(23)	3	3	Clerical Officer	Z.38-24	106,772	106,772	106,772
(24)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(25)	1	1	Steward Assistant	Z.38-24	24,980	24,980	24,980
(26)	4	4	Inmate Services Officer	Z.38-24	123,098	123,098	123,097
(27)	4	4	Emergency Control Officer	Z.38-30	102,961	102,961	102,961
(28)	1	1	Driver Messenger	Z.38-30	29,975	29,975	29,975
(29)	1	2	Cook	Z.38-36	47,354	47,354	47,354
(30)	1	1	Medical Officer	Fixed	33,757	33,757	33,757
(31)	1	1	Chaplin	Fixed	22,610	22,610	22,610
(32)	1	1	Visiting Dental Surgeon	Fixed	22,610	22,610	22,610
(33)		1	Maid	CAT X			23,243
(34)			Pensionable Allowance		13,462	13,462	13,462
	303	309	Total Item 101		11,766,736	11,766,736	11,970,516

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		5,402,444	5,402,444	4,891,376
(2)			Acting Allowances and Payment of Substitutes		2,286,880	2,286,880	1,392,266
(3)			Overtime		16,500	16,500	16,500
(4)			Overtime for School Meals Service				
(5)			Apprentices		78,750	78,750	175,500
(6)			Non pensionable Allowance		1,891	1,891	1,891
(7)			Travel Allowance				
(8)			Telephone Allowance		1,635	1,635	1,635
(9)			Subsistence Allowance		100,000	100,000	100,000
(10)			Uniform Allowance		2,621	2,621	2,621
(11)			Duty Allowance		330,240	330,240	296,400
(12)			Washing Allowance		519,393	519,393	510,816
(13)			Driving Allowance		19,833	19,833	35,146
(14)			Flexibility Allowance		720,000	720,000	500,000
(15)							
			Total Item 102		9,480,187	9,480,187	7,924,151
103.			<i>National Insurance Contributions</i>				
(1)					2,308,453	2,308,453	1,818,434
			Total Item 103		2,308,453	2,308,453	1,818,434
	303	309	Total Subprogram 0252: Prisons Department		23,555,376	23,555,376	21,713,101

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			243. Corrective and Rehabilitation Services				
			Subprogram 0253: PROBATION DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Probation Officer	S.5	98,087	98,087	98,087
(1)	1	1	Deputy Chief Probation Officer	S.7	81,575	81,575	81,575
(2)	1	1	Senior Probation Officer	Z.6-1	186,403	186,403	198,576
(3)	3	3	Probation Officer I/	Z.16-6	593,584	593,584	617,789
(4)	12	12		(Q.B)			
(5)			Probation Officer II	Z.10-6			
(6)	1	1	Secretary	Z.23-17	42,634	42,634	44,951
(7)	1	1	Clerical Officer	Z.23-17	35,646	35,646	35,646
(8)	2	2	Stenographer/Typist	Z.38-24	67,026	67,026	67,620
(9)		2	Parole Officer	Z.38-24			98,806
(10)		1	Administrative Officer	Z.16-11			63,874
(11)	5	5	Community Service Officer	Z.6-1	170,572	170,572	177,232
(12)	1	1	Driver Messenger/Messenger	Z.38-24	30,192	30,192	30,192
	27	30	Total Item 101		1,305,719	1,305,719	1,514,348
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		61,322	61,322	57,705
(2)			Acting Allowances and Payment of Substitutes		75,158	75,158	80,824
(3)			Bi-Monthly Staff (Part -Time)		11,568	11,568	23,245
(4)			Telephone Allowance		844	844	844
			Total Item 102		148,892	148,892	162,618
103.			<i>National Insurance Contributions</i>				
(1)					126,055	126,055	127,627
			Total Item 103		126,055	126,055	127,627
	27	30	Total Subprogram 0253: Probation Department		1,580,666	1,580,666	1,804,593

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			243. Corrective and Rehabilitative Services Subprogram 0254: INDUSTRIAL SCHOOLS Statutory Personal Emoluments				
(1)	1	1	Principal	S.7	81,575	81,575	81,575
(2)	1	1	Vice Principal	S.9	71,026	71,026	71,026
(3)	1	1	Matron	Z.13-8	55,339	55,339	55,339
(4)	1	1	Executive Officer	Z.16-11	47,919	47,919	44,758
(5)	1	1	Chaplin	Fixed	12,325	12,325	12,325
(6)	1	1	Medical Officer	Fixed	24,119	24,119	24,119
(7)	2	2	Welfare Officer I/ (Q.B.)10-3	Z.16-6			
(8)			Welfare Officer II	Z.23-17	106,180	106,180	106,350
(9)	1	1	Assistant Matron (if R.N.)	Z.23-11	50,892	50,892	50,887
(10)			(if not R.N.)	(Q.B.) Z.33-24			
(11)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(12)	1	1	Stenographer/Typist	Z.36-24	35,646	35,646	35,646
(13)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,193
(14)	13	13	Supervisor	Z.33-24	463,398	463,398	460,470
(15)			Senior Teacher/ Qualified Teacher/ Special Grade Teacher/ (Q.B.)	Z.10-8 Z.22-10 Z.22-10			
(16)	5	5			278,564	278,564	336,882
(17)			Teacher	Z.36-24			
(18)			Senior Instructor	Z.23-17	40,797	40,797	42,634
(19)	1	1	Senior Instructress	Z.23-17	42,634	42,634	42,634
(20)	1	1	Instructors	Z.27-20	155,170	155,170	158,556
(21)	4	4	Housemistress	Z.10-8	55,339	55,339	55,339
(22)	1	1	Instructress	Z.27-20	155,177	155,177	157,808
(23)	4	4	Clerk/Typist	Z.38-24	29,445	29,445	30,266
(24)	1	1	General worker	CX	46,490	46,490	46,490
(25)	2	2	Watchman	CX	46,574	46,574	46,574
(26)	2	2	Maid	CX	23,245	23,245	23,245
(27)	1	1	Pensionable Addition		9,272	9,272	9,272
(28)							
	47	47	Total Item 101		1,896,965	1,896,965	1,958,034
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				7,762
(2)			Acting Allowance and Payment of Substitutes		160,780	160,780	154,479
(3)			Duty Allowance				
(4)			Commuted Travel Allowance				
(5)			Non-Pensionable Allowance		125,220	125,220	137,021
			Total Item 102		286,000	286,000	299,262
103.			<i>National Insurance Contributions</i>				
(1)					173,916	173,916	185,341
			Total Item 103		173,916	173,916	185,341
	47	47	Total Subprogram 0254: Industrial Schools		2,356,881	2,356,881	2,442,637

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Attorney General

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
30.	Attorney General						
7075.	040. Direction and Policy Formulation						
	General Management and Coordination Services	2,363,263	545,024		129,966	225,417	3,263,670
0238.	Police Complaints Authority	31,975	74,051			14,526	120,552
0240.	Forensic Services	1,391,971	521,146		20,625	138,821	2,072,563
0242.	National Task Force on Crime Prevention	93,521	246,733		14,606	23,662	378,522
0260.	Project Office		310,629		26,352	21,624	358,605
0245.	240. Legal Services						
	Solicitor General's Chambers	1,893,043	165,504		146,082	133,456	2,338,085
0246.	Parliamentary Counsel Services	1,097,341	45,019		117,293	61,339	1,320,992
0247.	241. Legal Registration Services						
	Registration Department	2,687,187	433,033		48,508	258,404	3,427,132
0248.	242. Administration of Justice						
	Supreme Court	1,995,688	301,992		38,278	198,677	2,534,635
0249.	Magistrates Court	3,197,186	647,639		171,794	297,270	4,313,889
0250.	Process Serving	2,489,275	245,691		503,333	293,804	3,532,103
	Total Carried Forward	17,240,450	3,536,461		1,216,837	1,667,000	23,660,748

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Attorney General

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	17,240,450	3,536,461		1,216,837	1,667,000	23,660,748
0255.	244. Police Services						
	Police Headquarters and Management	9,817,767	456,012		1,242,864	780,914	12,297,557
0256.	General Police Services	55,259,537	5,803,479		12,328,912	6,187,103	79,579,031
0258.	Police Band	2,532,585	233,301		147,183	233,250	3,146,319
0259.	Traffic Warden	1,028,732	722,169		49,472	165,092	1,965,465
0261.	245. Law Enforcement						
	Anti-money Laundering Programme	437,034	10,627		24,834	27,518	500,013
0262.	246. Modernisation of Administration of Justice And Penal Systems						
	IADB Justice Improvement Project		510,244		56,641	35,675	602,560
	Total	86,316,105	11,272,293		15,066,743	9,096,552	121,751,693

NOTE:

The Permanent Secretary, Attorney General, is the Accounting Officer for Head 30.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 7075: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Permanent Secretary	S.1	147,926	147,926	147,926
(1)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(2)	1	1	Forensic Pathologist	S.5:2	109,114	109,114	109,114
(3)	1	1	Financial Controller/Finance Officer	S.5/S.8	98,087	98,087	98,087
(4)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(5)	1	1	Manager, Information Systems	S.6	88,182	88,182	88,182
(6)	1	1	Building Officer	S8	75,519	75,519	75,519
(7)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	59,908
(8)	1	1	Senior Accountant	Z6-1	68,511	68,511	68,511
(9)	1	1	Laboratory Technologist/ Laboratory Technician	Z.16-6/ Z.23-17	58,586	58,586	58,586
(10)	1	1	Administrative Officer II	Z.16-8	110,678	110,678	110,678
(11)	2	2	Accountant	Z.16-8	55,339	55,339	55,339
(12)	1	1	Executive Officer	Z.16-11	50,887	50,887	47,053
(13)	1	1	Executive Secretary/Secretary	Z.16-11/ Z.23 17	93,521	93,521	97,817
(14)	2	2	Maintenance Officer	Z16-11	50,887	50,887	50,887
(15)	1	1	Senior Clerk	Z.23-17	42,634	42,634	39,057
(16)	1	1	Assistant Accountant	Z.23 17	42,634	42,634	42,053
(17)	1	1	Draughtsman	Z.23 17	42,634	42,634	42,634
(18)	1	1	Clerical Officer	Z.38-24	356,460	356,460	351,419
(19)	10	10	Stenographer/Typist	Z.38-24	285,168	285,168	259,334
(20)	8	8	Clerk/Typist	Z.38-24	142,584	142,584	142,584
(21)	4	4	Telephone Operator/Receptionist	Z.38-30	60,384	60,384	60,384
(22)	2	2	Messenger/Driver Messenger	Z.38-30	58,212	58,212	55,679
(23)	2	2	Maid	C.X	92,980	92,980	92,980
(24)	4	4					
	50	50	Total Item 101		2,408,970	2,408,970	2,363,263
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		197,683	197,683	121,459
(2)			Temporary Staff		320,814	320,814	414,565
(3)			Overtime		9,000	9,000	9,000
(4)			Duty Allowance		1,365	1,365	1,365
(5)			Entertainment Allowance		32,370	32,370	34,753
(6)			Travel Allowance		38,066	38,066	41,329
(7)			Telephone Allowance		8,031	8,031	8,874
(8)			Allowance in lieu of Private Practice		32,734	32,734	32,734
(9)			On Call Allowance		10,911	10,911	10,911
			Total Item 102		650,974	650,974	674,990
103.			<i>National Insurance Contributions</i>		208,575	208,575	225,417
(1)			Total Item 103		208,575	208,575	225,417
	50	50	Total Subprogram 7075: General Management and Coordination Services		3,268,519	3,268,519	3,263,670

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101. (1)	1	1	040. Direction and Policy Formulation Services Subprogram 0238: POLICE COMPLAINTS AUTHORITY <i>Statutory Personal Emoluments</i> Clerk/Typist	Z.38-24	31,083	31,083	31,975
	1	1	Total Item 101		31,083	31,083	31,975
(1) (2)			Temporary Staff Acting Allowances and Payment of Substitutes		122,561	122,561	65,479
					8,443	8,443	8,572
103. (1)			Total Item 102		131,004	131,004	74,051
			<i>National Insurance Contributions</i>		13,990	13,990	14,526
			Total Item 103		13,990	13,990	14,526
	1	1	Total Subprogram 0238: Police Complaints Authority		176,077	176,077	120,552

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 0240: FORENSIC SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Director	S.4	109,114	109,114	109,114
(1)	1	1	Forensic Pathologist	S.5:S.4	98,087	98,087	98,087
(2)	1	1	Deputy Director	S.6	88,182	88,182	88,182
(3)	1	1	Senior Forensic Scientist	S.9	213,078	213,078	213,078
(4)	3	3	Forensic Scientist/Criminalist I	Z.6-1	332,630	332,630	337,331
(5)	5	5	Information System Officer	Z.6-1	68,511	68,511	68,511
(6)	1	1	Forensic Scientist/Criminalist II	Z.16-8	97,446	97,446	101,774
(7)	2	2	Forensic Liaison Officer	Z.16-11	50,887	50,887	50,887
(8)	1	1	Assistant Accountant	Z.23-17	41,386	41,386	42,634
(9)	1	1	Evidence Officer	Z.23-17	41,386	41,386	42,634
(10)	1	1	Forensic Support Officer	Z.38-24	196,656	196,656	193,249
(11)	6	6	General Worker	C.X	46,490	46,490	46,490
(12)	2	2	Laboratory Technologist/Laboratory Technologist	Z.23-17 Z.16-11			
(13)			Clerk/Typist	Q.B 10-6 Z.38-24			
(14)			Maid	C.X			
(15)							
(16)							
	25	25	Total Item 101		1,383,853	1,383,853	1,391,971
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		113,626	464,740	473,749
(2)			Acting Allowances and Payments of Substitutes		46,579	46,579	42,397
(3)			Overtime		5,000	5,000	5,000
(4)			Travel Allowance		8,250	8,250	9,139
(5)			Telephone Allowance		2,906	2,906	3,211
(6)			Entertainment Allowance		7,470	7,470	8,275
			Total Item 102		183,831	534,945	541,771
103.			<i>National Insurance Contributions</i>				
(1)					105,967	134,375	138,821
			Total Item 103		105,967	134,375	138,821
	25	25	Total Subprogram 0240: Forensic Services		1,673,651	2,053,173	2,072,563

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 0242: NATIONAL TASK FORCE ON CRIME PREVENTION				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Research Officer	Z.6-3			
(1)			Research Officer II	Z.16-11	49,403	49,403	50,887
(2)	1	1	Secretary	Z.23-17	42,634	42,634	42,634
(3)	1	1					
	2	2	Total Item 101		92,037	92,037	93,521
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		246,733	246,733	246,733
(1)			Acting Allowances and Payment of Substitutes		13,674	13,674	13,674
(2)			Travel Allowance				
(3)			Entertainment Allowance				
(4)			Telephone Allowance		844	844	932
(5)							
			Total Item 102		261,251	261,251	261,339
103.			<i>National Insurance Contributions</i>				
(1)					22,805	22,805	23,662
			Total Item 103		22,805	22,805	23,662
	2	2	Total Subprogram 0242: National Task Force on Crime Prevention		376,093	376,093	378,522

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 0260: PROJECT OFFICE				
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		336,163	336,163	300,517
(1)			Acting Allowances and Payment of Substitutes		18,060	18,060	15,660
(2)			Travel Allowance		1,650	1,650	914
(3)			Entertainment Allowance		6,723	6,723	7,447
(4)			Telephone Allowance		1,266	1,266	2,331
(5)			Terminal pay for Project Manager		10,306	10,306	10,112
(6)							
			Total Item 102		374,168	374,168	336,981
103.			<i>National Insurance Contributions</i>		20,674	20,674	21,624
(1)							
			Total Item 103		20,674	20,674	21,624
			Total Subprogram 0260: Project Office		394,842	394,842	358,605

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			240. Legal Services Subprogram 0245: SOLICITOR GENERAL'S CHAMBERS <i>Statutory Personal Emoluments</i>				
(1)	1	1	Solicitor General	S.1	147,926	147,926	147,926
(2)	3	3	Deputy Solicitor General	S.3:S.2	377,724	377,724	391,398
(3)			Principal Crown Counsel/	S.5:S.4	915,864	915,864	414,402
(4)	12	12	Senior Crown Counsel	S.6	264,546	264,546	264,546
(5)	5	5	Crown Counsel	Z.3-1	342,555	342,555	342,555
(6)	1	1	Librarian	Z.10-3	63,874	63,874	63,874
(7)	1	1	Secretary/Legal Secretary	Z.23-17/ Z.16-11	42,634	42,634	42,634
(8)	1	1	Library Assistant III/II/I	Z.38-24/ Z.23-17/ Z.16-11	38,974	38,974	42,634
(9)	3	3	Legal Assistant	Z.23-17	127,902	127,902	127,902
(10)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(11)	1	1	Library Attendant	Z.38-36	24,980	24,980	24,980
	29	29	Total Item 101		2,377,171	2,377,171	1,893,043
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		53,784	53,784	34,827
(2)			Temporary Staff		128,514	145,663	130,677
(3)			Entertainment Allowance		54,868	54,868	59,576
(4)			Travel Allowance		54,120	54,120	57,025
(5)			Telephone Allowance		15,938	15,938	16,781
(6)			Overtime Allowance		12,700	12,700	12,700
			Total Item 102		319,924	337,073	311,586
103.			<i>National Insurance Contributions</i>				
(1)					128,389	128,389	133,456
			Total Item 103		128,389	128,389	133,456
	29	29	Total Subprogram 0245: Solicitor General's Chambers		2,825,484	2,842,633	2,338,085

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			240. Legal Services				
			Subprogram 0246: PARLIAMENTARY COUNSEL SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Parliamentary Counsel	S.1	147,926	147,926	147,926
(1)	1	1	Deputy Chief Parliamentary Counsel	S.3:S.2	135,024	135,024	135,024
(2)	1	1	Senior Parliamentary Counsel	S.5:S.4	316,315	316,315	316,315
(3)	3	3	Parliamentary Counsel	S.6	176,364	176,364	176,364
(4)	2	2	Crown Counsel	Z.3-1	134,703	134,703	137,021
(5)	2	2	Secretary/Legal Secretary	Z.23-17/ Z.16-11	89,688	89,688	91,170
(6)	2	2	Senior Legal Assistant	Z.16-11	50,887	50,887	50,887
(7)	1	1	Legal Assistant	Z.23-17	42,634	42,634	42,634
(8)	1	1					
	13	13	Total Item 101		1,093,541	1,093,541	1,097,341
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		147,926	147,926	
(1)			Acting Allowances and Payments of Substitutes		59,512	59,512	35,559
(2)			Overtime		9,460	9,460	9,460
(3)			Entertainment Allowance		50,049	50,049	55,439
(4)			Travel Allowance		47,575	47,575	52,427
(5)			Telephone Allowance		8,897	8,897	9,427
(6)							
			Total Item 102		323,419	323,419	162,312
103.			<i>National Insurance Contributions</i>		54,665	54,665	61,339
(1)							
			Total Item 103		54,665	54,665	61,339
	13	13	Total Subprogram 0246: Parliamentary Counsel Services		1,471,625	1,471,625	1,320,992

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			241. Legal Registration Services Subprogram 0247: REGISTRATION DEPARTMENT <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Registrar	S.1	147,926	147,926	147,926
(2)	2	2	Deputy Registrar	S.5	196,174	196,174	196,174
(3)	1	1	System Administrator	S.9	71,026	71,026	71,026
(4)	1	1	Assistant Registrar	Z.6-1	68,511	68,511	68,511
(5)	1	1	Court Administrator	Z.10-6	58,586	58,586	58,586
(6)	2	2	Senior Legal Assistant	Z.16-11	101,774	101,774	101,774
(7)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)		1	Senior Accountant	Z.6-1			68,511
(10)	4	4	Legal Assistant	Z.23-17	170,536	170,536	170,536
(11)	1	1	Assistant Personnel Officer	Z.23-17	42,634	42,634	42,634
(12)	1	1	Statistical Assistant	Z.23-17	42,634	42,634	42,634
(13)	2	2	Legal Secretary	Z.16-11	101,774	101,774	101,774
(14)	1	1	Records Management Officer	Z.16-11	50,887	50,887	50,887
(15)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(16)	4	4	Stenographer/Typist	Z.36-24	142,584	142,584	142,584
(17)	22	22	Clerical Officer	Z.38-24	784,212	784,212	784,212
(18)	1	2	Data Entry Operator I	Z.38-24	35,646	35,646	71,292
(19)	1		Data Entry Operator II	Z.38-30	35,646	35,646	
(20)	1	1	Machine Operator	Z.38-24	35,646	35,646	35,646
(21)	3	3	Vault Attendant	Z.38-30	90,576	90,576	90,576
(22)	2	2	Binder	Z.33-24	71,292	71,292	71,292
(23)	2	2	Telephone Operator	Z.38-30	60,384	60,384	60,384
(24)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(25)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(26)	2	2	Cleaner	C.X	46,490	46,490	46,490
(27)	2	2	Maid	C.X	46,490	46,490	46,490
(28)		1	Gardener	C.X			23,245
	62	64	Total Item 101		2,595,431	2,595,431	2,687,187
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		144,088	144,088	134,903
(2)			Temporary Staff		229,625	229,625	298,130
(3)			Overtime		20,000	20,000	20,000
(4)			Telephone Allowance		3,282	3,282	3,282
(5)			Travel Allowance		11,880	11,880	11,880
(6)			Entertainment Allowance		13,346	13,346	13,346
			Total Item 102		422,221	422,221	481,541
103.			<i>National Insurance Contributions</i>				
(1)					243,349	243,349	258,404
			Total Item 103		243,349	243,349	258,404
	62	64	Total Subprogram 0247: Registration Department		3,261,001	3,261,001	3,427,132

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			242. Administration of Justice				
			Subprogram 0248:				
			SUPREME COURT				
			Statutory Personal Emoluments				
101.			Senior Legal Assistant	Z.16-11	101,774	101,774	101,774
(1)	2	2	Shorthand Writer	Z.16-11			
(2)	1	1	Court Reporter	Z.16-11	50,887	50,887	50,887
(3)	1	1	Legal Assistant	Z.23-17	426,340	426,340	426,340
(4)	10	10	Secretary/Legal Secretary	Z.23 14			
(5)	4	4		Z.16-11	189,358	189,358	189,358
(6)	13	13	Court Transcription Officers	Z.16-8	687,720	687,720	687,720
(7)	1	1	Librarian	Z.38-17	63,874	63,874	63,874
(8)	6	6	Stenographer/Typist	Z.36-24	213,876	213,876	213,876
(9)	4	4	Clerical Officer	Z.38-24	142,584	142,584	142,584
(10)	1	1	Library Assistant	Z.38-17	35,646	35,646	35,646
(11)	2	2	Messenger	Z.38-30	60,384	60,384	60,384
(12)	1	1	Cleaner	C.X	23,245	23,245	23,245
	46	46	Total Item 101		1,995,688	1,995,688	1,995,688
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		57,811	57,811	44,750
(2)			Overtime		13,000	13,000	13,000
(3)			Temporary Staff		144,158	193,202	244,242
(4)			Entertainment Allowance				
(5)			Responsibility Allowance		6,500	6,500	6,500
(6)			Plain Clothes Allowance		31,778	31,778	31,778
			Total Item 102		253,247	302,291	340,270
103.			<i>National Insurance Contributions</i>				
(1)					208,298	208,298	198,677
			Total Item 103		208,298	208,298	198,677
	46	46	Total Subprogram 0248: Supreme Court		2,457,233	2,506,277	2,534,635

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			242. Administration of Justice				
			Subprogram 0249:				
			MAGISTRATES COURTS				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Magistrate	S.4	109,114	109,114	109,114
(1)	1	1	Magistrate	S.5	1,058,059	1,058,059	1,058,059
(2)	10	10	Senior Legal Assistant	Z.16-11	50,887	50,887	50,887
(3)	1	1	Legal Assistant	Z.23-17	298,438	298,438	298,438
(4)	7	7	Stenographer/Typist	Z.23-21	249,522	249,522	249,522
(5)	7	7	Clerical Officer	Z.38-24	1,247,610	1,247,610	1,247,610
(6)	34	35	Messenger	Z.38-31	90,576	90,576	90,576
(7)	3	3	Maid	C.X	46,490	46,490	46,490
(8)	2	2	Cleaner	C.X	46,490	46,490	46,490
(9)	2	2					
	67	68	Total Item 101		3,197,186	3,197,186	3,197,186
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		420,637	420,637	426,597
(2)			Acting Allowances and Payment of Substitutes		195,848	195,848	140,074
(3)			Overtime		10,000	10,000	10,000
(4)			Station Allowance		70,968	70,968	70,968
(5)			Plain Clothes Allowance		36,500	36,500	36,500
(6)			Travel Allowance		75,486	75,486	75,486
(7)			Entertainment Allowance		47,808	47,808	47,808
(8)			Telephone Allowance		12,000	12,000	12,000
			Total Item 102		869,247	869,247	819,433
103.			<i>National Insurance Contributions</i>				
(1)					294,536	294,536	297,270
			Total Item 103		294,536	294,536	297,270
	67	68	Total Subprogram 0249: Magistrates Courts		4,360,969	4,360,969	4,313,889

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			242. Administration of Justice Subprogram 0250: PROCESS SERVING Statutory Personal Emoluments				
(1)	1	1	Chief Marshal	Z.6-1	68,511	68,511	68,511
(2)	1	1	Deputy Chief Marshal	Z.10-6	58,586	58,586	58,586
(3)	3	3	Senior Marshal	Z.16-11	152,661	152,661	152,661
(4)	9	9	Marshal I	Z.23-17	383,706	383,706	383,706
(5)	1	1	Legal Assistant	Z.23-17	42,634	42,634	42,634
(6)	55	55	Marshal II	Z.27-20	2,168,168	2,168,168	1,702,481
(7)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(8)	1	1	General Workers	C.X	23,245	23,245	23,245
(9)	1	2	Watchman	C.XA	27,259	27,259	27,259
	73	74	Total Item 101		2,954,962	2,954,962	2,489,275
102.			<i>Other Personal Emoluments</i>				
(1)			<i>Temporary Staff</i> Acting Allowances and Payment of Substitutes		210,314	210,314	75,286
(2)			Plain Clothes Allowance		54,299	54,299	48,808
(3)			Travel Allowance		109,777	109,777	121,597
(4)			Driving Allowance		420,000	420,000	420,000
(5)			Inconvenience Allowance		3,173	3,173	3,173
			Total Item 102		80,160	80,160	80,160
					877,723	877,723	749,024
103.			<i>National Insurance Contributions</i>				
(1)					296,430	296,430	293,804
			Total Item 103		296,430	296,430	293,804
	73	74	Total Subprogram 0250: Process Serving		4,129,115	4,129,115	3,532,103

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			244. Police Services Subprogram 0255: POLICE HEADQUARTERS AND MANAGEMENT <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Commissioner	P.1	147,926	147,926	147,926
(2)	1	1	Deputy Commissioner	P.2	109,114	109,114	109,114
(3)	4	4	Assistant Commissioner	P.3	392,348	392,348	392,348
(4)	7	7	Senior Superintendent	P.4	617,277	617,277	617,275
(5)	9	9	Superintendent	P.6-5	694,280	694,280	701,163
(6)	15	15	Assistant Superintendent	P.9-7	1,016,869	1,016,869	1,027,665
(5)			Financial Controller	S:5			
(6)	1	1	Workshop Manager	S:9	71,026	71,026	71,026
(7)	46	46	Inspector	P.13-10	2,768,216	2,768,216	2,771,695
(8)	6	6	Station Sergeant	P.16-14	329,869	329,869	329,871
(9)	17	17	Sergeant	P.20-17	882,603	882,603	884,800
(10)	10	10	Constable	P.35-21	392,144	392,144	396,463
(11)	6	4	Medical Officer	Fixed	129,291	129,291	128,921
(11)	1	1	Accountant	Z.16-8	55,339	55,339	43,792
(12)	2	2	Assistant Accountant	Z.23-17	85,267	85,267	81,940
(13)	1	1	Secretary	Z.23-14	49,890	49,890	50,887
			(Q.B.)				
(14)	1	1	Senior Clerk	Z.23-17	41,136	41,136	41,136
(15)	1	1	Foreman Mechanic	Z.23-17	41,136	41,136	42,135
(16)	5	5	Clerk/Typist	Z.38-24	167,199	167,199	172,776
(17)	25	25	Clerical Officer	Z.38-24	867,590	867,590	835,862
(18)	10	10	Stenographer/Typist	Z.36-24	332,295	332,295	330,941
(19)	3	3	Groom	Z.38-24	80,151	80,151	80,151
(20)	12	12	Telephone Operators	Z.38-30	362,305	362,305	362,304
(22)	2	2	Driver /Messenger	Z.38-30	52,097	52,097	58,574
(23)	3	3	Mechanic	C4,C3	88,668	88,668	92,514
(24)	2	2	General Workers	CX	46,489	46,489	46,488
	191	189	Total Item 101		9,820,525	9,820,525	9,817,767

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		172,684	172,684	159,524
(2)			Acting Allowances and Payment of Substitutes		274,872	274,872	296,488
(3)			Laundry Allowances		75,854	75,854	75,854
(4)			Plain Clothes		43,235	43,235	43,235
(5)			Detective Allowance		69,500	69,500	69,499
(6)			Duty Allowance		334,355	334,355	334,356
(7)			Overtime		63,000	63,000	63,000
(8)			Uniform Allowance		107,439	107,439	107,439
(9)			Responsibility Allowance		4,393	4,393	4,393
(10)			Protection Allowance		5,725	5,725	5,725
(11)			Entertainment Allowance		19,859	19,859	19,859
(12)			Commuted Travel Allowance		45,748	45,748	45,748
(13)			Telephone Allowance		66,750	66,750	73,756
(14)			Special Operations		310,000	733,797	400,000
			Total Item 102		1,593,414	2,017,211	1,698,876
103.			<i>National Insurance Contributions</i>				
(1)					742,204	742,204	780,914
			Total Item 103		742,204	742,204	780,914
	191	189	Total Subprogram 0255: Police Headquarters and Management		12,156,143	12,579,940	12,297,557

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			244. Police Services				
			Subprogram 0256:				
			GENERAL POLICE SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Station Sergeants	P.16-14	3,465,374	3,465,374	3,437,978
(1)	63	63	Sergeants	P.20-17	12,302,517	12,302,517	12,356,878
(2)	240	240	Constables	P.35-21	37,176,428	37,176,428	38,316,486
(3)	1,055	977	General workers	C.X-XI	280,514	280,514	279,982
(4)	12	12	Cleaners	C.X	720,579	720,579	697,320
(5)	31	31	Electrical Assistant	C.V	30,838	30,838	30,838
(6)	1	1	Operator IV	C.IV	53,309	53,309	53,310
(7)	2	2	Operator/Driver	C.IV	57,830	57,830	57,830
(8)	2	2	Artisan	C.III	28,915	28,915	28,915
(9)	1	1					
	1,407	1,329	Total Item 101		54,116,304	54,116,304	55,259,537
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		23,244	23,244	23,244
(1)			Special Constables		2,331,986	2,331,986	2,233,394
(2)			Island Constables		3,080,313	3,080,313	3,080,313
(3)			Apprentice Mechanics		71,695	71,695	104,097
(4)			Acting Allowances and Payment of Substitutes		257,431	257,431	257,431
(5)			Overtime		105,000	105,000	105,000
(6)			Laundry Allowance		1,879,960	1,879,960	1,879,960
(7)			Plain Clothes Allowance		294,189	294,189	294,190
(8)			Special Increment		29,590	29,590	29,590
(9)			Detectives Allowance		324,527	324,527	324,527
(10)			Duty Allowance		1,211,248	1,211,248	1,211,248
(11)			Special Operations		2,825,000	2,825,000	2,825,000
(12)			Responsibility Allowance		193,301	193,301	193,301
(13)			Protection Allowance		17,176	17,176	17,176
(14)			Flexibility Responsibility		5,175,000	5,175,000	5,175,000
(15)			Travel Allowance		300,170	300,170	300,170
(16)			Telephone Allowance		78,750	78,750	78,750
(17)							
			Total Item 102		18,198,580	18,198,580	18,132,391
103.			<i>National Insurance Contributions</i>		6,091,611	6,091,611	6,187,103
(1)							
			Total Item 103		6,091,611	6,091,611	6,187,103
	1,407	1,329	Total Subprogram 0256: General Police Services		78,406,495	78,406,495	79,579,031

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			244. Police Services Subprogram 0258: POLICE BAND <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director of Music	P.4	88,182	88,182	88,182
(2)	1	1	Deputy Director of Music	P.6-5	77,907	77,907	77,907
(3)	1	1	Assistant Director of Music	P.9-7	68,511	68,511	68,511
(4)	2	2	Inspector	P.13-10	122,607	122,607	122,606
(5)	4	4	Station Sergeant	P.16-14	222,111	222,111	223,264
(6)	9	9	Sergeant	P.20-17	466,016	466,016	467,272
(7)	36	36	Constables	P.35-21	1,422,742	1,422,742	1,415,111
(8)	3	3	Cleaner	C.X	69,733	69,733	69,732
	57	57	Total Item 101		2,537,809	2,537,809	2,532,585
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		20,644	20,644	20,643
(2)			Laundry Allowance		70,330	70,330	85,448
(3)			Special Increment		987	987	987
(4)			Duty Allowance		19,200	19,200	19,200
(5)			Uniform Allowance		8,711	8,711	8,711
(6)			Responsibility Allowance		5,272	5,272	7,029
(7)			Band Apprentices		208,640	208,640	212,658
			Travel Allowance		19,058	19,058	19,058
			Telephone Allowance		6,750	6,750	6,750
			Total Item 102		359,592	359,592	380,484
103.			<i>National Insurance Contributions</i>				
(1)					230,761	230,761	233,250
			Total Item 103		230,761	230,761	233,250
	57	57	Total Subprogram 0258: Police Band		3,128,162	3,128,162	3,146,319

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			244. Police Services Subprogram 0259: TRAFFIC WARDEN DIVISION <i>Statutory Personal Emoluments</i>				
(1)	1	1	Senior Traffic Warden	Z.33	27,586	27,586	27,586
(2)	6	6	Traffic Warden	Z.38	139,458	139,458	139,458
(3)	2	2	Car Park Supervisor	C.III	61,676	61,676	61,676
(4)	27	27	Car Park Attendant	C.X	683,667	683,667	683,667
(5)	2	2	General Worker	C.X	46,488	46,488	46,488
(6)	4	4	Watchman	C.X	69,858	69,858	69,857
	42	42	Total Item 101		1,028,733	1,028,733	1,028,732
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		79,728	79,728	80,203
(2)			Temporary Staff		592,722	592,722	615,966
(3)			Overtime		26,000	26,000	26,000
(4)			Washing Allowance		49,472	49,472	49,472
			Total Item 102		747,922	747,922	771,641
103.			<i>National Insurance Contributions</i>				
(1)					164,775	164,775	165,092
			Total Item 103		164,775	164,775	165,092
	42	42	Total Subprogram 0259: Traffic Warden Division		1,941,430	1,941,430	1,965,465

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			245. Law Enforcement Subprogram 0261: ANTI-MONEY LAUNDERING PROGRAM <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.5	98,087	98,087	98,087
(2)	2	2	Senior Analyst	S.8	151,038	151,038	151,038
(3)	2	2	Analyst	Z.3-1	137,022	137,022	137,022
(4)	1	1	Executive Secretary/Secretary	Z.16-11/ Z.23-17	50,887	50,887	50,887
	6	6	Total Item 101		437,034	437,034	437,034
102.	(1)		<i>Other Personal Emoluments</i> Payment of Acting Allowances of Substitutes Travel Allowance Telephone Allowance		10,627 12,905 1,286	10,627 12,905 1,286	10,627 21,933 2,901
			Total Item 102		24,818	24,818	35,461
103.	(1)		<i>National Insurance Contributions</i>		26,274	26,274	27,518
			Total Item 103		26,274	26,274	27,518
	6	6	Total Subprogram 0261: Anti-Money Laundering Program		488,126	488,126	500,013

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			246. Modernisation of Administration of Justice And Penal Services Subprogram 0262: IADB JUSTICE IMPROVEMENT PROJECT				
(1)			<i>Other Personal Emoluments</i>				
(2)			Temporary Staff		492,289	533,814	510,244
(3)			Payment of Acting Allowances of Substitutes		24,745	24,745	37,913
(4)			Entertainment Allowance		6,723	6,723	7,447
(5)			Travel Allowance		7,425	7,425	8,225
(6)			Telephone Allowance		2,109	2,109	3,056
			Total Item 102		533,291	574,816	566,885
103.			<i>National Insurance Contributions</i>		34,317	35,142	35,675
(1)			Total Item 103		34,317	35,142	35,675
	6	6	Total Subprogram 0262: IADB Justice Improvement Project		567,608	609,958	602,560

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Foreign Affairs and Foreign Trade**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
32.	Ministry of Foreign Affairs and Foreign Trade						
	330. Direction Formulation and Implementation of Foreign Policy						
7080.	General Management Coordination and Overseas Missions	5,883,230	995,947		383,778	665,247	7,928,202
0060.	Overseas Missions - United Kingdom		1,978,978		782,996	191,640	2,953,614
0061.	Overseas Missions - Washington		942,637		1,471,798	16,440	2,430,875
0062.	Overseas Missions - Canada		685,238		272,468	28,800	986,506
0063.	Overseas Missions - Brussels		888,529		814,683	184,073	1,887,285
0064.	Overseas Missions - Venezuela		450,828		456,803		907,631
0065.	Overseas Missions - New York		802,566		400,054	38,380	1,241,000
0066.	Overseas Missions - United Nations		808,877		724,886	23,945	1,557,708
0067.	Overseas Missions - Toronto		727,456		217,072	48,000	992,528
0068.	Overseas Missions - Miami		767,305		530,994	28,785	1,327,084
0069.	Overseas Missions - Geneva		1,358,230		1,503,466		2,861,696
0070.	Overseas Missions - Brazil		567,228		335,134		902,362
0075.	Overseas Missions - China		714,697		726,622		1,441,319
0076.	Overseas Missions - Cuba		650,638		508,658		1,159,296
7081.	Foreign Trade	1,078,805	602,662		102,565	112,791	1,896,823
	Total	6,962,035	12,941,816		9,231,977	1,338,101	30,473,929

NOTES:

- (1) The Permanent Secretary, Foreign Affairs is the Accounting Officer for Foreign Affairs Division.
- (2) The Permanent Secretary, Foreign Trade is the Accounting Officer for Foreign Trade.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 7080: GENERAL MANAGEMENT, COORDINATION AND OVERSEAS MISSIONS				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Chief of Protocol	S.4	109,114	109,114	109,114
(4)	1	1	Counsellor (International Trade)	S.5	98,087	98,087	98,087
(5)	14	14	Senior Foreign Service Officer	S.6	1,234,548	1,234,548	1,234,548
(6)	1	1	Senior Systems Analyst	S.8			
(7)	20	20	Foreign Service Officer I	Z.6-1	1,369,447	1,369,447	1,368,481
(8)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(9)	9	9	Foreign Service Officer II	Z.16-8	479,625	479,625	485,314
(10)	3	3	Accountant	Z.16-8	166,017	166,017	166,017
(11)	1	1	Senior Executive Officer	Z.10-3	63,874	63,874	55,339
(12)	1	1	Manager, Grace Adams Suite	Z.16-11	50,887	50,887	50,887
(13)	7	7	Executive Officer	Z.16-11	354,478	354,478	355,962
(14)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(15)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(16)	6	6	Clerical Officer	Z.38-24	213,466	213,466	213,466
(17)	12	12	Executive Secretary/Secretary	Z.16-11/ Z.23-17	562,930	562,930	579,272
(18)	1	1	Cypher Officer I/Cypher Officer II	Z.16-11/ Z.23-17	42,634	42,634	42,634
(19)	3	3	Protocol Assistant	Z.23-17	119,417	119,417	121,579
(20)	1	1	Assistant Cypher Officer	Z.38-24	35,647	35,647	35,647
(21)	1	1	Clerk/Typist	Z.38-24	30,047	30,047	30,935
(22)	6	6	Stenographer/Typist	Z.36-24	207,993	207,993	212,036
(23)	3	3	Driver/Messenger	Z.38-30	90,576	90,576	90,576
(24)	1	1	Librarian/ Library Assistant I/ Library Assistant II/ Library Assistant III	Z.10-3 Z.16-11 Z.23-17 Z.38-24	63,874	63,874	63,874
(25)	1	1	Telephone Operator	Z.38-30	30,192	30,192	30,192
(26)	2	2	Maid	CX	46,486	46,486	46,486
(27)	2	2	Janitor	CX	46,486	46,486	46,486
(28)	1	1	General Worker	CX	23,243	23,243	23,243
	103	103	Total Item 101		5,862,123	5,862,123	5,883,230

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		11,010,048	11,010,048	902,947
(2)			Acting Allowances and Payment of Substitutes		251,839	251,839	58,000
(3)			Housing Allowance		3,249,761	3,249,761	
(4)			Overtime		969,600	969,600	35,000
(5)			Entertainment Allowance		45,787	45,787	45,787
(6)			Representation Allowance		3,839,964	3,839,964	
(7)			Education Allowance		1,386,190	1,386,190	
(8)			Duty Allowance		5,100	5,100	5,100
(9)			Telephone Allowance		32,813	32,813	38,051
(10)			Travel Allowance		281,779	281,779	44,840
(11)			Non Pensionable Allowance				250,000
			Total Item 102		21,072,881	21,072,881	1,379,725
103.			<i>National Insurance Contributions</i>		1,092,989	1,092,989	665,247
(1)			Total Item 103		1,092,989	1,092,989	665,247
	103	103	Total Subprogram 7080: General Management, Coordination and Overseas Missions		28,027,993	28,027,993	7,928,202

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0060: OVERSEAS MISSIONS - UNITED KINGDOM				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				1,659,220
(2)			Acting Allowances and Payment of Substitutes				19,758
(3)			Overtime				300,000
(4)			Travel Allowance				20,160
(5)			Housing Allowance				150,700
(6)			Education Allowance				188,960
(7)			Representation Allowance				423,176
			Total Item 102				2,761,974
			<i>National Insurance Contributions</i>				191,640
			Total Item 103				191,640
			Total Subprogram 0060: Overseas Missions - United Kingdom				2,953,614

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0061: OVERSEAS MISSIONS - WASHINGTON				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				821,157
(2)			Acting Allowances and Payment of Substitutes				21,480
(3)			Overtime				100,000
(4)			Travel Allowance				40,320
(5)			Housing Allowance				588,934
(6)			Education Allowance				400,050
(7)			Representation Allowance				442,494
			Total Item 102				2,414,435
			<i>National Insurance Contributions</i>				16,440
			Total Item 103				16,440
			Total Subprogram 0061: Overseas Missions - Washington				2,430,875

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0062: OVERSEAS MISSIONS - CANADA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				607,738
(2)			Acting Allowances and Payment of Substitutes				7,500
(3)			Overtime				70,000
(4)			Travel Allowance				7,680
(5)			Housing Allowance				57,856
(6)			Education Allowance				20,000
(7)			Representation Allowance				186,932
			Total Item 102				957,706
			<i>National Insurance Contributions</i>				28,800
			Total Item 103				28,800
			Total Subprogram 0062: Overseas Missions - Canada				986,506

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0063: OVERSEAS MISSIONS - BRUSSELS				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				766,502
(2)			Acting Allowances and Payment of Substitutes				22,399
(3)			Overtime				99,628
(4)			Travel Allowance				22,739
(5)			Housing Allowance				267,471
(6)			Education Allowance				46,500
(7)			Representation Allowance				380,863
(8)			Non Pensionable Allowance				97,110
			Total Item 102				1,703,212
			<i>National Insurance Contributions</i>				184,073
			Total Item 103				184,073
			Total Subprogram 0063: Overseas Missions - Brussels				1,887,285

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0064: OVERSEAS MISSIONS - VENEZUELA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				336,702
(2)			Acting Allowances and Payment of Substitutes				54,126
(3)			Overtime				60,000
(4)			Travel Allowance				11,520
(5)			Housing Allowance				156,794
(6)			Education Allowance				122,208
(7)			Representation Allowance				101,088
(8)			Non Pensionable Allowance				65,193
			Total Item 102				907,631
			Total Subprogram 0064: Overseas Missions - Venezuela				907,631

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0065: OVERSEAS MISSIONS - NEW YORK				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				702,116
(2)			Acting Allowances and Payment of Substitutes				15,450
(3)			Overtime				85,000
(4)			Travel Allowance				11,520
(5)			Housing Allowance				190,000
(6)			Education Allowance				44,450
(7)			Representation Allowance				154,084
			Total Item 102				1,202,620
			<i>National Insurance Contributions</i>				38,380
			Total Item 103				38,380
			Total Subprogram 0065: Overseas Missions - New York				1,241,000

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0066: OVERSEAS MISSIONS - UNITED NATIONS				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				707,062
(2)			Acting Allowances and Payment of Substitutes				21,335
(3)			Overtime				80,480
(4)			Travel Allowance				17,280
(5)			Housing Allowance				270,720
(6)			Education Allowance				134,450
(7)			Representation Allowance				302,436
			Total Item 102				1,533,763
			<i>National Insurance Contributions</i>				23,945
			Total Item 103				23,945
			Total Subprogram 0066: Overseas Missions - United Nations				1,557,708

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0067: OVERSEAS MISSIONS - TORONTO				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				665,654
(2)			Acting Allowances and Payment of Substitutes				21,802
(3)			Overtime				40,000
(4)			Travel Allowance				5,760
(5)			Housing Allowance				72,000
(6)			Education Allowance				32,076
(7)			Representation Allowance				107,236
			Total Item 102				944,528
			<i>National Insurance Contributions</i>				48,000
			Total Item 103				48,000
			Total Subprogram 0067: Overseas Missions - Toronto				992,528

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0068: OVERSEAS MISSIONS - MIAMI				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				698,315
(2)			Acting Allowances and Payment of Substitutes				8,990
(3)			Overtime				60,000
(4)			Travel Allowance				23,040
(5)			Housing Allowance				215,020
(6)			Education Allowance				44,450
(7)			Representation Allowance				248,484
			Total Item 102				1,298,299
			<i>National Insurance Contributions</i>				28,785
			Total Item 103				28,785
			Total Subprogram 0068: Overseas Missions - Miami				1,327,084

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0069: OVERSEAS MISSIONS - GENEVA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				1,286,724
(2)			Acting Allowances and Payment of Substitutes				21,506
(3)			Overtime				50,000
(4)			Travel Allowance				20,340
(5)			Housing Allowance				621,078
(6)			Education Allowance				53,446
(7)			Representation Allowance				808,602
			Total Item 102				2,861,696
			Total Subprogram 0069: Overseas Missions - Geneva				2,861,696

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0070: OVERSEAS MISSIONS - BRAZIL				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				537,228
(2)			Acting Allowances and Payment of Substitutes				
(3)			Overtime				30,000
(4)			Travel Allowance				11,520
(5)			Housing Allowance				168,000
(6)			Representation Allowance				155,614
			Total Item 102				902,362
			Total Subprogram 0070: Overseas Missions - Brazil				902,362

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0075: OVERSEAS MISSIONS - PEOPLE'S REPUBLIC OF CHINA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				676,297
(2)			Acting Allowances and Payment of Substitutes				8,400
(3)			Overtime				30,000
(4)			Travel Allowance				23,040
(5)			Housing Allowance				380,000
(6)			Education Allowance				44,450
(7)			Representation Allowance				279,132
			Total Item 102				1,441,319
			Total Subprogram 0075: Overseas Missions - People's Republic of China				1,441,319

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0076: OVERSEAS MISSIONS - CUBA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				612,238
(2)			Acting Allowances and Payment of Substitutes				8,400
(3)			Overtime				30,000
(4)			Travel Allowance				17,280
(5)			Housing Allowance				262,000
(6)			Representation Allowance				229,378
			Total Item 102				1,159,296
			Total Subprogram 0076: Overseas Missions - Cuba				1,159,296

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 7081: FOREIGN TRADE				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Director	S.2	135,024	135,024	135,024
(3)	1	1	Chief Economist	S.5	98,087	98,087	98,087
(4)	2	2	Senior Economist	Z.6-1	137,022	137,022	137,022
(5)	1	1	Administrative Officer	Z.6- 1	68,511	68,511	68,511
				Z.10-3			
(6)	2	2	Economist I/II	Z.16-11	114,240	114,240	114,240
				Z.23-17			
(7)	2	2	Executive Secretary/Secretary	Z.16-11	93,521	93,521	96,704
(8)	1	1	Assistant Accountant	Z.27-23	42,634	42,634	42,634
(9)	1	1	Senior Clerk	Z.27-24	42,634	42,634	42,634
(10)	2	2	Clerical Officers	Z.38-24	71,294	71,294	71,294
(11)	2	2	Stenographer/Typist	Z.38-Z24	71,294	71,294	71,294
(12)	1	1	Driver /Messenger	Z.38-Z30	30,192	30,192	30,192
(13)	1	1	Maid		23,243	23,243	23,243
	18	18	Total Item 101		1,075,622	1,075,622	1,078,805
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		364,444	364,444	557,167
(2)			Acting Allowances and Payment of Substitutes		60,237	60,237	33,495
(3)			Overtime		9,395	9,395	12,000
(4)			Entertainment Allowances		36,961	36,961	50,199
(5)			Travel Allowance		29,150	29,150	44,353
(6)			Telephone Allowance		4,250	4,250	8,013
(7)			Terminal Pay				
			Total Item 102		504,437	504,437	705,227
103.			<i>National Insurance Contributions</i>				
(1)					97,541	97,541	112,791
			Total Item 103		97,541	97,541	112,791
	18	18	Total Subprogram 7081: Foreign Trade		1,677,600	1,677,600	1,896,823

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Housing and Lands

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions
38.	Ministry of Housing and Lands					
	040. Direction and Policy Formulation Services					
7090	General Management and Coordination Services	1,914,661	356,715		55,254	165,340
0531	Housing Planning Unit	750,084	15,945		40,011	58,237
0532	Tenancies, Relocation and Redevelopment	35,647				3,654
	521. Land Use Regulation and Certification Program					
0535	Lands and Surveys Department	2,026,014	351,907		19,970	193,689
0536	Land Registry	2,928,815	298,683		106,082	237,217
	522. Land Property Acquisition and Management Program					
0538	Legal Unit	690,433	129,305		39,220	52,667
0539	Property Management	545,421	193,905		17,724	54,159
	525. Housing and Neighborhood Upgrading Project					
0500	Housing Subsidy and Neighbourhood Development		707,840			50,479
	Total	8,891,075	2,054,300		278,261	815,442

NOTE: The Permanent Secretary, Ministry of Housing and Lands is the Accounting Officer for Head 38.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Services Subprogram 7090: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Permanent Secretary	S.1	147,927	147,927	147,927
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(4)	2	2	Administrative Officer I	Z.6-1	137,022	137,022	137,022
(5)	2	2	Administrative Office II	Z.16-8	110,680	110,680	110,680
(6)	1	1	Programme Officer I/II	Z.10-3/ 16-11	59,762	59,762	61,671
(7)	1	1	Accountant	Z.16-8	55,340	55,340	55,340
(8)	1	1	Manager - Information Systems	S.6	88,183	88,183	88,183
(9)	4	4	Executive Secretary/ Secretary	Z.16-11 Z.23-17	185,462	185,462	186,543
(10)	1	1	Personnel Officer	Z16-8	55,340	55,340	55,340
(11)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(12)	1	1	Accounts Officer	Z.23-17	42,634	42,634	42,634
(13)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(14)	6	6	Clerical Officer	Z.38-24	213,882	213,882	213,882
(15)	4	4	Steno/Typist	Z.36-24	142,588	142,588	142,588
(16)	2	2	Telephone-Operator/Receptionist Telephone Operator	Z.38-30 Z.38-30	52,856	52,856	55,462
(17)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,193
(18)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(19)	1	1	Supervisor C	Cat. VII	24,175	24,175	24,175
(20)	1	1	Maid	Cat. X	23,245	23,245	23,245
(21)	6	6	General Workers	Cat. X	139,470	139,470	139,470
(22)	3	3	Watchman	Cat. XA	69,858	69,858	69,858
	43	43	Total Item 101		1,909,065	1,909,065	1,914,661
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		161,963	161,963	229,757
(2)			Acting Allowances and Payment of Substitutes		113,579	113,579	122,458
(3)			Overtime		4,500	4,500	4,500
(4)			Duty Allowance		1,200	1,200	1,200
(5)			Entertainment Allowance		21,912	21,912	24,288
(6)			Travel Allowance		20,020	20,020	23,410
(7)			Telephone Allowance		5,688	5,688	6,356
			Total Item 102		328,862	328,862	411,969
103.			<i>National Insurance Contributions</i>				
(1)					158,345	158,345	165,340
			Total Item 103		158,345	158,345	165,340
	43	43	Total subprogram 7090: General Management and Coordination Services		2,396,272	2,396,272	2,491,970

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Services Subprogram 0531: HOUSING PLANNING UNIT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Housing Planner	S.5	98,088	98,088	98,088
(2)	2	2	Senior Housing Planner	Z.6-1	137,022	137,022	137,022
(3)	2	2	Housing Planner I/ Housing Planner II	Z.10-3/ Z.16-11	114,762	114,762	114,762
(4)	1	1	Supervisor Investigator	Z.16-11	50,887	50,887	50,887
(5)	5	5	Research Investigator	Z.23-17	50,887	50,887	50,887
(6)	2	2	Technical Assistant	Z.23-17	213,170	213,170	213,170
(7)	1	1	Senior Technical Assistant	Z.16-11	85,268	85,268	85,268
	14	14	Total Item 101		750,084	750,084	750,084
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		15,945	15,945	15,945
(2)			Travel Allowance		38,930	38,930	38,961
(3)			Telephone Allowance		875	875	1,050
			Total Item 102		55,750	55,750	55,956
103.			<i>National Insurance Contributions</i>				
(1)					57,408	57,408	58,237
			Total Item 103		57,408	57,408	58,237
	14	14	Total Subprogram 0531: Housing Planning Unit		863,242	863,242	864,277

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101. (1)	1	1	040. Direction and Policy Formulation Services Subprogram 0532: TENANTRIES, RELOCATION AND REDEVELOPMENT <i>Statutory Personal Emoluments</i> Clerical Officer	Z.38-24	35,647	35,647	35,647
	1	1	Total Item 101		35,647	35,647	35,647
103. (1)			<i>National Insurance Contributions</i>		3,654	3,654	3,654
			Total Item 103		3,654	3,654	3,654
	1	1	Total Subprogram 0532: Tenantries, Relocation & Redevelopment		39,301	39,301	39,301

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			521. Land Use Regulation and Certification Program Subprogram 0535: LANDS AND SURVEYS DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Surveyor	S.4	109,115	109,115	109,115
(2)	3	3	Senior Surveyor	S.7	244,728	244,728	244,728
(3)	1	1	Manager Information Systems	S.6	88,183	88,183	88,183
(4)	1	1	Technical Officer	Z.6-1	58,586	58,586	58,586
(5)	8	8	Land Surveyor	Z.10-1	445,827	445,827	461,650
(6)	1	1	Senior Compiler/Operator	Z.10-6	58,586	58,586	58,586
(7)	1	1	Administrative Officer II	Z.16-8	55,340	55,340	55,340
(8)	1	1	Senior Draughtsman	Z.16-11	50,887	50,887	50,887
(9)	4	4	Draughtsman	Z.23-17	170,536	170,536	170,536
(10)	2	2	Computer Operator/Compiler	Z.23-17	85,268	85,268	83,937
(11)	1	1	Storekeeper	Z.33-24	34,649	34,649	34,649
(12)	2	2	Clerical Officer	Z.38-24	67,622	67,622	69,256
(13)	1	1	Stenographer/Typist	Z.38-24	35,647	35,647	35,647
(14)	1	1	Messenger	Z.38-30	30,193	30,193	30,193
(15)	3	3	Driver/Supervisor	Cat. V	83,403	83,403	83,403
(16)	11	10	Chainman	Cat. VIII - Cat. VII	275,093	275,093	275,093
(17)	4	4	General Worker	Cat. X/IX	92,980	92,980	92,980
(18)	1	1	Maid	Cat. X	23,245	23,245	23,245
	47	46	Total Item 101		2,009,888	2,009,888	2,026,014
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		283,013	283,013	284,445
(2)			Acting Allowances and Payment of Substitutes		57,962	57,962	57,962
(3)			Overtime		9,500	9,500	9,500
(4)			Entertainment Allowance		6,972	6,972	8,280
(5)			Travel Allowance		7,700	7,700	9,150
(6)			Telephone Allowance		1,313	1,313	2,540
			Total Item 102		366,460	366,460	371,877
103.			<i>National Insurance Contributions</i>				
(1)					190,028	190,028	193,689
			Total Item 103		190,028	190,028	193,689
	47	46	Total Subprogram 0535: Lands and Surveys Department		2,566,376	2,566,376	2,591,580

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			521. Land Use Regulation and Certification Program				
			Subprogram 0536: LAND REGISTRY				
			<i>Statutory Personal Emoluments</i>				
			<i>Land Registration</i>				
101.							
(1)	1	1	Registrar of Titles	S.3	121,350	121,350	121,350
(2)	1	1	Deputy Registrar of Titles	S.6	88,183	88,183	88,183
(3)	1	1	Manager, Information Systems	S.6	88,183	88,183	88,183
(4)	1	1	Registration Officer	Z. 3-1	68,511	68,511	68,511
(5)	2	2	Assistant Registrar	Z.6-1	137,022	137,022	137,022
(6)	1	1	Accountant	Z.16-8	55,340	55,340	55,340
(7)	3	3	Senior Legal Assistant	Z.16-11	152,661	152,661	152,661
(8)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(9)	1	1	Legal Secretary/ Secretary	Z.16-11/ Z.23 17	50,887	50,887	50,887
(10)	5	5	Legal Assistant	Z.23 17	213,170	213,170	213,170
(11)	1	1	Assistant Accountant	Z.23 17	42,634	42,634	42,634
(12)	1	1	Senior Clerk	Z.23 17	42,634	42,634	42,634
(13)	1	1	Senior Machine Operator	Z.23-17	42,634	42,634	42,634
(14)	7	7	Clerical Officer	Z.38-24	249,522	249,522	249,522
(15)	6	6	Stenographer/Typist	Z.38-24	213,876	213,876	213,876
(16)	2	2	Machine Operator	Z.38-24	71,292	71,292	71,292
(17)	1	1	Receptionist	Z.38-30	30,192	30,192	30,192
(18)	2	2	Vault Attendant	Z.38-30	60,384	60,384	60,384
(19)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(20)	1	1	Maid	Cat. X	23,243	23,243	23,243
(21)	1	1	General Worker	Cat. X	23,243	23,243	23,243
			LAND ADJUDICATION				
(1)	2	2	Commissioner of Titles	S.1	295,654	295,654	295,854
(2)	1	1	Chief Registration Officer	S.3	121,350	121,350	121,350
(3)	2	2	Senior Registration Officer	S.6	176,366	176,366	176,366
(4)	1	1	Principal Legal Assistant	Z.10-6	58,586	58,586	58,586
(5)	1	1	Senior Legal Assistant	Z.16-11	50,887	50,887	50,887
(6)	7	7	Legal Assistant	Z.23-17	298,438	298,438	298,438
(7)	2	2	Stenographer/Typist	Z.38-24	71,294	71,294	71,294
	57	57	Total Item 101		2,928,615	2,928,615	2,928,815

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		75,519	75,519	75,519
(2)			Entertainment Allowance		42,036	42,036	48,576
(3)			Acting Allowance and Payment of Substitutes		195,073	195,073	196,466
(4)			Overtime		26,698	26,698	26,698
(5)			Travel Allowance		37,840	37,840	46,820
(6)			Telephone Allowance		8,875	8,875	10,686
			Total Item 102		386,041	386,041	404,765
103.			<i>National Insurance Contributions</i>				
(1)					233,151	233,151	237,217
			Total Item 103		233,151	233,151	237,217
	57	57	Total Subprogram 0536: Land Registry		3,547,807	3,547,807	3,570,797

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			522. Land and Property Acquisition and Management Program				
			Subprogram 0538: LEGAL UNIT				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Legal Officer	S.3	121,350	121,350	121,350
(1)	1	1	Chief Legal Officer	S.3	121,350	121,350	121,350
(2)	1	1	Principal Legal Officer/ Principal Crown Counsel/	S.5/ S.4	109,115	109,115	109,115
(3)	2	2	Senior Legal Officer Legal Officer	S.6/ Z.3-1	137,022	137,022	137,022
(4)	1	1	Principal Legal Assistant	Z.13-1	68,511	68,511	68,511
(5)	5	5	Senior Legal Assistant/ Legal Assistant	Z.16-11/ Z.23-17	254,435	254,435	254,435
	10	10	Total Item 101		690,433	690,433	690,433
			<i>Other Personal Emoluments</i>				
102.			Salaries		88,183	88,183	88,183
(1)			Salaries		88,183	88,183	88,183
(2)			Acting Allowance and Payment of Substitutes		33,099	33,099	41,122
(3)			Entertainment Allowance		13,944	13,944	16,560
(4)			Travel Allowance		15,400	15,400	18,300
(5)			Telephone Allowance		3,813	3,813	4,360
			Total Item 102		154,439	154,439	168,525
103.			<i>National Insurance Contributions</i>		49,632	49,632	52,667
(1)			<i>National Insurance Contributions</i>		49,632	49,632	52,667
			Total Item 103		49,632	49,632	52,667
	10	10	Total Subprogram 0538: Legal Unit		894,504	894,504	911,625

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			522. Land and Property Acquisition and Management Program				
			Subprogram 0539: PROPERTY MANAGEMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Property Manager	S.4	109,115	109,115	109,115
(1)	1	1	Senior Property Manager	S.7	81,576	81,576	81,576
(2)	1	1	Property Manager	Z.6-1	68,511	68,511	68,511
(3)	1	1	Maintenance Supervisor II	Z.16-11	50,887	50,887	50,887
(4)	1	1	Assistant Property Manager	Z.16-11	97,625	97,625	99,177
(5)	2	2	Terrier Officer	Z.23-17	85,268	85,268	85,268
(6)	2	2	Trainee Property Manager	Z.16-11	50,887	50,887	50,887
(7)	1	1					
	9	9	Total Item 101		543,869	543,869	545,421
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		170,568	170,568	168,071
(1)			Acting Allowance and Payment of Substitutes		25,834	25,834	25,834
(2)			Entertainment Allowance		6,420	6,420	7,728
(3)			Travel Allowance		7,700	7,700	8,540
(4)			Telephone Allowance		1,313	1,313	1,456
(5)							
			Total Item 102		211,835	211,835	211,629
			<i>National Insurance Contributions</i>				
103.					52,160	52,160	54,159
(1)							
			Total Item 103		52,160	52,160	54,159
	9	9	Total Subprogram 0539: Property Management		807,864	807,864	811,209

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 38 MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			525. Housing and Neighborhood Upgrading Project Subprogram 0500: HOUSING SUBSIDY AND NEIGHBORHOOD DEVELOPMENT <i>Other Personal Emoluments</i>				
(1)			Salaries		618,428	618,428	640,618
(2)			Acting Allowance and Payment of Substitutes		45,889	45,889	49,498
(3)			Entertainment Allowance				7,728
(4)			Travel Allowance				8,540
(5)			Telephone Allowance		875	875	1,456
			Total Item 102		665,192	665,192	707,840
103.			<i>National Insurance Contributions</i>		49,439	49,439	50,479
(1)			Total Item 103		49,439	49,439	50,479
	9	9	Total Subprogram 0500: Housing Subsidy and Neighborhood Development		714,631	714,631	758,319

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Transport and Works

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
40.	Ministry of Transport and Works						
7085.	040. Direction and Policy Formulation Services						
	General Management and Coordination Services	7,587,857	681,565		79,193	670,522	9,019,137
0510.	Technical Management Services	731,784	28,177		80,574	42,600	883,135
0511.	510. Road Network Services						
	Highway Construction and Maintenance Services	25,426,729	4,399,951		504,973	2,705,011	33,036,664
0545.	Road Rehabilitation Special Project Special Works	2,366,785	75,000		50,000	233,972	2,725,757
0516.	Scotland District Special Works	1,182,190	75,000		50,000	115,524	1,422,714
0517.	General Maintenance	5,821,303	669,487		75,829	569,963	7,136,582
0518.	Major Works & Renovations	3,004,641	100,000			285,613	3,390,254
0519.	514. Government Vehicle Services						
	Vehicle and Equipment Workshop	3,905,779	93,660		21,303	371,250	4,391,992
	Total Carried Forward	50,027,068	6,122,840		861,872	4,994,455	62,006,235

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Transport and Works

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	50,027,068	6,122,840		861,872	4,994,455	62,006,235
0521.	515. Electrical Engineering Services Government Electrical Engineer's Department	2,237,118	132,205		15,174	192,992	2,577,489
0523.	516. Public Transportation Services Licensing, Inspection of Vehicles	3,957,221	824,269		80,755	421,282	5,283,527
0525.	Improvement to Traffic Management	836,694	50,000			85,363	972,057
0526.	Parking System Car Parks	568,177	50,000			62,838	681,015
	Total	57,626,278	7,179,314		957,801	5,756,930	71,520,323

NOTES:

The Permanent Secretary, Ministry of Transport and Works is the Accounting Officer for Head 40.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 7085: GENERAL MANAGEMENT AND AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Chief Planning Officer	S.5	98,087	98,087	98,087
(4)	1	1	Financial Controller	S.5	98,087	98,087	98,087
(5)	1	1	Principal Crown Counsel	S.5/4	109,114	109,114	109,114
(6)	1	1	Principal Personnel Officer	S.6	88,183	88,183	88,183
(7)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(8)	1	1	Transport Planner/Administrative Officer	S.6	88,183	88,183	88,183
(9)	1	1	Manager, Information Systems	S.6	88,183	88,183	88,183
(10)	1	1	Senior Information Officer	S.9	71,026	71,026	71,026
(11)	1	1	Crown Counsel	Z.3-1	68,511	68,511	66,193
(12)	2	2	Administrative Officer I	Z.6-1	137,022	137,022	137,022
(13)	1	1	Senior Personnel Officer	Z.6-1	68,511	68,511	68,511
(14)	1	1	Senior Planning Officer	Z.6-1	63,874	63,874	63,874
(15)	1	1	Senior Accountant	Z.6-1	60,349	60,349	62,112
(16)	1	1	Senior Internal Auditor	Z.6-1	68,511	68,511	68,511
(17)	1	1	Systems Analyst/Programmer	Z.6-1	68,511	68,511	68,511
(18)	1	1	Research Officer I/II	Z.10-3/ Z.16-11	63,874	63,874	63,874
(19)	1	1	Information Officer	Z.10-3	63,874	63,874	63,874
(20)	3	3	Administrative Officer II	Z.16-8	166,017	166,017	166,017
(21)	2	2	Personnel Officer	Z.16-8	110,678	110,678	110,678
(22)	1	1	Internal Auditor	Z.16-8	55,339	55,339	55,339
(23)	3	3	Accountant	Z.16-8	166,017	166,017	166,017
(24)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(25)	2	2	Executive Secretary	Z.16-11	101,774	101,774	101,774
(26)	1	1	Operations Supervisor	Z.16-11	50,887	50,887	50,887
(27)	3	3	Assistant Personnel Officer	Z.23-17	127,902	127,902	127,902
(28)	6	6	Assistant Accountant	Z.23-17	253,808	253,808	254,805
(29)	2	2	Senior Storekeeper	Z.23-17	80,938	80,938	83,437
(30)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(31)	3	3	Control Officer	Z.23-17	127,902	127,902	127,902
(32)	1	1	Legal Assistant	Z.23-17	42,634	42,634	42,634
(33)	1	1	Statistical Assistant	Z.23-17	42,634	42,634	42,634
(34)	1	1	Operations Librarian	Z.23-17	42,634	42,634	42,634
(35)	1	1	Technical Storekeeper	Z.27-20	39,639	39,639	39,639
	52	52	Total Item 101 Carried Forward		3,163,683	3,163,683	3,166,624

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			Total Item 101 Brought Forward		3,163,683	3,163,683	3,166,624
(36)	44	44	Clerical Officer	Z.38-24	1,568,468	1,568,468	1,568,468
(37)	7	7	Stenographer/Typist	Z.38-24	239,415	239,415	245,857
(38)	1	1	Machine Operator	Z.38-24	35,647	35,647	35,647
(39)	5	5	Clerk/Typist	Z.38-24	178,235	178,235	178,235
(40)	1	1	Audit Clerk	Z.38-24	35,647	35,647	35,647
(41)	3	3	Driver/Messenger	Z.38-30	90,576	90,576	120,768
(42)	2	2	Telephone Operator/Receptionist	Z.38-30	60,384	60,384	60,384
(43)	1	1	Electrician	CI	35,713	35,713	35,713
(44)	12	12	Section Leader	CI	499,982	499,982	499,982
(45)	8	8	Supervisor A	CIII	246,704	246,704	246,704
(46)	1	1	Electrical Assistant	CIII-V	30,838	30,838	30,838
(47)	20	20	Heavy Duty General Worker	CIX	475,440	475,440	475,440
(48)	4	4	Supervisor B	CVI	133,275	133,275	133,275
(49)	10	12	Operator V	CVIII	290,100	290,100	265,925
(50)	19	16	General Worker	CX	395,165	395,165	371,920
(51)	5	5	Watchman	CX	116,430	116,430	116,430
	195	194	Total Item 101		7,595,702	7,595,702	7,587,857
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		335,027	335,027	335,027
(2)			Acting Allowances and Payment of Substitutes		241,860	241,860	241,860
(3)			Duty Allowance		1,400	1,400	1,400
(4)			Overtime		104,678	104,678	104,678
(5)			Entertainment Allowance		30,510	30,510	33,099
(6)			Telephone Allowance		9,375	9,375	10,361
(7)			Travel Allowance		30,996	30,996	34,333
			Total Item 102		753,846	753,846	760,758
103.			<i>National Insurance Contributions</i>				
(1)					641,422	641,422	670,522
			Total Item 103		641,422	641,422	670,522
	195	194	Total Subprogram 7085: General Management and Coordination Services		8,990,970	8,990,970	9,019,137

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Services Subprogram 0510: TECHNICAL MANAGEMENT SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Technical Officer	S.1/S.2	135,024	135,024	147,926
(2)	3	3	Deputy Chief Technical Officer	S.4	327,342	327,342	327,342
(3)	1	1	Secretary	Z.23-17	42,634	42,634	42,634
(4)	5	5	Stenographer/Typist	Z.38-24	178,235	178,235	178,235
(5)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
	11	11	Total Item 101		718,882	718,882	731,784
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		28,177	28,177	28,177
(2)			Entertainment Allowance		34,155	34,155	37,834
(3)			Telephone Allowance		5,063	5,063	5,595
(4)			Travel Allowance		33,615	33,615	37,145
			Total Item 102		101,010	101,010	108,751
103.			<i>National Insurance Contributions</i>				
(1)					40,233	40,233	42,600
			Total Item 103		40,233	40,233	42,600
	11	11	Total Subprogram 0510: Technical Management Services		860,125	860,125	883,135

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			510. Road Network Services Subprogram 0511: HIGHWAY CONSTRUCTION AND MAINTENANCE SERVICES <i>Statutory Personal Emoluments</i>				
(1)	4	4	Senior Technical Officer	S.6	440,915	440,915	440,915
(2)	5	5	Technical Officer I	Z.6-1	342,555	342,555	342,555
(3)	1	1	Maintenance Supervisor	Z.10-3	63,874	63,874	63,874
(4)	1	1	Maintenance Supervisor Plumbing	Z.10-3	63,874	63,874	63,874
(5)	4	4	Technical Officer II	Z.10-6	234,344	234,344	234,344
(6)	5	5	Senior Technician	Z.10-6	292,930	292,930	292,930
(7)	12	13	Technician I	Z.16-11	661,531	661,531	661,531
(8)	1	1	Maintenance Technician Technician II/Technical Assistant/Trainee	Z.16-11	50,887	50,887	50,887
(9)	51	51	Technician	Z.23-17	2,174,334	2,174,334	2,174,334
(10)	18	18	Operator I	CI	642,834	642,834	642,834
(11)	30	27	Section Leader	CI	1,107,103	1,107,103	999,964
(12)	12	12	Operator II	CII	370,056	370,056	370,056
(13)	5	5	Senior Artisan	CII	173,485	173,485	173,485
(14)	62	55	Supervisor A	CIII	1,911,956	1,911,956	1,696,090
(15)	71	71	Artisan	CIII-VI	2,123,799	2,123,799	2,123,799
(16)	7	7	Steel Bender	CIII-VI	215,866	215,866	215,866
(17)	430	360	Heavy Duty General Worker	CIX	10,221,960	10,221,960	8,462,832
(18)	91	91	Operator III	CV	2,529,891	2,529,891	2,529,891
(19)	44	44	Supervisor B	CVI	1,172,820	1,172,820	1,172,820
(20)	8	8	Chainman	CVII	202,568	202,568	202,568
(21)	87	90	General Worker	CX	2,089,791	2,089,791	2,045,560
(22)	20	20	Watchman	CX	465,720	465,720	465,720
	969	893	Total Item 101		27,553,093	27,553,093	25,426,729
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		4,366,296	4,366,296	4,366,296
(2)			Acting Allowances and Payment of Substitutes		33,655	33,655	33,655
(3)			Hazard Allowance and Overtime		500,000	500,000	500,000
(4)			Telephone Allowance		744	744	4,973
			Total Item 102		4,900,695	4,900,695	4,904,924
103.			<i>National Insurance Contributions</i>				
(1)					2,849,766	2,849,766	2,705,011
			Total Item 103		2,849,766	2,849,766	2,705,011
	969	893	Total Subprogram 0511: Highway Construction and Maintenance Services		35,303,554	35,303,554	33,036,664

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			510. Road Network Services Subprogram 0545: ROAD REHABILITATION SPECIAL PROJECT <i>Statutory Personal Emoluments</i>				
(1)	3	3	Section Leader	CI	107,139	107,139	107,139
(2)	2	2	Operator I	CI	71,426	71,426	71,426
(3)	8	8	Supervisor A	CIII	246,704	246,704	246,704
(4)	11	11	Artisan	CIII-V	339,218	339,218	339,218
(5)	5	4	Operator V	CVIII	120,875	120,875	96,700
(6)	31	31	General Worker	CX	720,595	720,595	697,350
(7)	39	34	Heavy Duty General Worker	CIX	927,108	927,108	808,248
	99	93	Total Item 101		2,533,065	2,533,065	2,366,785
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		75,000	75,000	75,000
(2)			Hazard Allowance		50,000	50,000	50,000
			Total Item 102		125,000	125,000	125,000
103.			<i>National Insurance Contributions</i>				
(1)					242,714	242,714	233,972
			Total Item 103		242,714	242,714	233,972
	99	93	Total Subprogram 0545: Road Rehabilitation Special Project		2,900,779	2,900,779	2,725,757

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			512. Scotland District Special Works Subprogram 0516: SCOTLAND DISTRICT SPECIAL WORKS <i>Statutory Personal Emoluments</i>				
(1)	3	3	Section Leader	CI	107,139	107,139	107,139
(2)	6	6	Operator I	CX	214,278	214,278	214,278
(3)	7	7	Supervisor A	CIII	215,866	215,866	215,866
(4)	6	6	Artisans	CIII	185,028	185,028	185,028
(5)	15	15	General Worker	CX	348,675	348,675	348,675
(6)	4	4	Operator III	C VIII	111,204	111,204	111,204
	41	41	Total Item 101		1,182,190	1,182,190	1,182,190
102.			<i>Other Personal Emoluments</i>				
			Overtime		75,000	75,000	75,000
			Hazard Allowance		50,000	50,000	50,000
			Total Item 102		125,000	125,000	125,000
103.			<i>National Insurance Contributions</i>				
(1)					115,524	115,524	115,524
			Total Item 103		115,524	115,524	115,524
	41	41	Total Subprogram 0516: Scotland District Special Works		1,422,714	1,422,714	1,422,714

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			513. Government Building Services Subprogram 0517: GENERAL MAINTENANCE <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Senior Technical Officer	S.6	88,183	88,183	88,183
(2)	4	4	Technical Officer I	Z.6- 1	274,044	274,044	274,044
(3)	2	2	Technical Officer II	Z.10-6	117,172	117,172	117,172
(4)	1	1	Senior Technician	Z.10-6	58,586	58,586	58,586
(5)	5	5	Technician I	Z.16-11	254,435	254,435	254,435
(6)	1	1	Senior Storekeeper	Z.23-17	42,634	42,634	42,634
(7)	8	8	Technician II/Technical Assistant	Z.23-17	341,072	341,072	341,072
(8)	1	1	Foreman/Plumber	Z.23-17	42,634	42,634	42,634
(9)	19	19	Section Leader	CI	714,260	714,260	678,547
(10)	11	11	Senior Artisan	CII	381,667	381,667	381,667
(11)	8	8	Plumber	CIII	246,704	246,704	246,704
(12)	3	2	Supervisor A	CIII	92,514	92,514	61,676
(13)	25	23	Heavy Duty General Worker	CIX	594,300	594,300	546,756
(14)	14	14	Operator III	CV	389,214	389,214	389,214
(15)	66	66	Artisan	CV-CIII	1,966,116	1,966,116	1,966,116
(16)	3	3	Scaffold Rigger	CVIII	75,963	75,963	75,963
(17)	5	5	Watchman	CX	116,430	116,430	116,430
(18)	6	6	General Worker	CX	139,470	139,470	139,470
	183	180	Total Item 101		5,935,398	5,935,398	5,821,303
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		411,826	411,826	453,272
(2)			Acting Allowance and Payment of Substitutes		17,877	17,877	17,877
(3)			Overtime		198,338	198,338	198,338
(4)			Hazard Allowance		75,000	75,000	75,000
(5)			Telephone Allowance		750	750	829
			Total Item 102		703,791	703,791	745,316
103.			<i>National Insurance Contributions</i>				
(1)					544,641	544,641	569,963
			Total Item 103		544,641	544,641	569,963
	183	180	Total Subprogram 0517: General Maintenance		7,183,830	7,183,830	7,136,582

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			513. Government Building Services Subprogram 0518: MAJOR WORKS AND RENOVATIONS <i>Statutory Personal Emoluments</i>				
(1)	12	12	General Worker	CX	139,470	139,470	302,185
(2)	48	48	Heavy Duty General Worker	CIX	1,141,056	1,141,056	1,141,056
(3)	45	45	Artisan	CV-CIII	1,233,520	1,233,520	1,233,520
(4)	6	6	Plumber	CV-CIII	185,028	185,028	185,028
(5)	10	10	Section Leader	CI	357,130	357,130	142,852
	121	121	Total Item 101		3,056,204	3,056,204	3,004,641
102.			<i>Other Personal Emoluments</i>				
			Overtime		100,000	100,000	100,000
			Total Item 102		100,000	100,000	100,000
103.			<i>National Insurance Contributions</i>				
(1)					301,593	301,593	285,613
			Total Item 103		301,593	301,593	285,613
	121	121	Total Subprogram 0518: Major Works and Renovations		3,457,797	3,457,797	3,390,254

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			514. Government Vehicle Services Subprogram 0519: VEHICLE AND EQUIPMENT WORKSHOP <i>Statutory Personal Emoluments</i>				
(1)	1	1	Senior Mechanical Engineer	S.5	98,087	98,087	98,087
(2)	1	1	Workshop Manager	S.9	70,026	70,026	70,026
(3)	1	1	Senior Technician	Z.10-6	58,586	58,586	58,586
(4)	1	1	Senior Foreman	Z.16-11	50,887	50,887	50,887
(5)	5	5	Foreman	Z.23-17	213,170	213,170	213,170
(6)	1	1	Foreman/Receptionist	Z.23-17	42,634	42,634	42,634
(7)	3	3	Senior Mechanic	Z.27-20	118,917	118,917	118,917
(8)	1	1	Senior Fitter	Z.27-20	39,639	39,639	39,639
(9)	1	1	Senior Machinist	Z.27-20	39,639	39,639	39,639
(10)	1	1	Senior Welder	Z.27-20	39,639	39,639	39,639
(11)	8	8	Section Leader	CI	285,704	285,704	178,565
(12)	6	6	Assistant Foreman	CIA	238,771	238,771	238,770
(13)	27	27	Mechanic	CIII-V	832,626	832,626	832,626
(14)	5	5	Supervisor A	CIII	154,190	154,190	154,190
(15)	3	3	Auto Electrician	CIII-V	92,514	92,514	92,514
(16)	5	5	Body Repairman	CIII-V	154,190	154,190	154,190
(17)	2	2	Fitter/Machinist	CIII-V	61,676	61,676	61,676
(18)	29	29	Heavy Duty General Worker	CIX	689,388	689,388	689,388
(19)	1	1	Welder	CV	30,838	30,838	30,838
(20)	5	5	Artisan	CIII-V	154,190	154,190	154,190
(21)	10	10	Operator IV	CVI	266,550	266,550	266,550
(22)	1	1	Tyreman	CVII	25,321	25,321	25,321
(23)	10	10	General Worker	CX	116,225	116,225	232,450
(24)	1	1	Watchman	CX	23,287	23,287	23,287
	129	129	Total Item 101		3,896,694	3,896,694	3,905,779
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowance and Payment of Substitutes		11,019	11,019	11,019
(2)			Overtime		82,641	82,641	82,641
(3)			Hazard Allowance		20,000	20,000	20,000
(4)			Telephone Allowance		1,179	1,179	1,303
			Total Item 102		114,839	114,839	114,963
103.			<i>National Insurance Contributions</i>				
(1)					372,780	372,780	371,250
			Total Item 103		372,780	372,780	371,250
	129	129	Total Subprogram 0519: Vehicle and Equipment Workshop		4,384,313	4,384,313	4,391,992

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			515. Electrical Engineering Services Subprogram 0521: GOVERNMENT ELECTRICAL ENGINEER'S DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Electrical Officer	S.4	109,114	109,114	109,114
(2)	1	1	Deputy Chief Electrical Officer	S.7	81,575	81,575	81,575
(3)	1	1	Engineer/Technical Officer I/II	Z.6-1/ Z.10-6	68,511	68,511	68,511
(4)	1	1	Chief Electrical Inspector	Z.10-3	63,874	63,874	63,874
(5)	1	1	Maintenance Supervisor I	Z.10-3	53,855	53,855	55,339
(6)	2	2	Maintenance Technician I	Z.16-11	101,774	101,774	101,774
(7)	11	11	Senior Electrical Inspector/ Electrical Inspector	Z.16-11 (Q.B.)			
(8)	1	1	Draughtsman	Z.23-14	518,813	518,813	523,937
(9)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(10)	3	3	Clerical Officer	Z.23-17	42,634	42,634	42,634
(11)	3	3	Clerical Officer	Z.38-24	105,943	105,943	106,941
(12)	1	1	Stenographer/Typist	Z.38-24	35,647	35,647	35,647
(13)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(14)	5	5	Electrician	CI	178,565	178,565	178,565
(15)	10	10	Senior Electrical Assistant	CII	346,970	346,970	346,970
(16)	1	1	Supervisor A	CIII	30,838	30,838	30,838
(17)	2	2	Operator II	CIII	61,676	61,676	61,676
(18)	3	3	Operator III	CV	92,514	92,514	92,514
(19)	7	7	Electrical Assistant	CV-CIII	194,607	194,607	194,607
(20)	2	2	General Worker	CX	46,490	46,490	46,490
(20)	1	1	Watchman	CX	23,286	23,286	23,286
	56	56	Total Item 101		2,229,512	2,229,512	2,237,118
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		27,658	27,658	27,658
(2)			Acting Allowances and Payment of Substitutes		38,085	38,085	38,434
(3)			Overtime		66,113	66,113	66,113
(4)			Entertainment Allowance		6,102	6,102	6,620
(5)			Telephone Allowance		1,125	1,125	1,243
(6)			Travel Allowance		6,737	6,737	7,311
			Total Item 102		145,820	145,820	147,379
103.			<i>National Insurance Contributions</i>				
(1)					193,891	193,891	192,992
			Total Item 103		193,891	193,891	192,992
	56	56	Total Subprogram 0521: Government Electrical Engineer's Department		2,569,223	2,569,223	2,577,489

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			516. Public Transportation Services Subprogram 0523: LICENSING, INSPECTION OF VEHICLES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Licensing Officer	S.6	88,183	88,183	88,183
(2)	1	1	Senior Vehicle Examiner	Z.10-6	58,586	58,586	58,586
(3)	1	1	Senior Testing Officer	Z.16-11	58,586	58,586	58,586
(4)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(5)	3	3	Licensing Officer	Z.16-8	158,968	158,968	158,968
(6)	7	7	Testing Officer	Z.16-11	395,348	395,348	398,316
(7)	5	5	Vehicle Examiner	Z.16-11	252,333	252,333	250,231
(8)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(9)	1	1	Senior Transport Inspector	Z.23-14	46,435	46,435	46,435
(10)	2	2	Assistant Accountant	Z.23-17	83,022	83,022	86,330
(11)	1	1	Senior Data Processing Officer	Z.23-17	42,634	42,634	42,634
(12)	4	15	Transport Inspector	Z.27-20	156,560	156,560	583,044
(13)	2	2	Data Entry Operator I	Z.33-24/	71,294	71,294	71,294
	2	2	Data Entry Operator II	Z.38-30	60,384	60,384	60,384
(14)	6	33	Clerical Officer	Z.38-24	213,882	213,882	1,110,600
(15)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(16)	8	2	Section Leader	CI	432,852	432,852	71,426
(17)	5		Supervisor A	CIII	493,408	493,408	
(18)	2	2	Heavy Duty General Worker	CIX	47,544	47,544	47,544
(19)	2	2	Operator IV	CVI	53,312	53,312	53,312
(20)	2	2	Operator V	CVIII	48,350	48,350	48,350
(21)	24	24	General Worker	CX	557,880	557,880	557,880
(22)	1	1	Watchman	CX	23,245	23,245	23,245
	83	110	Total Item 101		3,484,679	3,484,679	3,957,221
102.			<i>Other Personal Emoluments</i> Temporary Staff		1,291,901	1,291,901	670,858
(1)			Acting Allowance and Payment of				
(2)			Substitutes		153,411	153,411	153,411
(3)			Overtime		77,131	77,131	77,131
(4)			Telephone Allowance		3,280	3,280	3,624
			Total Item 102		1,525,723	1,525,723	905,024
103.			<i>National Insurance Contributions</i>		403,953	403,953	421,282
(1)			Total Item 103		403,953	403,953	421,282
	83	110	Total Subprogram 0523: Licensing, Inspection of Vehicles		5,414,355	5,414,355	5,283,527

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			516. Public Transportation Services				
			Subprogram 0525: IMPROVEMENT TO TRAFFIC MANAGEMENT				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Section Leader	CI	35,715	35,715	35,715
(2)	5	5	Operator I	CI	178,575	178,575	178,575
(3)	1	1	Electrician	CI	35,716	35,716	35,716
(4)	2	2	Senior Artisan		69,396	69,396	69,396
(5)	12	12	General Workers	CX	278,940	278,940	278,940
(6)	6	6	Artisan	CIII-V	185,040	185,040	185,040
(7)	2	2	Supervisor B	CVI	53,312	53,312	53,312
	29	29	Total Item 101		836,694	836,694	836,694
102.			<i>Other Personal Emoluments</i>				
			Overtime		50,000	50,000	50,000
			Total Item 102		50,000	50,000	50,000
103.			<i>National Insurance Contributions</i>				
(1)					85,363	85,363	85,363
			Total Item 103		85,363	85,363	85,363
	29	29	Total Subprogram 0525: Improvement to Traffic Management		972,057	972,057	972,057

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 40 MINISTRY OF TRANSPORT AND WORKS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			516. Public Transportation Services Subprogram 0526: PARKING SYSTEM: CAR PARKS				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Section Leader	CI	35,713	35,713	35,713
(2)	8	8	Artisan	CIII-V	246,704	246,704	246,704
(3)	2	2	Supervisor B	CI	53,310	53,310	53,310
(4)	10	10	General Workers		209,205	209,205	232,450
	21	21	Total Item 101		544,932	544,932	568,177
102.			<i>Other Personal Emoluments</i>				
			Overtime		50,000	50,000	50,000
			Total Item 102		50,000	50,000	50,000
103.			<i>National Insurance Contributions</i>				
(1)					60,215	60,215	62,838
			Total Item 103		60,215	60,215	62,838
	21	21	Total Subprogram 0526: Parking System: Car Parks		655,147	655,147	681,015

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Education and Human Resource Development**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
54.	Ministry of Education & Human Resource Development						
7100.	040. Direction and Policy Formulation Services General Management and Coordination Services	8,697,340	2,034,136		175,547	810,235	11,717,258
0270.	Project Implementation Unit		1,131,495		65,219	85,340	1,282,054
0272.	270. Teacher Training Erdiston College	1,896,707	1,423,181		16,701	191,364	3,527,953
0275.	271. Basic Educational Development Primary and Composite	112,596,820	17,607,592		180,414	9,364,696	139,749,522
0283.	272. Secondary Children at Risk	390,904	100,557			44,375	535,836
0303.	Secondary Schools	76,204,407	27,106,234		789,703	7,459,010	111,559,354
0279.	273. Tertiary Samuel Jackman Prescod Polytechnic	5,717,967	3,777,203		87,620	744,853	10,327,643
0293.	275. Special Services Audio Visual Aids Department	1,674,868	127,485			148,769	1,951,122
0294.	School Meals Department	14,255,550	589,018			1,384,795	16,229,363
	Total	221,434,563	53,896,901		1,315,204	20,233,437	296,880,105

NOTE:
The Permanent Secretary, Ministry of Education & Human Resource Development is the Accounting Officer for Head 54.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services Subprogram 7100: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Chief Education Officer	S.1	147,926	147,926	147,926
(3)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(4)	2	2	Deputy Chief Education Officer	S.3	242,700	242,700	242,700
(5)	1	1	Financial Controller/Finance Officer	S.5/S.8	98,087	98,087	98,087
(6)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(7)	7	7	Senior Education Officer	S.6	617,277	617,277	617,277
(8)	1	1	Principal Personnel Officer	S.6	88,182	88,182	88,182
(9)	1	1	Manager Information System	S.6	88,182	88,182	88,182
(10)	1	1	Senior Psychologist	S.7	81,575	81,575	81,575
(11)	22	22	Education Officer	S.8	1,661,413	1,661,413	1,661,413
(12)	4	5	Administrative Officer 1	Z.6-1	342,554	342,554	342,554
(13)	1	1	Senior Personnel Officer	Z.6-1	68,511	68,511	68,511
(14)	1	1	Senior Accountant	Z.6-1	66,193	66,193	68,511
(15)	1	1	Senior Executive Officer	Z.10-3	63,875	63,875	63,875
(16)	1	1	Economist I/Economist II	Z.10-3	62,112	62,112	63,875
(17)	1	1	System Analyst	Z.10-1	68,511	68,511	68,511
(18)	1	1	Senior School Attendance Officer	Z.10-6	58,587	58,587	58,587
(19)	5	6	Administrative Officer II	Z.16-11	276,695	276,695	332,034
(20)	2	2	Personnel Officer	Z.16-8	110,678	110,678	110,678
(21)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(22)	3	3	School Attendance Officer	Z.16-8	166,017	166,017	166,017
(23)	1	1	Senior Draughtsman	Z.16-11	50,887	50,887	50,887
(24)	2	2	Executive Officer	Z.16-11	101,774	101,774	101,774
(25)	2	2	Social Worker	Z.16-11	117,173	117,173	117,172
(26)			Special Needs Educator	Z.15-2			
(27)	4	4	Executive Secretary/Secretary	Z.16-11	194,803	194,803	203,548
(28)	1	1	Machine Supervisor	Z.16-11			
(29)	3	3	Maintenance Supervisor III	Z.23-17	127,901	127,902	127,901
(30)	1	1	Draughtsman	Z.23-17	42,634	42,634	42,634
(31)	3	3	Assistant Accountant	Z.23-17	127,901	127,901	127,901
(32)	1	1	Statistical Assistant	Z.23-17			
(33)	4	4	Senior Clerk	Z.23-17	170,534	170,534	170,534
(34)	1	1	Assistant Personnel Officer	Z.23-17	42,634	42,634	42,634
(35)	1	1	Equipment Operator	Z.23-17	42,634	42,634	42,634
(36)	1	1	Library Assistant I	Z.38-24	50,887	50,887	50,887
(37)	42	46	Clerical Officer	Z.38-24	1,539,788	1,539,788	1,639,739
(38)	15	15	Stenographer/Typist	Z.38-24	519,697	519,697	534,698
(39)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(40)	2	2	Messenger	Z.38-30	60,384	60,384	60,384
(41)	2	2	Telephone Operator	Z.38-30	60,384	60,384	60,384
(42)	1	1	Tractor Operator	CIV	28,455	28,455	28,915
(43)	1	1	Lorry Driver	CV	27,586	27,586	27,801
(44)	1	1	Cleaner	CX	23,243	23,243	23,245
(45)	5	5	Maid	CX	116,213	116,213	116,223
(46)	9	9	General Worker	CX	209,184	209,184	209,201
(47)	2	2	Clerk/Typist	Z.38-24	68,512	68,512	71,293
(48)	1	1	Storekeeper	Z.38-24	35,646	35,646	35,467
	167	173	Total Item 101		8,510,918	8,510,919	8,697,340

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,257,978	1,257,978	1,299,204
(2)			Acting Allowances and Payment of Substitutes		585,397	585,397	734,932
(3)			Entertainment Allowances		54,060	54,060	54,060
(4)			Travel Allowance		40,920	40,920	45,328
(5)			Telephone Allowance		16,392	16,392	16,159
(6)			Overtime		60,000	60,000	60,000
			Total Item 102		2,014,747	2,014,747	2,209,683
103.			<i>National Insurance Contributions</i>				
(1)					680,704	680,704	810,235
			Total Item 103		680,704	680,704	810,235
			Total Subprogram 7100: General Management and Coordination Services				
	167	173			11,206,369	11,206,370	11,717,258

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			040. Direction and Policy Formulation Services				
			Subprogram 0270: PROJECT IMPLEMENTATION UNIT <i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,122,140	1,122,140	1,131,495
(2)			Entertainment Allowance		7,027	7,027	7,452
(3)			Acting Allowance and Payment		41,339	41,339	39,001
(4)			Overtime		6,656	6,656	7,237
(5)			Travel Allowance		7,425	7,425	8,235
(6)			Telephone Allowance		2,953	2,953	3,294
			Total Item 102		1,187,540	1,187,540	1,196,714
103.			<i>National Insurance Contributions</i>		83,009	83,009	85,340
(1)			Total Item 103		83,009	83,009	85,340
			Total Subprogram 0270: Project Implementation Unit		1,270,549	1,270,549	1,282,054

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			270. Teacher Training Subprogram 0272: ERDISTON COLLEGE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal	S.4	109,114	109,114	109,114
(2)	1	1	Deputy Principal	S.6	88,183	88,183	88,183
(3)	3	3	Senior Tutor	S.7	264,549	264,549	264,549
(4)	19	19	Tutor	S.8	1,434,861	1,434,861	1,434,861
	24	24	Total Item 101		1,896,707	1,896,707	1,896,707
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		974,419	974,419	973,370
(2)			Part-time Staff		361,169	361,169	384,024
(3)			Entertainment Allowance		13,701	13,701	5,976
(4)			Acting Allowance and Payment of Substitutes		52,980	52,980	65,787
(5)			Telephone Allowance		3,000	3,000	4,125
(6)			Travel Allowance				6,600
			Total Item 102		1,405,269	1,405,269	1,439,882
103.			<i>National Insurance Contributions</i>				
(1)					189,146	189,146	191,364
			Total Item 103		189,146	189,146	191,364
	24	24	Total Subprogram 0272: Erdiston College		3,491,122	3,491,122	3,527,953

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			271. Basic Educational Development Subprogram 0571: NURSERY AND PRIMARY SCHOOLS <i>Statutory Personal Emoluments</i>				
101.			Principal		7,548,690	7,548,690	7,557,263
(1)	83	83	Senior Teacher		9,332,810	9,332,810	9,332,810
(2)	134	134	Grad/Qual/Sp. Grade Teacher		82,763,474	82,763,474	86,519,283
(3)	1,258	1,258	Nursery Aide		319,750	319,750	319,750
(4)	10	10	Janitors	C.X	4,300,225	4,300,225	4,555,914
(5)	193	193	General Workers	C.X	1,162,223	1,162,223	1,185,467
(6)	48	48	Regular Watchmen	C.X	1,629,986	1,629,986	1,629,986
(7)	70	70	Clerk Typist	Z.38-24	1,221,721	1,221,721	1,232,565
(8)	34	34	Provision for graduate status		263,782	263,782	263,782
	1,830	1,830	Total Item 101		108,542,661	108,542,661	112,596,820
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		11,114,377	11,114,377	14,952,423
(2)			Non-Pensionable Allowances		180,414	180,414	180,414
(3)			Allowances		208,629	208,629	
(4)			Acting Allowance and Payment of Substitutes		706,003	706,003	944,531
(5)			Part-time Teachers		105,608	105,608	113,938
(6)			Spanish Teachers		762,202	762,202	718,504
(7)			Subject Co-ordinators				366,269
(8)			Telephone Allowance		63,000	63,000	63,000
			Relief Watchmen		448,927	448,927	448,927
			Total Item 102		13,589,160	13,589,160	17,788,006
103.			<i>National Insurance Contributions</i>				
(1)					8,462,964	8,462,964	9,364,696
			Total Item 103		8,462,964	8,462,964	9,364,696
	1,830	1,830	Total Subprogram 0571: Nursery and Primary Schools		130,594,785	130,594,785	139,749,522

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			272. Secondary Subprogram 0283: CHILDREN AT RISK <i>Statutory Personal Emoluments</i>				
(1)	1	1	Programme Co-ordinator	S.8	75,519	75,519	75,519
(2)	2	2	Special Needs Educator	Z.15-2	109,797	109,797	113,044
(3)	1	1	Social Worker I/	Z.16-6	58,586	58,586	48,290
(4)			Social Worker II	Z.23-17			
(5)	2	2	Classroom Assistant	Z.36-24	60,384	60,384	60,297
(6)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(7)		1	Janitor	CX			23,243
(8)	2	1	General Worker	CX	46,485	46,485	34,865
	9	9	Total Item 101		386,417	386,417	390,904
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		23,243	23,243	23,243
(2)			Acting Allowance and Payment of Part-Time Teachers		34,865	34,865	77,314
			Total Item 102		96,776	96,776	100,557
103.			<i>National Insurance Contributions</i>				
(1)					42,690	42,690	44,375
			Total Item 103		42,690	42,690	44,375
	9	9	Total Subprogram 0283: Children at Risk		525,883	525,883	535,836

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			272. Secondary Subprogram 0303: SECONDARY SCHOOLS <i>Statutory Personal Emoluments</i>				
(1)	23	22	Head Teacher	S.4	2,400,442	2,400,442	2,400,510
(2)	23	22	Deputy Head Teacher	S.6	1,940,026	1,940,026	1,940,015
(3)	1,136	1,125	Senior Teachers/Teachers	Z.15-2/ Z.22-2	69,402,294	69,402,294	68,890,387
(4)	24	24	Guidance Counsellor Pensionable Allowances	Z.22-2	1,500,378	1,500,378	1,522,235 1,451,260
	1,206	1,193	Total Item 101		75,243,140	75,243,140	76,204,407
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				22,942,632
(2)			Acting Allowance and Payment of Substitutes		25,304,945	25,304,945	3,754,248
(3)			Duty Allowance		324,521	324,521	437,340
(4)			Overtime		350,061	350,061	409,354
(5)			Entertainment Allowance		136,054	136,054	145,640
(6)			Travel Allowance		150,260	150,260	160,842
(7)			Telephone Allowance		42,363	42,363	45,881
			Total Item 102		26,308,204	26,308,204	27,895,937
103.			<i>National Insurance Contributions</i>				
(1)					7,209,449	7,209,449	7,459,010
			Total Item 103		7,209,449	7,209,449	7,459,010
	1,206	1,193	Total Subprogram 0303: Secondary Schools		108,760,793	108,760,793	111,559,354

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			273. Tertiary Subprogram 0279: SAMUEL JACKMAN PRESCOD POLYTECHNIC <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal	S.4	109,114	109,114	109,114
(2)	2	2	Deputy Principal	S.7	163,150	163,150	163,150
(3)	1	1	Guidance Officer	Z15-2	71,026	71,026	66,193
(4)	1	1	Curriculum Development/Liaison Officer	S.9	71,026	71,026	66,193
(5)	1	1	System Database Administrator	S.9	71,026	71,026	71,026
(6)	1	1	Computer/Network Technician	Z.6-1	68,511	68,511	68,511
(7)	49	50	Instructor I	Z.5-2	3,303,224	3,303,224	3,307,307
(8)	20	21	Instructor II	Z.10-6	1,221,770	1,221,770	1,228,544
(9)	15	13	Instructor III	Z.23-17 (Q.B.) Z.16-11	626,538	626,538	637,929
	91	91	Total Item 101		5,705,385	5,705,385	5,717,967
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		3,695,934	3,695,934	3,600,671
(2)			Acting Allowance and Payment of Substitutes		176,717	176,717	176,532
(3)			Pensionable Allowance		44,880	44,880	44,880
(4)			Entertainment Allowance		7,470	7,470	7,470
(5)			Non-Pensionable Allowance		27,264	27,264	27,264
(6)			Travelling Allowance		6,600	6,600	6,600
(7)			Telephone Allowance		1,406	1,406	1,406
			Total Item 102		3,960,271	3,960,271	3,864,823
103.			<i>National Insurance Contributions</i>				
(1)					738,497	738,497	744,853
			Total Item 103		738,497	738,497	744,853
	91	91	Total Subprogram 0279: Samuel Jackman Prescod Polytechnic		10,404,153	10,404,153	10,327,643

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			275. Special Services Subprogram 0294: SCHOOL MEALS DEPARTMENT <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Manager	S.5	98,087	98,087	98,087
(2)	1	1	Senior School Meal Officer	Z.10-1	68,511	68,511	68,511
(3)	3	3	School Meals Officer	Z.16-11	146,727	146,727	149,211
(4)	1	1	Senior Executive Officer	Z.10-3	63,874	63,874	63,874
(5)	3	3	Executive Officer	Z.16-11	46,435	46,435	47,919
(6)	1	1	Superintendent of Works	Z.16-11	50,888	50,888	50,888
(7)	1	1	Senior Accountant	Z.6-1	58,586	58,586	60,349
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	3	3	Senior Clerk	Z.23-17	127,903	127,903	127,903
(10)	6	6	Supervisor	Z.30-28	159,874	159,874	159,875
(11)	14	13	Assistant Supervisor	Z.35-32	369,924	369,924	369,928
(12)	6	6	Clerical Officer	Z38-24	213,881	213,881	213,879
(13)	2	2	Stenographer/Typist	Z.38-24	64,102	64,102	64,970
(14)	1	1	Messenger	Z.38-30	30,194	30,194	30,193
(15)	170	170	School Meals Assistant	Z.38-36	4,265,932	4,265,932	4,246,770
(16)	287	287	Server	Z.38	6,670,703	6,670,703	6,670,741
(17)	15	15	Van Driver	CVI	399,835	399,835	399,820
(18)	4	4	Lorry Driver	CV	111,209	111,209	111,304
(19)	1	1	Cleaner	CX	23,243	23,243	23,245
(20)	48	48	General worker	CX, CIX	1,115,764	1,115,764	1,115,736
(21)	6	6	Watchmen	CX	139,716	139,716	139,713
	575	574	Total Item 101		14,268,022	14,268,022	14,255,550
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		220,922	220,922	220,922
(2)			Acting Allowances and Payment of Substitutes		349,083	349,083	368,096
(3)			Telephone Allowance				
			Total Item 102		570,005	570,005	589,018
103.			<i>National Insurance Contributions</i>				
(1)					1,384,795	1,384,795	1,384,795
			Total Item 103		1,384,795	1,384,795	1,384,795
	575	574	Total Subprogram 0294: School Meals Department		16,222,822	16,222,822	16,229,363

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			275. Special Services Subprogram 0568: MEDIA RESOURCE DEPARTMENT <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Chief Media Resource Officer	S.6	88,182	88,182	88,182
(2)	1	1	Deputy Chief Media Resource Officer	S.8	75,519	75,519	75,519
(3)	1	1	Technical Officer I	Z.6-1	63,874	63,874	68,511
(4)	7	7	Media Resource Officer	Z.10-1	479,574	479,574	479,574
(5)	2	2	Technician I	Z.16-11	101,774	101,774	101,774
(6)	1	1	Technician II	Z.23-17	42,634	42,634	42,634
(7)	1	1	Photographer	Z.23-17	42,634	42,634	42,634
(8)	1	1	Library Assistant II	Z.23-17	50,887	50,887	50,887
(9)	2	2	Graphic Artist	Z.23-14	92,870	92,870	92,870
(10)	1	1	Cameraman	Z.23-17	42,634	42,634	42,634
(11)	1	1	Floor Manager	Z.23-17	42,634	42,634	42,634
(12)	4	4	Technical Assistant	Z.23-17	170,534	170,534	170,534
(13)	1	1	Senior Clerk	Z.23-17	41,635	41,635	42,634
(14)	2	2	Clerical Officer	Z.38-24	66,730	66,730	66,730
(15)	3	3	Stenographer/Typist	Z.38-24	104,159	104,159	105,941
(16)	3	3	Driver/Operator	Z.38-30	90,576	90,576	84,496
(17)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(18)	1	1	Cleaner	C.X	23,243	23,243	23,244
(19)	1	1	Maid	C.X	23,243	23,243	23,244
	35	35	Total Item 101		1,673,528	1,673,528	1,674,868
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		99,438	99,438	107,171
(2)			Telephone Allowance		1,500	1,500	1,500
(3)			Overtime		15,418	15,418	18,814
			Total Item 102		116,356	116,356	127,485
103.			<i>National Insurance Contributions</i>				
(1)					144,786	144,786	148,769
			Total Item 103		144,786	144,786	148,769
	35	35	Total Subprogram 0293: Media Resource Department		1,934,670	1,934,670	1,951,122

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Tourism**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
55.	Ministry of Tourism and International Transport						
7060.	040. Direction and Policy Formulation Services General Management	1,235,902	169,285		53,412	120,195	1,578,794
0074.	and Coordination Services Research & Product	1,004,607	207,855		27,984	93,870	1,334,316
8305.	Development Unit HIV/AIDS Care & Support		68,511			4,797	73,308
	Total	2,240,509	445,651		81,396	218,862	2,986,418

NOTE:

(1) The Permanent Secretary, Ministry of Tourism is the Accounting Officer for Head 55.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 55 MINISTRY OF TOURISM	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Services Subprogram 7060: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(4)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(5)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(6)	1	1	Administrative Officer II	Z.16-8	55,339	55,339	55,339
(7)	1	1	Accountant	Z.16-8	50,887	50,887	55,339
(8)	1	1	Executive Officer	Z.16-11	55,339	55,339	50,887
(9)	1	1	Executive Secretary	Z.16-11	50,887	50,887	50,887
	1	1	Secretary	Z.23-17	42,634	42,634	42,634
(10)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(11)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(12)	5	5	Stenographer/Typist	Z.38-24	173,965	173,965	174,856
(13)	3	3	Clerical Officer	Z.38-24	106,938	106,938	106,938
(14)	1	1	Receptionist/Telephone Operator	Z.38-30	35,646	35,646	35,646
(15)	1	1	Receptionist/Typist	Z.38-24	30,192	30,192	30,192
(16)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(17)	1	1	Maid	Cat.X	23,244	23,244	23,244
	24	24	Total Item 101		1,235,011	1,235,011	1,235,902
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		161,815	161,815	90,985
(2)			Overtime		3,800	3,800	3,800
(3)			Acting Allowance and Payment of Substitutes		74,500	74,500	74,500
(4)			Entertainment Allowance		21,912	21,912	24,272
(5)			Travel Allowance		20,900	20,900	23,151
(6)			Telephone Allowance		4,061	4,061	4,489
(7)			Duty Allowance		1,500	1,500	1,500
					288,488	288,488	222,697
103.			<i>National Insurance Contributions</i>				
(1)					117,893	117,893	120,195
			Total Item 103		117,893	117,893	120,195
	24	24	Total Subprogram 7060: General Management and Coordination Services		1,641,392	1,641,392	1,578,794

NOTES: (a) Provides for one (1) Executive Secretary and one (1) Stenotypist

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 55 MINISTRY OF TOURISM	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Services Subprogram 0074: RESEARCH & PRODUCT DEVELOPMENT UNIT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director Research and Planning	S.4	109,114	109,114	109,114
(2)	1	1	Chief Research Officer	S.5	98,087	98,087	98,087
(3)	1	1	Chief Tourism Development Officer	S.5	98,087	98,087	98,087
(4)	1	1	Senior Tourism Development Officer	S.8	75,519	75,519	75,519
(5)	6	6	Tourism Development Officer I	Z.6-1	395,767	395,767	397,894
(6)	1	1	Senior Research Officer	Z.6-1	68,511	68,511	68,511
(7)	1	1	Research Officer I/II	Z.10-3	59,467	59,467	63,874
(8)	1	1	Library Assistant I/II/III	Z.38-24/ Z. 23-17/ Z.16-11	50,887	50,887	50,887
(9)	1	1	Statistical Assistant	Z.23-17	42,634	42,634	42,634
	14	14	Total Item 101		998,073	998,073	1,004,607
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		88,500	88,500	91,144
(2)			Acting Allowance and Payment of Substitutes		116,711	116,711	116,711
(3)			Entertainment Allowance		7,470	7,470	8,275
(4)			Travel Allowance		14,763	14,763	16,221
(5)			Telephone Allowance		3,156	3,156	3,488
					230,600	230,600	235,839
103.			<i>National Insurance Contributions</i>				
(1)					80,624	80,624	93,870
			Total Item 103		80,624	80,624	93,870
	14	14	Total Subprogram 0074: Research & Product Development Unit		1,309,297	1,309,297	1,334,316

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 55 MINISTRY OF TOURISM	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102. (1)			365. HIV/AIDS Prevention & Control Project Subprogram 8305: HIV/AIDS CARE & SUPPORT <i>Other Personal Emoluments</i> Salaries		61,850	61,850	68,511
					61,850	61,850	68,511
103. (1)			<i>National Insurance Contributions</i> Total Item 103		4,576	4,576	4,797
			Total Subprogram 8305: HIV/AIDS Care and Support		66,426	66,426	73,308

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Permanent Secretary Ministry of Community Development & Culture

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
56.	Ministry of Community Development & Culture						
7005.	276. Culture						
	General Management and Coordination Services	1,062,191	791,227		49,385	139,684	2,042,487
0299.	Archives	803,244	53,098		17,070	66,940	940,352
0300.	National Library Services	3,558,150	238,922		31,883	308,056	4,137,011
	422. Community Development						
	Community Development Department	1,886,413	401,409		17,467	194,682	2,499,971
0426.	Total	7,309,998	1,484,656		115,805	709,362	9,619,821

NOTE: The Permanent Secretary Ministry of Community Development & Culture is the Accounting Officer for Head 56.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 56 COMMUNITY DEVELOPMENT & CULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			276. Culture Subprogram 7005: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Director, Cultrural & Policy Research	S.5	98087	98087	98087
(3)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(4)	1	1	Senior Cultural Policy Officer	S.8	75,519	75,519	75,519
(5)	1	1	Events Cordinator	Z.16-1	68,511	68,511	68,511
(6)	1	1	Administrative Officer I	Z.16-1	68,511	68,511	
(7)	1	1	Administrative Officer II	Z.16-8	55,339	55,339	55,339
(8)	1	1	Cultural Policy Officer I/II	Z.16-9			
(9)				Z.10-3/	49,959	49,959	56,823
(10)	2	2	Executive Secretary/ Secretary	Z.16-11			
(11)				Z.23-17	101,774	101,774	50,887
(12)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(13)	3	3	Field Officer	Z.23-17	144,408	144,408	141,164
(14)	3	3	Clerical Officer	Z.38-24	101,700	101,700	178,230
(15)	1	1	Clerk Typist	Z.38-24	35,646	35,646	35,646
(16)	2	2	Maid	Z.38-24	46,486	46,486	23,243
	20	20	Total Item 101		1,124,682	1,124,682	1,062,191
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		59,521	59,521	65,977
(2)			Temporary Staff		796,150	796,150	725,250
(3)			Telephone Allowance		8,062	8,062	4,316
(4)			Entertainment Allowance		19,671	19,671	22,893
(5)			Travel Allowance		18,921	18,921	22,176
			Total Item 102		902,325	902,325	840,612
103.			<i>National Insurance Contributions</i>				
(1)					143,961	143,961	139,684
			Total Item 103		143,961	143,961	139,684
	20	20	Total Subprogram 7005: General Management and Coordination Services		2,170,968	2,170,968	2,042,487

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 56 COMMUNITY DEVELOPMENT & CULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			276. Culture Subprogram 0299: ARCHIVES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Archivist	S.4	109,114	109,114	109,114
(2)	1	1	Senior Archivist	S.7	81,575	81,575	81,575
(3)	3	3	Archivist/	Z.10-3			
(4)			Archives Assistant I/II/III	Z.16-11 Z.23-16 Z.38-24	150,559	150,559	152,661
(5)	1	1	Senior Archives/				
(6)			Senior Technical Assistant	Z.16-11	50,887	50,887	50,887
(7)	1	1	Archives Technical Assistant	Z.23-14	40,804	40,804	41,802
(8)	1	1	Assistant Technician	Z.38-30	30,192	30,192	30,192
(9)	1	1	Librarian/	Z.10-3			
			Library Assistant I/II/III		63,874	63,874	63,874
(10)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(11)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(12)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(13)	3	3	Archives Keepers	Z.38-30	87,174	87,174	88,911
(14)	2	2	General Worker	CX	47,015	47,015	47,016
(15)	1	1	Watchman	CX	23,286	23,286	23,286
	18	18	Total Item 101		798,406	798,406	803,244
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		12,538	12,538	12,538
(2)			Overtime for Watchman		4,857	4,857	3,643
(3)			Acting Allowances & Payment of Substitutes		36,793	36,793	36,917
(4)			Telephone Allowance		1,266	1,266	1,398
(5)			Travel Allowance		7,425	7,425	8,225
(6)			Entertainment Allowance		6,723	6,723	7,447
			Total Item 102		69,602	69,602	70,168
103.			<i>National Insurance Contributions</i>				
(1)					65,286	65,286	66,940
			Total Item 103		65,286	65,286	66,940
	18	18	Total Subprogram 0299: Archives		933,294	933,294	940,352

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 56 COMMUNITY DEVELOPMENT & CULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			276. Culture Subprogram 0300: NATIONAL LIBRARY SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director of Library Services	S.4	109,114	109,114	109,114
(2)	1	1	Deputy Director of Library Services	S.6	88,182	88,182	88,182
(3)	1	1	Co-ordinator, Government Department Libraries	S.8	75,519	75,519	75,519
(4)	3	3	Senior Librarian	S.9	213,078	213,078	213,078
(5)	1	1	Data Processing Manager/ Trainee Data Processing Manager	S.7 Z.16-11	81,575	81,575	81,575
(6)	1	1	Supervisor, Microfilming & Binding	Z.5-3	63,874	63,874	63,874
(7)	37	37	Librarian/Library Assistant	Z.39-24 Z.23-17 (Q.B.) Z.16-11 Z.10-3	1,928,168	1,928,168	1,910,542
(8)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(9)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(10)	1	1	Clerical Officer	Z.38-24	29,323	29,323	29,975
(11)	3	3	Technical Assistant	Z.23-14	139,032	139,032	128,334
(12)	1	1	Graphic Artist	Z.23-14	37,643	37,643	38,391
(13)	1	1	Binder	Z.33-24	30,192	30,192	31,083
(14)	2	2	Binder's Assistant	Z.38-24	53,434	53,434	53,434
(15)	13	13	Library Attendant	Z.38-36	249,800	249,800	324,740
(16)	3	3	Driver/Operator	Z.38-30	89,707	89,707	90,576
(17)	2	2	Stenographer/Typist	Z.38-24	71,292	71,292	71,292
(18)	2	2	Clerk/Typist	Z.38-24	71,292	71,292	71,292
(19)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(20)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(21)	1	1	General Worker	CX	23,244	23,244	23,244
	78	78	Total Item 101		3,508,374	3,508,374	3,558,150
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		205,226	205,226	203,993
(2)			Temporary Staff		34,929	34,929	34,929
(3)			Entertainment Allowance		6,723	6,723	7,447
(4)			Overtime		7,277	7,277	7,277
(5)			Telephone Allowance		1,922	1,922	2,227
(6)			Commuted Travel		7,425	7,425	8,225
(7)			Responsibility Allowance		6,707	6,707	6,707
			Total Item 102		270,209	270,209	270,805
103.			<i>National Insurance Contributions</i>				
(1)					297,067	297,067	308,056
			Total Item 103		297,067	297,067	308,056
	78	78	Total Subprogram 0300: National Library Services		4,075,650	4,075,650	4,137,011

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 56 COMMUNITY DEVELOPMENT & CULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			422. Community Development Subprogram 0426: COMMUNITY DEVELOPMENT DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Community Development Officer	S.5	98,087	98,087	98,087
(2)	1	1	Deputy Chief Community Development Officer	S.7	81,575	81,575	81,575
(3)		1	Program Co-ordinator	Z.5-3	63,874	63,874	63,874
(4)	3	3	Senior Community Development Officer	Z.6-1	205,533	205,533	205,533
(5)	5	5	Community Development Officer I	Z.16-11 (Q.B.) Z.10-6	292,930	292,930	292,930
(6)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(7)	2	2	Clerical Officer	Z.38-24	71,292	71,292	71,292
(8)	2	2	Stenographer/Typist	Z.38-24	71,292	71,292	71,292
(9)	29	29	Community Development Aide	Z.38-30	874,483	874,483	875,568
(10)	2	2	Driver/Operator	Z.38-30	60,022	60,022	60,384
(11)	1	1	Maid	CX	23,244	23,244	23,244
	47	48	Total Item 101		1,884,966	1,884,966	1,886,413
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		254,642	254,642	254,642
(2)			Acting Allowance and Payment of Substitutes		144,106	144,106	146,767
(3)			Overtime		16,500	16,500	16,500
(4)			Telephone Allowance		875	875	967
			Total Item 102		416,123	416,123	418,876
103.			<i>National Insurance Contributions</i>				
(1)					192,890	192,890	194,682
			Total Item 103		192,890	192,890	194,682
	47	48	Total Subprogram 0426: Community Development Department		2,493,979	2,493,979	2,499,971

SUMMARY OF PERSONAL EMOLUMENTS

Under the Responsibility of the Minister of Finance, Investment, Telecommunications and Energy

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
62.	Ministry of Finance, Investment, Telecommunications and Energy						
7010.	040. Direction and Policy Formulation Services General Management and Coordination Services	1,545,283	214,437	28,788	295,613	144,993	2,229,114
0110.	110. Budget and Public Expenditure Policy Budget Administration	626,456	88,182			42,495	757,133
0111.	Tax Administration	264,156				16,755	280,911
0112.	Management and Accounting	766,033	282,343			58,268	1,106,644
0113.	112. Financial Control and Treasury Management Tax Administration & Public Expenditure Management	1,282,563	337,686			93,536	1,738,698
0131.	Treasury	2,607,062	686,108			259,790	3,585,187
0132.	113. Revenue Collection Inland Revenue Department	7,682,770	574,915			639,380	8,966,839
0133.	Customs	19,624,849	2,983,626			2,150,198	25,180,522
0134.	Land Tax Department	4,355,894	294,040			392,339	5,061,209
0233.	Modernization of Customs, Excise and VAT		429,880			27,437	475,319
	Total Carried Forward	38,755,066	5,891,217	28,788	881,314	3,825,191	49,381,575

SUMMARY OF PERSONAL EMOLUMENTS

Under the Responsibility of the Minister of Finance, Investment, Telecommunications and Energy

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	38,755,066	5,891,217	28,788	881,314	3,825,191	49,381,575
7097.	114. Energy and Natural Resources						
	General Management and Coordination Services	728,110	132,533		17,794	53,958	932,395
0154.	Natural Resources Department	344,100	167,349		17,795	35,977	565,221
0452.	Energy Conservation & Renewable Energy Unit		163,719			12,511	176,230
0453.	Barbados Offshore Petroleum Programme		135,024		38,026	5,040	178,090
0136.	115. Regulation of the Insurance Industry						
	Supervision of the Insurance Industry	996,003	95,838			100,194	1,192,035
0137.	116. Supplies and Purchasing Management						
	Central Purchasing Department	1,922,095	178,552		18,002	175,742	2,294,391
0559.	Modernisation of Public Procurement Systems		158,776			9,576	168,352
0142.	120. Operation of National Insurance and Social Security Schemes						
	National Insurance Department	11,481,748	2,034,500		160,298	1,144,050	14,820,596
0130.	127. Revenue & Non Bank Regulatory Management						
	Special Projects - Financial		98,205			8,464	106,669
	Total Carried Forward	54,227,122	9,055,713	28,788	1,133,229	5,370,703	69,815,554

SUMMARY OF PERSONAL EMOLUMENTS

Under the Responsibility of the Minister of Finance, Investment, Telecommunications and Energy

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	54,227,122	9,055,713	28,788	1,133,229	5,370,703	69,815,554
0152.	464. Investment Public Investment Unit	826,302	159,164		19,868	55,544	1,060,878
0492.	490. Telecommunications Services Telecommunications Unit	879,000	412,365		17,805	112,868	1,422,038
	Total	55,932,424	9,627,242	28,788	1,170,902	5,539,115	72,298,471

NOTES:

The Permanent Secretary, Finance is the Accounting Officer for Finance

The Permanent Secretary, Investment is the Accounting Officer for Investment

The Permanent Secretary, Energy & Telecommunications is the Accounting Officer for Energy & Telecommunications

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 7010: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Director, Finance & Economic Affairs	S.1	147,928	147,928	147,928
(1)	1	1					
(2)	1	1	Permanent Secretary, Finance	S.1	147,928	147,928	147,928
(3)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(4)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(5)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(6)	1	1	Senior Executive Officer	Z.10-3	53,979	53,979	55,463
(7)	2	2	Administrative Officer II	Z.16-8	102,284	102,284	102,392
(8)	2	2	Executive Secretary/Secretary	Z.16-11/ Z.23-17	85,268	85,268	93,860
(9)	2	2	Senior Clerk	Z.23-17	85,268	85,268	85,268
(10)	5	5	Stenographer/Typist	Z.38-24	157,662	157,662	166,599
(11)	1	1	Clerk Typist	Z.38-24	24,905	24,905	24,905
(12)	12	12	Clerical Officer	Z.38-24	472,002	472,002	419,709
(13)	1	1	Maid/Messenger	Z.38-30	23,188	23,188	23,188
			Personal and Pensionable Allowance				28,788
	31	31	Total Item 101		1,578,455	1,578,455	1,574,071
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		84,336	84,336	151,102
(2)			Overtime		63,335	63,335	63,335
(3)			Acting Allowances and Payment of Substitutes		223,877	223,877	155,109
(4)			Entertainment Allowance		69,383	69,383	62,891
(5)			Telephone Allowance		16,825	16,825	16,933
(6)			Travel Allowance		57,268	57,268	60,680
			Total Item 102		515,024	515,024	510,050
103.			<i>National Insurance Contributions</i>				
(1)					142,218	142,218	144,993
			Total Item 103		142,218	142,218	144,993
	31	31	Total Subprogram 7010: General Management and Coordination Services		2,235,697	2,235,697	2,229,114

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			110. Budget and Public Expenditure Policy				
			Subprogram 0110: BUDGET ADMINISTRATION				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(2)	1	1	Chief Budget Analyst	S.5	98,087	98,087	98,087
(3)	2	2	Senior Budget Analyst	Z.6-1	137,022	137,022	137,022
(4)	6	6	Budget Analyst I or II	Z.16-11/ Z.10-3	287,404	287,404	269,997
	10	10	Total Item 101		643,863	643,863	626,456
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		88,182	88,182	88,182
			Total Item 102		88,182	88,182	88,182
103.			<i>National Insurance Contributions</i>				
(1)					40,957	40,957	42,495
			Total Item 103		40,957	40,957	42,495
	10	10	Total Subprogram 0110: Budget Administration		773,002	773,002	757,133

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			110. Budget and Public Expenditure Policy				
			Subprogram 0111:				
			TAX ADMINISTRATION				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(2)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(3)	2	2	Administrative Officer II	Z.16-8	110,678	110,678	107,463
	4	4	Total Item 101		267,371	267,371	264,156
103.			<i>National Insurance Contributions</i>				
(1)					15,981	15,981	16,755
			Total Item 103		15,981	15,981	16,755
	4	4	Total Subprogram 0111: Tax Administration		283,352	283,352	280,911

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			110. Budget and Public Expenditure Policy Subprogram 0112: MANAGEMENT AND ACCOUNTING <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Management Accountant	S.4	109,114	109,114	109,114
(2)	5	5	Chief Accountant/Finance Officer	S5:8	490,435	490,435	490,435
(3)	1	1	Senior Accountant	Z.6-1	68,124	68,124	68,511
(4)	1	1	Accountant	Z.16-8	54,968	54,968	55,339
(5)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
	9	9	Total Item 101		765,275	765,275	766,033
102.			<i>Other Personal Emoluments</i> Temporary Staff				
(1)					299,383	299,383	282,343
			Total Item 102		299,383	299,383	282,343
103.			<i>National Insurance Contributions</i>				
(1)					55,319	55,319	58,268
			Total Item 103		55,319	55,319	58,268
	9	9	Total Subprogram 0112: Management and Accounting		1,119,977	1,119,977	1,106,644

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			112. Financial Control and Treasury Management				
			Subprogram 0113: TAX ADMINISTRATION & PUBLIC EXPENDITURE MANAGEMENT				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Director	S.4	109,114	109,114	109,114
(2)	1	1	Deputy Director	S.5	98,087	98,087	98,087
(3)	2	2	Network Administrator	S.9	142,052	142,052	142,052
(4)	2	2	Database Administrator	S.9	142,052	142,052	142,052
(5)	2	2	Systems Administrator	S.9	142,052	142,052	142,052
(6)	2	2	Technical Support Specialist	S.9	142,052	142,052	142,052
(7)	1	1	Systems Analyst	Z.6-1	60,327	60,327	59,614
(8)	7	7	Application Support Specialist I/II	Z.6-1/ Z.16-8	453,806	453,806	381,662
(9)	1	1	Assistant Accountant	Z.23-17	42,729	42,729	42,634
(10)	1	1	Maid	CX	23,245	23,245	23,244
	20	20	Total Item 101		1,355,516	1,355,516	1,282,563
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		300,342	300,342	299,908
(2)			Acting Allowance and Payment of Substitutes		84,359	84,359	32,778
(3)			Overtime		9,000	9,000	5,000
(4)			Entertainment Allowance		6,723	6,723	7,447
(5)			Telephone Allowance		2,953	2,953	2,331
(6)			Travel Allowance		13,671	13,671	15,135
			Total Item 102		417,048	417,048	362,599
103.			<i>National Insurance Contributions</i>				
(1)					100,779	100,779	93,536
			Total Item 103		100,779	100,779	93,536
	20	20	Total Subprogram 0113: Tax Administration & Public Expenditure Management		1,873,343	1,873,343	1,738,698

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			112. Financial Control and Treasury Management				
			Subprogram 0131: TREASURY				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Accountant General	S.3/2	135,024	135,024	135,024
(2)	1	1	Deputy Accountant General	S.5	98,087	98,087	98,087
(3)	1	1	Professional Accountant	S.5	98,087	98,087	98,087
(4)	3	3	Senior Accountant	Z.6-1	200,162	200,162	195,902
(5)	7	7	Accountant	Z.16-8	358,931	358,931	364,868
(6)	1	1	Executive Officer	Z.16-11	50,888	50,888	47,177
(7)	8	8	Assistant Accountant	Z.23-17	324,534	324,534	321,274
(8)	1	1	Senior Clerk	Z.23-17	42,834	42,834	42,634
(9)	28	28	Clerical Officer	Z.38-24	893,318	893,318	919,888
(10)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,888	50,888	50,887
(11)	2	2	Stenographer/Typist	Z.38-24	57,633	57,633	59,388
(12)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	28,310
(13)	1	1	Senior Records Sorter	Z.33-24	35,647	35,647	35,646
(14)	1	1	Record Sorter	Z.38-30	30,193	30,193	30,192
(15)	1	1	Telephone Operator	Z.38-30	30,193	30,193	30,192
(16)	1	1	Messenger	Z.38-30	29,975	29,975	30,192
(17)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,192
(18)	1	1	Building Supervisor	Z.23-17	42,834	42,834	42,634
(19)	1	1	General Worker	CX	23,245	23,245	23,244
(20)	1	1	Cleaner	CX	23,245	23,245	23,244
	63	63	Total Item 101		2,591,557	2,591,557	2,607,062
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		589,576	589,576	585,786
(2)			Acting Allowance and Payment of Substitutes		100,322	100,322	100,322
(3)			Entertainment Allowance		13,446	13,446	14,895
(4)			Telephone Allowance		3,817	3,817	4,172
(5)			Travel Allowance		11,880	11,880	13,160
			Total Item 102		719,041	719,041	718,335
103.			<i>National Insurance Contributions</i>				
(1)					257,405	257,405	259,790
			Total Item 103		257,405	257,405	259,790
	63	63	Total Subprogram 0131: Treasury		3,568,003	3,568,003	3,585,187

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Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			113. Revenue Collection Subprogram 0132: INLAND REVENUE DEPARTMENT <i>Statutory Personal Emoluments</i>				
101.			Commissioner	S.2	135,024	135,024	135,024
(1)	1	1	Deputy Commissioner	S.4	109,114	109,114	109,114
(2)	1	1	Chief Management Accountant	S.4			109,114
(3)	7	7	Professional Accountant	S.5	686,609	686,609	588,522
(4)	1	1	Chief Internal Auditor	S.5	98,087	98,087	98,087
(5)	1	1	Chief Accountant	S.5	98,087	98,087	98,087
			Director of Information Systems	S.5			98,087
(6)	4	4	Assistant Commissioner	S.8	326,300	326,300	320,244
(7)	3	3	Principal Inspector	S.8	226,557	226,557	226,557
(8)	1	1	Senior Data Processing Officer	S.8	75,519	75,519	75,519
(9)	14	14	Senior Inspector	Z.6-1	931,788	931,788	954,515
(10)	1	1	Senior Accountant	Z.6-1	60,349	60,349	62,112
(11)	1	1	Data Processing Officer	Z.10-1	68,511	68,511	53,979
(12)	4	4	Systems Analyst/Senior Programmer	Z.10-1	244,419	244,419	254,636
(13)	21	21	Inspector	Z.16-8	1,124,046	1,124,046	1,102,066
(14)	3	3	Accountant	Z.16-8	205,433	205,433	150,807
(15)	1	1	Executive Officer	Z.16-11	45,693	45,693	47,177
(16)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	39,972	39,972	40,970
(17)	2	2	Senior Clerk	Z.23-17	85,268	85,268	85,268
(18)	2	2	Computer Operator	Z.23-17	79,112	79,112	81,358
(19)	8	8	Assistant Accountant	Z.23-17	332,920	332,920	331,339
(20)	19	21	Tax Officer	Z.23-17	796,903	796,903	885,248
(21)	2	2	Legal Assistant	Z.23-17	85,268	85,268	85,268
(22)	8	8	Data Entry Operator I and II	Z.33-24/ Z.38-30	272,607	272,607	232,176
(23)	34	34	Clerical Officer	Z.38-24	1,167,830	1,167,830	1,139,574
(24)	5	5	Stenographer/Typist	Z.38-24	136,989	136,989	133,658
(25)	1	1	Attendant	Z.38-30	30,193	30,193	30,192
(26)	2	2	Driver Messenger/Messenger	Z.38-30	60,386	60,386	60,384
(27)	4	4	Maid/Cleaner	CX	93,688	93,688	93,688
	152	156	Total Item 101		7,616,672	7,616,672	7,682,770
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		704,433	704,433	368,044
(2)			Overtime		70,000	70,000	70,000
(3)			Entertainment Allowance		26,479	26,479	28,738
(4)			Acting Allowance and Payment of Substitutes		132,229	132,229	136,871
(5)			Telephone Allowance		11,376	11,376	12,571
(6)			Travel Allowance		25,697	25,697	28,465
			Total Item 102		970,214	970,214	644,689
103.			<i>National Insurance Contributions</i>		613,931	613,931	639,380
(1)			Total Item 103		613,931	613,931	639,380
	152	156	Total Subprogram 0132: Inland Revenue Department		9,200,817	9,200,817	8,966,839

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			113. Revenue Collection Subprogram 0133: CUSTOMS <i>Statutory Personal Emoluments</i>				
(1)	1	1	Comptroller of Customs	S.2	135,024	135,024	135,024
(2)	3	3	Deputy Comptroller of Customs	S.5	294,261	294,261	294,261
(3)	1	1	Finance Officer/ Financial Controller	S.5:S6	98,087	98,087	98,087
(4)	5	5	Assistant Comptroller of Customs	S.7	407,875	407,875	407,875
(5)	1	1	Human Resource Development Officer	S.7	81,575	81,575	81,575
(6)	1	1	Systems/Database Administrator	S.9	71,026	71,026	
(7)	1	1	Network/Security Specialist	S.9	71,026	71,026	
(8)	15	15	Customs Officer I	Z.10-3	920,120	920,120	911,761
(9)	27	27	Customs Officer II	Z.16-11	1,336,846	1,336,846	1,342,064
(10)	1	1	Senior Personnel Officer	Z.6-1	61,084	61,084	65,033
(11)	1	1	Senior Accountant	Z.6-1	67,738	67,738	68,510
(12)	1	1	Application Support Specialist I	Z.6-1	68,511	68,511	
(13)	1	1	Application Support Specialist II	Z.16-8	55,339	55,339	
(14)	1	1	Accountant	Z.16-8	45,941	45,941	45,074
(15)	1	1	Personnel Officer	Z.16-8	55,339	55,339	55,339
(16)	1	1	Executive Officer	Z.16-11	45,696	45,696	46,434
(17)	1	1	Assistant Personnel Officer	Z.23-17	42,834	42,834	42,633
(18)	1	1	Assistant Accountant	Z.23-17	42,834	42,834	37,725
(19)	62	62	Customs Officer III	Z.23-17	2,586,823	2,586,823	2,592,410
(20)	1	1	Senior Clerk	Z.23-17	42,834	42,834	42,633
(21)	1	1	Secretary	Z.23-17	42,834	42,834	42,467
(22)	1	1	Chief Customs Guard	Z.23-17	42,834	42,834	42,633
(23)	13	13	Senior Customs Guard	Z.33-24	446,757	446,757	451,335
(24)	8	8	Data Entry Operator I&II	Z.33-24/ Z.38-30	264,106	264,106	239,442
(25)	150	150	Clerical Officers	Z.38-24	5,172,358	5,172,358	5,122,852
(26)	3	3	Stenographer/Typist	Z.38-24	91,489	91,489	94,385
(27)	1	1	Clerk Typist	Z.38-24	31,456	31,456	31,455
(28)	59	59	Customs Guard	Z.38-30	1,758,042	1,758,042	1,748,687
(29)	3	3	Messenger	Z.38-30	85,288	85,288	84,423
(30)	1	1	Driver/Messenger	Z.38-30	29,686	29,686	30,192
(31)	1	1	Telephone Operator/Receptionist	Z.38-30	32,866	32,866	30,192
(32)	3	3	Maid	CX	69,736	69,736	69,733
(33)	2	2	Porters	CIX	47,543	47,543	47,543
(34)	1	1	Forklift Driver/Porter	CII	34,698	34,698	34,697
	374	374	Total Customs		14,680,506	14,680,506	14,336,474

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Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			VALUE-ADDED TAX UNIT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director VAT	S.4	109,114	109,114	109,114
(2)	1	1	Chief Internal Auditor	S.5	98,087	98,087	98,087
(3)	2	2	Professional Accountant	S.5	196,174	196,174	196,174
(4)	1	1	Deputy Director VAT	S.6	88,182	88,182	88,182
(5)	1	1	Manager - Information Services	S.6	88,182	88,182	88,182
(6)	2	2	Principal Auditor	S.7	163,150	163,150	163,150
(7)	1	1	Assistant Comptroller	S.7	81,575	81,575	81,575
(8)	6	6	Principal Inspector	S.8	426,154	426,154	355,129
(9)	10	10	Senior Auditor	Z.6-1	678,153	678,153	682,788
(10)	2	2	Senior Inspector	Z.6-1	134,124	134,124	123,812
(11)	1	1	Data Processing Officer	Z.10-1	55,093	55,093	56,575
(12)	4	4	Senior Analyst/Programmer	Z.10-1	249,803	249,803	261,884
(13)	1	1	Customs Officer I	Z.10-3	61,378	61,378	63,139
(14)	21	21	Auditor	Z.16-8	1,116,989	1,116,989	1,035,613
(15)	1	1	Accountant	Z.16-8	49,032	49,032	50,515
(16)	1	1	Senior Legal Assistant	Z.16-11	50,887	50,887	50,889
(17)	1	1	Executive Officer	Z.16-11	50,887	50,887	49,403
(18)	2	2	Customs Officer II	Z.16-11	101,774	101,774	101,774
(19)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-14	50,764	50,764	50,887
(20)	2	2	Customs Officer III	Z.23-17	85,667	85,667	81,725
(21)	17	17	Tax Officer	Z.23-17	700,404	700,404	698,968
(22)	1	1	Assistant Accountant	Z.23-17	38,475	38,475	39,473
(23)	1	1	Senior Clerk	Z.23-17	42,834	42,834	36,895
(20)	3	3	Data Entry Operator I & II	Z.33-24/ Z.38-30	85,728	85,728	88,984
(21)	15	15	Clerical Officer	Z.38-24	518,597	518,597	521,634
(22)	1	1	Maid/Messenger	Z.38-30	23,245	23,245	23,245
(23)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,193
(24)	1	1	Stenographer/Typist	Z.38-24	30,193	30,193	30,193
(25)	1	1	Telephone Operator	Z.38-24	30,192	30,192	30,193
	103	103	Total VAT		5,435,029	5,435,029	5,288,375
	477	477	Total Item 101		20,115,535	20,115,535	19,624,849
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		673,429	673,429	717,251
(2)			Acting Allowances and Payment of Substitutes		793,102	793,102	771,085
(3)			Overtime		1,495,290	1,495,290	1,495,290
(4)			Duty Allowance		472,920	472,920	310,884
(5)			Entertainment Allowance		72,175	72,175	22,343
(6)			Plain Clothes Allowance		22,853	22,853	25,316
(7)			Telephone Allowance		17,291	17,291	17,248
(8)			Travel Allowance		46,058	46,058	46,058
			Total Item 102		3,593,118	3,593,118	3,405,475
103.			<i>National Insurance Contributions</i>		2,077,727	2,077,727	2,150,198
			Total Item 103		2,077,727	2,077,727	2,150,198
	477	477	Total Subprogram 0133: Customs		25,786,380	25,786,380	25,180,522

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Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			113. Revenue Collection Subprogram 0134: LAND TAX DEPARTMENT <i>Statutory Personal Emoluments</i>				
101.			Commissioner of Land Tax	S.3	121,350	121,350	121,350
(1)	1	1	Deputy Commissioner of Land Tax	S.6	88,182	88,182	88,182
(2)	1	1	Manager, Information Systems	S.6	88,182	88,182	88,182
(3)	1	1	Supervising Valuer	S.8	302,076	302,076	302,076
(4)	4	4	Senior Accountant	Z.6-1	68,510	68,510	68,510
(5)	1	1	Valuer I & Valuer II	Z.6-1			
(6)	10	10		Z.16-6	663,953	663,953	620,469
(7)	2	2	Systems Analyst/ Senior Programmer	Z.10-1	128,418	128,418	130,180
(8)	4	4	Accountant	Z.16-8	213,936	213,936	215,420
(9)	1	1	Executive Officer	Z.16-11	50,886	50,886	50,886
(10)	1	1	Senior Draughtsman	Z.16-11	50,886	50,886	50,886
(11)	2	2	Tax Relief Investigator	Z.16-11	94,678	94,678	97,678
(12)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	41,885	41,885	42,634
(13)	11	11	Assistant Valuer	Z.23-17	505,618	505,618	468,974
(14)	5	5	Draughtsman	Z.23-17	211,173	211,173	212,717
(15)	4	4	Assistant Accountant	Z.23-17	170,536	170,536	170,536
(16)	3	3	Senior Clerk	Z.23-17	123,908	123,908	124,907
(17)	3	3	Senior Clerk	Z.23-17	123,908	123,908	124,907
(18)	1	1	Legal Assistant	Z.23-17	42,634	42,634	42,634
(19)	26	26	Clerical Officer	Z.38-24	920,757	920,757	922,540
(20)	6	6	Stenographer/Typist	Z.38-24	206,684	206,684	202,990
(21)	2	2	Attendant	Z.38-30	60,384	60,384	30,384
(22)	2	2	Messenger	Z.38-30	60,384	60,384	60,384
(23)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(24)	6	6	Maid	CX	139,470	139,470	139,470
(25)	1	1	Van Driver	CVI	26,656	26,656	26,656
(26)	2	2	Watchman	CX	23,286	23,286	23,286
(26)	1	1	Gardener	CIX	23,771	23,771	23,771
	100	100	Total Item 101		4,458,395	4,458,395	4,355,894
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		114,900	114,900	116,682
(2)			Acting Allowances and Payment of Substitutes		186,839	186,839	177,358
(3)			Entertainment Allowance		7,171	7,171	7,447
(4)			Telephone Allowance		1,125	1,125	3,264
(5)			Travel Allowance		6,600	6,600	8,225
			Total Item 102		316,635	316,635	312,976
103.			<i>National Insurance Contributions</i>				
(1)					386,120	386,120	392,339
			Total Item 103		386,120	386,120	392,339
	100	100	Total Subprogram 0134: Land Tax Department		5,161,150	5,161,150	5,061,209

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			113. Revenue Collection Subprogram 0233: MODERNIZATION OF CUSTOMS, EXCISE AND VAT				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		313,425	313,425	395,560
(2)			Acting Allowance and Payment of Substitutes		34,257	34,257	34,320
(3)			Entertainment Allowance		6,620	6,620	7,447
(4)			Telephone Allowance		1,125	1,125	2,330
(5)			Travel Allowance		6,600	6,600	8,225
			Total Item 102		362,027	362,027	447,882
103.			<i>National Insurance Contributions</i>				
(1)					21,574	21,574	27,437
			Total Item 103		21,574	21,574	27,437
			Total Subprogram 0233: Modernization of Customs, Excise and VAT		383,601	383,601	475,319

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Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			114. Energy and Natural Resources Subprogram 7097: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Deputy Permanent Secretary	S.3		121,350	121,350
(1)		1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(2)	1	1	Senior Economist	Z.6-1	61,818	61,818	61,818
(3)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(4)	1	1	Economist I/ Economist II	Z.10-3 Z.16-11	52,999	52,999	55,957
(5)	1	1	Administrative Officer II	Z.16-8	55,339	95,619	55,339
(6)	1	1	Accountant	Z.16-8	50,640	50,640	52,124
(7)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,887	50,887	50,887
(8)	1	1	Senior Clerk	Z.23-17	41,552	41,552	42,550
(9)	1	1	Clerical Officer	Z.38-24	69,023	69,023	69,997
(10)	2	2	Stenographer/Typist	Z.38-24	32,049	32,049	32,940
(11)	1	1	Driver/Messenger	Z.38-30	27,586	27,586	28,455
(12)	1	1					
(13)	1	1					
	12	13	Total Item 101		598,586	760,216	728,110
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		219,437	219,437	98,087
(1)			Acting Allowance and Payment of Substitutes		32,479	32,479	34,446
(2)			Entertainment Allowance		6,723	6,723	7,447
(3)			Travel Allowance		7,425	7,425	8,224
(4)			Telephone Allowance		1,922	1,922	2,123
(5)							
(6)							
			Total Item 102		267,986	267,986	150,327
103.			<i>National Insurance Contributions</i>		57,195	57,195	53,958
(1)							
			Total Item 103		57,195	57,195	53,958
			Total subprogram 7097: General Management and Coordination Services		923,767	1,085,397	932,395
	12	13					

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			114. Energy and Natural Resources Subprogram 0154: NATURAL RESOURCES DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.3	121,350	121,350	121,350
(2)	1	1	Chief Geologist	S.5	98,087	98,087	98,087
(3)	2	2	Petroleum Officer	Z.10-1	113,291	113,291	57,117
(4)	1	1	Geologist Assistant	Z.38-24	35,646	35,646	35,646
(5)	1	1	Survey Assistant	Z.38 24	31,009	31,009	31,900
	6	6	Total Item 101		399,383	399,383	344,100
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		161,448	161,448	161,889
(2)			Acting Allowance and Payment of Substitutes		29,318	29,318	5,460
(3)			Entertainment Allowance		6,723	6,723	8,225
(4)			Travel Allowance		7,425	7,425	7,447
(5)			Telephone Allowance		1,922	1,922	2,123
			Total Item 102		206,836	206,836	185,144
103.			<i>National Insurance Contributions</i>				
(1)					37,044	37,044	35,977
			Total Item 103		37,044	37,044	35,977
	6	6	Total Subprogram 0154: Natural Resources Department		643,263	643,263	565,221

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Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			114. Energy and Natural Resources Subprogram 0452: ENERGY CONSERVATION & RENEWABLE ENERGY UNIT				
(1)			<i>Other Personal Emoluments</i>				
(2)			Temporary Staff		430,353	430,353	163,719
			Telephone Allowance		750	750	
			Total Item 102		431,103	431,103	163,719
103.			<i>National Insurance Contributions</i>				
(1)					30,370	30,370	12,511
			Total Item 103		30,370	30,370	12,511
			Total Subprogram 0452: Energy Conservation & Renewable Energy Unit		461,473	461,473	176,230

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			114. Energy and Natural Resources				
			Subprogram 0453: BARBADOS OFFSHORE PETROLEUM PROGRAM				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		135,024	135,024	135,024
(2)			Acting Allowance and Payment of Substitutes		8,314	8,314	8,314
(3)			Travel Allowance		11,880	11,880	13,160
(4)			Entertainment Allowance		13,446	13,446	14,895
(5)			Telephone Allowance		750	750	1,657
			Total Item 102		169,414	169,414	173,050
103.			<i>National Insurance Contributions</i>		4,847	4,847	5,040
(1)			Total Item 103		4,847	4,847	5,040
			Total Subprogram 0453: Barbados Offshore Petroleum Program		174,261	174,261	178,090

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Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			115. Regulation of the Insurance Industry Subprogram 0136: SUPERVISION OF THE INSURANCE INDUSTRY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Supervisor of Insurance	S.3	135,024	135,024	135,024
(2)	1	1	Deputy Supervisor of Insurance	S.5	98,087	98,087	98,087
(3)	1	1	Assistant Supervisor of Pensions	S.7	81,575	81,575	81,575
(4)	4	8	Insurance Officer I/II	Z.10-3/ Z.16-11	215,379	215,379	433,835
(5)		2	Pension Officer I/II	Z.10-3/ Z.16-11			
(6)	1	1	Secretary	Z.23-17	40,970	40,970	41,968
(7)	1	1	Assistant Accountant	Z.23-17	37,219	37,219	38,475
(8)	1	1	Stenographer/Typist	Z.38-24	34,423	34,423	35,314
(9)	2	3	Clerical Officer	Z.38-24	64,699	64,699	101,533
(10)	1	1	Maid/Messenger	Z.38-30	30,192	30,192	30,192
	13	20	Total Item 101		737,568	737,568	996,003
102.			<i>Other Personal Emoluments</i> Temporary Staff				
(1)					570,698	570,698	95,838
			Total Item 102		570,698	570,698	95,838
103.			<i>National Insurance Contributions</i>				
(1)					93,105	93,105	100,194
			Total Item 103		93,105	93,105	100,194
	13	20	Total Subprogram 0136: Supervision of the Insurance Industry		1,401,371	1,401,371	1,192,035

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			116. Supplies and Purchasing Management				
			Subprogram 0137: CENTRAL PURCHASING DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Supply Officer	S.4	109,115	109,115	109,115
(1)	1	1	Deputy Chief Supply Officer	S.6	88,183	88,183	88,183
(2)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(3)	1	1	Senior Supply Officer	Z.10-3	188,540	188,540	190,303
(4)	3	3	Accountant	Z.16-8	52,371	52,371	53,856
(5)	1	1	Supply Officer	Z.16-11	203,548	203,548	203,548
(6)	4	4	Executive Secretary/Secretary	Z.16-11/ Z.23-17	50,887	50,887	40,397
(7)	1	1	Senior Storekeeper	Z.23-17	42,634	42,634	42,634
(8)	1	1	Assistant Accountant	Z.23-17	85,268	85,268	85,268
(9)	2	2	Senior Clerk	Z.23-17	164,547	164,547	166,543
(10)	4	4	Supplies Assistant	Z.23-17	42,634	42,634	42,634
(11)	1	1	Storekeeper	Z.33-24	35,647	35,647	35,647
(12)	1	1	Stenographer/Typist	Z.38-24	71,294	71,294	71,294
(13)	2	2	Clerical Officer	Z.38-24	420,791	420,791	415,462
(14)	12	12	Driver/Messenger	Z.38-30	30,193	30,193	30,193
(15)	1	1	General Worker	CX,CIX	94,562	94,562	94,562
(16)	4	4	Operator II	CIII	30,840	30,840	30,840
(17)	1	1	Operator III	CV	83,406	83,406	83,406
(18)	3	3	Petrol Pump Attendant	CVIII	48,352	48,352	48,352
(19)	2	2	Watchman	CX	21,347	21,347	21,347
(20)	1	1					
	47	47	Total Item 101		1,932,670	1,932,670	1,922,095
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		32,730	32,730	34,901
(1)			Acting Allowances and Payment of Substitutes		131,528	131,528	133,464
(2)			Overtime		10,187	10,187	10,187
(3)			Entertainment Allowance		7,723	7,723	7,447
(4)			Telephone Allowance		2,344	2,344	2,331
(5)			Travel Allowance		7,700	7,700	8,224
(6)							
			Total Item 102		192,212	192,212	196,554
103.			<i>National Insurance Contributions</i>		176,384	176,384	175,742
(1)							
			Total Item 103		176,384	176,384	175,742
	47	47	Total Subprogram 0137: Central Purchasing Department		2,301,266	2,301,266	2,294,391

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			116. Supplies and Purchasing Management				
(1)			Subprogram 0559: MODERNISATION OF PUBLIC PROCUREMENT SYSTEMS				
(2)			<i>Other Personal Emoluments</i> Temporary Staff		234,951	234,951	140,306
(3)			Acting Allowance and Payment of Substitutes		29,368	29,368	17,538
			Telephone Allowance				932
			Total Item 102		264,319	264,319	158,776
103.			<i>National Insurance Contributions</i>		16,492	16,492	9,576
(1)			Total Item 103		16,492	16,492	9,576
			Total Subprogram 0559: Modernisation of Public Procurement Systems		280,811	280,811	168,352

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			120. Operations of National Insurance and Social Security Schemes				
			Subprogram 0142: NATIONAL INSURANCE DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.1	147,566	147,566	147,926
(2)	1	1	Chief Legal Officer	S.2	134,695	134,695	135,023
(3)	1	1	Deputy Director	S.3	121,054	121,054	121,350
(4)	1	1	Financial Controller	S.4	108,848	108,848	109,114
(5)	1	1	Chief Information Technology Officer	S.4	108,848	108,848	109,114
(6)	1	1	Manager Investment	S.5/S.4	108,848	108,848	109,114
(7)	1	1	Principle Legal Officer	S.5/S.4	108,848	108,848	109,114
(8)	1	1	Chief Internal Auditor	S.5	97,848	97,848	98,087
(9)	3	3	Finance Officer	S.6	293,544	293,544	294,261
(10)	1	1	Investments Officer	S.6/S.5	97,848	97,848	98,087
(11)	1	1	Senior Legal Officer	S.6	87,968	87,968	88,182
(12)	1	1	Investments Analyst	S.6	87,968	87,968	88,182
(13)	3	3	Assistant Director	S.7	263,903	263,903	264,547
(14)	1	1	Systems Network Administrator	S.7	81,575	81,575	81,575
(15)		1	Project Development Officer	S.7			81,575
(16)	2	2	Manager Accounts	S.8	150,670	150,670	151,038
(17)	1	1	Senior Data Processing Officer	S.8	75,335	75,335	75,519
(18)		1	System/Portal Administrator	S.8			75,519
(19)	1	1	Principal Inspector	S.9	70,853	70,853	71,026
(20)	1	1	Database Administrator	S.9	70,853	70,853	71,026
(21)	1	1	Senior Internal Auditor	Z.6-1	68,344	68,344	68,511
(22)	4	4	Senior Accounts Officer	Z.6-1	263,475	263,475	262,304
(23)	1	1	Senior Human Resource Officer	Z.6-1	68,344	68,344	68,511
(24)	1	1	Marketing Research Officer	Z.6-1	68,344	68,344	68,511
(25)	1	1	Systems Analyst	Z.10-1	57,848	57,848	60,202
(26)	5	5	Insurance Officer I	Z.10-3	297,510	297,510	307,364
(27)		1	Document Management Officer	Z.10-3			52,371
(28)	1	1	Operations Officer	Z.10-6	58,444	58,444	58,586
(29)	2	2	Programmer/ Programmer's Assistant	Z.16-6/ Z.23-17	100,974	100,974	101,220
(30)							
(31)		2	Enterprise Resource Program Support Specialist	Z.16-6			44,951
(32)	2	2	Internal Auditor I	Z.16-8	105,914	105,914	110,678
(33)	3	3	Accounts Officer I	Z.16-8	149,664	149,664	146,532
(34)	1	2	Human Resource Officer	Z.16-8	55,205	55,205	110,678
(35)	14	14	Inspector	Z.16-8	760,086	760,086	759,165
(36)	1	1	Insurance Officer II	Z.16-11	50,764	50,764	50,887
(37)	1	1	Senior Legal Assistant	Z.16-11	50,764	50,764	50,887
	61	67	Total Item 101 Carried Forward		4,372,752	4,372,752	4,700,737

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
	61		Total Item 101 Brought Forward		4,372,752	4,372,752	4,700,737
(38)	10	10	Executive Officer	Z.16-11	498,210	498,210	507,569
(39)	1	1	Secretary	Z.23-14	41,953	41,953	47,711
(40)	1	2	End User Support Specialist	Z.23-17	37,999	37,999	42,634
(41)	22	22	Senior Clerk	Z.23-17	923,230	923,230	934,362
(42)	1	2	Accounts Officer II	Z.23-17	37,551	37,551	39,889
(43)	2	2	Assistant Accountant	Z.23-17	81,880	81,880	84,020
(44)	2	2	Internal Auditor II	Z.23-17	85,060	85,060	76,949
(45)	1	2	Computer Operator	Z.23-17	42,530	42,530	42,634
(46)	5	5	Legal Assistant	Z.23-17	194,727	194,727	202,687
(47)		1	Senior Data Quality Officer	Z.23-17			42,634
(48)	2	3	Audit Clerk	Z.38-24	56,772	56,772	60,533
(49)	95	95	Clerical Officer	Z.38-24	3,216,938	3,216,938	3,274,094
(50)	23	23	Accounts Clerk	Z.38-25	783,635	783,635	808,586
(51)	5	5	Stenographer/Typist	Z.38-24	106,680	106,680	99,748
(52)	10	10	Data Entry Operator II/I	Z.38-24/ Z33-24	345,827	345,827	348,839
(53)	2	2	Receptionist	Z.38-30	60,238	60,238	60,384
(54)	1	1	Telephone Operator	Z.38-30	30,119	30,119	30,192
(55)	1	2	Driver/Messenger/ Messenger	Z.38-30	30,119	30,119	54,303
(56)	1				30,119	30,119	
(57)	1	1	Cleaner	CX	23,189	23,189	23,243
	247	258	Total Item 101		10,999,528	10,999,528	11,481,748
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,694,641	1,694,641	1,180,288
(2)			Acting Allowances and Payment of Substitutes		867,507	867,507	854,212
(3)			Entertainment Allowance		63,346	63,346	66,196
(4)			Duty Allowance		6,648	6,648	6,648
(5)			Telephone Allowance		17,438	17,438	20,925
(6)			Travel Allowance		60,060	60,060	66,529
			Total Item 102		2,709,640	2,709,640	2,194,798
(1)			<i>National Insurance Contributions</i>		1,085,450	1,085,450	1,144,050
			Total Item 103		1,085,450	1,085,450	1,144,050
	247	258	Total Subprogram 0142: National Insurance Department		14,794,618	14,794,618	14,820,596

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			127. Revenue & Non Bank Regulatory Management				
			Subprogram 0130: SPECIAL PROJECTS - FINANCIALS				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		188,166	188,166	92,561
(2)			Acting Allowance and Payment of Substitutes		4,939	4,939	5,644
(3)			Telephone Allowance		750	750	
			Total Item 102		193,855	193,855	98,205
103.			<i>National Insurance Contributions</i>		12,684	12,684	8,464
(1)			Total Item 103		12,684	12,684	8,464
			Total Subprogram 0130: Special Projects - Financials		206,539	206,539	106,669

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			464. Investment Subprogram 0152: PUBLIC INVESTMENT UNIT <i>Statutory Personal Emoluments</i>				
(1)	1		Permanent Secretary	S.1	147,926	147,926	
(2)	1	1	Manager Public Investment Unit	S.3	121,350	121,350	121,350
(3)	3	3	Chief Project Analyst	S.5	294,261	294,261	294,261
(4)	3	3	Senior Project Analyst	Z.6-1	198,018	198,018	180,732
(5)	3	3	Project Analyst I or II	Z.10-3/ Z.16-11	152,057	152,057	145,242
(6)	1	1	Executive Secretary/ Secretary	Z.38-24/ Z.23-17	42,634	42,634	50,886
(7)	1	1	Stenographer/Typist	Z.38-24	32,939	32,939	33,831
	13	12	Total Item 101		989,185	989,185	826,302
102.			<i>Other Personal Emoluments</i> Temporary Staff				124,827
(1)			Acting Allowance and Payment of				
(2)			Substitutes		36,431	121,431	33,337
(3)			Overtime		1,000	1,000	1,000
(4)			Entertainment Allowance		20,169	20,169	7,448
(5)			Telephone Allowance		4,875	4,875	4,195
(6)			Travel Allowance		19,660	19,660	8,225
			Total Item 102		82,135	167,135	179,032
103			<i>National Insurance Contributions</i>		55,544	55,544	55,544
(1)			Total Item 103		55,544	55,544	55,544
	13	12	Total Subprogram 0152: Public Investment Unit		1,126,864	1,211,864	1,060,878

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 62 MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			490. Telecommunication Services				
			Subprogram 0492:				
			TELECOMMUNICATIONS UNIT				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Telecommunications Officer	S.3.	121,350	121,350	121,350
(1)	1	1	Deputy Chief Telecommunications Officer	S.6	88,183	88,183	88,183
(2)	1	1	Senior Telecommunications Officer	Z.6-1	64,064	64,064	66,386
(3)	1	1	Telecommunications Officer I	Z.10-6	115,254	115,254	116,878
(4)	2	2	Telecommunications Officer II	Z.16-11	333,673	333,673	303,220
(5)	6	6	Telecommunications Officer III	Z.23-14	36,645	36,645	
(6)	1	1	Secretary	Z.23-17	41,548	41,548	42,550
(7)	1	1	Clerk/Typist	Z.38-24	27,874	27,874	33,460
(8)	1	1	Clerical Officer	Z.38-24	31,907	31,907	32,792
(9)	1	1	Gardener	CX	23,771	23,771	23,771
(10)	1	1	Maid	CX	26,867	26,867	23,244
(11)	1	1	Watchman	CXA	23,245	23,245	27,166
(12)	1	1					
	18	18	Total Item 101		934,381	934,381	879,000
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		422,685	422,685	391,543
(1)			Acting Allowances and Payment of Substitutes		34,953	34,953	19,822
(2)			Overtime		1,000	1,000	1,000
(3)			Entertainment Allowance		6,723	6,723	7,447
(4)			Duty Allowance		19,478	19,478	
(5)			Telephone Allowance		1,266	1,266	2,072
(6)			Travel Allowance		7,425	7,425	8,286
(7)							
			Total Item 102		493,530	493,530	430,170
103.			<i>National Insurance Contributions</i>		103,849	103,849	112,868
(1)							
			Total Item 103		103,849	103,849	112,868
	18	18	Total Subprogram 0492: Telecommunications Unit		1,531,760	1,531,760	1,422,038

SUMMARY OF PERSONAL EMOLUMENTS
Ministry of Labour and Immigration

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
63.	Ministry of Labour and Immigration						
0202.	201. Immigration Regulatory Services 040. Direction and Policy Formulation Services Immigration Department	7,126,001	2,448,188		48,309	857,513	10,480,011
7120.	General Management and Coordination Services	2,120,734	392,433		56,757	185,783	2,755,707
8316.	365. HIV/AIDS Prevention and Control Project Prevention		157,564		6,128	13,876	177,568
0421.	420. Employment and Labour Relations Labour Department	2,236,427	447,875		23,590	215,311	2,923,203
	Total Labour and Immigration	11,483,162	3,446,060		134,784	1,272,483	16,336,489

NOTE: The Permanent Secretary, Ministry of Labour and Immigration is the Accounting Officer for Head 63.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 63 MINISTRY OF LABOUR AND IMMIGRATION	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			201. Immigration Regulatory Services				
			Subprogram 0202: IMMIGRATION DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Immigration Officer	S.4	121,350	121,350	121,350
(2)	1	1	Deputy Chief Immigration Officer	S.6	88,183	88,183	88,183
(3)	3	3	Assistant Immigration Officer	Z.5-3	191,624	191,624	191,624
(4)	1	1	Data Processing Officer	Z.10-1	68,511	68,511	68,511
(5)	6	6	Senior Immigration Officer	Z.10-6	351,520	351,520	351,520
(6)	1	1	Assistant Data Processing Officer	Z.16-11	50,888	50,888	50,888
(7)	1	1	Accountant	Z.16-8	55,400	55,400	55,400
(8)	1	1	Record Officer	Z.16-11	50,888	50,888	50,888
(9)	1	1	Executive Officer	Z.16-11	50,888	50,888	48,290
(10)	9	9	Immigration Officer I	Z.16-11	455,391	455,391	457,988
(11)	77	77	Immigration Officer II	Z.23-17	3,280,154	3,280,154	3,255,690
(12)	27	27	Immigration Officer III	Z.38-24	946,955	946,955	937,950
(13)	4	4	Senior Data Entry Operator	Z.23-17	169,038	169,038	170,535
(14)	24	24	Data Entry Operator I/II	Z.33-24	827,356	827,356	824,183
				Z.38-30			
(15)	1	1	Executive Secretary/Secretary	Z.16-11/			
(16)				Z.23-17	42,634	42,634	46,930
(17)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(18)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(19)	3	3	Stenographer/Typist	Z.38-24	102,700	102,700	105,125
(20)	4	4	Clerical Officer	Z.38-24	138,286	138,286	123,409
(21)	1	1	Driver Messenger	Z.30-30	30,193	30,193	30,193
(22)	1	1	Telephone Operator/Receptionist	Z.38-30	30,193	30,193	30,193
(23)	1	1	Maid	CX	23,243	23,243	23,243
(24)			Statutory Duty Allowance (DEO)		8,640	8,640	8,640
	170	170	Total Item 101		7,169,303	7,169,303	7,126,001
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,129,609	1,129,609	1,148,915
(2)			Acting Allowances and Payment of Substitutes		767,396	767,396	771,273
(3)			Overtime		528,000	528,000	528,000
(4)			Travel Allowance		7,700	7,700	7,700
(5)			Telephone Allowance		3,750	3,750	3,750
(6)			Entertainment		6,972	6,972	6,972
(7)			Duty Allowance		29,887	29,887	29,887
			Total Item 102		2,473,314	2,473,314	2,496,497
(1)			<i>National Insurance Contributions</i>		851,389	851,389	857,513
			Total Item 103		851,389	851,389	857,513
	170	170	Total: Subprogram 0202 Immigration Department		10,494,006	10,494,006	10,480,011

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 63 MINISTRY OF LABOUR AND IMMIGRATION	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services Subprogram 7120: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	141,557	141,557	147,927
(2)	1	1	Deputy Permanent Secretary	S.4	121,350	121,350	121,350
(3)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(4)	1	1	Chief Research Planning Officer	S.5	98,087	98,087	98,087
(5)	1	1	Assistant Chief Research & Planning Officer	S.9	71,026	71,026	71,026
(6)	1	1	Labour Economist	Z.6-1	58,586	58,586	56,823
(7)	1	1	Senior Economist	Z.6-1	62,259	62,259	64,068
(8)	1	1	Systems Analyst	Z.10-1	58,880	58,880	-
(9)	1	1	Administrative Officer I	Z.6-1	65,561	65,561	137,022
(10)	1	1	Administrative Officer II	Z.16-8	100,660	100,660	102,144
(11)	2	2	Senior Accountant	Z.6-1	65,806	65,806	68,125
(12)	1	1	Accountant	Z.16-8	48,290	48,290	49,774
(13)	1	1	Assistant Accountant	Z.23-17	40,721	40,721	41,719
(14)	1	1	Executive Officer	Z.16-11	47,919	47,919	50,887
(15)	2	2	Executive Secretary/Secretary	Z.16-11	101,157	101,157	101,774
(16)	2	2	Senior Clerk	Z.23-17	42,634	42,634	42,634
(17)	2	2	Field Investigator	Z.23-17	127,902	127,902	127,902
(18)	3	3	Clerical Officer	Z.38-24	525,784	525,784	531,033
(19)	15	15	Stenographer/Typist	Z.38-24	105,051	105,051	100,980
(20)	4	4	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(21)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(22)	1	1	Maid	CX	23,245	23,245	23,245
(23)	1	1	Machine Operator	Z.38-24	35,647	35,647	35,647
	45	45	Total Item 101		2,090,689	2,090,689	2,120,734
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		267,352	267,352	249,803
(2)			Acting Allowances and Payment of Substitutes		128,600	128,600	140,630
(3)			Overtime		2,000	2,000	2,000
(4)			Entertainment Allowance		23,904	23,904	26,496
(5)			Travel Allowance		23,760	23,760	24,876
(6)			Telephone Allowance		5,513	5,513	5,185
(7)			Duty Allowance		200	200	200
			Total Item 102		451,329	451,329	449,190
103.			<i>National Insurance Contributions</i>				
(1)					192,133	192,133	185,783
			Total Item 103		192,133	192,133	185,783
	45	45	Total: Subprogram 7120 General Management and Coordination Services		2,734,151	2,734,151	2,755,707

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 63 MINISTRY OF LABOUR AND IMMIGRATION	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			040. Direction and Policy Formulation				
			Subprogram 0156: SECRETARIAT FOR SOCIAL PARTNERS				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		357,973	357,973	
(2)			Acting Allowance		4,598	4,598	
(3)			Telephone Allowance		1,764	1,764	
			Total Item 102		364,335	364,335	
103.			<i>National Insurance Contributions</i>				
(1)					17,852	17,852	
					17,852	17,852	
			Total Subprogram 0156: Secretariat for Social Partners		382,187	382,187	

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 63 MINISTRY OF LABOUR AND IMMIGRATION	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102. (1)			365. HIV/AIDS Prevention and Control Project Subprogram 8316: HIV/AIDS PREVENTION <i>Other Personal Emoluments</i> Temporary Staff Acting Allowances/Payment of Substitutes Total Item 102		153,537 6,128	153,537 6,128	157,564 6,128
103. (1)			<i>National Insurance Contributions</i> Total Item 103 Total Subprogram 8316: HIV/AIDS Prevention		13,224 13,224	13,224 13,224	13,876 13,876
					172,889	172,889	177,568

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 63 MINISTRY OF LABOUR AND IMMIGRATION	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			420 Employment and Labour Relations				
			Subprogram 0421: LABOUR DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Labour Officer	S.3:S.2	121,350	121,350	121,350
(2)	1	1	Deputy Chief Labour Officer	S.6	98,087	98,087	98,087
(3)	1	1	Assistant Chief Labour Officer	S.8	75,519	75,519	75,519
(4)	2	2	Senior Labour Officer	Z.6-1	129,594	129,594	131,357
(5)	1	1	Senior Safety & Health Officer	Z.6-1	68,511	68,511	68,511
(6)	4	4	Safety & Health Officer	Z.13-8	221,356	221,356	221,356
			Labour Officer I	Z.13-8/			
(7)	2	2	Labour Officer II	Z.23-14	677,979	677,979	681,318
(8)	2	2	Senior Clerk	Z.23-17	85,268	85,268	85,268
(9)	11	11	Clerical Officer	Z.38-24	390,811	390,811	391,108
(10)			Executive Secretary/	Z.16-11			
(11)	1	1	Secretary	Z.23-17	42,634	42,634	42,634
(12)	3	3	Stenographer/Typist	Z.38-24	106,938	106,938	105,049
(13)	2	2	Clerk/Typist	Z.38-24	64,535	64,535	65,404
(14)	1	1	Library Assistant III	Z.38-24	35,646	35,646	35,646
(15)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(16)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(17)	1	1	Messenger/Maid	Z.38-30	30,192	30,192	30,192
(18)	1	1	Watchman	CX			
(19)	1	1	General Worker	CX	23,244	23,244	23,244
	37	37	Total		2,232,048	2,232,048	2,236,427
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		513,326	513,326	360,725
(2)			Overtime		2,500	2,500	2,500
(3)			Acting Allowance and Payment of				
(4)			Substitutes		84,650	84,650	84,650
(5)			Travel Allowance		9,900	9,900	10,966
(6)			Entertainment Allowance		8,954	8,954	9,930
(7)			Telephone Allowance		2,438	2,438	2,694
			Total Item 102		621,768	621,768	471,465
103.			<i>National Insurance Contributions</i>				
(1)					220,172	220,172	215,311
			Total Item 103		220,172	220,172	215,311
	37	37	Total Subprogram 0421: Labour Department		3,073,988	3,073,988	2,923,203

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Youth, Family and Sports**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
64.	Ministry of Family, Youth and Sports						
0053	040. Direction and Policy Formulation Services National HIV/AIDS Commission	715,843	199,354	6,619	21,198	63,285	1,006,299
0438	632. Gender Affairs Bureau of Gender Affairs	330,271	79,548			29,962	439,781
7110.	277. Youth Affairs and Sports General Management and Coordination Services	860,427	526,572		54,442	94,797	1,536,238
0565	Youth Entrepreneurship Scheme	510,156	34,410		933	38,335	583,834
0566.	Youth Development Programme	1,822,931	64,588			164,358	2,051,877
0567.	Barbados Youth Service	1,480,324	106,634		12,150	135,236	1,734,344
	Total	5,719,952	1,011,106	6,619	88,723	525,973	7,352,373

NOTE:

The Permanent Secretary, Ministry of Youth, Family and Sports is the Accounting Officer for Head 64.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 64 MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 0053: THE NATIONAL HIV/AIDS COMMISSION				
			<i>Statutory Personal Emoluments</i>				
101.			Director	S.4	121,350	121,350	109,114
(1)	1	1	Deputy Director	S.6	88,182	88,182	88,182
(2)	1	1	Assistant director	Z.6-1	68,511	68,511	68,511
(3)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(4)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(5)	1	1	Public Relations/Liason Officer				61,230
(6)		1	Administrative Officer II				54,968
(7)		1	Secretary	Z.23-17	50,887	50,887	42,634
(8)	1	1	Clerical officer	Z.38-24	70,146	70,146	71,210
(9)	2	2	Stenographer/Typist	Z.38-24	31,900	31,900	32,792
(10)	1	1	Messenger	Z.38-30	26,066	26,066	26,935
(11)	1	2	Maid	CX	23,245	23,245	23,245
(12)	1	1	Travel Allowance		6,600	6,600	6,619
	11	14	Total Item 101		623,909	623,909	722,462
			<i>Other Personal Emoluments</i>				
102.			Temporary Straff		408,101	408,101	147,814
(1)			Acting Allowances and Payment of Substitutes		50,229	50,229	51,540
(2)			Entertainment Allowance		19,422	19,422	9,420
(3)			Travel Allowance		11,385	11,385	7,447
(4)			Telephone Allowance		3,609	3,609	2,331
(5)			Overtime		2,000	2,000	2,000
(6)			Total Item 102		492,746	492,746	220,552
103.			<i>National Insurance Contributions</i>		67,095	67,095	63,285
(1)			Total Item 103		67,095	67,095	63,285
	11	14	Total Subprogram 0053: The National HIV/AIDS Commission		1,183,750	1,183,750	1,006,299

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 64 MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			632. Gender Affairs Subprogram 0438: BUREAU OF GENDER AFFAIRS <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director, Women's Bureau	S.9	71,026	71,026	71,026
(2)	2	2	Programme Officer	Z.5-3	127,749	127,749	127,749
(3)	1	1	Research Officer II/I	Z.16-11/ Z.10-3	56,700	56,700	60,202
(4)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(5)	1	1	Clerical Officer	Z.38-24	35,647	35,647	35,647
	6	6	Total Item 101		326,769	326,769	330,271
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		54,257	54,257	58,148
(2)			Acting Allowance and Payment of Substitutes		21,614	21,614	21,400
			Total Item 102		75,871	75,871	79,548
103.			<i>National Insurance Contributions</i>				
(1)					29,329	29,329	29,962
			Total Item 103		29,329	29,329	29,962
	6	6	Total Subprogram 0438: Bureau of Gender Affairs		431,969	431,969	439,781

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 64 MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			277. Youth Affairs and Sports Subprogram: 7110 GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Permanent Secretary	S.4			147,926
(2)	1	1	Director of Youth Affairs	S.4	109,114	109,114	109,114
(3)	1	1	Administrative Officer 1	Z.6-1	68,511	68,511	68,511
(4)	1	1	Administrative Officer II	Z.16-8	55,340	55,340	55,340
(5)	1	1	Research Officer I/II	Z.10-3	50,888	50,888	50,888
(6)	1	1	Public Relations Officer	Z.10-3	63,874	63,874	63,874
(7)	1	1	Youth Project Co-ordinator	Z.16-11	50,888	50,888	50,888
(8)	1	2	Ex. Secretary/Secretary	Z.16-11			93,366
(9)		1	Assistant Personnel Officer	Z.23-17			39,639
(10)	2	2	Clerical Officer	Z.38-24	71,294	71,294	103,343
(11)	1	1	Stenographer/Typist	Z.38-24	34,500	34,500	35,647
(12)	1	1	Driver/Messenger	Z.38-30	30,194	30,194	30,194
			Travel Allowance				11,697
	11	14	Total Item 101		534,603	534,603	860,427
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		65,973	65,973	37,299
(2)			Temporary Staff		334,373	334,373	484,273
(3)			Entertainment Allowance		13,944	13,944	30,891
(4)			Overtime		5,000	5,000	5,000
(5)			Travel Allowance		15,400	15,400	17,059
(6)			Telephone Allowance		7,079	7,079	6,492
			Total Item 102		441,769	441,769	581,014
103.			<i>National Insurance Contributions</i>				
(1)					65,092	65,092	94,797
			Total Item 103		65,092	65,092	94,797
	11	14	Total Subprogram 7110: General Management and Coordination Services		1,041,464	1,041,464	1,536,238

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 64 MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			277. Youth Affairs and Sports Subprogram 0565 YOUTH ENTREPRENEURSHIP SCHEME (YES)				
			<i>Statutory Personal Emoluments</i>				
101.			Manager	S.6	88,183	88,183	88,183
(1)	1	1	Youth Entrepreneurial Officer	Z.10-1	333,645	333,645	327,436
(2)	5	5	Clerk/Typist	Z.38-24	71,294	71,294	71,294
(3)	2	2	Maid	C.X	23,243	23,243	23,243
(4)	1	1					
	9	9	Total Item 101		516,365	516,365	510,156
			<i>Other Personal Emoluments</i>				
102.			Acting Allowances and Payments of Substitutes		38,940	38,940	34,410
(1)			Telephone Allowance		844	844	933
(2)							
			Total Item 102		39,784	39,784	35,343
103.			<i>National Insurance Contributions</i>				
(1)					37,582	37,582	38,335
			Total Item 103		37,582	37,582	38,335
	9	9	Total Subprogram 0565: Youth Entrepreneurship Scheme (YES)		593,731	593,731	583,834

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 64 MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			277. Youth Affairs and Sports Subprogram 0566: YOUTH DEVELOPMENT PROGRAMME <i>Statutory Personal Emoluments</i>				
(1)		1	Youth Development Officer	S6			88,182
(2)	1	1	Principal Youth Development Officer	Z.5-3	63,874	63,874	63,874
(3)	4	4	Senior Youth Commissioner	Z.10-6	234,345	234,345	234,344
(4)	7	15	Youth Commissioner I	Z.16-11	356,214	356,214	798,125
(5)	9	8	Youth Commissioner I/II	Z.16-11	411,643	411,643	308,878
(6)	2	2	Clerk/Typist	Z.38-24	71,294	71,294	71,294
(7)	2	9	Youth Commissioner III	Z.38-24	436,995	436,995	258,234
	25	40	Total Item 101		1,574,365	1,574,365	1,822,931
102.			<i>Other Personal Emoluments</i> Acting Allowances and Payments of Substitutes				
(1)					62,904	62,904	64,588
			Total Item 102		62,904	62,904	64,588
103.			<i>National Insurance Contributions</i>				
(1)					140,723	140,723	164,358
			Total Item 103		140,723	140,723	164,358
	25	40	Total Subprogram 0566: Youth Development Programme		1,777,992	1,777,992	2,051,877

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 64 MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			277. Youth Affairs and Sports				
			Subprogram 0567: BARBADOS YOUTH SERVICE				
(1)	1	1	Director of Barbados Youth Service	S.6	88,183	88,183	88,183
(2)	1	1	Senior Counsellor	Z.6-1	68,511	68,511	68,511
(3)	1	1	Senior Programme Officer	Z.5-3	63,874	63,874	63,874
(4)	4	4	Counsellor I/II	(Q.B)10-6	195,792	195,792	202,996
(5)	4	4	Programme Officer I/II	(Q.B)10-6	195,297	195,297	202,562
(6)	1	1	Executive Officer	Z.16-11	50,888	50,888	50,888
(7)	1	1	Qualified Teacher	Z.22-2	63,287	63,287	66,192
(8)	1	1	Nurse	Z.23-11	44,952	44,952	47,919
(9)	1	1	Furniture & Handicraft Instructor	Z.23-17	42,634	42,634	42,634
(10)	1	1	Cultural Arts Officer	Z.16-11	50,888	50,888	50,888
(11)	1	1	Maintenance Supervision	Z.23-17	42,634	42,634	42,634
(12)	3	3	Clerk/Typist	Z.38-24	105,275	105,275	106,941
(13)	1	1	Driver/Messenger	Z.38-24	30,194	30,194	30,194
(14)	1	1	Head Cook	Z.36-24	26,718	26,718	26,138
(15)	3	3	Cook	Z.38-30	74,943	74,943	73,494
(16)	9	9	Warden	Z.38-30	267,543	267,543	269,788
(17)	1	1	Maid	CX	23,243	23,243	23,244
(18)	1	1	General Worker	CX	23,243	23,243	23,244
	36	36	Total Item 101		1,458,099	1,458,099	1,480,324
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowance and Payment of Substitutes		90,018	90,018	106,634
			Overtime		10,025	10,025	10,751
(2)			Telephone Allowance		844	844	1,399
			Total Item 102		100,887	100,887	118,784
103.			<i>National Insurance Contributions</i>				
(1)					133,143	133,143	135,236
			Total Item 103		133,143	133,143	135,236
	36	36	Total Subprogram 0567: Barbados Youth Service		1,692,129	1,692,129	1,734,344

SUMMARY OF PERSONAL EMOLUMENTS

Under the Responsibility of the Minister of Economic Affairs and Empowerment, Innovation, Trade, Industry and Commerce

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
65.	121. Economic and Social Planning						
7013.	General Management and Coordination Services	1,179,298	229,822		47,582	97,982	1,554,684
0143.	Statistical Department	3,346,537	259,293		19,166	301,923	3,926,919
0145.	The Population and Housing Census		150,050		829	8,986	159,865
0148.	Household Budget Survey		451,300			46,384	497,684
0153.	Strengthening & Modernisation of the National Statistical System		266,315		932	16,906	284,153
0158.	Strengthening of National Accounts		529,959			53,799	583,758
0461.	Business Development	241,502	13,083		17,918	13,174	285,677
0470.	Barbados Competitiveness Program		280,056			15,571	295,627
	040. Direction and Policy Formulation Services						
7030.	General Management and Coordination Services	1,804,657	202,222		49,120	150,439	2,206,438
0460.	National Council for Science and Technology	277,918	14,065		17,070	17,198	326,251
0480.	Office of Supervisor of Insolvency	197,444	74,753		17,070	16,784	306,051
0483.	Modernization of the Barbados National Standards System		232,777		18,003	10,761	261,541
0465.	462. Cooperatives Development						
	Cooperatives Department	708,633	39,848			97,104	845,585
	Total Carried Forward	7,755,989	2,743,543		187,690	847,011	11,534,233

SUMMARY OF PERSONAL EMOLUMENTS

Under the Responsibility of the Minister of Economic Affairs and Empowerment, Innovation, Trade, Industry and Commerce

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	7,755,989	2,743,543		187,690	847,011	11,534,233
0469.	463. Utilities Regulation Office of Public Counsel	252,166	117,103		18,003	21,971	409,243
0485.	480. Development of Commerce, and Consumer Affairs Department of Commerce and Consumer Affairs	1,520,157	99,559		18,003	123,768	1,761,487
	Total	9,528,312	2,960,205		223,696	992,750	13,704,963

NOTE:

The Permanent Secretary - Ministry of Economic Affairs and Empowerment, Innovation, Trade Industry and Commerce is the Accounting Officer for Head 65.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			121. Economic and Social Planning				
			Subprogram 7013: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Director of Research	S.4	109,117	109,117	109,117
(3)	1	1	Chief Economist	S.5	98,087	98,087	98,087
(4)	3	3	Senior Economist	Z.6-1	200,703	200,703	204,180
(5)	5	5	Economist I or II	Z.10-3 Z.16-11	265,716	265,716	265,716
(6)	1	1	Administrative Officer II	Z.16-8	55,339	55,339	55,339
(7)	1	1	Executive Officer	Z.16-11	50,866	50,866	50,024
(8)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	48,537	48,537	50,892
(9)	1	1	Assistant Accountant	Z.23-17	37,964	37,964	40,968
(10)	1	1	Senior Clerk	Z.23-17	36,774	36,774	40,761
(11)	2	2	Clerical Officer	Z.38-24	56,041	56,041	58,364
(12)	1	1	Stenographer/Typist	Z.38-24	26,862	26,862	27,732
	1	1	Driver/Messenger		30,192	30,192	30,192
	20	20	Total Item 101		1,164,124	1,164,124	1,179,298
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		181,883	181,883	182,741
(2)			Overtime		3,000	3,000	3,000
(3)			Acting Allowance and Payment of Substitutes		46,193	46,193	44,081
(4)			Entertainment Allowance		22,436	22,436	22,436
(5)			Telephone Allowance		4,125	4,125	4,283
(6)			Travel Allowance		19,660	19,660	20,863
			Total Item 102		277,297	277,297	277,404
103.			<i>National Insurance Contributions</i>				
(1)					93,626	93,626	97,982
			Total Item 103		93,626	93,626	97,982
	20	20	Total Subprogram 7013: General Management and Coordination Services		1,535,047	1,535,047	1,554,684

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			121. Economic and Social Planning Subprogram 0143: STATISTICAL DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director of Statistical Service	S.4	121,350	121,350	121,350
(2)	1	1	Deputy Director of Statistical Service	S.6	88,182	88,182	88,182
(3)	4	4	Senior Statistician	Z.6-1	274,044	274,044	274,044
(4)	1	1	Information Technology Officer	Z.6-1	64,647	64,647	66,966
(5)	8	8	Statistician I/II	Z.10-3/ Z.16-11	456,602	456,602	464,547
(6)	3	3	Senior Field Investigator	Z.16-11	152,661	152,661	152,661
(7)	1	1	Executive Secretary/ Secretary	Z.16-11 Z.23-17	38,558	38,558	39,556
(8)	7	12	Statistical Assistant	Z.23-17	296,938	296,938	507,282
(9)	15	15	Field Investigator	Z.23-17	636,177	636,177	636,182
(10)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(11)	20	23	Clerical Officer	Z.38-24	708,569	708,569	807,773
(12)	2	2	Stenographer/Typist	Z.38-24	63,999	63,999	68,660
(13)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(14)	1	1	Maid	CX	23,134	23,134	23,254
(15)	1	1	General Worker	CX	23,134	23,134	23,254
	67	75	Total Item 101		3,020,821	3,020,821	3,346,537
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		313,877	313,877	93,696
(2)			Overtime		44,087	44,087	49,513
(3)			Acting Allowance and Payment of Substitutes		102,447	102,447	116,084
(4)			Entertainment Allowance		7,728	7,728	7,999
(5)			Telephone Allowances		1,313	1,313	2,333
(6)			Travel Allowances		7,700	7,700	8,834
			Total Item 102		477,152	477,152	278,459
103.			<i>National Insurance Contributions</i>				
(1)					289,022	289,022	301,923
			Total Item 103		289,022	289,022	301,923
	67	75	Total Subprogram 0143: Statistical Department		3,786,995	3,786,995	3,926,919

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			121. Economic and Social Planning Subprogram 0145: POPULATION AND HOUSING CENSUS				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		147,767	147,767	141,630
(2)			Acting Allowance and Payment of Substitutes		3,600	3,600	8,420
(3)			Entertainment Allowance		875	875	829
			Total Item 102		152,242	152,242	150,879
103.			<i>National Insurance Contributions</i>				
(1)					9,454	9,454	8,986
			Total Item 103		9,454	9,454	8,986
			Total Subprogram 0145: Population and Housing Census		161,696	161,696	159,865

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			121. Economic and Social Planning Subprogram 0148: HOUSEHOLD BUDGET SURVEY				
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		666,459	666,459	367,877
(2)			Acting Allowance and Payment of Substitutes				11,187
(3)			Overtime		64,255	64,255	72,236
			Total Item 102		730,714	730,714	451,300
103.			<i>National Insurance Contributions</i>				
(1)					74,898	74,898	46,384
			Total Item 103		74,898	74,898	46,384
			Total Subprogram 0148: Household Budget Survey		805,612	805,612	497,684

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			121. Economic and Social Planning Subprogram 0153: STRENGTHENING & MODERNISATION OF THE NATIONAL STATISTICAL SYSTEM <i>Other Personal Emoluments</i>				
(1)			Temporary Staff		243,279	243,279	247,526
(2)			Acting Allowance and Payment of Substitutes		18,789	18,789	18,789
(3)			Telephone Allowances		844	844	932
			Total Item 102		262,912	262,912	267,247
103.			<i>National Insurance Contributions</i>		16,237	16,237	16,906
(1)			Total Item 103		16,237	16,237	16,906
			Total Subprogram 0153: Strengthening & Modernisation of the National Statistical System		279,149	279,149	284,153

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102. (1) (2)			121. Economic and Social Planning Subprogram 0158: STRENGTHENING OF NATIONAL ACCOUNTS <i>Other Personal Emoluments</i> Temporary Staff Acting Allowance and Payment of Substitutes		731,989	731,989	512,099
					18,278	18,278	17,860
					Total Item 102	750,267	750,267
103. (1)			<i>National Insurance Contributions</i> Total Item 103		74,244	74,244	53,799
					74,244	74,244	53,799
					Total Subprogram 0158: Strengthening of National Accounts	824,511	824,511

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			121. Economic and Social Planning Subprogram 0461: BUSINESS DEVELOPMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Business Development Officer	S.4	109,114	109,114	109,117
(2)	1	1	Senior Business Development Officer	Z.6-1	68,511	68,511	68,511
(3)	1	1	Business Development Officer	Z.10-3	63,874	63,874	63,874
	3	3	Total Item 101		241,499	241,499	241,502
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		11,704	11,704	13,083
(2)			Entertainment Allowance		6,723	6,723	8,279
(3)			Telephone Allowance		1,266	1,266	1,404
(4)			Travel Allowance		7,425	7,425	8,235
			Total Item 102		27,118	27,118	31,001
103.			<i>National Insurance Contributions</i>				
(1)					13,766	13,766	13,174
			Total Item 103		13,766	13,766	13,174
	3	3	Total Subprogram 0461: Business Development		282,383	282,383	285,677

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			121. Economic and Social Planning Subprogram 0470: BARBADOS COMPETITIVENESS PROGRAM				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				255,885
(2)			Acting Allowances and Payment of Substitutes				6,253
(3)			Entertainment Allowance				8,279
(4)			Telephone Allowance				1,404
(5)			Travel Allowance				8,235
			Total Item 102				280,056
103.							
(1)			<i>National Insurance Contributions</i>				15,571
			Total Item 103				15,571
			Total Subprogram 0470: Barbados Competitiveness Program				295,627

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 7030: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Chief Economist	S.5	98,087	98,087	98,087
(4)	1	1	E-Commerce Development Officer	S.7	81,575	81,575	81,575
(5)	2	2	Administrative Officer I	Z.6-1	137,021	137,021	137,021
(6)	2	2	Senior Economist	Z.6-1	137,021	137,021	137,021
(7)	3	3	Economist I/II	Z.10-3	229,523	229,523	165,648
(8)	1	1	Administrative Officer II	Z.16-8	55,339	55,339	55,339
(9)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(10)	1	1	Accountant	Z.16-8	47,053	47,053	47,053
(11)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(12)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(13)	5	5	Clerical Officer	Z.38-24	178,232	178,232	178,232
(14)	2	2	Executive Secretary/ Secretary	Z16-11/ Z.23-17	102,269	102,269	101,774
(15)	6	6	Stenographer/Typist	Z.23-21/ Z.38-24/	213,879	213,879	213,879
(16)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(17)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(18)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(19)	1	2	Cleaner	CX	23,245	23,245	46,490
(20)	1	1	Maid	CX	23,245	23,245	23,245
(21)	1	1	Watchman	CX	23,286	23,286	23,286
	35	36	Total Item 101		1,845,782	1,845,782	1,804,657

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		66,982	66,982	117,869
(2)			Acting Allowances and Payment of Substitutes		66,975	66,975	68,625
(3)			Overtime		12,849	12,849	15,728
(4)			Entertainment Allowance		20,169	20,169	22,341
(5)			Telephone Allowance		3,797	3,797	4,195
(6)			Travel Allowance		19,305	19,305	21,384
(7)			Duty Allowance		1,200	1,200	1,200
			Total Item 102		191,277	191,277	251,342
103.			<i>National Insurance Contributions</i>				
(1)					131,737	131,737	150,439
			Total Item 103		131,737	131,737	150,439
	35	36	Total Subprogram 7030: General Management and Coordination Services		2,168,796	2,168,796	2,206,438

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 0460: NATIONAL COUNCIL FOR SCIENCE AND TECHNOLOGY				
			<i>Statutory Personal Emoluments</i>				
101.			Director	S.4	109,114	109,114	109,114
(1)	1	1					
(2)	2	2	Senior Technical Officer	Z.10-1	131,650	131,650	133,158
(3)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
	4	4	Total Item 101		276,410	276,410	277,918
			<i>Other Personal Emoluments</i>				
102.			Acting Allowances and Payment of Substitutes		14,065	14,065	14,065
(1)							
(2)			Entertainment Allowance		6,723	6,723	7,447
(3)			Telephone Allowance		1,266	1,266	1,398
(4)			Travel Allowance		7,425	7,425	8,225
			Total Item 102		29,479	29,479	31,135
103.			<i>National Insurance Contributions</i>		16,618	16,618	17,198
(1)							
			Total Item 103		16,618	16,618	17,198
	4	4	Total Subprogram 0460: National Council for Science and Technology		322,507	322,507	326,251

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Services Subprogram 0480: OFFICE OF SUPERVISOR OF INSOLVENCY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Supervisor of Insolvency	S.3	121,350	121,350	121,350
(2)	1	1	Executive Secretary/Secretary	Z.23-17	42,634	42,634	42,634
(3)		1	Clerk/Typist	Z.38-24			33,460
	2	3	Total Item 101		163,984	163,984	197,444
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		96,517	96,517	63,874
(2)			Acting Allowances and Payment of Substitutes		11,740	11,740	9,379
(3)			Overtime		1,500	1,500	1,500
(4)			Entertainment Allowance		6,723	6,723	7,447
(5)			Telephone Allowance		1,266	1,266	1,398
(6)			Travel Allowance		7,425	7,425	8,225
			Total Item 102		125,171	125,171	91,823
103.			<i>National Insurance Contributions</i>				
(1)					18,004	18,004	16,784
			Total Item 103		18,004	18,004	16,784
	2	3	Total Subprogram 0480: Office of Supervisor of Insolvency		307,159	307,159	306,051

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			040. Direction and Policy Formulation Services Subprogram 0483: MODERNIZATION OF THE BARBADOS NATIONAL STANDARDS SYSTEM				
(1)			<i>Other Personal Emoluments</i> Temporary Staff		330,865	330,865	232,777
(2)			Acting Allowances and Payment of Substitutes				
(3)			Entertainment Allowance		13,446	13,446	7,447
(4)			Telephone Allowance		2,109	2,109	2,331
(5)			Travel Allowance		11,880	11,880	8,225
			Total Item 102		358,300	358,300	250,780
103.			<i>National Insurance Contributions</i>		17,000	17,000	10,761
(1)			Total Item 103		17,000	17,000	10,761
			Total Subprogram 0483: Modernization of the Barbados National Standards System		375,300	375,300	261,541

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			462. Cooperatives Development Subprogram 0465: COOPERATIVES DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Registrar	S.5	98,087	98,087	98,087
(2)	1	1	Deputy Registrar	S.8	75,519	75,519	75,519
(3)	1	1	Senior Cooperatives Officer	Z.10- 3	63,874	63,874	63,874
(4)	6	6	Cooperatives Officer I/II	Z.16-11/ Z.23-17	305,322	305,322	305,322
(5)	2	2	Clerical Officer	Z.38-24	70,794	70,794	71,293
(6)	2	2	Stenographer Typist	Z.38-24	71,293	71,293	71,293
(7)	1	1	Maid	CX	23,245	23,245	23,245
	14	14	Total Item 101		708,134	708,134	708,633
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of				
(2)			Substitutes		38,916	38,916	38,916
			Telephone Allowance		844	844	932
			Total Item 102		39,760	39,760	39,848
103.			<i>National Insurance Contributions</i>				
(1)					56,834	56,834	97,104
			Total Item 103		56,834	56,834	97,104
	14	14	Total Subprogram 0465: Cooperatives Department		804,728	804,728	845,585

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			463. Utilities Regulation Subprogram 0469: OFFICE OF PUBLIC COUNSEL <i>Statutory Personal Emoluments</i>				
(1)	1	1	Public Counsel	S.3	121,350	121,350	121,350
(2)	1	1	Investigations Officer	S.6	88,182	88,182	88,182
(3)	1	1	Secretary	Z.23-17	42,634	42,634	42,634
(4)	1		Cleaner	CX	23,245	23,245	
	4	3	Total Item 101		275,411	275,411	252,166
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		100,857	100,857	101,747
(2)			Acting Allowances and Payment of Substitutes		19,654	19,654	15,356
(3)			Entertainment Allowance		6,723	6,723	7,447
(4)			Telephone Allowance		2,109	2,109	2,331
(5)			Travel Allowance		7,425	7,425	8,225
			Total Item 102		136,768	136,768	135,106
103.			<i>National Insurance Contributions</i>				
(1)					24,614	24,614	21,971
			Total Item 103		24,614	24,614	21,971
	4	3	Total Subprogram 0469: Office of Public Counsel		436,793	436,793	409,243

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 65 MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			480. Development of Commerce and Consumer Affairs Subprogram 0485: DEPARTMENT OF COMMERCE AND CONSUMER AFFAIRS <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.4	109,114	109,114	109,114
(2)	1	1	Deputy Director	S.6	88,182	88,182	88,182
(3)	1	1	Senior Trade Officer	Z.6-1	68,511	68,511	68,511
(4)	1	1	Senior Consumer Affairs Officer	Z.6-1	68,511	68,511	68,511
(5)	2	2	Trade Officer	Z.10-3	125,251	125,251	127,161
(6)	2	2	Trading Standards Officer	Z.10-3	119,816	119,816	123,634
(7)	1	1	Senior Legal Assistant	Z.16-11	50,887	50,887	50,887
(8)	4	4	Trading Standard Inspector I	Z.23-14	181,689	181,689	182,807
(9)	7	7	Trading Standard Inspector II	Z.27-20	277,474	277,474	277,474
(10)	2	2	Senior Clerk	Z.23-17	85,267	85,267	85,267
(11)	6	6	Clerical Officer	Z.38-24	213,879	213,879	213,879
(12)	2	2	Stenographer/Typist	Z.38-24	71,293	71,293	71,293
(13)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(14)	1	1	Maid	CX	23,245	23,245	23,245
	32	32	Total Item 101		1,513,311	1,513,311	1,520,157
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				
(2)			Acting Allowances and Payment of Substitutes		60,175	60,175	60,175
(3)			Entertainment Allowance		6,723	6,723	7,447
(4)			Overtime		39,384	39,384	39,384
(5)			Telephone Allowance		2,109	2,109	2,331
(6)			Travel Allowance		7,425	7,425	8,225
			Total Item 102		115,816	115,816	117,562
103.			<i>National Insurance Contributions</i>		122,737	122,737	123,768
(1)			Total Item 103		122,737	122,737	123,768
	32	32	Total Subprogram 0485: Department of Commerce and Consumer Affairs		1,751,864	1,751,864	1,761,487

Under the Responsibility of the Minister of the Environment, Water Resources and Drainage

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
66.	Ministry of the Environment, Water Resources and Drainage						
0373.	400. Environmental Health Services Solid Waste Project		641,591		829	46,394	688,814
0501.	511. Drainage Services National Environmental Enhancement Programme		4,644,600		85,000	473,871	5,203,471
0515.	Maintenance of Drainage to Prevent Flooding	3,617,157	491,981		91,919	428,259	4,629,316
7095.	650. Preservation and Conservation of the Terrestrial and Marine Environment General Management and Coordination Services	1,602,674	500,357		46,670	145,630	2,295,331
0384.	Environmental Unit	499,299	22,412		932	33,506	556,149
0387.	Coastal Zone Management Unit	1,437,720	123,466		26,718	105,646	1,693,550
0393.	Gully Ecosystems		178,859		9,156	8,966	196,981
0399.	Botanical Gardens		43,941			4,504	48,445
0555.	Natural Heritage Unit	770,260	124,190		9,312	68,327	972,089
0411.	651. Primary Environmental Care Services Environmental Protection Department	2,665,797	177,946		16,495	207,188	3,067,426
	Total	10,592,907	6,949,343		287,031	1,522,291	19,351,572

NOTE:

The Permanent Secretary, Ministry of the Environment, Water Resources and Drainage is the Accounting Officer for Head 66.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			400. Environmental Health Services				
			Subprogram 0373:				
			SOLID WASTE PROJECT				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		604,417	604,417	607,665
(2)			Acting Allowance and Payments of				
			Substitutes		33,926	33,926	33,926
(3)			Telephone Allowance		750	750	829
			Total Item 102		639,093	639,093	642,420
103.			<i>National Insurance Contributions</i>				
(1)					44,929	44,929	46,394
			Total Item 103		44,929	44,929	46,394
			Total Subprogram 0373: Solid Waste Project		684,022	684,022	688,814

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			511. Drainage Services				
			Subprogram 0501: NATIONAL ENVIRONMENTAL ENHANCEMENT PROGRAMME				
			<i>Other Personal Emoluments</i>				
(1)			Salaries		4,759,126	4,759,126	4,432,254
(2)			Acting Allowances and Payment of				
(3)			Substitutes		265,382	265,382	190,346
(4)			Allowances				85,000
(5)			Overtime				22,000
			Total Item 102		5,024,508	5,024,508	4,729,600
103.							
(1)			<i>National Insurance Contributions</i>		481,357	481,357	473,871
			Total Item 103		481,357	481,357	473,871
			Total Subprogram 0501: National Environmental Enhancement Programme		5,505,865	5,505,865	5,203,471

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			511. Drainage Services Subprogram 0515: MAINTENANCE OF DRAINAGE TO PREVENT FLOODING <i>Statutory Personal Emoluments</i>				
(1)	1	1	Senior Technical Officer	S.7	88,183	88,183	88,182
(2)	1	1	Technician I	Z.16-11	50,887	50,887	50,887
(3)	1	1	Senior Well Inspector	Z.10-6	58,586	58,586	58,586
(4)	3	3	Inspector of Wells	Z.23-17	127,902	127,902	127,992
(5)	1	13	Section Leader	CI	464,282	464,282	464,256
(6)	13	1	Data Entry Operator	Z.33-24	35,647	35,647	35,646
(7)	15	10	Supervisor A	CIII	431,774	431,774	308,380
(8)		4	Supervisor B	CVI			106,620
(9)	62	92	Heavy Duty General Worker	CIX	1,521,408	1,521,408	2,186,932
(10)	4	4	Operator V	CVIII	117,884	117,884	96,700
(11)	36	4	General Worker	CX	832,020	832,020	92,976
	137	134	Total Item 101		3,728,573	3,728,573	3,617,157
102.			<i>Other Personal Emoluments</i> Temporary Staff				179,901
(1)			Overtime		188,833	188,833	188,833
(2)			Acting Allowances and Payment of Substitutes		14,173	14,173	123,247
(3)			Hazard Allowance		75,000	75,000	75,000
(4)			Telephone Allowance		750	750	1,386
(5)			Entertainment Allowance				7,381
(6)			Travel Allowance				8,152
			Total Item 102		278,756	278,756	583,900
103.			<i>National Insurance Contributions</i>		347,661	347,661	428,259
(1)			Total Item 103		347,661	347,661	428,259
	137	134	Total Subprogram 0515: Maintenance of Drainage to Prevent Flooding		4,354,990	4,354,990	4,629,316

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			650. Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram 7095: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,927	147,927	147,927
(2)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(3)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	67,352
(4)	1	1	Administrative Officer II	Z.16-8	55,340	55,340	55,340
(5)	2	2	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	93,522	93,522	93,522
(6)	1	1	Accountant	Z.16-8	55,340	55,340	55,340
(7)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(8)	1	1	Assistant Personnel Officer	Z.23-17	42,634	42,634	42,634
(9)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(10)	4	4	Clerical Officer	Z.38-24	142,588	142,588	141,868
(11)	3	3	Clerk/Typist	Z.38-24	98,294	98,294	95,756
(12)	3	4	Stenographer/Typist	Z.38-24	100,979	100,979	137,039
(13)	1	1	Library Assistant III	Z.38-24	58,586	58,586	50,887
(14)	1	1	Driver/Messenger	Z.38-30	30,194	30,194	30,193
(15)	1	2	Maid	CX	23,245	23,245	46,490
(16)	1	1	Foreman	Cat III	30,839	30,839	30,839
(17)	1	1	Irrigator	Cat VIII	24,176	24,176	24,176
(18)	1	1	Sprayman	Cat VII	25,322	25,322	25,322
(19)	10	10	General Workers	Cat IX	237,710	237,710	237,712
(20)	1	1	Watchman	CX	23,245	23,245	23,245
(21)	1	1	Telephone Operator/Receptionist	Z.38-24	35,647	35,647	30,192
(22)	3	1	Technician	Z.38-24	164,926	164,926	58,586
(23)	1	1	Supervisor	Z.33-24	34,803	34,803	34,803
	42	42	Total Item 101		1,667,279	1,667,279	1,602,674
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		382,850	382,850	389,829
(2)			Acting Allowance and Payment of				
(3)			Substitutes		99,833	99,833	98,669
			Entertainment Allowance		23,190	23,190	23,190
(4)			Travel Allowance		18,480	18,480	18,480
(5)			Overtime		5,000	5,000	11,859
(6)			Telephone Allowance		11,859	11,859	5,000
			Total Item 102		541,212	541,212	547,027
103.			<i>National Insurance Contributions</i>				
(1)					155,739	155,739	145,630
			Total Item 103		155,739	155,739	145,630
	42	42	Total Subprogram 7095: General Management and Coordination Services		2,364,230	2,364,230	2,295,331

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			650. Preservation and Conservation of the Terrestrial and Marine Environment Subprogram 0384: ENVIRONMENTAL UNIT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Senior Environmental Officer	S.5	98,087	98,087	98,087
(2)	3	3	Environmental Officer	Z.6-1	205,534	205,534	205,532
(3)	1	1	Environmental Education Officer	Z.10-1	63,581	63,581	67,931
(4)	2	2	Research Officer I/II	Z.10-3/ Z.16-11	127,749	127,749	127,749
	7	7	Total Item 101		494,951	494,951	499,299
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowance and Payment of Substitutes		22,412	22,412	22,412
(2)			Telephone Allowance		844	844	932
			Total Item 102		23,256	23,256	23,344
103.			<i>National Insurance Contributions</i>				
(1)					32,012	32,012	33,506
			Total Item 103		32,012	32,012	33,506
	7	7	Total Subprogram 0384: Environmental Unit		550,219	550,219	556,149

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			650. Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram 0387: COASTAL ZONE MANAGEMENT UNIT				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Director	S.3	121,350	121,350	121,350
(2)	1	2	Deputy Director	S.5	98,087	98,087	196,174
(3)	1	1	Coastal Engineer	S.8	75,519	75,519	75,518
(4)	1	1	Coastal Planner	Z.6-1	66,965	66,965	66,965
		1	Engineer				68,511
(5)	1	1	Technical Officer I/ Technical Officer II	Z.6-1/ Z.10-6	34,256	34,256	68,511
(6)	1	1	Research Officer I/ Research Officer II	Z.10-3/ Z.16-11	60,055	60,055	63,581
(7)	1	1	Marine Biologist I/ Marine Biologist II	Z.6-1/ Z.14-1	68,511	68,511	68,511
(8)	1	1	Hydrographer	Z.16-11	50,888	50,888	50,887
(9)	1	1	Field Inspector	Z.23-14	39,972	39,972	43,020
(10)	2	1	Draughtsman/ Trainee Draughtsman	Z.23-17/ Z.38-24	54,130	54,130	40,138
(11)	1	1	Water Quality Analyst	Z.13-8	53,855	53,855	55,339
(12)	1	1	Accountant	Z.16-8	43,986	43,986	46,682
(13)	1	1	Library Assistant I/ Library Assistant II/ Library Assistant III	Z.16-11/ Z.23-17/ Z.38-24	50,888	50,888	50,887
(14)	1	1	Executive Officer	Z.16-11	50,888	50,888	46,064
(15)	1	1	Secretary	Z.23-17	42,633	42,633	45,445
(16)	1	1	Accounts Clerk	Z.38-24			33,757
(17)	2	2	Clerk/Typist	Z.38-24	71,294	71,294	71,292
(18)	2	2	Clerical Officer	Z.38-24	71,294	71,294	71,292
(19)	1	1	Driver/Messenger	Z.38-30	30,194	30,194	30,192
(20)	2	2	Chainman	Cat. VIII	48,351	48,351	48,351
(21)	1	1	Maid	Cat. X	23,245	23,245	23,244
(22)	1	1	General Worker	Cat. IX	23,771	23,771	23,771
	25	28	Total Item 101		1,180,132	1,180,132	1,437,720
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		228,131	228,131	34,929
(2)			Acting Allowance and Payment of Substitutes		88,697	88,697	88,537
(3)			Entertainment Allowance		7,723	7,723	7,723
(4)			Travel Allowance		14,093	14,093	15,611
(5)			Telephone Allowance		3,063	3,063	3,384
			Total Item 102		341,707	341,707	150,184
103.			<i>National Insurance Contributions</i>				
(1)					100,486	100,486	105,646
			Total Item 103		100,486	100,486	105,646
			Total Subprogram 0387:				

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
	25	28	Coastal Zone Management Unit		1,622,325	1,622,325	1,693,550

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			650. Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram 0393: GULLY ECOSYSTEMS <i>Other Personal Emoluments</i>				
102.			Temporary Staff		174,867	174,867	166,598
(1)			Acting Allowance and Payment of Substitutes		12,261	12,261	12,261
(2)			Travel Allowance				8,225
(3)			Telephone Allowance				932
(4)			Total Item 102		187,128	187,128	188,015
103.			<i>National Insurance Contributions</i>		8,579	8,579	8,966
(1)			Total Item 103		8,579	8,579	8,966
			Total Subprogram 0393: Gully Ecosystems		195,707	195,707	196,981

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102. (1) (2)			650. Preservation and Conservation of the Terrestrial and Marine Environment Subprogram 0399: BOTANICAL GARDENS <i>Other Personal Emoluments</i> Temporary Staff		73130	73130	40,560
					Acting Allowance and Payment of Substitutes	15,457	15,457
			Total Item 102		88,587	88,587	43,941
103. (1)			<i>National Insurance Contributions</i> Total Item 103		8,754	8,754	4,504
					8,754	8,754	4,504
			Total Subprogram 0399: Botanical Gardens		97,341	97,341	48,445

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			650. Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram 0555: NATURAL HERITAGE UNIT				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Director	S.5	98,087	98,087	98,087
(2)	1	1	Senior Technical Officer	S6	88,183	88,183	88,183
(3)	1	2	Technical Officer	Z.6-1	66,193	66,193	132,385
(4)		2	Technician	Z.10-6			106,340
(5)	1	1	Administrative Officer II	Z.16-8	53,608	53,608	55,339
(6)	1	1	Assistant Accountant	Z23-17	42,634	42,634	42,634
(7)		3	Field Supervisor	Z33-24			97,817
(8)		1	Operations Supervisor	Z33-24			34,803
(9)	1	1	Stenographer/Typist	Z38-24	31,604	31,604	32,494
(10)	1	1	Clerk/Typist	Z38-24	35,647	35,647	35,647
(11)	1	1	Maid	CX	23,245	23,245	23,245
(12)	1	1	Watchman	CX	23,286	23,286	23,286
	9	16	Total Item 101		462,487	462,487	770,260
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		79,379	79,379	77,836
(2)			Acting Allowance and Payment of Substitutes		17,335	17,335	36,354
(3)			Overtime				10,000
(4)			Non-Pensionable Allowance		8,411	8,411	9,312
			Total Item 102		105,125	105,125	133,502
103.			<i>National Insurance Contributions</i>				
(1)					38,446	38,446	68,327
			Total Item 103		38,446	38,446	68,327
	9	16	Total Subprogram 0555: Natural Heritage Unit		606,058	606,058	972,089

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 66 MINISTRY OF THE ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			651. Primary Environmental Care Services				
			Subprogram 0411: ENVIRONMENTAL PROTECTION DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Director	S.4	109,114	109,114	109,114
(1)	1	1	Deputy Director	S.6	88,183	88,183	88,182
(2)	1	1	Senior Environmental Technical Officer	S.9			71,026
(3)	1	1	Chief Building Development Officer	Z.6-1	71,026	71,026	71,026
(4)	1	1	Senior Marine Pollution Officer	Z.6-1	66,193	66,193	58,586
(5)	1	1	Senior Environmental Protection Officer	Z.6-1			117,172
(6)	2	2	Senior Environmental Technician	Z.6-1			68,511
(7)	1	1	Senior Building Development Officer	Z.5-3	127,749	127,749	127,749
(8)	2	2	Building Development Officer	Z.13-8	384,408	384,408	435,292
(9)	7	8	Marine Pollution Officer	Z.13-8	151,178	151,178	160,081
(10)	3	3	Marine Pollution Inspector	Z.16-11			49,403
(11)	1	1	Environmental Protection Officer	Z.13-8			160,081
(12)	3	3	Building Development Inspector	Z.16-11			98,806
(13)	2	2	Environmental Protection Inspector I/II	Z.23-14			
(14)	6	6		Z.33-24	254,229	254,229	255,953
(15)	1	1	Draughtsman/ Technician	Z.23-21 Q.B.20-17	38,641	38,641	38,641
(16)	1	1	Secretary	Z23-17	40,637	40,637	46,344
(17)	1	1	Computer Operator	Z.23-17	42,633	42,633	42,634
(18)	1	2	Environmental Technical Officer	Z.6-1	68,510	68,510	134,703
(19)	2	3	Environmental Technician	Z.13-8	110,679	110,679	164,533
(20)	1	1	Senior Clerk	Z.23-17			42,634
(21)	1	2	Clerk/Typist	Z.38-24	35,647	35,647	71,293
(22)	1	1	Administrative Officer II	Z.16-8	55,340	55,340	55,339
(23)	1	3	Clerical Officer	Z.38-24			104,159
(24)	1	1	Stenographer/Typist	Z.38-24			35,646
(25)	1	1	Receptionist/Typist	Z.38-24	35,647	35,647	35,646
(26)	1	1	Maid	Cat. X	23,245	23,245	23,243
	32	51	Total Item 101		1,703,059	1,703,059	2,665,797
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		993,228	993,228	147,029
(2)			Acting Allowance and Payment of Substitutes		163,469	163,469	30,917
(3)			Hazard Allowance		7,850	7,850	7,850
(4)			Entertainment Allowance		7,447	7,447	6,723
(5)			Telephone Allowance		1,922	1,922	1,922
			Total Item 102		1,173,916	1,173,916	194,441
103.			<i>National Insurance Contributions</i>				
(1)					222,204	222,204	207,188
			Total Item 103		222,204	222,204	207,188
	32	51	Total Subprogram 0411: Environmental Protection Department		3,099,179	3,099,179	3,067,426

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Social Care, Constituency Empowerment
Urban and Rural Development

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
67.	Ministry of Social Care Constituency Empowerment & Urban Development						
7155.	040. Direction and Policy Formulation Services General Management and Coordination Services	970,991	244,967		43,140	84,292	1,343,390
0427. 0435.	423. Personal Social Services Delivery Programme Welfare Department National Disability Unit	2,863,552 737,816	290,995 132,646		5,250 13,842	254,795 71,930	3,414,592 956,234
0439.	633. Social Policy, Research and Planning Bureau of Social Policy, Research and Planning		367,490		7,723	25,219	400,432
	Total	4,572,359	1,036,098		69,955	436,236	6,114,648

NOTE: The Permanent Secretary Ministry of Social Care Constituency Empowerment Urban & Rural Development is the Accounting Officer for Head 67.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 67 Ministry of Social Care, Constituency Empowerment, Urban & Rural Development	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Services Subprogram 7155: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Permanent Secretary	S.1	147,927	147,927	147,927
(2)		1	Project Coordinator	S.5			98,087
(3)	1	1	Senior Administrative Officer	S.6	88,184	88,184	88,184
(4)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(5)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(6)	1	1	Administrative Officer II	Z.16-11	55,340	55,340	55,340
(7)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(8)	3	3	Secretary/Executive Secretary	Z.23-17 Z.17-11	139,091	139,091	100,414
(9)		1	Field Investigator	Z.23-17			42,634
(10)	3	3	Clerical Officers	Z.38-25	106,941	106,941	106,941
(11)	2	2	Stenographer/Typist	Z.38-24	60,064	60,064	65,732
(13)	1	1	Receptionist /Typist	Z.38-24	31,752	31,752	32,640
(14)	1	1	Driver/ Messenger /Messenger	Z.38-30	30,193	30,193	30,193
(15)	1	1	Maid	CX	23,243	23,243	23,243
	17	18	Total Item 101		862,391	862,391	970,991
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		163,989	163,989	164,988
(2)			Acting Allowance and Payment of Substitutes		127,693	127,693	79,979
(3)			Entertainment Allowance		13,944	13,944	15,446
(4)			Duty Allowance		1,350	1,350	1,350
(5)			Overtime		500	500	500
(6)			Commuted Travel		12,320	12,320	21,872
(7)			Telephone Allowance		2,625	2,625	3,972
			Total Item 102		322,421	322,421	288,107
103.			<i>National Insurance Contributions</i>				
(1)					83,764	83,764	84,292
			Total Item 103		83,764	83,764	84,292
	17	18	Total Subprogram 7155: General Management and Coordination Services		1,268,576	1,268,576	1,343,390

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 67 Ministry of Social Care, Constituency Empowerment, Urban & Rural Development	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			423. Personal Social Services Delivery Programme				
			Subprogram 0427: WELFARE DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Welfare Officer	S.5	98,087	98,087	98,087
(1)	1	1	Deputy Chief Welfare Officer	S.7	81,575	81,575	81,575
(2)	1	1	Senior Welfare Officer	Z.6-1	274,044	274,044	274,044
(3)	4	4	Welfare Officer I/II	Z.10-6 (Q.B.) 16-11			
(4)	23	23		Z. 23-17	1,256,264	1,256,264	1,261,306
(5)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(6)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(7)	1	1	Executive Officer	Z.6-11	50,887	50,887	50,887
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(10)	12	12	Clerical Officer	Z.38-24	427,752	427,752	425,875
(11)	1	1	Secretary	Z.23-17	42,634	42,634	46,869
(12)	4	4	Stenographer/Typist	Z.38-24	142,584	142,584	142,584
(13)	1	1	Receptionist	Z.38-30	30,192	30,192	30,192
(14)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(15)	3	3	Messenger	Z.38-30	90,576	90,576	90,576
(16)	1	1	Porter	CIX	23,772	23,772	23,772
(17)	3	3	General Worker	CX	69,735	69,735	69,735
(18)	1	1	Watchman	CIX	23,286	23,286	23,286
	61	61	Total Item 101		2,856,152	2,856,152	2,863,552
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		69,858	69,858	69,782
(2)			Acting Allowance and Payment of Substitutes		211,895	211,895	211,895
(3)			Overtime		9,318	9,318	9,318
(4)			Telephone Allowance		5,250	5,250	5,250
			Total Item 102		296,321	296,321	296,245
103.			<i>National Insurance Contributions</i>				
(1)					250,109	250,109	254,795
			Total Items 103		250,109	250,109	254,795
	61	61	Total Subprogram 0427: Welfare Department		3,402,582	3,402,582	3,414,592

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 67 Ministry of Social Care, Constituency Empowerment, Urban & Rural Development	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			423. Personal Social Services Delivery Programme Subprogram 0435: NATIONAL DISABILITY UNIT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.5	98,087	98,087	98,087
(2)	1	1	Assistant Director	S.9	71,026	71,026	71,026
(3)	3	3	Social Worker	Z.10-6 (Q.B.) 16-11 Z.23-17	160,360	160,360	160,360
(4)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(5)	1	1	Assistant Accountant	Z.23-17	38,391	38,391	39,391
(6)	1	1	Secretary/ Executive Secretary	Z.23-17 Z.16-11	42,634	42,634	46,930
(7)	1	1	Clerk/Typist	Z.38-24	29,468	29,468	30,341
(8)	1	1	Receptionist/Typist	Z.38-24	35,646	35,646	35,646
(9)	1	1	Stenographer/Typist	Z.38-24	35,064	35,064	35,646
(10)	1	1	Driver Messenger/Messenger	Z.38-30	26,428	26,428	27,297
(11)	1	1	Driver Attendant	Z.38-30	30,192	30,192	30,192
(12)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(13)	1	1	Maid	CX	23,243	23,243	23,243
(14)	1	1	General Worker	CIX /CX	23,243	23,243	23,244
(15)		1	Watchman	CIX A			23,286
(16)		1	Relief Watchman	CIX A			15,523
	16	18	Total Item 101		691,386	691,386	737,816
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				55,887
(2)			Acting Allowance and Payment of Substitutes		33,295	33,295	50,792
(3)			Overtime		25,000	25,000	25,000
(4)			Telephone Allowance		875	875	967
(5)			Non-Pensionable Allowance		12,396	12,396	13,842
					71,566	71,566	146,488
			Total Items 102		71,566	71,566	146,488
103.			<i>National Insurance Contributions</i>				
(1)					59,343	59,343	71,930
			Total Items 103		59,343	59,343	71,930
	16	18	Total Subprogram 0435: National Disability Unit		822,295	822,295	956,234

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 67 Ministry of Social Care, Constituency Empowerment, Urban & Rural Development	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			633. Social Policy, Research and Planning Subprogram 0439: BUREAU OF SOCIAL PLANNING, AND RESEARCH <i>Other Personal Emoluments</i> Temporary Staff				
(1)			Temporary Staff		326,559	326,559	328,959
(2)			Acting Allowance and Payment of Substitutes		28,551	28,551	28,551
(3)			Commuted Travel		7,700	7,700	8,530
(4)			Telephone Allowance		1,313	1,313	1,450
(5)			Entertainment Allowance		6,972	6,972	7,723
			Total Item 102		371,095	371,095	375,213
103.			<i>National Insurance Contributions</i>		24,245	24,245	25,219
(1)			Total Item 103		24,245	24,245	25,219
			Total Subprogram 0439: Bureau of Social Planning and Research		395,340	395,340	400,432

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of International Business and International Transport**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
68.	Ministry of International Business and International Transport						
7040.	040. Direction and Policy Formulation Services General Management and Coordination Services	517,656	111,068		854	50,160	679,738
0490.	International Business and Financial Services	792,327	268,313		42,427	68,396	1,171,463
0491.	Department of Corporate Affairs and Intellectual Property	1,386,731	629,218		19,557	164,074	2,199,580
7065.	333. International Transport General Management and Coordination Services	2,116,217	262,116		53,397	169,344	2,601,074
0338. 0572.	335. Air Transport Infrastructure Air Traffic Management Services Strengthening of Airport Security	4,637,649	1,618,927 95,432		77,327	402,462 4,189	6,736,365 99,621
	Total	9,450,580	2,985,074		193,562	858,625	13,487,841

NOTES:

- (1) The Permanent Secretary is the Accounting Officer for the Ministry of International Business & International Transport.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services Subprogram 7040: GENERAL MANAGEMENT, AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(2)	1	1	Administrative Officer I	Z.6-1	62,645	62,645	62,645
(3)	1	1	Accountant	Z.16-8	55,340	55,340	55,340
(4)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(5)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(6)	4	4	Clerical Officer	Z.38-24	142,588	142,588	142,588
(7)	1	1	Telephone Operator/Receptionist	Z.38-24	30,193	30,193	30,193
(8)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,193
(9)	1	1	Watchman	CX	27,166	27,166	
(10)	1	1	Maid	CX	23,246	23,246	23,246
	13	13	Total Item 101		544,822	544,822	517,656
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				80,527
(2)			Acting Allowances and Payment of Substitutes		23,596	23,596	26,541
(3)			Overtime		4,000	4,000	4,000
(4)			Telephone Allowance		750	750	854
			Total Item 102		28,346	28,346	111,922
103.			<i>National Insurance Contributions</i>				
(1)					45,234	45,234	50,160
			Total Item 103		45,234	45,234	50,160
	13	13	Total Subprogram 7040: General Management and Coordination Services		618,402	618,402	679,738

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 0490: INTERNATIONAL BUSINESS AND FINANCIAL SERVICES				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.2	147,927	147,927	135,024
(2)	1	1	Deputy Director	S.4	109,114	109,114	109,114
(3)	1	1	Network Systems Administrator	S.8	75,519	75,519	75,519
(4)	4	4	Senior Business Development Officer	Z.6-1	264,120	264,120	264,120
(5)	1	1	Business Development Officer	Z.10-3	63,875	63,875	63,875
(6)	1	1	Executive Secretary/Secretary	Z.23-17	42,634	42,634	46,930
(7)	1	1	Clerical Officer	Z.38-24	35,647	35,647	35,647
(8)	1	1	Stenographer/Typist	Z.38-24	32,050	32,050	32,050
(9)	1	1	Receptionist/Typist	Z.38-24	29,180	29,180	30,048
	12	12	Total Item 101		800,066	800,066	792,327
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		222,094	222,094	224,069
(2)			Acting Allowances and Payment of Substitutes		33,985	33,985	44,244
(3)			Entertainment Allowance		20,169	20,169	20,169
(4)			Telephone Allowance		2,953	2,953	2,953
(5)			Travel Allowance		19,305	19,305	19,305
			Total Item 102		298,506	298,506	310,740
			<i>National Insurance Contributions</i>				
(1)					66,793	66,793	68,396
			Total Item 103		66,793	66,793	68,396
	12	12	Total Subprogram 0490: International Business and Financial Services		1,165,365	1,165,365	1,171,463

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 0491: DEPARTMENT OF CORPORATE AFFAIRS AND INTELLECTUAL PROPERTY				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Registrar	S.3	121,350	121,350	121,350
(2)	3	3	Deputy Registrar	S.6	264,549	264,549	264,549
(3)	1	1	Assistant Registrar	Z.6-1	65,807	65,807	65,807
(4)	1	1	Systems Analyst	Z.10-1	52,371	52,371	52,371
(5)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	42,634	42,634	46,930
(6)	2	2	Corporate Affairs Officer I	Z.16-11	92,430	92,430	94,107
(7)	3	3	Corporate Affairs Officer II	Z.23-17	117,671	117,671	121,496
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(10)	3	3	Data Entry Operator I/II	Z.33-24 Z.38-30	99,388	99,388	71,294 27,297
(11)	7	7	Clerical Officer	Z.38-24	236,398	236,398	240,408
(12)	2	2	Stenographer/Typist	Z.38-24	56,404	56,404	58,142
(13)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(14)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(15)	1	1	Vault Attendant	Z.38-30	24,474	24,474	25,342
(16)	1	1	Maid	CX	23,245	23,245	23,245
(17)	1	1	Watchman	CXA	19,406	19,406	23,286
	31	31	Total Item 101		1,367,234	1,367,234	1,386,731
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		530,477	530,477	524,308
(2)			Acting Allowances and Payment of Substitutes		71,094	71,094	99,906
(3)			Overtime		2,500	2,500	5,004
(4)			Entertainment Allowance		6,723	6,723	7,447
(5)			Telephone Allowance		3,422	3,422	3,885
(6)			Travel Allowance		7,425	7,425	8,225
			Total Item 102		621,641	621,641	648,775
103.			<i>National Insurance Contributions</i>				
(1)					147,957	147,957	164,074
			Total Item 103		147,957	147,957	164,074
	31	31	Total Subprogram 0491: Department of Corporate Affairs and Intellectual Property		2,136,832	2,136,832	2,199,580

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			333. International Transport				
			Subprogram 7065: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(1)	1	1	Chief Technical Officer	S.2	135,024	135,024	135,024
(2)	1	1	Deputy Chief Technical Officer	S.5	98,087	98,087	98,087
(3)	1	1	Snr. Administrative Officer	S.6	88,182	88,182	88,182
(4)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(5)	1	1	Administrative Officer II	Z.16-8	50,887	50,887	55,339
(6)	1	1	Senior Research Officer	Z.6-1	68,511	68,511	68,511
(7)	1	1	Research Officer I/Research Officer II	Z.10-3/ Z.16-11	116,245	116,245	119,213
(8)	2	2	Shipping Superintendent	Z.10-6	58,586	58,586	58,586
(9)	1	1	Assistant Shipping Superintendent	Z.16-8	53,855	53,855	55,339
(10)	1	1	Senior Personnel Officer	Z.6-1	68,511	68,511	68,511
(11)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(12)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(13)	1	1	Statistical Assistant	Z.23-17	42,634	42,634	42,634
(14)	1	1	Executive Secretary/Secretary	Z.16-11/ Z.23-17	101,774	101,774	101,774
(15)	2	2	Senior Clerk	Z.23-17	36,977	36,977	39,639
(16)	1	1	Clerical Officer	Z.38-24	235,196	235,196	207,553
(17)	7	6	Stenographer/Typist	Z.38-24	237,748	237,748	310,797
(18)	7	9	Driver/Messenger	Z.38-30	60,384	60,384	60,384
(19)	2	2	Storekeeper	Z.33-24	35,647	35,647	35,647
(20)	1	1	Clerk/Typist	Z.38-24	63,233	63,233	65,838
(21)	2	2	General Workers	Cat. X	163,242	163,242	70,262
(22)	7	3	Janitors	CX,IX			92,980
(23)	1	1	Supervisor A & B	Cat. III	30,838	30,838	30,838
(24)	1	1	Maid	Cat. X	23,245	23,245	23,245
	46	47	Total Item 101		2,056,640	2,056,640	2,116,217
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		147,698	147,698	127,097
(2)			Acting Allowance and Payment of Substitutes		123,294	123,294	133,519
(3)			Entertainment Allowance		20,169	20,169	22,954
(4)			Overtime		1,500	1,500	1,500
(5)			Telephone Allowance		4,642	4,642	8,456
(6)			Travel		19,305	19,305	21,987
			Total Item 102		316,608	316,608	315,513
103.			<i>National Insurance Contributions</i>				
(1)					153,021	153,021	169,344
			Total Item 103		153,021	153,021	169,344
	46	47	Total Subprogram 7065: General Management and Coordination Services		2,526,269	2,526,269	2,601,074

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			335. Airport Transport Infrastructure Subprogram 0338: AIR TRAFFIC MANAGEMENT SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Director Civil Aviation	S.3	121,350	121,350	121,350
(2)	1	1	Technical Officer	S.7	81,575	81,575	81,575
(3)	1	1	Flight Operations Inspector	S.6	88,183	88,183	88,183
(4)	1	1	Chief Air Traffic Control Officer	S.7	81,575	81,575	81,575
(5)	2	2	Air Worthiness Inspectors	S.7	163,151	163,151	163,151
(6)		1	Aviation Security Inspector	S7			81,575
(7)		1	Aerodrome Air Traffic Services Inspector	S7			81,575
(8)		2	Course Developer	S8			151,038
(9)	3	3	Instructor	S.9	213,077	213,077	213,077
(10)	1	1	Operations Officer	Z.10-3	63,874	63,874	63,874
(11)	10	10	Air Traffic Control Supervisor	Z.3-1	685,109	685,109	685,106
(12)	47	53	Air Traffic Control Officer I/II	Z.16 -14/ (Q-B) Z.13-11/ Z.33-24 Z23-11			
(13)		1	Air Traffic Control Cadet Personnel Licensing Officer		2,585,025	2,585,025	2,788,925 36,645
	67	78	Total Item 101		4,082,919	4,082,919	4,637,649
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		1,661,546	1,661,546	1,494,037
(2)			Acting Allowance and Payment of Substitutes		62,115	62,115	124,890
(3)			Entertainment Allowance		6,723	6,723	7,723
(4)			Flexibility and Meal Allowance		45,000	45,000	50,000
(5)			Travel Allowance		7,425	7,425	16,529
(6)			Telephone Allowance		2,766	2,766	3,075
			Total Item 102		1,785,575	1,785,575	1,696,254
103.			<i>National Insurance Contributions</i>				
(1)					364,872	364,872	402,462
			Total Item 103		364,872	364,872	402,462
	67	78	Total Subprogram 0338: Air Traffic Management Services		6,233,366	6,233,366	6,736,365

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			335. Airport Transport Infrastructure Subprogram 0572: STRENGTHENING OF AIRPORT SECURITY				
(1)			<i>Other Personal Emoluments</i> Temporary Staff			102,728	84,408
(2)			Acting Allowance and Payment of Substitutes				11,024
(3)			Entertainment Allowance				
(4)			Flexibility and Meal Allowance				
(5)			Travel Allowance				
(6)			Telephone Allowance				
			Total Item 102			102,728	95,432
103.			<i>National Insurance Contributions</i>			7,658	4,189
(1)			Total Item 103			7,658	4,189
			Total Subprogram 0572: Strengthening of Airport Security			110,386	99,621

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Agriculture

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	Insurance Contributions	Total
69.	040. Direction and Policy Formulation						
7055.	General Management and Coordination Services	2,804,316	250,408		54,517	235,904	3,345,145
0160.	Technical Management Research and Coordination Services	557,088	12,101 343,067		63,594 16,969	25,001 16,990	657,784 377,026
0161. 0187.	Special Development Projects Agricultural Planning and Development	560,651	31,399		898	46,758	639,706
	160. Measures to Stimulate Increased Crop Production						
0163.	Food Crops Research, Development and Extension	2,067,981	164,016		2,876	195,363	2,430,236
0164.	Non-Food Crops Research, Development and Extension	1,572,215	111,202		813	140,840	1,825,070
0186.	Sugar Cane Development	68,511	6,851			4,891	80,253
	161. Measures to Stimulate Increased Livestock Production						
0165.	Livestock Research, Extension and Development Services	1,696,038	169,207		1,773	160,329	2,027,347
	Total Carried Forward	9,326,800	1,088,251		141,440	826,076	11,382,567

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Agriculture

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	9,326,800	1,088,251		141,440	826,076	11,382,567
	162. Resource Development and Protection						
0167.	Scotland District	6,764,207	201,665		32,929	620,015	7,618,816
0169.	Plant Protection	1,226,409	201,541		25,898	124,392	1,578,240
0170.	Veterinary Services	1,240,449	352,427		16,003	124,144	1,733,023
0171.	Regulatory	164,162	60,115			20,251	244,528
0172.	Quarantine	602,001	140,157		442	65,805	808,405
	163. Fisheries Management and Development						
0173.	Fisheries Services	1,199,116	192,262		2,486	116,735	1,510,599
	164. General Support Services						
0175.	Marketing Facilities	6,696,143	412,718		68,238	630,626	7,807,725
0176.	Technical, Workshop and Other Services	421,302	61,780			51,622	534,704
0177.	Information Services	331,582	10,794			30,416	372,792
0178.	Incentives and Other Subsidies	368,985	32,594			35,144	436,723
0188.	Agricultural Extension Services	584,400	40,208			49,736	674,344
	165. Ancillary, Technical and Analytical Services						
0179.	Government Analytical Services	1,455,559	208,893		21,969	119,386	1,805,807
0180.	Meteorology Department Services	1,881,643	167,855		16,590	154,894	2,220,982
	Total	32,262,758	3,171,260		325,995	2,969,242	38,729,256

NOTE: The Permanent Secretary, Ministry of Agriculture is the Accounting Officer for Head 69.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			040. Direction and Policy Formulation Services				
			Subprogram 7055: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Financial Controller	S.5	98,087	98,087	98,087
(4)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(5)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(6)	1	1	Senior Personnel Officer	Z.6-1	68,511	68,511	68,511
(7)	3	3	Administrative Officer I	Z.6-1	205,533	205,533	205,533
(8)	4	4	Administrative Officer II	Z.16-8	221,356	221,356	221,356
(9)	1	1	Personnel Officer	Z.16-8	55,339	55,339	55,339
(10)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(11)	2	2	Executive Officer	Z.16-11	101,774	101,774	101,774
(12)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(13)	1	1	Assistant Personnel Officer	Z.23-17	42,634	42,634	42,634
(14)	3	3	Executive Secretary/Secretary	Z.16-11/	152,661	152,661	152,661
(15)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(16)	18	18	Clerical Officer	Z.38-24	677,274	677,274	677,274
(17)	9	9	Stenographer/Typist	Z.38-24	320,814	320,814	320,814
(18)	2	2	Driver/Messenger	Z.38-30	90,576	90,576	90,576
(19)	1	1	Telephone Operator	Z.38-30	30,192	30,192	30,192
(20)	3	3	Driver	CVI	79,968	79,968	79,968
(21)	3	3	General Worker	CX	69,735	69,735	69,735
(22)	1	1	Watchman	CXA	23,286	23,286	23,286
	60	60	Total Item 101		2,804,316	2,804,316	2,804,316

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		81,904	81,904	81,904
(2)			Acting Allowances and Payment of Substitutes		139,880	139,880	139,880
(3)			Telephone Allowance		4,913	4,913	5,767
(4)			Travel Allowance		18,876	18,876	20,907
(5)			Overtime		28,624	28,624	28,624
(6)			Entertainment Allowance		26,478	26,478	26,478
(7)			Duty Allowance		1,365	1,365	1,365
			Total Item 102		302,040	302,040	304,925
103.			<i>National Insurance Contributions</i>		227,669	227,669	235,904
(1)			Total Item 103		227,669	227,669	235,904
	60	60	Total Subprogram 7055: General Management and Coordination Service		3,334,025	3,334,025	3,345,145

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Subprogram 0160: TECHNICAL MANAGEMENT, RESEARCH AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Agricultural Officer	S.1	147,926	147,926	147,926
(2)	2	2	Deputy Chief Agriculture Officer	S.3	242,700	242,700	242,700
(3)	1	1	Senior Agricultural Officer	S.6	88,182	88,182	88,182
(4)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(5)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
	6	6	Total Item 101		557,088	557,088	557,088
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances & Payments of Substitutes		12,102	12,102	12,101
(2)			Travel Allowance		25,740	25,740	28,512
(3)			Telephone Allowance		4,813	4,813	5,317
(4)			Station Allowance				1,080
(5)			Entertainment Allowance		28,532	28,532	28,685
			Total Item 102		71,187	71,187	75,695
103.			<i>National Insurance Contributions</i>				
(1)					23,856	23,856	25,001
			Total Item 103		23,856	23,856	25,001
	6	6	Total Subprogram 0160: Technical Management, Research and Coordination Services		652,131	652,131	657,784

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			040. Direction and Policy Formulation				
			Subprogram 0161:				
			SPECIAL DEVELOPMENT PROJECTS				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		331,030	331,030	331,030
(2)			Acting Allowances and Payment of				
(3)			Substitutes		12,037	12,037	12,037
(4)			Entertainment Allowance		6,335	6,335	6,620
(5)			Travel Allowance		6,600	6,600	7,310
(6)			Telephone Allowance		2,750	2,750	3,039
			Total Item 102		358,752	358,752	360,036
103.							
(1)			<i>National Insurance Contributions</i>		24,556	24,556	16,990
			Total Item 103		24,556	24,556	16,990
			Total Subprogram 0161: Special Development Projects		383,308	383,308	377,026

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			040. Direction and Policy Formulation Subprogram 0187: AGRICULTURAL PLANNING & DEVELOPMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Economist	S.5	98,087	98,087	98,087
(2)	1	1	Senior Economist	Z.6-1	68,511	68,511	68,511
(3)	4	4	Economist I/II	Z.10-3/ Z.16-8	216,541	216,541	216,535
(4)	1	1	Senior Agricultural Assistant/ Assistant/Agricultural Assistant I/II	Z.23-14	55,339	55,339	55,339
(5)	1	1	Statistician II	Z.16-11	50,887	50,887	50,887
(6)	2	2	Stenographer/Typist	Z.38-24	71,292	71,292	71,292
	10	10	Total Item 101		560,657	560,657	560,651
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		32,574	32,574	31,399
(2)			Telephone Allowance		813	813	898
			Total Item 102		33,387	33,387	32,297
103.			<i>National Insurance Contributions</i>				
(1)					40,588	40,588	46,758
			Total Item 103		40,588	40,588	46,758
	10	10	Total Subprogram 0187: Agriculture Planning and Development		634,632	634,632	639,706

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			160. Measures to Stimulate Increased Crop Production				
			Subprogram 0163: FOOD CROP RESEARCH, DEVELOPMENT AND EXTENSION				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	2	2	Senior Agricultural Officer	S.6	176,364	176,364	176,364
(2)	5	5	Agricultural Officer I/II	Z.6-1/ Z.14-1	342,557	342,557	342,557
(3)	4	4	Senior Agricultural Assistant/ Agricultural Assistant I/II	Z.16-8/ 33-24	181,970	181,970	181,970
(4)	1	1	Plant Disease Supervisor	Z.38-24	35,646	35,646	35,646
(5)	1	1	Technical Assistant III	Z.27-20	35,646	35,646	35,646
(6)	3	3	Field Assistant	Z.38-30	90,576	90,576	90,576
(7)	1	1	Foreman	CIII			
(8)	1	1	Bee-Keeper	CIV	28,916	28,916	28,916
(9)	2	2	Supervisor	CIV	57,832	57,832	57,832
(10)	6	6	Tractor Operator	C V	222,416	222,416	166,812
(11)	1	1	Operators III	CV	27,802	27,802	27,802
(12)	2	2	Driver	CV	55,604	55,604	55,604
(13)	1	1	Budder	CVII	25,322	25,322	25,321
(14)	1	1	Supervisor C	CVII	50,582	50,582	50,644
(15)	4	4	Sprayman	CVII	123,172	123,172	98,996
(16)	1	1	Irrigator	CVIII	24,176	24,176	24,176
(17)	1	1	Pump Attendant	CV	27,802	27,802	27,802
(18)	26	26	General Worker	CIX	618,072	618,072	618,072
(19)	1	1	Watchman	CX	23,245	23,245	23,245
	64	64	Total Item 101		2,147,700	2,147,700	2,067,981
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		23,286	23,286	23,286
(2)			Acting Allowances and				
(3)			Payment of Substitutes		107,157	107,157	107,156
(4)			Telephone Allowance		1,625	1,625	1,796
(5)			Overtime		33,575	33,575	33,574
(6)			Station Allowance		960	960	1,080
			Duty Allowance				
			Total Item 102		166,603	166,603	166,892
103.			<i>National Insurance Contributions</i>				
(1)					196,334	196,334	195,363
			Total Item 103		196,334	196,334	195,363
	64	64	Total Subprogram 0163: Food Crop Research, Development and Extension		2,510,637	2,510,637	2,430,236

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			160. Measures to Stimulate Increased Crop Production				
			Subprogram 0164: NON-FOOD CROP RESEARCH DEVELOPMENT AND EXTENSION				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Agricultural Officer	S.6	88,182	88,182	88,182
(1)	1	1					
(2)	4	4	Agricultural Officer I/II	Z.6-1/	274,044	274,044	274,044
(3)	4	4	Senior Agricultural Assistant/	Z.33-24	183,855	183,855	212,452
(4)	1	1	Laboratory Assistant I/II	Z.23-14	46,435	46,435	46,435
(5)	1	1	Plant Disease Inspector	Z.38-24	35,646	35,646	35,646
(6)	1	1	Supervisor	CIV	28,916	28,916	28,916
(7)	14	14	General Worker	CIX	309,036	309,036	309,036
(8)	1	1	Tractor Operator	CV	27,802	27,802	27,802
(9)	2	2	Sprayman	CVII	48,352	48,352	48,352
(10)	2	2	Driver	CVI	53,312	53,312	53,312
(11)	1	1	Technical Assistant II	Z.27-20	39,639	39,639	39,639
(12)	1	1	Technical Assistant III	Z.33-24	35,646	35,646	35,646
(13)	7	7	Technical Assistant IV	Z.38-30	211,344	211,344	211,344
(14)	1	1	Nursery Supervisor	Z.33-24	35,646	35,646	35,646
(15)	1	1	Foreman	CIII	30,839	30,839	30,839
(16)	1	1	Supervisor C	CVII	24,176	24,176	24,176
(17)	2	2	Watchman	CX	46,515	46,515	46,572
(18)	1	1	Laboratory Worker	CVIII	24,176	24,176	24,176
	46	46	Total Item 101		1,543,561	1,543,561	1,572,215
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		23,228	23,228	23,286
(2)			Telephone Allowance		813	813	813
(3)			Acting Allowances and Payment of Substitutes		69,767	69,767	69,766
(4)			Overtime		18,150	18,150	18,150
			Total Item 102		111,958	111,958	112,015
103.			<i>National Insurance Contributions</i>				
(1)					139,564	139,564	140,840
			Total Item 103		139,564	139,564	140,840
	46	46	Total Subprogram 0164: Non-Food Crop Research Development and Extension		1,795,083	1,795,083	1,825,070

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101. (1)		1	160. Measures to Stimulate Increased Crop Production Subprogram 0186: SUGAR CANE DEVELOPMENT <i>Statutory Personal Emoluments</i> Agricultural Officer	Z.6-1	68,511	68,511	68,511
		1	Total Item 101		68,511	68,511	68,511
102. (1)			<i>Other Personal Emoluments</i> Acting Allowances and Payment of Substitutes		6,851	6,851	6,851
			Total Item 102		6,851	6,851	6,851
103. (1)			<i>National Insurance Contributions</i>		4,698	4,698	4,891
			Total Item 103		4,698	4,698	4,891
		1	Total Subprogram 0186: Sugar Cane Development		80,060	80,060	80,253

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			161. Measures to Stimulate Increased Livestock Production				
			Subprogram 0165: LIVESTOCK RESEARCH, EXTENSION & DEVELOPMENT SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Agricultural Officer	S.6	88,182	88,182	88,182
(1)	1	1					
(2)	3	3	Agricultural Officer I/II	Z.6-1	205,533	205,533	205,533
(3)	5	5	Senior Agricultural Assistant/ Agricultural Assistant I/II	Z.16-8	242,162	242,162	243,646
(4)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(5)	1	1	Senior Laboratory Assistant/ Lab Assistant I/II	Z.23-14	46,435	46,435	46,435
(6)	2	2	Farm Attendant	Z.38-30	60,384	60,384	60,384
(7)	2	2	Field Assistant	Z.38-24	60,384	60,384	60,384
(8)	1	1	Snr Animal Health Assistant	Z.16-8	55,339	55,339	55,339
(9)	1	1	Plant Disease Inspector	Z.38-24	35,646	35,646	35,646
(10)	4	4	General Worker	CIX, X	94,561	94,561	94,561
(11)	2	2	Watchman	CX	46,572	46,572	46,572
(12)	5	5	Tractor Operator	CV	139,010	139,010	139,010
(13)	4	4	Artisan	CIV	120,319	120,319	120,319
(14)	2	2	Irrigator	CVIII	48,352	48,352	48,352
(15)	1	1	Foreman	CIII	30,839	30,839	30,839
(16)	2	2	Laboratory Worker	CVIII	48,352	48,352	48,352
(17)	13	13	Livestock Attendant	CIX	309,036	309,036	309,036
(18)	1	1	Operator III	CV	27,802	27,802	27,802
	51	51	Total Item 101		1,694,554	1,694,554	1,696,038
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		58,874	58,874	58,874
(2)			Acting Allowances and Payments of Substitutes		55,513	55,513	55,513
(3)			Telephone Allowance		813	813	813
(4)			Overtime		54,820	54,820	54,820
(5)			Station Allowance		960	960	960
			Total Item 102		170,980	170,980	170,980
103.			<i>National Insurance Contributions</i>				
(1)					158,359	158,359	160,329
			Total Item 103		158,359	158,359	160,329
	51	51	Total Subprogram 0165: Livestock Research, Extension & Development Services		2,023,893	2,023,893	2,027,347

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			162. Resource Development and Protection				
			Subprogram 0167: SCOTLAND DISTRICT DEVELOPMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Agricultural Officer/	S.6			
(1)	1	1	Agricultural Officer I	Z.14-1	68,511	68,511	68,511
(2)	1	1	Land Surveyor	Z.10-1	68,511	68,511	68,511
(3)	1	1	Superintendent of Works	Z.16-11	50,887	50,887	50,887
(4)	1	1	Senior Agricultural Assistant I/II	Z.16-8	208,000	208,000	208,000
(5)	4	4	Accountant	Z.16-8	55,339	55,339	55,339
(6)	1	1	Assistant Accountant	Z.23-17	40,637	40,637	41,635
(7)	1	1	Draughtsman	Z.23-17	84,269	84,269	84,269
(8)	2	2	Foreman Mechanic	Z.23-17	42,634	42,634	42,634
(9)	1	1	Assistant Foreman Mechanic	Z.27-20	79,590	79,590	79,590
(10)	2	2	Foreman Operator	Z.27-20	113,035	113,035	114,924
(11)	3	3	Field Foreman	Z.33-24	98,703	98,703	102,268
(12)	3	3	Senior Storekeeper	Z.23-17	42,634	42,634	42,634
(13)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(14)	1	1	Field Assistant	Z.38-30	30,192	30,192	30,192
(15)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(16)	1	1	Stenographer/Typist	Z.38-24	33,757	33,757	34,648
(17)	1	1	Clerk of Works	Z.27-20	39,639	39,639	39,639
(18)	1	1	Clerical Officer	Z.38-24	172,563	172,563	177,233
(19)	5	5	Gang Foreman	CV	27,804	27,804	27,802
(20)	1	1	General Worker	CIX, X	3,137,864	3,137,864	3,137,864
(21)	131	131	Watchman	CXA	46,490	46,490	46,491
(22)	2	2	Operator I	CI	357,130	357,130	357,134
(23)	10	10	Supervisor	CVI	213,248	213,248	213,246
(24)	8	8	Sprayman	CVII	122,024	122,024	122,024
(25)	5	5	Budder/Grafter	CVII	101,287	101,287	101,287
(26)	4	4	Tractor Driver	CIV	202,416	202,416	202,416
(27)	7	7	Artisan	CIII	169,849	169,849	169,849
(28)	6	6	Irrigator	CVIII	23,245	23,245	23,245
(29)	1	1	Van Driver	CVI	106,623	106,623	106,623
(30)	4	4	Operator IV	CVI	53,311	53,311	53,311
(31)	2	2	Senior Mechanic	Z.27-20	229,849	229,849	231,846
(32)	6	6	Welder	CIV	28,917	28,917	28,917
(33)	1	1	Senior Electrical Assistant	CII	34,698	34,698	34,698
(34)	1	1	Ranger	CV	305,822	305,822	305,822
(35)	11	11	Lorry Driver	CV	27,803	27,803	27,803
(36)	1	1	Mechanic	CO4	57,834	57,834	57,833
(37)	2	2	Pumping Station Operator	CO5	27,802	27,802	27,802
(38)	1	1	Senior Welder	Z.27-20	39,639	39,639	39,639
(39)	1	1	Tractor Operator	CV			
(40)	2	2	Laboratory Attendant II	Z38-30	23,243	23,243	30,192
(41)	1	1	Chainman	CVII	50,643	50,643	50,643
(42)	2	2	Lab Assistant II	Z.33-24	35,646	35,646	35,646
(43)	1	1	Assistant Storekeeper	Z.27-20	25,322	25,322	25,322
(44)	1	1					
	244	244	Total Item 101		6,743,248	6,743,248	6,764,207

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		48,567	48,567	23,245
(2)			Acting Allowances and payment of Substitutes		89,785	89,785	93,473
(3)			Overtime		84,947	84,947	84,947
(4)			Responsibility Allowance		6,929	6,929	6,929
(5)			Operating Allowance		26,000	26,000	26,000
			Total Item 102		256,228	256,228	234,594
103.			<i>National Insurance Contributions</i>				
(1)					614,540	614,540	620,015
			Total Item 103		614,540	614,540	620,015
	244	244	Total Subprogram 0167: Scotland District Development		7,614,016	7,614,016	7,618,816

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			162. Resource Development and Protection				
			Subprogram 0169: PLANT PROTECTION				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Agricultural Officer	S.6	176,364	176,364	176,364
(1)	2	2					
(2)	1	1	Plant Disease Inspector	Z.38-24	35,646	35,646	35,646
(3)	1	1	Agricultural Officer I/II	Z.6-1	68,511	68,511	68,511
			Senior Agricultural Assistant /				
(4)	4	4	Agricultural Assistant I/II	Z.16-8	192,759	192,759	192,759
(5)	4	4	General Worker	CIX	118,860	118,860	118,860
(6)	1	1	Supervisor	CVII	26,656	26,656	25,321
(7)	5	5	Driver	CVI	133,280	133,280	133,280
(8)	1	1	Entomological Assistant	CVIII	24,176	24,176	24,176
(9)	9	9	Technical Assistant IV	Z.38-30	271,728	271,728	271,728
(10)	3	3	Technical Assistant III	Z.33-24	106,938	106,938	106,938
(11)	1	1	Technical Assistant I	Z.23-17	42,634	42,634	42,634
	1	1	Field Assistant	Z.38-30	30,192	30,192	30,192
	33	33	Total Item 101		1,227,744	1,227,744	1,226,409
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		138,126	138,126	138,126
(2)			Acting Allowances and Payment of Substitutes		63,415	63,415	63,415
(3)			Overtime		25,000	25,000	25,000
(4)			Telephone Allowance		813	813	898
			Total Item 102		227,354	227,354	227,439
103.			<i>National Insurance Contributions</i>				
(1)					123,265	123,265	124,392
			Total Item 103		123,265	123,265	124,392
	33	33	Total Subprogram 0169: Plant Protection		1,578,363	1,578,363	1,578,240

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			162. Resource Development and Protection				
			Subprogram 0170: VETERINARY SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Veterinary Officer	S.4	109,114	109,114	109,114
(1)	1	1	Veterinary Pathologist	S.5	98,087	98,087	98,087
(2)	1	1	Veterinary Officer	S.8	75,519	75,519	75,519
(3)	1	1	Agricultural Officer I/II	Z.6-1/ Z.14-1	68,511	68,511	68,511
(4)	1	1	Senior Agricultural Assistant/ Veterinary Laboratory Technologist/	Z.16-8	166,017	166,017	166,017
(5)	3	3	Senior Animal Health Assistant	Z.16-6	234,344	234,344	234,344
(6)	4	4	General Worker	Z.16-8	276,695	276,695	276,695
(7)	5	5	Laboratory Worker	CIX	23,772	23,772	23,772
(8)	1	1	Driver/Messenger	CVIII	24,176	24,176	24,176
(9)	1	1	Incinerator Attendant	CVI	26,656	26,656	26,656
(10)	1	1	Clerk Typist	CVIII	24,176	24,176	24,176
(11)	1	1	Lab Attendant	Z.38-24	35,646	35,646	35,646
(12)	1	1	Livestock Attendant	Z38-30	30,192	30,192	30,192
(13)	1	1		CIX	47,544	47,544	47,544
(14)	2	2					
	24	24	Total Item 101		1,240,449	1,240,449	1,240,449
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		165,548	165,548	165,548
(2)			Acting Allowances and Payment of Substitutes		61,880	61,880	61,879
(3)			Telephone Allowance		1,875	1,875	2,072
(4)			Travel Allowance		6,600	6,600	7,311
(5)			Overtime		125,000	125,000	125,000
(6)			Entertainment Allowance		11,324	11,324	6,620
			Total Item 102		372,227	372,227	368,430
103.			<i>National Insurance Contributions</i>				
(1)					120,181	120,181	124,144
			Total Item 103		120,181	120,181	124,144
	24	24	Total Subprogram 0170: Veterinary Services		1,732,857	1,732,857	1,733,023

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			162. Resource Development and Protection				
			Subprogram 0171: REGULATORY				
			<i>Statutory Personal Emoluments</i>				
101.			Pesticides Control Inspector	Z.23-14	92,870	92,870	92,870
(1)	2	2					
(2)	2	2	Agricultural Assistant I/II	Z.23-24	71,292	71,292	71,292
	4	4	Total Item 101		164,162	164,162	164,162
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		13,681	13,681	13,680
(2)			Acting Allowances and Payment of Substitutes		46,435	46,435	46,435
			Total Item 102		60,116	60,116	60,115
103.			<i>National Insurance Contributions</i>				
(1)					19,929	19,929	20,251
			Total Item 103		19,929	19,929	20,251
	4	4	Total Subprogram 0171: Regulatory		244,207	244,207	244,528

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			162. Resource Development and Protection				
			Subprogram 0172: QUARANTINE				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Agricultural Assistant	Z.16-8	221,356	221,356	221,356
(1)	4	4	Laboratory Attendant	Z.38-30	30,192	30,192	30,192
(2)	1	1	Technical Assistant II	Z.27-20	39,639	39,639	39,639
(3)	1	1	Technical Assistant III	Z.33-24	142,584	142,584	142,584
(4)	6	6	Technical Assistant IV	Z.38-30	120,768	120,768	120,768
(5)	2	2	Porter	CIX	24,176	24,176	24,176
(6)	1	1	Watchman	CXA	23,286	23,286	23,286
(7)	1	1					
	16	16	Total Item 101		602,001	602,001	602,001
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff				
(1)			Acting Allowances and Payment of Substitutes		43,726	43,726	43,726
(2)			Overtime		96,431	96,431	96,431
(3)			Telephone Allowance		442	442	442
(4)							
			Total Item 102		140,599	140,599	140,599
103.			<i>National Insurance Contributions</i>				
(1)					64,797	64,797	65,805
			Total Item 103		64,797	64,797	65,805
	16	16	Total Subprogram 0172: Quarantine		807,397	807,397	808,405

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			163. Fisheries Management and Development				
			Subprogram 0173: FISHERIES SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Fisheries Officer	S.5	98,087	98,087	98,087
(1)	1	1	Deputy Chief Fisheries Officer	S.8	75,519	75,519	75,519
(2)	1	1	Principal Fisheries Assistant	Z.10-3	63,874	63,874	63,874
(3)	1	1	Fisheries Biologist I/II	Z.6-1/	68,511	68,511	68,511
(4)	1	1	Senior Fisheries Assistant	Z.16-11	101,774	101,774	97,322
(5)	2	2	Fisheries Assistant I	Z.23-17	213,168	213,168	213,168
(6)	5	5	Fisheries Assistant II	Z.33-24	71,292	71,292	69,403
(7)	2	2	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(8)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(9)	1	1	Operator I	CI	71,426	71,426	71,426
(10)	2	2	General Worker	CIX	23,772	23,772	23,772
(11)	1	1	General Worker	CX	23,245	23,245	23,245
(12)	1	1	Watchman	CX	23,245	23,245	23,245
(13)	1	1	Tractor Operator	CV	27,802	27,802	27,802
(14)	1	1	Porter	CIX	23,772	23,772	23,772
(15)	1	1	Caretaker	CX	46,491	46,491	46,490
(16)	2	2	Senior Mechanic	Z.27-20	39,639	39,639	39,639
(17)	1	1	Data Entry Operator I	Z.33-24	35,646	35,646	34,648
(18)	1	1	Data Collectors	Z.23-17	127,901	127,901	127,901
(19)	3	3					
	29	29	Total Item 101		1,206,456	1,206,456	1,199,116
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		32,924	32,924	35,224
(2)			Acting Allowances and Payment of Substitutes		148,038	148,038	148,038
(3)			Telephone Allowance		7,116	7,116	2,486
(4)			Overtime		9,000	9,000	9,000
			Total Item 102		197,078	197,078	194,748
103.			<i>National Insurance Contributions</i>				
(1)					116,735	116,735	116,735
			Total Item 103		116,735	116,735	116,735
	29	29	Total Subprogram 0173: Fisheries Services		1,520,269	1,520,269	1,510,599

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			164. General Support Services Subprogram 0175: MARKETING FACILITIES <i>Statutory Personal Emoluments</i>				
101.			Manager	S.6	88,182	88,182	88,182
(1)	1	1	Manager Fisheries Complex	S9	71,026	71,026	71,026
(2)	1	1	Senior Superintendent	S.8	75,519	75,519	75,519
(3)	1	1	Superintendent	Z.10-3	57,264	57,264	59,174
(4)	1	1	Maintenance Supervisor	Z.10-3	63,874	63,874	63,874
(5)	1	1	Senior Supervisor	Z.16-11	87,584	87,584	89,902
(6)	2	2	Senior Maintenance Technician	Z.16-11	50,887	50,887	50,887
(7)	1	1	Quality Control Inspector	Z.23-17	99,300	99,300	100,908
(8)	2	2	Quality Control Officer	Z.23-17	101,774	101,774	101,774
(9)	2	2	Cashier I	CIII	524,263	524,263	524,246
(10)	17	17	Cashier II	CVI	133,280	133,280	133,275
(11)	5	5	Sprayman	CVII/CVIII	49,175	49,175	49,496
(12)	2	2	Maintenance Technician	Z.16-11	265,565	265,565	267,396
(13)	6	6	Supervisor	Z.23-17	541,680	541,680	497,550
(14)	13	13	Assistant Supervisor	Z.33-24	688,060	688,060	684,442
(15)	20	20	Clerk/Typist	Z.38-24	30,192	30,192	31,083
(16)	1	1	Clerical Officer	Z.38-24	70,883	70,883	71,292
(17)	2	2	Keeper	Z.38-30	856,746	856,746	857,687
(18)	29	29	Messenger/Driver Messenger	Z.38-30	27,803	27,803	28,672
(19)	1	1	Crane/Forklift Operator	CV	194,614	194,614	194,607
(20)	7	7	Forklift Operator	CII	34,698	34,698	27,801
(21)	1	1	Parking Attendant	C X	46,572	46,572	46,490
(22)	2	2	Cleaner	CIX	47,058	47,058	47,544
(23)	2	2	Maid/Cleaner	CX	46,572	46,572	46,490
(24)	2	2	General Worker	CX	1,896,414	1,896,414	1,894,909
(25)	80	80	Watchman	CX	209,205	209,205	372,576
(26)	9	16	Refrigerator Plant Attendant	CVII	151,932	151,932	145,050
(27)	6	6	Artisan	CV	27,802	27,802	27,801
(28)	1	1	Maid Cleaner	CX	46,572	46,572	46,490
(29)	2	3					
	220	228	Total Item 101		6,584,496	6,584,496	6,696,143
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		326,471	326,471	338,596
(2)			Acting Allowances and Payment of Substitutes		74,188	74,188	74,122
(3)			Overtime		60,758	60,758	67,394
(4)			Telephone Allowance		844	844	844
			Total Item 102		462,261	462,261	480,956
103.			<i>National Insurance Contributions</i>				
(1)					637,510	637,510	630,626
			Total Item 103		637,510	637,510	630,626
	220	228	Total Subprogram 0175: Marketing Facilities		7,684,267	7,684,267	7,807,725

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			164. General Support Services Subprogram 0176: TECHNICAL WORKSHOP AND OTHER SERVICES <i>Statutory Personal Emoluments</i>				
101.			Workshop Foreman	Z.23-17	38,489	38,489	42,634
(1)	1	1	Senior Mechanic	Z.27-20	39,795	39,795	39,634
(2)	1	1	Mechanic V	CIII	123,356	123,356	123,356
(3)	4	4	Senior Welder	Z.27-20	39,795	39,795	39,634
(4)	1	1	Welder	CIV	28,916	28,916	28,916
(5)	1	1	Artisan	CIII	123,356	123,356	123,356
(6)	4	4	General Worker	CIX	23,772	23,772	23,772
(7)	1	1					
	13	13	Total Item 101		417,479	417,479	421,302
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary		21,650	21,650	31,808
(2)			Acting Allowances and Payment of Substitutes		28,872	28,872	28,872
(3)			Overtime		1,100	1,100	1,100
			Total Item 102		51,622	51,622	61,780
103.			<i>National Insurance Contributions</i>				
(1)					44,888	44,888	51,622
			Total Item 103		44,888	44,888	51,622
	13	13	Total Subprogram 0176: Technical Workshop and Other Services		513,989	513,989	534,704

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			164. General Support Services Subprogram 0177: INFORMATION SERVICES <i>Statutory Personal Emoluments</i>				
101.			Senior Agricultural Assistant	Z.16-8	55,339	55,339	55,339
(1)	1	1					
(2)	1	1	Library Assistant I/II/III	Z.23-17	42,634	42,634	42,634
(3)	1	1	Graphic Artist	Z.23-14	46,435	46,435	46,435
(4)	1	1	Photographer	Z.23-17	42,634	42,634	42,634
(5)	3	3	Technical Assistant IV	Z.38-30	90,576	90,576	90,576
(6)	1	1	Field Assistant	Z.38-30	30,192	30,192	30,192
(7)	1	1	General Worker	CIX	23,772	23,772	23,772
	9	9	Total Item 101		331,582	331,582	331,582
102.			<i>Other Personal Emoluments</i> Temporary Staff				
(1)			Acting Allowances and Payment of Substitutes		10,794	10,794	10,794
(2)							
			Total Item 102		10,794	10,794	10,794
103.			<i>National Insurance Contributions</i>		30,416	30,416	30,416
(1)							
			Total Item 103		30,416	30,416	30,416
	9	9	Total Subprogram 0177: Information Services		372,792	372,792	372,792

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			164. General Support Services				
			Subprogram 0178:				
			INCENTIVE AND OTHER SUBSIDIES				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Agricultural Assistant/	Z.16-8	201,663	201,663	201,663
(1)	4	4					
(2)	2	2	Agricultural Aide	Z.38-24	71,292	71,292	71,292
(3)	1	1	Technical Assistant III	Z.33-24	35,646	35,646	35,646
(4)	2	2	Technical Assistant IV	Z.38-30	60,384	60,384	60,384
	9	9	Total Item 101		368,985	368,985	368,985
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff				
(1)			Acting Allowances and Payment of				
(2)			Substitutes		32,594	32,594	32,594
			Total Item 102		32,594	32,594	32,594
103.			<i>National Insurance Contributions</i>				
(1)					34,536	34,536	35,144
			Total Item 103		34,536	34,536	35,144
	9	9	Total Subprogram 0178: Incentives and Other Subsidies		436,115	436,115	436,723

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			164. General Support Services Subprogram 0188: AGRICULTURAL EXTENSION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Agricultural Officer I	Z.6-1	68,511	68,511	68,511
(2)	9	9	Senior Agricultural Assistant/Agri Asst	Z.16-8	480,243	480,243	480,243
(3)	1	1	Plant Disease Inspector	Z.38-24	35,646	35,646	35,646
	11	11	Total Item 101		584,400	584,400	584,400
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary				
(2)			Acting Allowances and Payment of Substitutes		40,208	40,208	40,208
			Total Item 102		40,208	40,208	40,208
103.			<i>National Insurance Contributions</i>				
(1)					47,601	47,601	49,736
			Total Item 103		47,601	47,601	49,736
	11	11	Total Subprogram 0188: Agriculture Extension Services		672,209	672,209	674,344

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			165. Ancillary Technical & Analytical Services				
			Subprogram 0179: GOVERNMENT ANALYTICAL SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Director Analytical Services	S.4	109,114	109,114	109,114
(1)	1	1					
(2)	1	1	Assistant Director, Analytical Services	S.6	88,182	88,182	88,182
(3)	10	10	Scientific Officer I/II	Z.6-1/ Z.14-1	641,670	641,670	652,926
(4)	1	1	Agricultural Officer I/II	Z.6-1/ Z.16-8			
(5)							
(6)	6	6	Laboratory Assistant I/II	Z.33-24	321,275	321,275	326,098
(7)	1	1	Clerk Typist	Z.38-24	35,646	35,646	35,646
(8)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(9)	1	1	Driver/Messenger	Z.38-30	27,007	27,007	27,875
(10)	2	2	Laboratory Attendant	Z.38-30	59,371	59,371	60,239
(11)	2	2	General Worker	CX	46,488	46,488	46,488
(12)	1	1	Watchman	CX	23,286	23,286	23,286
(13)	1	1	Technical Assistant IV	Z.38-30	30,192	30,192	30,192
(14)	1	1	Supervisor C	CVII	25,321	25,321	25,321
	29	29	Total Item 101		1,437,744	1,437,744	1,455,559
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		95,207	95,207	96,691
(2)			Acting Allowances and Payment of Substitutes		54,419	52,669	103,317
(3)			Telephone Allowance		2,006	372	3,107
(4)			Travel Allowance		7,346	5,988	10,962
(5)			Overtime		8,041	8,041	8,885
(6)			Entertainment Allowance		7,367	7,367	7,900
			Total Item 102		174,386	169,644	230,862
103.			<i>National Insurance Contributions</i>				
(1)					114,277	107,460	119,386
			Total Item 103		114,277	107,460	119,386
	29	29	Total Subprogram 0179: Government Analytical Services		1,726,407	1,714,848	1,805,807

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		HEAD 69 MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
			165. Ancillary Technical & Analytical Services				
			Subprogram 0180: METEOROLOGY DEPARTMENT SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Director Meteorological Services	S.4	98,505	98,505	109,114
(1)	1	1	Deputy Director, Met. Service	S.6	79,609	79,609	88,182
(2)	1	1	Senior Meteorologist	S.8	68,178	68,178	75,519
(3)	1	1	Meteorologists I	Z.6-1	185,551	185,551	205,533
(4)	4	4	Meteorologists II	Z.10-3	275,305	275,305	319,371
(5)	4	4	Electronic Engineer	Z.6-1	61,850	61,850	68,511
(6)	1	1	Senior Meteorological Assistant	Z.13-8	149,880	149,880	166,018
(7)	3	3	Meteorological Assistants II	Z.33-22	330,370	330,370	392,106
(8)	18	18	Meteorological Assistants I	Z.23-14	286,215	286,215	325,045
(9)	1	1	Senior Clerk	Z.23-17	38,489	38,489	42,634
(10)	1	1	Stenographer/Typist	Z.38-24	32,181	32,181	35,646
(11)			Watchman	CIX			
(12)			Maintenance Technician	Z.23-14			
(13)	1	1	Driver Messenger	Z.38-24	22,094	22,094	30,192
(14)	1	1	General Worker	CX	20,985	20,985	23,772
	37	37	Total Item 101		1,649,212	1,649,212	1,881,643
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		54,341	54,341	81,323
(1)			Acting Allowances and Payment of Substitutes		76,816	76,816	85,342
(2)			Overtime		1,190	1,190	1,190
(3)			Travel Allowance		7,485	7,485	7,485
(4)			Telephone Allowance		2,325	2,325	2,325
(5)			Entertainment Allowance		6,780	6,780	6,780
(6)			Total Item 102		148,937	148,937	184,445
			<i>National Insurance Contributions</i>				
103.			Total Item 103		144,281	144,282	154,894
(1)			Total Item 103		144,281	144,282	154,894
	37	37	Total Subprogram 0180: Meteorological Department Services		1,942,430	1,942,431	2,220,982

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Home Affairs**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
50.	Post Office						
0600.	600. Post Office Post Office	19,874,964	2,170,326		1,802,287	1,966,718	25,814,295
0601.	Philatelic Bureau	337,597	29,921			32,720	400,238
	Total	20,212,561	2,200,247		1,802,287	1,999,438	26,214,533

NOTE:

The Permanent Secretary, Ministry of Home Affairs is the Accounting Officer for Head 50.

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		ANNEXED ESTIMATES HEAD 50 POST OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			600. Post Office Subprogram 0600: POST OFFICE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Postmaster General	S.3	121,350	121,350	121,350
(2)	2	2	Deputy Postmaster General	S.5	196,174	196,174	196,174
(3)	1	1	Financial Controller/Finance Officer	S.8/S.5	98,087	98,087	98,087
(4)	1	1	Chief Internal Auditor	S.5	98,087	98,087	98,087
(5)	2	2	Assistant Postmaster General	S.9	142,052	142,052	142,052
(6)	1	1	Senior Postal Accountant	Z.6-1	68,511	68,511	68,511
(7)	4	4	Senior Postal Superintendent	Z.10-6	234,348	234,348	234,348
(8)	1	1	Marketing Officer	Z.6-1	68,511	68,511	68,511
(9)	1	1	Maintenance Supervisor	Z.16-11	58,587	58,587	58,587
(10)	9	9	Postal Superintendent	Z.16-11	393,588	393,588	447,107
(11)	5	5	Postal Accountant	Z.16-8	276,700	276,700	275,301
(12)	1	1	Training Officer	Z.16-8	55,340	55,340	55,340
(13)	16	16	Postmaster/Postmistress Grade I	Z.16-11	796,394	796,394	801,711
(14)			Postmaster/Postmistress Grade II	Z.23-17			
(15)	13	13	Assistant Postal Superintendent	Z.23-17	554,242	554,242	552,744
(16)	8	8	Assistant Postal Accountant	Z.23-17	341,072	341,072	341,072
(17)	1	1	Research Assistant	Z.23-17	42,634	42,634	42,634
(18)	1	1	Technician II	Z.23-17	42,634	42,634	42,634
(19)	1	1	Executive Secretary	Z.16-11	47,177	47,177	48,661
(20)	5	5	Stenographer/Typist	Z.38-24	156,146	156,146	159,687
(21)	121	121	Postal Clerk	Z.38-24	4,264,756	4,264,756	4,260,942
(22)	1	1	Senior Inspector of Postmen	Z.23-17	42,634	42,634	42,634
(23)	11	11	Inspector of Postmen	Z.27-20	431,123	431,123	433,034
(24)	23	23	Senior Postmen	Z.33-24	801,183	801,183	809,783
(25)	2	2	Messenger	Z.38-30	60,386	60,386	60,386
(26)	35	35	Postal Officer	Z.38-30	1,044,232	1,044,232	1,044,519
(27)	276	276	Postmen	Z.38-30	8,244,577	8,244,577	8,312,840
(28)	12	12	Porter	Z.38-34	318,878	318,878	320,616
(29)	2	2	Receptionist	Z.38-30	60,386	60,386	60,386
(30)	20	20	Maid	CX	464,900	464,900	464,900
(31)	2	2	Cleaner	IX	47,544	47,544	47,544
(32)	2	2	Van driver	VIII	48,352	48,352	48,352
(33)	7	7	Watchman	CXA	116,430	116,430	116,430
	588	588	Total Item 101		19,737,015	19,737,015	19,874,964

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		ANNEXED ESTIMATES HEAD 50 POST OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff & Christmas Pressure		511,225	511,225	472,757
(2)			Acting Allowance and Payment of Substitutes		1,297,429	1,297,429	1,024,184
(3)			Overtime		717,513	717,513	673,385
(4)			Travel Allowance		1,191,369	1,191,369	1,319,693
(5)			Inconvenience Allowance		47,841	47,841	49,029
(6)			Entertainment Allowance		6,723	6,723	7,447
(7)			Telephone Allowance		6,130	6,130	6,587
(8)			Washing Allowance		378,738	378,738	419,531
			Total Item 102		4,156,968	4,156,968	3,972,613
103.			<i>National Insurance Contributions</i>				
(1)					1,954,626	1,954,626	1,966,718
			Total Item 103		1,954,626	1,954,626	1,966,718
	588	588	Total Subprogram 0600: Post Office		25,848,609	25,848,609	25,814,295

BARBADOS ESTIMATES 2010 - 2011

Item and Sub-Item Nos.	Establishment		ANNEXED ESTIMATES HEAD 50 POST OFFICE	Salary Scale	Approved Estimates 2009-2010	Revised Estimates 2009-2010	Estimates 2010-2011
	2009-2010	2010-2011					
101.			Subprogram 0601: PHILATELIC BUREAU <i>Statutory Personal Emoluments</i>				
(1)	1	1	Postal Superintendent	Z.16-11	50,888	50,888	50,888
(2)	1	1	Assistant Postal Superintendent	Z.23-17	42,634	42,634	42,634
(3)	4	4	Postal Clerk	Z38-24	142,588	142,588	142,588
(4)	1	1	Stenographer/Typist	Z.38-24	35,647	35,647	35,647
(5)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(6)	1	1	Postal Officer	Z.38-30	30,193	30,193	30,193
	9	9	Total Item 101		337,597	337,597	337,597
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		14,790	14,790	14,790
(2)			Acting Allowance and Payment of Substitutes		15,131	15,131	15,131
			Total Item 102		29,921	29,921	29,921
103.			<i>National Insurance Contributions</i>				
(1)					32,527	32,527	32,720
			Total Item 103		32,527	32,527	32,720
	9	9	Total Subprogram 0601: Philatelic Bureau		400,045	400,045	400,238

Appendix A

SALARY SCALES

Super Scales

Annual Emoluments

S1	\$147,926.19
S2	\$135,023.64
S3	\$121,349.76
S4	\$109,114.08
S5	\$98,087.04
S6	\$88,182.48
S7	\$81,575.04
S8	\$75,518.76
S9	\$71,025.72
<i>Model Scales</i>								
Z1	\$68,510.64
Z2	\$66,192.48
Z3	\$63,874.32 x 2,318.16
Z4	\$62,111.52
Z5	\$60,348.72
Z6	\$58,585.92
Z7	\$ 6,823.12 x 1,762.80
Z8	\$55,339.08
Z9	\$53,855.04
Z10	\$52,371.00
Z11	\$50,886.96
Z12	\$49,402.92
Z13	\$47,918.88
Z14	\$46,434.84
Z15	\$44,950.80 x 1,484.04
Z16	\$43,792.20
Z17	\$42,633.60 x 1,158.60
Z18	\$41,635.44
Z19	\$40,637.28
Z20	\$39,639.12

Appendix A – Cont'd

SALARY SCALES

Z21	\$38,640.96
Z22	\$37,642.80
Z23	\$36,644.64
Z24	\$35,646.48
Z25	\$34,648.32 x 998.16
Z26	\$33,757.08
Z27	\$32,865.84
Z28	\$31,974.60
Z29	\$31,083.36
Z30	\$30,192.12 x 891.24
Z31	\$29,323.44
Z32	\$28,454.76
Z33	\$27,586.08
Z34	\$26,717.40
Z35	\$25,848.72
Z36	\$24,980.04
Z37	\$24,111.36
Z38	\$23,242.68 x 868.68
P1	\$135,023.64: \$147,926.28
P2	\$109,114.08
P3	\$98,087.04
P4	\$ 88,182.48
P5	\$77,906.76 Fixed
P6	\$71,026.20
P7	\$68,510.64 x 2,515.56
P8	\$66,192.72 Fixed
P9	\$63,022.80
P10	\$61,303.44
P11	\$59,584.08 x 1,719.36
P12	\$58,327.92
P13	\$57,071.76
P14	\$55,815.60

Appendix A – Cont'd

SALARY SCALES

P15	\$54,559.44
P16	\$53,303.28
P17	\$52,047.12
P18	\$50,790.96
P19	\$49,534.80
P20	\$48,278.64 x 1,256.16
P21	\$45,138.24
P22	\$40,818.48
P23	\$39,639.12 x1,179.36
P24	\$38,640.96
P25	\$37,642.80
P26	\$36,644.64
P27	\$35,646.48
P28	\$34,648.32 x 998.16
P29	\$33,757.08
P30	\$32,865.84
P31	\$31,974.60
P32	\$31,083.36
P33	\$30,192.12 x 891.24
P34	\$29,323.44
P35	\$28,454.76
P36	\$27,586.08 x 868.68

Appendix A – Cont'd

SCHEDULE A

Teacher

Year	Emoluments
	\$
2009-2010	24,980.04 x 868.68 – 30,192.12 x 891.24 – 34,648.32 x 998.16 - 35,646.48

SCHEDULE B

Qualified Teacher

Year	Emoluments
	\$
2009-2010	37,642.80 x 998.16 - 42,633.60 x 1,158.60 – 44,950.80 x 1,484.04 - 55,339.08

SCHEDULE C

Teacher (Special Grade)

Year	Emoluments
	\$
2009-2010	37,642.80 x 998.16 – 42,633.60 x 1,158.60 – 44,950.80 x 1,484.04 – 56,823.12 x 1,762.80 – 60,348.72

SCHEDULE D

Senior Teacher

Year	Emoluments
	\$
2009-2010	52,371.00 x 1,484.04 – 55,339.08

SCHEDULE E

Principal, School for the Deaf

Year	Emoluments
	\$
2009-2010	88,182.48

Appendix A – Cont'd

SCHEDULE F

Principal, Secondary School

Year	Emoluments
	\$
2009-2010	109,114.08

Deputy Principal, Secondary School

Year	Emoluments
	\$
2009-2010	88,182.48

SCHEDULE G

**Principal, Nursery, Primary,
Composite School**

Year	Emoluments
	\$
2009-2010	88,182.48

SCHEDULE H

Graduate Teacher

Year	Emoluments
	\$
2009-2010	44,950.80 x 1,484.04 – 55,339.08 (Q.B) – 56,823.12 x 1,762.80 – 63,874.32 x 2,318.16 – 66,192.48

SCHEDULE I

Guidance Counsellor

Year	Emoluments
	\$
2009-2010	37,642.80 x 998.16 – 42,633.60 x 1,158.60 – 44,950.80 X 1,484.04 –56,823.12 X 1,762.80 – 63,874.32 X 2,318.16 – 66,192.48

Appendix A – Cont'd

“C” Scales

Category IA - \$19.13 an hour \$1 658.09 bi-weekly \$39 794.16 a year

Assistant Foreman
Workshop, M.P.T.

Category I - \$17.17 an hour \$1 488.02 bi-weekly \$35 712.48 a year

Electrician
Fitter/Welder, Q.E.H.
Operator I
Section Leader

Category II - \$16.68 an hour \$1 445.69 bi-weekly \$34 696.56 a year

Forklift Driver/Porter
Forklift Operator
Senior Artisan
Senior Electrical Assistant
Supervisor

Category III- \$14.83 an hour \$1 284.90 bi-weekly \$30 837.60 a year

Air Condition Technician
Artisan
Auto Electrician
Body Repairman
Carpark Supervisor
Cashier I
Electrical Assistant
Electrician
Fitter
Fitter/Machinist
Foreman
Jackhammer Operator
Maintenance Fitter
Mechanic
Operator II
Plumber
Supervisor A
Steel Bender
Welder

Category IV - \$ 13.90 an hour \$1204.80 bi-weekly \$28 915.20 a year

Air Condition Technician
Artisan
Auto Electrician
Baggage Supervisor
Beekeeper
Body Repairman
Electrician Assistant
Fitter
Fitter/Machinist
Maintenance Fitter
Mechanic
Operator (Driver)
Plumber

Appendix A – Cont'd

Parking Machine Operator
Supervisor
Senior Sewerage Plant Attendant
Senior Stoker
Steelbender
Supervisor, Janitorial Services
Tractor Driver
Traffic Supervisor
Van Driver
Welder

Category V - \$ 13.36 an hour

\$1,158.37 bi-weekly

\$27 800.88 a year

Artisan
Auto Electrician
Body Repairman
Crane/Forklift Operator
Driver
Driver/Assistant Control Officer
Driver/ Supervisor
Electrical Assistant
(including Electrician
Mate, Q.E.H.)
Gang Foreman
Lorry Driver
Mechanic
Operator III
Pump Attendant
Pumping Station Operator
Plumber
Ranger
Steel Bender
Stoker
Subtechnical Officer
Tractor Operator
Welder

Category VI - \$12.81 an hour

\$1,110.61 bi-weekly

\$26 654.64 a year

Assistant Jackhammer
Operator
Car Park Supervisor
Cashier II
Checker (Supervisor B)
Driver
Operator IV
Plant Attendant
Steel Bender
Supervisor, Soil Conservation
Supervisor B
Van Driver

Appendix A – Cont'd

Category VII - \$12.17 an hour \$1,055.03 bi-weekly \$25 320.72 a year

- Assistant Storekeeper
- Budder
- Budder/Grapter
- Chainman
- Incinerator Attendant
- Refrigerator Plant Attendant
- Scaffold Rigger
- Sewerage Plant Attendant
- Sprayman
- Storeman
- Supervisor (Plant Pathology)
- Supervisor (C)
- Supervisor, Nursery
- Tyreman

Category VIII - \$11.62 an hour \$1,007.28 bi-weekly \$24 174.72 a year

- Animal Control Attendant
- Chainman
- Entomological Assistant
- Incinerator Attendant
- Irrigator
- Laboratory Worker
- Operator V
- Petrol Pump Attendant
- Porter
- Sprayman
- Store Porter
- Van Driver
- Yard Foreman

Category IX - \$11.43 an hour \$990.47 bi-weekly \$23 771.28 a year

- Cleaner
- Fumigating Hand
- Gardener
- General Worker (including
 Labourer - heavy duty)
- Janitor
- Livestock Attendant
- Nursery Assistant
- Porter

Appendix A – Concl'd

Category X - \$11.18 an hour \$968.52 bi-weekly \$23 244.48 a year

- Car Park Attendant
- Caretaker
- Cleaner
- Gardener
- General Worker (including
 Labourer-light duty)
- Janitor
- Maid
- Maid/Cleaner
- Parking Attendant
- Scrubber

Category XA

Watchman **\$74.63** per session

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Accountant	Z16	Z8	43,792.20	55,339.08
Accountant General	S3	S2	121,349.76	135,023.64
Accounting Aide	Z27	Z20	32,865.84	39,639.12
Accounts Officer	Z23	Z17	36,644.64	42,633.60
Accounts Officer I	Z16	Z8	43,792.20	55,339.08
Accounts Officer II	Z23	Z17	36,644.64	42,633.60
Actuarial Analyst/Actuary	Z6	Z1	58,585.92	68,510.64
Administrative Officer I	Z6	Z1	58,585.92	68,510.64
Administrative Officer II	Z16	Z8	43,792.20	55,339.08
Aerodrome & Air Services Inspector	S7		81,575.04	
Agricultural Aide	Z38	Z24	23,242.68	35,646.48
Agricultural Assistant I	Z23	Z14	36,644.64	46,434.84
Agricultural Assistant II	Z33	Z24	27,586.08	35,646.48
Agricultural Officer I	Z6	Z1	58,585.92	68,510.64
Agricultural Officer II	Z14	Z1	46,434.84	68,510.64
Air Traffic Control Cadet	Z33	Z24	27,586.08	35,646.48
Air Traffic Control Officer Grade I	Z10	Z3	52,371.00	63,874.32
Air Traffic Control Officer Grade II	Z16	Z11	43,792.20	50,886.96
Air Traffic Control Supervisor	Z3	Z1	63,874.32	68,510.64
Airport Manager	S3		121,349.76	
Airport Supervisor	Z38	Z30	23,242.68	30,192.12
Ambulance Driver	Z38	Z30	23,242.68	30,192.12
Ambulance Officer	Z10	Z6	52,371.00	58,585.92
Animal Control Inspector	Z23	Z17	36,644.64	42,633.60
Animal Control Officer	Z5	Z3	60,348.72	63,874.32
Animal Health Assistant I	Z23	Z14	36,644.64	46,434.84
Animal Health Assistant II	Z38	Z24	23,242.68	35,646.48
Anaesthetic Aide	Z38	Z24	23,242.68	35,646.48
Archives Assistant I	Z16	Z11	43,792.20	50,886.96
Archives Assistant II	Z23	Z17	36,644.64	42,633.60
Archives Assistant III	Z38	Z24	23,242.68	35,646.48
Archives Keeper	Z38	Z30	23,242.68	30,192.12
Archives Technical Assistant	Z23	Z14	36,644.64	46,434.84
Archivist	Z10	Z3	52,371.00	63,874.32
Assistant Accountant	Z23	Z17	36,644.64	42,633.60
Assistant Accountant General	S7		81,575.04	
Assistant Ambulance Officer	Z16	Z11	43,792.20	50,886.96
Assistant Chief Audio Visual				

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Aids Officer	S8		75,518.76	
Assistant Chief Electoral Officer	S9		71,025.72	
Assistant Chief Immigration Officer	Z5	Z3	60,348.72	63,874.32
Assistant Chief Labour Officer	S8		75,518.76	
Assistant Chief Officer, Prisons	P13	P10	57,071.76	61,303.44
Assistant Chief Research & Planning Officer	S9		71,025.72	
Assistant Cinematographer	Z16	Z11	43,792.20	50,886.96
Assistant Commissioner, Inland Revenue	S7		81,575.04	
Assistant Commissioner, Police	P3		98,087.04	
Assistant Comptroller, Customs	S7		81,575.04	
Assistant Cypher Officer	Z38	Z24	23,242.68	35,646.48
Assistant Data Processing Officer	Z16	Z11	43,792.20	50,886.96
Assistant Director, Drug Service	S6		88,182.48	
Assistant Director, Analytical Services	S8		75,518.76	
Assistant Director of Music	P9	P7	63,022.80	68,510.64
Assistant Director, Nat. Ins.	S7		81,575.04	
Assistant Food Service Supervisor	Z38	Z30	23,242.68	30,192.12
Assistant Foreman Binder	Z23	Z17	36,644.64	42,633.60
Assistant Foreman Machine Operator	Z23	Z17	36,644.64	42,633.60
Assistant Foreman Mechanic	Z27	Z20	32,865.84	39,639.12
Assistant Forms Printer	Z33	Z24	27,586.08	35,646.48
Assistant Government Printer	Z5	Z3	60,348.72	63,874.32
Assistant Home Supervisor	Z23	Z14	36,644.64	46,343.84
Assistant Hospital Director	S7		81,575.04	
Assistant Hospital Supplies Officer	Z23	Z17	36,644.64	42,633.60
Assistant Information Officer	Z16	Z11	43,792.20	50,886.96
Assistant Linen Supervisor	Z33	Z24	27,586.08	35,646.48
Assistant Machine Supervisor	Z23	Z17	36,644.64	42,633.60
Assistant Maintenance Technician (Electrical)	Z27	Z20	32,865.84	39,639.12
Assistant Manager, Human Resources	S7		81,575.04	
Assistant Matron, G.I. Schools (RN)	Z23	Z11	36,644.64	50,886.96
Assistant Matron, G.I				

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
School (Not RN)	Z33	Z24	27,586.08	35,646.48
Assistant Matron, Q.E.H	S9		71,025.72	
Assistant Medical Officer of Health	S8		75,518.76	
Assistant Medical Records Officer	Z23	Z17	36,644.64	42,633.60
Assistant Nutrition Officer	Z5	Z3	60,348.72	63,874.32
Assistant Orthopaedic Appl. Tech.	Z33	Z24	27,586.08	35,646.48
Assistant Personnel Officer	Z23	Z17	36,644.64	42,633.60
Assistant Photographer	Z33	Z24	27,586.08	35,646.48
Assistant Postal Accountant	Z23	Z17	36,644.64	42,633.60
Assistant Postal Superintendent	Z23	Z17	36,644.64	42,633.60
Assistant Postmaster General	S9		71,025.72	
Assistant Property Manager	Z16	Z11	43,792.20	50,886.96
Assistant Records Officer	Z23	Z17	36,644.64	42,633.60
Assistant Registrar	Z6	Z1	58,585.92	68,510.64
Assistant Shipping Superintendent	Z16	Z8	43,792.20	55,339.08
Assistant Speech Therapist	Z16	Z11	43,792.20	50,886.96
Assistant Storekeeper	Z38	Z30	23,242.68	30,192.12
Assistant Superintendent of Work	Z23	Z17	36,644.64	42,633.60
Assistant Superintendent, Police	P9	P7	63,022.80	68,510.64
Assistant Superintendent, Prisons	P6	P5	71,026.20	77,906.76
Assistant Supervisor, Markets	Z33	Z24	27,586.08	35,646.48
Assistant Supervisor, School Meals	Z35	Z32	25,848.72	28,454.76
Assistant Supervisor	Z17		42,633.60	
Assistant Technician, Archives	Z38	Z30	23,242.68	30,192.12
Assistant Town Planner	Z14	Z1	46,434.84	68,510.64
Assistant Valuer	Z23	Z17	36,644.64	42,633.60
Assistant Work Supervisor	Z33	Z24	27,568.08	35,646.48
Assistant Chief Audio Visual Aids Officer	S8		75,518.76	
Attendant	Z38	Z30	23,242.68	30,192.12
Attendant, Drug Service	Z38	Z34	23,242.68	26,717.40
Audio Visual Aids Officer	Z10	Z1	52,371.00	68,510.64
Audit Clerk	Z38	Z24	23,242.68	35,646.48
Auditor	Z16	Z8	43,792.20	55,339.08
Auditor General	S1		147,926.28	
Audit Manager	S5		98,087.04	
Auxiliary Dental Officer	Z16	Z8	43,792.20	55,339.08
Binder	Z33	Z24	27,586.08	35,646.48
Binder's Assistant	Z38	Z34	23,242.68	26,717.40
Biochemist I	S8		75,518.76	

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Building Development Inspector	Z16	Z11	43,792.20	50,886.96
Building Development Officer	Z13	Z8	47,918.88	55,339.08
Cameraman/Photographer	Z23	Z17	36,644.64	42,633.60
Chief Education Officer	S2	S1	135,023.64	147,926.28
Chief Electoral Officer	S3		121,349.76	
Chief Electrical Inspector	Z10	Z3	52,371.00	63,874.32
Chief Electrical Officer	S4		109,114.08	
Chief Engineer, International Transport	S4		109,114.08	
Chief Environmental Engineer	S5		98,087.04	
Chief Environmental Eng. Asst.	S9		71,025.72	
Chief Environmental Health Officer	S5		98,087.04	
Chief Fire Officer	P3		98,087.04	
Chief Fisheries Officer	S7		81,575.04	
Chief Geologist	S5		98,087.04	
Chief Health Planner	S5		98,087.04	
Chief Housing Planner	S5		98,087.04	
Chief Immigration Officer	S4		109,114.08	
Chief Information Officer	S5		98,087.04	
Chief Internal Auditor	S5		98,087.04	
Chief Laboratory Technologist	S9		71,025.72	
Chief Labour Officer	S3	S2	121,349.76	135,023.64
Chief Legal Officer	S3		121,349.76	
Chief Licensing Officer	S6		88,182.48	
Chief Magistrate	S4		109,114.08	
Chief Management Accountant	S4		109,114.08	
Chief Marshal	Z6	Z1	58,585.92	68,510.64
Chief Medical Officer	S2	S1	135,023.64	147,926.28
Chief Medical Records Officer	Z5	Z3	60,348.72	63,874.32
Chief Nursing Officer	S6		88,182.48	
Chief Officer, Prisons	P9	P7	63,022.80	68,510.64
Chief of Protocol	S4		109,114.08	
Chief Parliamentary Counsel	S1		147,926.28	
Chief Personnel Officer	S1		147,926.28	
Chief Physiotherapist	Z5	Z3	60,348.72	63,874.32
Chief Planning Assistant	Z10	Z3	52,371.00	63,874.32
Chief Planning Officer	S5		98,087.04	
Chief Price Control Officer	S6		88,182.48	
Chief Probation Officer	S7		81,575.04	
Chief Project Analyst	S5		98,087.04	

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Chief Property Manager	S4		109,114.08	
Chief Public Health Nurse	S7		81,575.04	
Chief Research & Planning Officer	S6		88,182.48	
Chief Research Officer	S5		98,087.04	
Chief Security Officer	S4		109,114.08	
Chief Supply Officer	S4		109,114.08	
Chief Surveyor	S4		109,114.08	
Chief Technical Officer	S2	S1	135,023.64	147,926.28
Chief Technical Officer, Int'l Transport	S2		135,023.64	
Chief Telecommunications Officer	S3		121,349.76	
Chief Telephone Operator	Z23	Z14	36,644.64	46,434.84
Chief Tourism Development Officer	S5		98,087.04	
Chief Town Planner	S3		121,349.76	
Chief Welfare Officer	S5		98,087.04	
Chiropodist	Z16	Z6	43,792.20	58,585.92
Cinematographer	Z10	Z3	52,371.00	63,874.32
Clerical Officer	Z38	Z24	23,242.68	35,646.48
Clerk to the Privy Council	S6		88,182.48	
Clerk of Works, Soil Conservation	Z27	Z20	32,865.84	39,639.12
Clerk/Typist	Z38	Z24	23,242.68	35,646.48
Clinical Medical Officer	S6	S5	88,182.48	98,087.04
	S8	S7	75,518.76	81,575.04
	Z3	Z1	63,874.32	68,510.64
Clinical Photographer	Z33	Z24	27,586.08	35,646.48
Coastal Engineer	Z6	Z1	58,585.92	68,510.64
Coastal Planner	Z6	Z1	58,585.92	68,510.64
Commissioner, Land Tax Dept.	S3		121,349.76	
Commissioner, Inland Revenue Department	S2		135,023.64	
Commissioner, Police	P1		135,023.64	147,926.28
Commissioner of Corrections	S2		135,023.64	
Commissioner of Titles	S1		147,926.28	
Communications Officer	Z16	Z11	43,792.20	50,886.96
Community Development Aide	Z38	Z30	23,242.68	30,192.12
Community Development Officer I	Z16	Z6	43,792.20	58,585.92
Community Development Officer II	Z23	Z17	36,644.64	42,633.60
Community Nutrition Officer I	Z16	Z6	43,792.20	58,585.92
Community Nutrition Officer II	Z23	Z17	36,644.64	42,633.60

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Compiler, Official Gazette	Z23	Z17	36,644.64	42,633.60
Compositor	Z38	Z24	23,242.68	35,646.48
Comptroller, Customs	S2		135,023.64	
Computer Operator	Z23	Z17	36,644.64	42,633.60
Computer Operator/Compiler	Z23	Z17	36,644.64	42,633.60
Constable, Police	P35	P21	28,454.76	41,997.84
Consultant	S5	S4	98,087.04	109,114.08
	S3	S2	121,349.76	135,023.64
Consultant Psychiatrist	S5	S4	98,087.04	109,114.08
	S3	S2	123,349.76	135,023.64
Control Officer	Z23	Z17	36,664.64	42,633.60
Control Supervisor	Z16	Z11	43,792.20	50,886.96
Cook	Z38	Z36	23,242.68	24,980.04
Cooperatives Officer I	Z16	Z11	43,792.20	50,886.96
Cooperatives Officer II	Z23	Z17	36,644.64	42,633.60
Coordinator, Children's Dev. Centre	Z10	Z3	52,371.00	63,874.32
Coordinator, Government Department Libraries	S8		75,518.76	
Corporate Affairs Officer I	Z16	Z11	43,792.20	50,886.96
Corporate Affairs Officer II	Z23	Z17	36,644.64	42,633.60
Counsellor I	Z16	Z6	43,792.20	58,585.92
Counsellor II	Z23	Z17	36,644.64	42,633.60
Court Administrator	Z10	Z6	52,371.00	58,585.92
Court Reporter	Z16	Z11	43,792.20	50,886.96
Crown Counsel	Z3	Z1	63,874.32	68,510.64
Cultural Arts Officer	Z16	Z11	43,792.20	50,886.96
Cultural Policy Officer I	Z10	Z3	52,371.00	63,874.32
Cultural Policy Officer II	Z16	Z11	43,792.20	50,886.96
Curriculum Dev/Liaison Officer	S9		71,025.72	
Customs Guard	Z38	Z30	23,242.68	30,192.12
Customs Officer I	Z10	Z3	52,371.00	63,874.32
Customs Officer II	Z16	Z11	43,792.20	50,886.96
Customs Officer III	Z23	Z17	36,644.64	42,633.60
Cypher Officer I	Z16	Z11	43,792.20	50,886.96
Cypher Officer II	Z23	Z17	36,644.64	42,633.60
Cyto-Technologist	Z16	Z6	43,792.20	58,585.92
Dark Room Technician	Z38	Z24	23,242.68	35,646.48
Data Collector	Z23	Z17	36,644.64	42,633.60
Data Librarian	Z16	Z11	43,792.20	50,886.96
Data Entry Operator I	Z33	Z24	27,586.08	35,646.48

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Data Entry Operator II	Z38	Z30	23,242.68	30,192.12
Data Processing Manager	S7		81,575.04	
Data Processing Officer	Z10	Z1	52,371.00	68,510.64
Dental Assistant	Z38	Z30	23,242.68	30,192.12
Dental Hygienist	Z23	Z14	36,644.64	46,434.84
Dental Officer	S9		71,025.72	
Departmental Aide	Z38	Z30	23,242.68	30,192.12
Deputy Accountant General	S5		98,087.04	
Deputy Airport Manager	S6		88,182.48	
Deputy Auditor General	S4		109,114.08	
Deputy Chief Agricultural Officer	S4		109,114.08	
Deputy Chief Community Dev. Officer	S9		71,025.72	
Deputy Chief Education Officer	S4		109,114.08	
Deputy Chief Electoral Officer	S6		88,182.48	
Deputy Chief Electrical Officer	S7		81,575.04	
Deputy Chief Environmental Engineer	S7		81,575.04	
Deputy Chief Environmental Health Officer	S7		81,575.04	
Deputy Chief Fire Officer	P6	P5	71,026.20	77,906.76
Deputy Chief Fisheries Officer	S9		71,025.72	
Deputy Chief Health Planner	S7		81,575.04	
Deputy Chief Immigration Officer	S8		75,518.76	
Deputy Chief Information Officer	S7		81,575.04	
Deputy Chief Labour Officer	S6		88,182.48	
Deputy Chief Licensing Officer	S8		75,518.76	
Deputy Chief Marshal	Z10	Z6	52,371.00	58,585.92
Deputy Chief Parliamentary Counsel	S3	S2	121,349.76	135,023.64
Deputy Chief Personnel Officer	S4		109,114.08	
Deputy Chief Probation Officer	S9		71,025.72	
Deputy Chief Public Health Nurse	S9		71,025.72	
Deputy Chief Supply Officer	S6		88,182.48	
Deputy Chief Technical Officer	S5		98,087.04	
Deputy Chief Town Planner	S6		88,182.48	
Deputy Chief Welfare Officer	S7		81,575.04	
Deputy Comm., Inland Revenue	S4		109,114.08	
Deputy Comm., Land Tax	S6		88,182.48	
Deputy Commissioner, Police	P2		109,114.08	

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Deputy Comptroller, Customs	S5		98,087.04	
Deputy Director, Coastal Zone Management Unit	S7		81,575.04	
Deputy Director, Emergency Services	Z6	Z1	58,585.92	68,510.64
Deputy Director, Ministry of Economic Development	S4		109,114.08	
Deputy Director, National Insurance	S5		98,087.04	
Deputy Director, Nat. Library Service	S6		88,182.48	
Deputy Director, VAT Unit	S5		98,087.04	
Deputy Director of Met. Services	S6		88,182.48	
Deputy Director of Music	P6	P5	71,026.20	77,906.76
Deputy Dir. of Public Prosecutions	S3	S2	121,349.76	135,023.64
Deputy Dir. of Statistical Service	S6		88,182.48	
Deputy Government Printer	S7		81,575.04	
Deputy Hospital Director	S5		98,087.04	
Deputy Permanent Secretary	S4		109,114.08	
Deputy Postmaster General	S6		88,182.48	
Deputy Principal Nursing Officer	S9		71,025.72	
Deputy Principal, Erdiston College	S6		88,182.48	
Deputy Principal, Secondary Schools	S6		88,182.48	
Deputy Principal, SJPP	S7		81,575.04	
Deputy Principal Training Officer	S6		88,182.48	
Deputy Registrar	S5		98,087.04	
Deputy Registrar, Corporate Affairs And Intellectual Property	S6		88,182.48	
Deputy Registrar of Titles	S6		88,182.48	
Deputy Registrar, Cooperatives	S8		75,518.76	
Deputy Solicitor General	S3	S2	121,349.76	135,023.64
Deputy Supervisor of Insurance	S5		98,087.04	
Deputy Treasury Counsel	S5	S4	98,087.04	109,114.08
Designs Officer	Z23	Z17	36,644.64	42,633.60
Development Officer	S6		88,182.48	
Dietary Technician	Z27	Z20	32,865.84	39,639.12
Dietetic Assistant	Z23	Z17	36,644.64	42,633.60
Dietician	S9		71,025.72	
Director, Analytical Services	S6		88,182.48	
Director, Barbados Youth Service	S6		88,182.48	

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Director, Coastal Zone Management Unit	S3		121,349.76	
Director, Data Processing Dept	S4		109,114.08	
Director, Drug Service	S3		121,349.76	
Director, Emergency Services	S7		81,575.04	
Director, Ministry of Economic Development	S4		109,114.08	
Director, National Council For Science and Technology	S4		109,114.08	
Director, National Insurance	S2		135,023.64	
Director, National Library Service	S4		109,114.08	
Director, Office of Pub. Sec. Reform	S4		109,114.08	
Director, Research and Planning	S4		109,114.08	
Director, Women's Bureau	S9		71,025.72	
Director of Communications	S3		121,349.76	
Director of Cultural Policy & Research	S5		98,087.04	
Director of Finance & Econ. Affairs	S1		147,926.28	
Director of Information Systems	S5		98,087.04	
Director of Meteorological Services	S4		109,114.08	
Director of Music	P4		88,182.48	
Director of Public Prosecutions	S1		147,926.28	
Director of Statistical Service	S4		109,114.08	
Director of Trade	S3	S2	121,349.76	135,023.64
Director of Youth Affairs	S4		109,114.08	
Dispenser/Pharmacist II	Z16	Z11	43,792.20	50,886.96
Divisional Officer, Fire Service	P9	P7	63,022.80	68,510.64
Draughtsman	Z23	Z17	36,644.64	42,633.60
Draughtsman/Technician	Z23	Z17	36,644.64	42,633.60
Driver	Z38	Z30	23,242.68	30,192.12
Driver/Messenger	Z38	Z30	23,242.68	30,192.12
Driver/Operator	Z38	Z30	23,242.68	30,192.12
Drug Inspector	Z5	Z3	60,348.72	63,874.32
Drug Therapist	Z23	Z6	36,644.64	58,585.92
E-government Development Officer	S7		81,575.04	
Economic Adviser	S4		109,114.08	
Economist I	Z10	Z3	52,371.00	63,874.32
Economist II	Z16	Z11	43,792.20	50,886.96
Education Officer	S8		75,518.76	
Electrical Inspector	Z23	Z14	36,644.64	46,434.84

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Electrical Inspector	Z23	Z14	36,644.64	46,434.84
Electronics Engineer/ Electronics Officer	Z6	Z1	58,585.92	68,510.64
Engineering Assistant	Z23	Z17	36,644.64	42,633.60
Engineer	Z6	Z1	58,585.92	68,510.64
Environmental Education Officer	Z10	Z1	52,371.00	68,510.64
Environmental Engineering Asst.	Z13	Z8	47,918.88	55,339.08
Environmental Health Assistant I	Z33	Z24	27,586.08	35,646.48
Environmental Health Assistant II	Z38	Z30	23,242.68	30,192.12
Environmental Health Officer I	Z13	Z8	47,918.88	55,339.08
Environmental Health Officer II	Z23	Z14	36,644.64	46,434.84
Environmental Health Specialist	Z5	Z3	60,348.72	63,874.32
Environmental Inspector I	Z23	Z17	36,644.64	42,633.60
Environmental Inspector II	Z33	Z24	27,586.08	35,646.48
Environmental Officer	Z6	Z1	58,585.92	68,510.64
Environmental Protection Inspector	Z16	Z11	43,792.20	50,886.96
Environmental Protection Officer	Z13	Z8	47,918.88	55,339.08
Environmental Technician	Z13	Z8	47,918.88	55,339.08
Equipment Operator	Z23	Z17	36,644.64	42,633.60
Events Co-ordinator	Z6	Z1	58,585.92	68,510.64
Examiner	Z23	Z17	36,644.64	42,633.60
Executive Assistant	Z16	Z11	43,792.20	50,886.96
Executive Officer	Z16	Z11	43,792.20	50,886.96
Executive Secretary	Z16	Z11	43,792.20	50,886.96
E.E.G. Technologist	Z16	Z6	43,792.20	58,585.92
Factory Inspector	Z13	Z8	47,918.88	55,339.08
Farm Attendant	Z38	Z30	23,242.68	30,192.12
Farm Manager	Z16	Z8	43,792.20	55,339.08
Field Assistant	Z38	Z30	23,242.68	30,192.12
Field Foreman	Z33	Z24	27,586.08	35,646.48
Field Inspector	Z23	Z14	36,644.64	46,434.84
Field Investigator	Z23	Z17	36,644.64	42,633.60
Field Officer	Z16	Z11	43,792.20	50,886.96
Finance Officer, National Insurance	S6	S5	88,182.48	98,087.04
Finance Officer	S6		88,182.48	
Financial Controller, National Insurance	S4		109,114.08	
Financial Controller	S5		98,087.04	
Fire Officer	P35	P21	28,454.76	41,997.84
Fisheries Assistant I	Z23	Z17	36,644.64	42,633.60

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Fisheries Assistant II	Z33	Z24	27,586.08	35,646.48
Fisheries Biologist I	Z6	Z1	58,585.92	68,510.64
Fisheries Biologist II	Z14	Z1	46,434.84	68,510.64
Flight Operator	Z38	Z24	23,242.68	35,646.48
Floor Manager	Z23	Z17	36,644.64	42,633.60
Food Service Supervisor I	Z27	Z20	32,865.84	39,639.12
Food Service Supervisor II	Z33	Z24	27,586.08	35,646.48
Foreign Service Officer I	Z6	Z1	58,585.92	68,510.64
Foreign Service Officer II	Z16	Z8	43,792.20	55,339.08
Foreman	Z23	Z17	36,644.64	42,633.60
Foreman Binder, Govt. Printing Dept.	Z16	Z11	43,792.20	50,886.96
Foreman (Maintenance)	Z23	Z17	36,644.64	42,633.60
Foreman (Works)	Z23	Z17	36,644.64	42,633.60
Foreman Machine Operator, Govt. Printing Dept.	Z16	Z11	43,792.20	50,886.96
Foreman Mechanic	Z23	Z17	36,644.64	42,633.60
Foreman Mechanic, Government Printing Department	Z16	Z11	43,792.20	50,886.96
Foreman Operator	Z27	Z20	32,865.84	39,639.12
Foreman/Plumber	Z23	Z17	36,644.64	42,633.60
Foreman/Receptionist	Z23	Z17	36,644.64	42,633.60
Forensic Pathologist	S3	S2	121,349.76	135,023.64
	S5	S4	98,087.04	109,114.08
Forms Printer	Z23	Z17	36,644.64	42,633.60
Furniture & Handicraft Paint Instructor	Z23	Z17	36,644.64	42,633.60
Gatekeeper	Z38	Z34	23,242.68	26,717.40
Geological Assistant	Z38	Z24	23,242.68	35,646.48
GIS Technician	Z23	Z17	36,644.64	42,633.60
Government Printer	S5		98,087.04	
Graduate Teacher	Z15	Z2	44,950.80	66,192.48
Graphic Artist	Z23	Z14	36,644.64	46,434.84
Groom	Z38	Z34	23,242.68	26,717.40
Guidance Counsellor	Z22	Z2	37,642.80	66,192.48
Guidance Officer	S9		71,025.72	
Hansard Editor	Z5	Z3	60,348.72	63,874.32
Head Butler	Z27	Z20	32,865.84	39,639.12
Head Cook	Z38	Z34	23,242.68	26,717.40
Head Gardener	Z38	Z30	23,242.68	30,192.12

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		\$	\$
Health Aide	Z38	Z30	23,242.68	30,192.12
Health Education Officer	Z10	Z1	52,371.00	68,510.64
Health Planning Officer I	Z10	Z3	52,371.00	63,874.32
Health Planning Officer II	Z16	Z11	43,792.20	50,886.96
Health Sister	Z10	Z6	52,371.00	58,585.92
Health Sister/Nursing Officer (P.H.)	Z10	Z6	52,371.00	58,585.92
Home Supervisor	Z16	Z8	43,792.20	55,339.08
Hospital Dir., Mental Hospital	S3		121,349.76	
Hospital Director, Q.E.H.	S3	S2	121,349.76	135,023.64
Hospital Infection Control Officer	Z5	Z1	60,348.72	68,510.64
Hospital Manager	S7		81,575.04	
Hospital Pharmacist	S7		81,575.04	
Hospital Supplies Officer	Z16	Z11	43,792.20	50,886.96
Hotline Manager	Z27	Z20	32,865.84	39,639.12
Hostess	Z16	Z11	43,792.20	50,886.96
Housekeeper	Z27	Z20	32,865.84	39,639.12
Housekeeper I	Z23	Z17	36,644.64	42,633.60
Housekeeper II	Z27	Z20	32,865.84	39,639.12
Housekeeper, Grade I	Z23	Z17	36,644.64	42,633.60
Housekeeper, Grade II	Z27	Z20	32,865.84	39,639.12
Housekeeper, Grade III	Z33	Z24	27,586.08	35,646.48
Housing Development Officer	S4		109,114.08	
Housing Planner I	Z10	Z3	52,371.00	63,874.32
Housing Planner II	Z16	Z11	43,792.20	50,886.96
Human Resources Development Officer	S7		81,575.04	
Hydrographer	Z16	Z11	43,792.20	50,886.96
Immigration Officer I	Z16	Z11	43,792.20	50,886.96
Immigration Officer II	Z23	Z17	36,644.64	42,633.60
Immigration Officer III	Z38	Z24	23,242.68	35,646.48
Information Officer	Z10	Z3	52,371.00	63,874.32
Inspector, Inland Revenue	Z16	Z8	43,792.20	55,339.08
Inspector of Postmen	Z27	Z20	32,865.84	39,639.12
Inspector of Wells	Z23	Z17	36,644.64	42,633.60
Inspector of Standards	Z16	Z11	43,792.20	50,886.96
Inspector, Police	P13	P10	57,071.76	61,303.44
Inspector, Weights and Measures	Z23	Z14	36,644.64	46,434.84
Instructor I, SJPP	Z5	Z2	60,348.72	66,192.48
Instructor II, SJPP	Z10	Z6	52,371.00	58,585.92

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Instructor, International Transport	S9		71,025.72	
Instructor, R.T.S	P16	P14	53,303.28	55,815.60
Instructor/Instructress, G.I.S.	Z27	Z20	32,865.84	39,639.12
Insurance Officer I	Z10	Z3	52,371.00	63,874.32
Insurance Officer II	Z16	Z11	43,792.20	50,886.96
Internal Auditor	Z16	Z8	43,792.20	55,339.08
Internal Auditor I	Z16	Z8	43,792.20	55,339.08
Internal Auditor II	Z23	Z17	36,644.64	42,633.60
Investigations Officer	S6		88,182.48	
Junior Mechanic	Z33	Z24	27,586.08	35,646.48
Keeper	Z38	Z30	23,242.68	30,192.12
Laboratory Assistant	Z23	Z14	36,644.64	46,434.84
Laboratory Assistant I	Z23	Z14	36,644.64	46,434.84
Laboratory Assistant II	Z33	Z24	27,586.08	35,646.48
Laboratory Attendant	Z38	Z30	23,242.68	30,192.12
Laboratory Attendant/Cleaner/ Driver	Z38	Z30	23,242.68	30,192.12
Laboratory Technician	Z23	Z17	36,644.64	42,633.60
Laboratory Technologist	Z16	Z6	43,792.20	58,585.92
Labour Economist	Z10	Z3	52,371.00	63,874.32
Labour Officer I	Z13	Z8	47,918.88	55,339.08
Labour Officer II	Z23	Z14	36,644.64	46,434.84
Land Surveyor	Z10	Z1	52,371.00	68,510.64
Laundry Attendant	Z38	Z36	23,242.68	24,980.04
Laundry Driver	Z38	Z34	23,242.68	26,717.40
Laundry Operator	Z38	Z34	23,242.68	26,717.40
Laundry Superintendent	Z27	Z20	32,865.84	39,639.12
Laundry Superintendent	Z23	Z17	36,644.64	42,633.60
Laundry Supervisor	Z33	Z24	27,586.08	35,646.48
Laundry Worker	Z38	Z36	23,242.68	24,980.04
Leading Fire Officer	P20	P17	48,278.64	52,047.12
Legal Assistant	Z23	Z17	36,644.64	42,633.60
Legal Officer	Z3	Z1	63,874.32	68,510.64
Legal Secretary	Z16	Z11	43,792.20	50,886.96
Letter Press Operator	Z23	Z17	36,644.64	42,633.60
Librarian	Z10	Z3	52,371.00	63,874.32
Library Assistant I	Z16	Z11	43,792.20	50,886.96
Library Assistant II	Z23	Z17	36,644.64	42,633.60
Library Assistant III	Z38	Z24	23,242.68	35,646.48
Library Attendant	Z38	Z36	23,242.68	24,980.04

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Licensing Officer	Z16	Z8	43,792.20	55,339.08
Linen Keeper	Z33	Z24	27,586.08	35,646.48
Linen Supervisor	Z27	Z20	32,865.84	39,639.12
Lounge Attendant (V.I.P Lounge)	Z16	Z11	43,792.20	50,886.96
Machine Operator	Z38	Z24	23,242.68	35,646.48
Machine Operator, Printing	Z33	Z24	27,586.08	35,646.48
Machine Supervisor	Z16	Z11	43,792.20	50,886.96
Magistrate	S5	S4	98,087.04	109,114.08
Maid	Z38		23,242.68	
Maid/Messenger	Z38	Z30	23,242.67	30,192.12
Maintenance Officer	Z16	Z11	43,792.20	50,886.96
Maintenance Supervisor	Z10	Z3	52,371.00	63,874.32
Maintenance Supervisor I	Z10	Z3	52,371.00	63,874.32
Maintenance Supervisor II	Z16	Z11	43,792.20	50,886.96
Maintenance Supervisor III	Z23	Z17	36,644.64	42,633.60
Maintenance Supervisor, Plumbing	Z10	Z3	52,371.00	63,874.32
Maintenance Technician	Z23	Z14	36,644.64	46,434.84
Maintenance Technician	Z23	Z17	36,644.64	42,633.60
Maintenance Technician I	Z16	Z11	43,792.20	50,886.96
Maintenance Technician II	Z23	Z14	36,644.64	46,434.84
Maintenance Technician II (Electrical)	Z23	Z14	36,644.64	46,434.84
Maintenance Technician III	Z33	Z24	27,586.08	35,646.48
Male Nurse	Z23	Z11	36,644.64	50,886.96
Management Analyst	Z16	Z8	43,792.20	55,339.08
Management Development Officer	Z6	Z1	58,585.92	68,510.64
Manager (V.I.P. Lounge)	Z16	Z11	43,792.20	45,886.96
Manager, Human Resources	S5		98,087.04	
Manager, Information Systems	S6		88,182.48	
Manager, Information Systems	S7		81,575.04	
Manager, Markets	S6		72,248.52	
Manager, Public Investment Unit	S3		121,349.76	
Manager, School Meals Dept.	S5		98,087.04	
Marine Biologist I	Z6	Z1	58,585.92	68,510.64
Marine Biologist II	Z14	Z1	46,434.84	68,510.64
Marketing Officer	Z16	Z11	43,792.20	50,886.96
Marketing Research Officer	Z6	Z1	58,585.92	68,510.64
Marshal I	Z23	Z17	36,644.64	42,633.60
Marshall II	Z27	Z20	32,865.84	39,639.12

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		\$	\$
Matron, G.I. Schools	Z13	Z8	47,918.88	55,339.08
Matron, Q.E.H	S7		81,575.04	
Mechanic, Govt. Print. Dept.	Z23	Z17	36,644.64	42,633.60
Medical Equipment Engineer	Z6	Z1	58,585.95	68,510.64
Medical Librarian	Z10	Z3	52,371.00	63,874.32
Medical Officer of Health	S5	S4	98,087.04	109,114.08
Medical Records Clerk I	Z23	Z17	36,644.64	42,633.60
Medical Records Clerk II	Z38	Z24	23,242.68	35,646.48
Medical Records Officer	Z16	Z11	43,792.20	50,886.96
Medical Secretary I	Z23	Z17	36,644.64	42,633.60
Medical Secretary II	Z38	Z24	23,242.68	35,646.48
Medical Social Worker I	Z16	Z6	43,792.20	58,585.92
Medical Social Worker II	Z23	Z17	36,644.64	42,633.60
Messenger	Z38	Z30	23,242.68	30,192.12
Meteorological Assistant I	Z23	Z14	36,644.64	46,434.84
Meteorological Assistant II	Z33	Z24	27,586.08	35,646.48
Meteorologist I	Z6	Z1	58,585.92	68,510.64
Meteorologist II	Z10	Z3	52,371.00	63,874.32
Microbiologist I (Non-Medical)	S8		75,518.76	
Microbiologist II (Non-Medical)	Z10	Z1	52,371.00	68,510.64
Microbiologist (Medical)	S5	S4	98,087.04	109,114.08
	S3	S2	121,349.76	135,023.64
Network/Systems Administrator	S8		75,518.76	
Nurse	Z23	Z11	36,644.64	50,886.96
Nursery Aide	Z38	Z24	23,242.86	35,646.48
Nursery Supervisor	Z33	Z24	27,586.08	35,644.64
Nursing Assistant I	Z27	Z20	32,865.84	39,639.12
Nursing Assistant II	Z33	Z24	27,586.08	35,646.48
Nursing Officer	Z10	Z6	52,371.00	58,585.92
Nutrition Officer	S8		75,518.76	
Occupational Therapist	Z16	Z8	43,792.20	55,339.08
Occupational Therapy Assistant I	Z27	Z20	32,865.84	39,639.12
Occupational Therapy Assistant II	Z33	Z24	27,586.08	35,646.48
Office Supervisor	Z16	Z11	43,792.20	50,886.96
Officer Instructor, Prisons	P20	P17	48,278.64	52,047.12
Operations Controller	S7		81,575.04	
Operations Supervisor	Z33	Z24	27,586.08	35,646.48
Operations Librarian	Z23	Z17	36,644.64	42,633.60
Operations Officer	Z10	Z6	52,371.00	58,585.92
Operations Officer, Airport	Z10	Z3	52,371.00	63,874.32

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Operations Officer, International Transport	Z10	Z3	52,371.00	63,874.32
Operator	Z38	Z24	23,242.68	35,646.48
Optometrist	S8		75,518.76	
Orderly	Z38	Z24	23,242.68	35,646.48
Orderly Officer, Prisons	P16	P14	53,303.28	55,815.60
Orderly Supervisor	Z33	Z24	27,586.08	35,646.48
Orthoptist	Z16	Z1	43,792.20	68,510.64
Orthopaedic Appliance Technician	Z27	Z20	32,865.84	39,639.12
Paramedic Technician	Z27	Z20	32,865.84	39,639.12
Parliamentary Counsel	S6		88,182.48	
Pensions Officer I	Z10	Z3	52,371.00	63,874.32
Pensions Officer II	Z16	Z1	43,792.20	68,510.64
Perfusionist	Z10	Z6	52,371.00	58,585.92
Perfusionist Aide	Z33	Z24	27,586.08	35,646.48
Permanent Secretary	S1		147,926.28	
Personnel Officer	Z16	Z8	43,792.20	55,339.08
Pesticide Control Inspector	Z23	Z14	36,644.64	46,434.84
Petroleum Officer	Z10	Z1	52,371.00	68,510.64
Pharmacist I	Z10	Z6	52,371.00	58,585.92
Pharmacist II	Z16	Z11	43,792.20	50,886.96
Photographer	Z23	Z17	36,644.64	42,633.60
Physicist I	S8		75,518.76	
Physicist II	Z10	Z1	52,371.00	68,510.64
Physiotherapist	Z16	Z8	43,792.20	55,339.08
Planning Assistant I	Z23	Z14	36,644.64	46,434.84
Planning Assistant II	Z33	Z24	27,586.08	35,646.48
Planning Officer	Z10	Z3	52,371.00	63,874.32
Plant Disease Inspector	Z38	Z24	23,242.68	35,646.48
Plant Disease Supervisor	Z38	Z24	23,242.68	35,646.48
Porter	Z38	Z34	23,242.68	26,717.40
Porter/Cleaner	Z38	Z34	23,242.68	26,717.40
Postal Accountant	Z16	Z8	43,792.20	55,339.08
Postal Clerk	Z38	Z24	23,242.68	35,646.48
Postal Officer	Z38	Z30	23,242.68	30,192.12
Postal Superintendent	Z16	Z11	43,792.20	50,886.96
Postal Superintendent (Philatelic)	Z16	Z11	43,792.20	50,886.96
Postman	Z38	Z30	23,242.68	30,192.12
Postmaster General	S3		121,349.76	
Postmaster/Postmistress, Grade I	Z16	Z11	43,792.20	50,886.96

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Postmaster/Postmistress, Grade II	Z23	Z17	36,644.64	42,633.60
Principal, Nursery, Primary and Composite Schools	S8		75,518.76	
Principal Auditor	S7		81,575.04	
Principal Crown Counsel	S5	S4	98,087.04	109,114.82
Principal Fisheries Assistant	Z10	Z3	52,371.00	63,874.32
Principal Environmental Health Officer	S9		71,025.72	
Principal Grade I	S8		75,518.76	
Principal Grade II	S9		71,025.72	
Principal Inspector	S8		75,518.76	
Principal Legal Assistant	Z10	Z6	52,371.00	58,585.92
Principal Legal Officer	S5	S4	98,087.04	109,114.08
Principal Management Analyst	S6		88,182.48	
Principal Nursing Officer, D. H.	Z5	Z3	60,348.72	63,874.32
Principal Nursing Officer, G.A.	S9		71,025.72	
Principal Nursing Officer, St. Michael	S9		71,025.72	
Principal Nursing Officer, P.H	S7		81,575.04	
Principal Personnel Officer	S6		88,182.48	
Principal Training Officer	S4		109,114.08	
Principal Tutor	S8		75,518.76	
Principal Youth Development Officer	Z5	Z3	60,348.72	63,874.32
Principal, Erdiston College	S4		109,114.08	
Principal, G.I.S.	S7		81,575.04	
Principal, Secondary School	S4		109,114.08	
Principal, S.J.P.P.	S4		109,114.08	
Prison Officer I	P20	P17	48,278.64	52,047.12
Prison Officer II	P36	P21	27,586.08	41,997.84
Private Secretary & A.O.	S5		98,087.04	
Probation Officer I	Z16	Z6	43,792.20	58,585.92
Probation Officer II	Z23	Z17	36,644.64	42,663.60
Professional Accountant	S5		98,087.04	
Programme Co-ordinator	S9		71,025.72	
Programme Counsellor	Z5	Z3	63,348.72	63,874.32
Programme Officer	Z16	Z8	43,792.20	55,339.08
Programme Officer I	Z10	Z3	52,371.00	63,874.32
Programme Officer II	Z16	Z11	43,792.20	50,886.96
Programme Officer I	Z16	Z6	43,792.20	58,585.92

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Programme Officer II	Z23	Z17	36,644.64	42,633.60
Programmer	Z16	Z6	43,792.20	58,585.92
Programmer's Assistant	Z23	Z17	36,644.64	42,633.60
Project Analyst I	Z10	Z3	52,371.00	63,874.32
Project Analyst II	Z16	Z11	43,792.20	58,585.92
Proof Reader I	Z23	Z17	36,644.64	42,633.60
Proof Reader II	Z33	Z24	27,586.08	35,646.48
Property Manager	Z5	Z3	60,348.72	63,874.32
Psychiatric Social Worker I	Z16	Z6	43,792.20	58,585.92
Psychiatric Social Worker II	Z23	Z17	36,644.64	42,633.60
Psychologist	Z6	Z1	58,585.92	68,510.64
Psychotherapist	Z10	Z1	52,371.00	68,510.64
Public Health Assistant	Z33	Z30	27,586.08	30,192.12
Public Health Inspector I	Z16	Z11	43,792.20	50,886.96
Public Health Inspector II	Z23	Z17	36,644.64	42,633.60
Public Health Inspector Trainee	Z33	Z24	27,586.08	35,646.48
Public Counsel	S3		121,349.76	
Public Relations Officer/ Liaison Officer	Z10	Z3	52,371.00	63,874.32
Quality Control Inspector	Z23	Z11	36,644.64	50,886.96
Quality Control Officer	Z23	Z11	36,644.64	50,886.96
Radiographer	Z16	Z11	43,792.20	50,886.96
Radioisotope Technician	Z16	Z6	43,792.20	58,585.92
Receptionist	Z38	Z30	23,242.68	30,192.12
Receptionist/Typist	Z38	Z24	23,242.68	35,646.48
Records Management Officer	Z16	Z11	43,792.20	50,886.96
Records Officer	Z16	Z11	43,792.20	50,886.96
Records Officer II	Z23	Z17	36,644.64	42,633.60
Records Sorter	Z38	Z30	23,242.68	30,192.12
Refrigerator Plant Attendant	Z38	Z30	23,242.68	30,192.12
Registrar	S3		121,349.76	
Registrar, Registration	S1		147,926.28	
Registrar I (Medical)	S7		81,575.04	
Registrar II (Medical)	S8		75,518.76	
Registrar, Cooperatives	S5		98,087.04	
Registrar of Corporate Affairs and Intellectual Property	S3		121,349.76	
Registrar of Titles	S3		121,349.76	
Registration Officer	Z3	Z1	63,874.32	68,510.64
Rehabilitation Officer	Z16	Z11	43,792.20	50,886.96

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Rehabilitative Therapy Technician I	Z23	Z17	36,644.64	42,633.60
Rehabilitative Therapy Technician II	Z27	Z20	32,865.84	39,639.12
Research Economist	S6		88,182.48	
Repair Technician	Z23	Z17	36,644.64	42,633.60
Research Investigator	Z23	Z17	36,644.64	42,633.60
Research Investigator	Z33	Z24	27,586.08	35,646.48
Research Officer I	Z10	Z3	52,371.00	63,874.32
Research Officer II	Z16	Z11	43,792.20	50,886.96
Sales Attendant	Z38	Z24	23,242.68	35,646.48
School Attendance Officer	Z16	Z8	43,792.20	55,339.08
School Meals Assistant	Z38	Z36	23,242.68	24,980.04
School Meals Officer	Z16	Z11	43,792.20	50,886.96
Scientific Officer I	Z6	Z1	58,585.92	68,510.64
Scientific Officer II	Z14	Z1	46,434.84	68,510.64
Seamstress	Z38	Z34	23,242.68	26,717.40
Secretary	Z23	Z17	36,644.64	42,633.60
Secretary to the Cabinet	S1		147,926.28	
Secretary to the Commissions	S6		88,182.42	
Security Guard	Z38	Z30	23,242.68	30,192.12
Security Officer I	Z10	Z6	52,371.00	58,585.92
Security Officer II	Z16	Z11	43,792.20	50,886.96
Security Officer III	Z23	Z17	36,644.64	42,633.60
Senior Immigration Officer	Z10	Z6	52,371.00	58,585.92
Senior Accountant	Z6	Z1	58,585.92	68,510.64
Senior Administrative Officer	S6		88,182.48	
Senior Agricultural Assistant	Z16	Z8	43,792.20	55,339.08
Senior Agricultural Officer	S6		88,182.48	
Senior Airport Security Officer	Z10	Z6	52,371.00	58,585.92
Senior Analyst/Senior Programmer	Z10	Z1	52,371.00	68,510.64
Senior Animal Health Assistant	Z16	Z8	43,792.20	55,339.08
Senior Archives Technical Assistant	Z16	Z11	43,792.20	50,886.96
Senior Archivist	S9		71,025.72	
Senior Auditor	Z6	Z1	58,585.92	68,510.64
Senior Binder	Z27	Z20	32,865.84	39,639.12
Senior Biochemist	S7		81,575.04	
Senior Blood Collecting Technician	Z10	Z6	52,371.00	58,585.92
Senior Budget Analyst	Z6	Z1	58,585.92	68,510.64
Senior Business Dev. Officer	Z6	Z1	58,585.92	68,510.64
Senior Cardiac Technologist	Z5	Z3	60,348.72	63,874.32
Senior Clerk	Z23	Z17	36,644.64	42,633.60

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Senior Community Dev. Officer	Z5	Z3	60,348.72	63,874.32
Senior Compositor	Z23	Z17	36,644.64	42,633.60
Senior Computer Operator	Z16	Z11	43,792.20	50,886.96
Senior Computer Operator, Lands & Surveys	Z10	Z6	52,371.00	58,585.92
Senior Consultant	S5	S4	98,087.04	109,114.08
	S3	S2	121,349.76	135,023.64
Senior Cooperatives Officer	Z10	Z3	52,371.00	63,874.32
Senior Counsellor	Z5	Z3	60,348.72	63,874.32
Senior Crown Counsel	S6		88,182.48	
Senior Customs Guard	Z33	Z24	27,586.08	35,646.48
Senior Data Entry Operator	Z23	Z17	36,644.64	42,633.60
Senior Data Processing Officer	S8		75,518.76	
Senior Dental Officer	S5		98,087.04	
Senior Departmental Aide	Z33	Z24	27,586.08	35,646.48
Senior Dispenser/Pharmacist I	Z10	Z6	52,371.00	58,585.92
Senior Draughtsman	Z16	Z11	43,792.20	50,886.96
Senior Economist	Z6	Z15	8,585.92	68,510.64
Senior Education Officer	S6		88,182.48	
Senior Electronics Engineer/ Senior. Electronics Officer	S5		98,087.04	
Senior Electrical Inspector	Z16	Z11	43,792.20	50,886.96
Senior Electrician	Z27	Z20	32,865.84	39,639.12
Senior Engineer (Civil/Electrical)	S7		81,575.04	
Senior Engineering Asst.(Surveying)	Z10	Z6	52,371.00	58,585.92
Senior Environmental Eng. Asst.	Z5	Z3	60,348.72	63,874.32
Senior Environmental Health Officer	Z5	Z3	60,348.72	63,874.32
Senior Environmental Officer	S6		88,182.48	
Senior Executive Officer	Z10	Z3	52,371.00	63,874.32
Senior Executive Secretary	Z10	Z3	52,371.00	63,874.32
Senior Factory Inspector	Z6	Z1	58,585.92	68,510.64
Senior Field Investigator	Z16	Z11	43,792.20	50,886.96
Senior Fisheries Assistant	Z16	Z11	43,792.20	50,886.96
Senior Fitter	Z27	Z20	32,865.84	39,639.12
Senior Food Service Supervisor	Z23	Z17	36,644.64	42,633.60
Senior Foreign Service Officer	S6		88,182.48	
Senior Foreman	Z16	Z11	43,792.20	50,886.96
Senior Health Planning Officer	Z6	Z1	58,585.92	68,510.64
Senior Health Sister/ Senior Nursing Officer (P.H)	Z5	Z3	60,348.72	63,874.32

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Senior House Officer	Z3	Z1	63,874.32	68,510.64
Senior Housing Planner	Z6	Z1	58,585.92	68,510.64
Senior Immigration Officer	Z10	Z6	52,371.00	58,585.92
Senior Information Officer	S8		75,518.76	
Senior Information Officer	S9		71,025.72	
Senior Inspector	Z6	Z1	58,585.92	68,510.64
Senior Inspector of Postmen	Z23	Z17	36,644.64	42,633.60
Senior Inspector (Price Control)	Z23	Z17	36,644.64	42,633.60
Senior Instructor/Instructress, G.I.S.	Z23	Z17	36,644.64	42,633.60
Senior Internal Auditor	Z6	Z1	58,585.92	68,510.64
Senior Laboratory Assistant	Z16	Z8	43,792.20	55,339.08
Senior Laboratory Technologist	Z5	Z3	60,348.72	63,874.32
Senior Labour Officer	Z6	Z1	58,585.92	68,510.64
Senior Laundry Worker	Z38	Z34	23,242.68	26,717.40
Senior Legal Assistant	Z16	Z11	43,792.20	50,886.96
Senior Legal Officer	S6		88,182.48	
Senior Librarian	S9		71,025.72	
Senior Machine Operator	Z23	Z17	36,644.64	42,633.60
Senior Machine Operator	Z27	Z20	32,865.84	39,639.12
Senior Machinist	Z27	Z20	32,865.84	39,639.12
Senior Maintenance Technician	Z10	Z6	52,371.00	58,585.92
Senior Maintenance Technician	Z13	Z8	47,918.88	55,339.08
Senior Management Development Officer	S6		88,182.48	
Senior Marshal	Z16	Z11	43,792.20	50,886.96
Senior Mechanic	Z27	Z20	32,865.84	39,639.12
Senior Mechanical Engineer	S5		98,087.04	
Senior Medical Officer of Health	S3		121,349.76	
Senior Medical Records Officer	Z10	Z6	52,371.00	58,585.92
Senior Medical Social Worker	Z5	Z3	60,348.72	63,874.32
Senior Messenger	Z33	Z24	27,586.08	35,646.48
Senior Meteorological Assistant	Z13	Z8	47,918.88	55,339.08
Senior Meteorologist	S8		75,518.76	
Senior Nursing Officer	Z5	Z3	60,348.72	63,874.32
Senior Orderly Supervisor	Z23	Z17	36,644.64	42,633.60
Senior Parliamentary Counsel	S5	S4	98,087.04	109,114.08
Senior Personnel Officer	Z6	Z1	58,585.92	68,510.64
Senior Photographer	Z16	Z11	43,792.20	50,886.96
Senior Physiotherapist	Z10	Z6	52,371.00	58,585.92
Senior Planning Officer	Z6	Z1	58,585.92	68,510.64

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		\$	\$
Senior Planning Assistant	Z16	Z8	43,792.20	55,339.08
Senior Postal Accountant	Z6	Z1	58,585.92	68,510.64
Senior Postal Superintendent	Z10	Z6	52,371.00	58,585.92
Senior Postman	Z33	Z24	23,242.68	35,646.48
Senior Price Control Officer	S8		75,518.76	
Senior Probation Officer	Z5	Z3	60,348.72	63,874.32
Senior Programmer	Z10	Z1	52,371.00	68,510.64
Senior Project Analyst	Z6	Z1	58,585.92	68,510.64
Senior Property Manager	S7		81,575.04	
Senior Psychiatric Social Worker	Z5	Z3	60,348.72	63,874.32
Senior Psychologist	S7		81,575.04	
Senior Radiographer	Z5	Z3	60,348.72	63,874.32
Senior Records Sorter	Z33	Z24	27,586.08	35,646.48
Senior Registrar	S6	S5	88,182.52	98,087.04
Senior Registration Officer	S6		88,182.48	
Senior Research Analyst	S5		98,087.04	
Senior Research Officer	Z6	Z1	58,585.92	68,510.64
Senior School Attendance Officer	Z10	Z6	52,371.00	58,585.92
Senior Seamstress	Z33	Z24	27,586.08	35,646.48
Senior Security Guard	Z33	Z24	27,586.08	35,646.48
Senior Security Officer	Z6	Z1	58,585.92	68,510.64
Senior Sister	Z5	Z3	60,348.72	63,874.32
Senior Statistician	Z6	Z1	58,585.92	68,510.64
Senior Storekeeper	Z23	Z17	36,644.64	42,633.60
Senior Superintendent, Police	P4		88,182.48	
Senior Superintendent of Works (Electrical/Mechanical)	Z10	Z6	52,371.00	58,585.92
Senior Supervisor	Z16	Z11	43,792.20	50,886.96
Senior Supply Officer	Z6	Z1	58,585.92	68,510.64
Senior Surveyor	S7		81,575.04	
Senior Systems Analyst	S8		75,518.76	
Senior Technical Assistant	Z16	Z11	43,792.20	50,886.96
Senior Technical Officer	S6		88,182.48	
Senior Technical Officer	S7		81,575.04	
Senior Technical Officer	Z10	Z6	52,371.00	58,585.92
Senior Technician	Z10	Z6	52,371.00	58,585.92
Senior Telecommunications Officer	Z6	Z1	58,585.92	68,510.64
Senior Telephone Operator	Z27	Z20	32,865.84	39,639.12
Senior Testing Officer	Z10	Z6	52,371.00	58,585.92
Senior Tourism Development				

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Officer	S8		75,518.76	
Senior Town Planner	S8		75,518.76	
Senior Traffic Warden	Z33		27,586.08	
Senior Training Officer	Z6	Z1	58,585.92	68,510.64
Senior Transport Inspector	Z23	Z14	36,644.64	46,434.84
Senior Tutor, Erdiston College	S7		81,575.04	
Senior Tutor, Hospitals	S9		71,025.72	
Senior Vehicle Examiner	Z10	Z6	52,371.00	58,585.92
Senior Veterinary Officer	S5		98,087.04	
Senior Welder	Z27	Z20	56,823.12	39,639.12
Senior Welfare Officer	Z5	Z3	60,348.72	63,874.32
Senior Well Inspector	Z10	Z6	52,371.00	58,585.92
Senior Youth Development Officer	Z10	Z6	52,371.00	58,585.92
Sergeant, Police	P20	P17	46,199.76	52,047.12
Sewing Mistress	Z27	Z20	32,865.84	39,639.12
Server	Z38		23,242.68	
Shipping Superintendent	Z10	Z6	52,371.00	58,585.92
Shorthand Writer	Z16	Z11	43,792.20	50,886.96
Sister	Z10	Z6	52,371.00	58,585.92
Social Worker I	Z16	Z6	43,792.20	58,585.92
Social Worker II	Z23	Z17	36,644.64	42,633.60
Software Instructor	Z23	Z17	36,644.64	42,633.60
Solicitor General	S1		147,926.28	
Special Grade Teacher	Z22	Z5	37,642.80	60,348.72
Special Needs Educator	Z15	Z2	44,950.80	66,192.48
Special Nurse I	Z23	Z17	36,644.64	42,633.60
Special Nurse II	Z27	Z20	32,865.84	39,639.12
Speech Therapist	Z10	Z1	52,371.00	68,510.64
Staff Development Officer	Z5	Z3	60,348.72	63,874.32
Staff Nurse	Z23	Z11	36,644.64	50,886.96
Station Foreman	Z33	Z24	27,586.08	35,646.48
Station Officer, Fire Service	P13	P10	57,071.76	61,303.44
Station Sergeant, Police	P16	P14	53,303.28	55,815.60
Statistical Assistant	Z23	Z17	36,644.64	42,633.60
Statistician I	Z10	Z3	52,371.00	63,874.32
Statistician II	Z16	Z11	43,792.20	50,886.96
Stenographer/Typist	Z38	Z24	23,242.68	35,646.48
Steward	Z23	Z17	36,644.64	42,633.60
Storekeeper	Z33	Z24	27,586.08	35,646.48
Sub Officer, Fire Service	P16	P14	53,303.28	55,815.60

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Superintendent, Prisons	P3		98,087.04	
Superintendent of Works	Z16	Z11	43,792.20	50,886.96
Superintendent, Markets	Z10	Z3	52,371.00	63,874.32
Superintendent, Police	P6	P5	71,026.20	77,906.76
Supervising Valuer	S8		75,518.76	
Supervisor Investigator	Z23	Z17	36,644.64	42,633.60
Supervisor of Insurance and Pensions	S3		121,349.76	
Supervisor, Govt. Industrial Schools	Z33	Z24	27,586.08	35,646.48
Supervisor, Markets	Z23	Z17	36,644.64	42,633.60
Supervisor, Microfilming & Binding	Z5	Z3	60,348.72	63,874.32
Supervisor, School Meals	Z30	Z28	30,192.12	31,974.60
Supervisor, Seed Store	Z16	Z11	43,792.20	50,886.96
Supervisor, St. Andrew Children's Home	Z10	Z3	52,371.00	63,874.32
Supplies Assistant	Z23	Z17	36,644.64	42,633.60
Supplies Assistant	Z38	Z30	23,242.68	30,192.12
Supply Inventory Officer	Z16	Z11	43,792.20	50,886.96
Supply Officer	Z16	Z11	43,792.20	50,886.96
Survey Assistant	Z38	Z24	23,242.68	35,646.48
Systems Administrator	S9		71,025.72	
Systems/Database Administrator	S9		71,025.72	
Systems/Network Administrator	S9		71,025.72	
Systems Network Administrator NIS	S7		81,575.04	
Systems Analyst	Z10	Z1	52,371.00	68,510.64
Systems Analyst/Programmer	Z6	Z1	58,585.92	68,510.64
Systems Analyst/Senior Programmer	Z10	Z1	52,371.00	68,510.64
Tax Officer	Z23	Z17	36,644.64	42,633.60
Tax Relief Investigator	Z16	Z11	43,792.20	50,886.96
Teacher	Z36	Z24	24,980.04	35,646.48
Teacher's Aide	Z38	Z30	23,242.68	30,192.12
Technical Assistant	Z23	Z14	36,644.64	46,434.84
Technical Assistant	Z23	Z17	36,644.64	42,633.60
Technical Assistant I	Z23	Z17	36,644.64	42,633.60
Technical Assistant II	Z27	Z20	32,865.84	39,639.12
Technical Assistant III	Z33	Z24	27,586.08	35,646.48
Technical Assistant IV	Z38	Z30	23,242.68	30,192.12
Technical Director	S4		109,114.08	
Technical/Network Support Specialist	S9		71,025.72	

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Technical Officer	S7		81,575.04	
Technical Officer	Z6	Z1	58,585.92	68,510.64
Technical Officer I	Z6	Z1	58,585.92	68,510.64
Technical Officer II	Z10	Z6	52,371.00	58,585.92
Technical Operator (Radio)	Z16	Z11	43,792.20	50,886.96
Technical Storekeeper	Z27	Z20	32,865.84	39,639.12
Technician I	Z16	Z11	43,792.20	50,886.96
Technician I	Z23	Z17	36,644.64	42,633.60
Technician II	Z23	Z17	36,644.64	42,633.60
Technician II, M.E.C.	Z23	Z14	36,644.64	46,434.84
Technician II/Technical Assistant	Z23	Z17	36,644.64	42,633.60
Telecommunications Officer I	Z10	Z6	52,371.00	58,585.92
Telecommunications Officer II	Z16	Z11	43,792.20	50,886.96
Telecommunications Officer III	Z23	Z14	36,644.64	46,434.84
Telephone Operator	Z38	Z30	23,242.68	30,192.12
Telephone Operator/Receptionist	Z38	Z30	23,242.68	30,192.12
Terrier Officer	Z23	Z17	36,644.64	42,633.60
Testing Officer	Z16	Z11	43,792.20	50,886.96
Theatre Manager	Z5	Z3	60,348.72	63,874.32
Therapeutic Dietician	Z16	Z6	43,792.20	58,585.92
Therapy Assistant I	Z27	Z20	32,865.84	39,639.12
Therapy Assistant II	Z33	Z24	27,586.08	35,646.48
Tourism Development Officer I	Z6	Z1	58,585.92	68,510.64
Tourism Development Officer II	Z16	Z8	43,792.20	55,339.08
Town Planner	Z10	Z1	52,371.00	68,510.64
Traffic Superintendent	Z10	Z6	52,371.00	58,585.92
Traffic Warden	Z38		23,242.68	
Trained Teacher	Z22	Z10	37,642.80	52,371.00
Trainee Cardiac Technician	Z38	Z24	23,242.68	35,646.48
Trainee Cyto-Technologist	Z38	Z24	23,242.68	35,646.48
Trainee Data Processing Manager	Z16	Z11	43,792.20	50,886.96
Trainee Dental Auxiliary	Z38	Z24	23,242.68	35,646.42
Trainee Dental Hygienist	Z38	Z24	23,242.68	35,646.42
Trainee Draughtsman	Z38	Z24	23,242.68	35,646.42
Trainee Laboratory Technician	Z38	Z24	23,242.68	35,646.42
Trainee Pharmacist	Z38	Z24	23,242.68	35,646.42
Trainee Property Manager	Z16	Z11	35,879.52	41,692.56

SALARY SCALE

<i>Post</i>	<i>Code</i>		<i>Salary Scale</i>	
	<i>No.</i>		<i>\$</i>	<i>\$</i>
Transport Foreman	Z23	Z17	36,644.64	42,633.60
Transport Inspector	Z27	Z20	32,865.84	39,639.12
Transport Planner/Administrative Officer	S6		88,182.48	
Tutor, Erdiston College	S8		75,518.76	
Tutor, Hospitals	Z5	Z3	60,348.72	63,874.32
Valuer I	Z6	Z1	58,585.92	68,510.64
Valuer II	Z16	Z6	43,792.20	58,585.92
Vault Attendant	Z38	Z30	23,242.68	30,192.12
Vehicle Examiner	Z16	Z11	43,792.20	50,886.96
Veterinary Laboratory Technician	Z23	Z17	36,644.64	42,633.60
Veterinary Lab. Technologist	Z16	Z6	43,792.20	58,585.92
Veterinary Officer	S9		71,025.72	
Veterinary Pathologist	S6		88,182.48	
Vice Principal, G.I. Schools	S9		71,025.72	
Ward Clerk	Z38	Z24	23,242.68	35,646.42
Warden	Z38	Z30	19,043.16	24,736.92
Warden, Nurses Home	Z33	Z24	23,242.68	30,192.12
Water Quality Technician	Z13	Z8	47,918.88	55,339.08
Welfare Officer I	Z16	Z6	43,792.20	58,585.92
Welfare Officer II	Z23	Z17	36,644.64	42,633.60
Works Supervisor	Z23	Z17	36,644.64	42,633.60
Workshop Foreman	Z23	Z17	36,644.64	42,633.60
Workshop Manager	S9		71,025.72	
Yard Superintendent	Z33	Z24	27,586.08	35,646.48
Youth Commissioner I	Z16	Z11	43,792.20	50,886.96
Youth Commissioner II	Z23	Z17	36,644.64	42,633.60
Youth Development Officer	S8		75,518.76	
Youth Enterprise Officer	Z10	Z1	52,371.00	68,510.64
Youth Project Coordinator	Z16	Z11	43,792.20	50,886.96

Appendix C

ALLOCATION OF STAFF IN THE GENERAL SERVICE

Ministry/Department	Senior Accountant	Senior Executive Officer	Executive Officer	Accountant	Assistant Accountant	Senior Clerk	Clerical Officer	Secretary/ Executive Secretary	Stenographer/ Typist	Telephone Operator	Telephone Operator/ Receptionist	Driver Messenger/ Messenger	Total
Ministry of Agriculture	1		2	1	2	2	19	3	12	1		3	46
Meteorological Service						1			1			1	3
Soil Conservation Unit				1	1		5		1			1	9
Attorney General	1		1	1	1	1	10	3	8		2	2	30
Legal												1	1
Ministry of Labour and Immigration	1		1	1	1	1	15	2	4		1	1	28
Labour Department						2	11	1	3			2	19
Ministry of Civil Service				1	1	1	4	1	2		1	1	12
Personnel Administration Division					1	3	16	2	13		1	1	37
Ministry of Community Development & Culture					1		2	2				1	6
Ministry of Economic Affairs, Empowerment, Innovation, Trade, Industry & Commerce													
Economic Affairs					1	1	3	1	1			1	8
Empowerment, Innovation, Trade, Industry & Commerce			1	1	1	1	5	4	6		1	2	22
Department of Commerce and Consumer Affairs						2	6		2			1	11
Ministry of Education and Human Resources	1	2	3	1	3	4	46	4	15	2		3	84
Audio Visual Aids						1	2		3			1	7
School Meals	1	1	3		1	3	7		2			1	19
Ministry of Youth, Family & Sports													
Division of Youth Affairs							3		1			1	5
HIV/AIDS Commission	1			1			2	1	1			1	7
Barbados Youth Service			1									1	2
Ministry of Environment, Water Resources & Drainage				1	1	1	4	2	3			1	13
Ministry of Finance, Investment, Telecommunications & Energy													
Finance	1	1		1	1	2	12	2	5				25
Land Tax	1		1	4	4	3	26	1	6		1	2	49
Treasury	4		1	7	9	1	34	1	2	1		2	62
Customs	1		1	1	1	1	150	1	3		1	4	164
VAT Unit			1	1	1	1	15	1	1	1		1	23
Inland Revenue	1		1	3	8	2	34	1	5			2	57
Energy				1		1	2	2	1			1	8
Ministry of Foreign Affairs & Foreign Trade													
Total Carried Forward	14	4	17	27	39	35	433	35	101	5	8	39	757

Appendix C

ALLOCATION OF STAFF IN THE GENERAL SERVICE

Ministry/Department	Senior Accountant	Senior Executive Officer	Executive Officer	Accountant	Assistant Accountant	Senior Clerk	Clerical Officer	Secretary/ Executive Secretary	Stenographer/ Typist	Telephone Operator	Telephone Operator/ Receptionist	Driver Messenger/ Messenger	Total
Total Brought Forward	14	4	17	27	39	35	433	35	101	5	8	39	757
Foreign Affairs	1	1	9	3	1	1	6	12	8		1	3	46
Foreign Trade						1	2	2	2			1	8
Ministry of International Business & International Transport													
International Business				1	1	1	6	1	1		1	1	13
International Transport				1		1	6	2	9			2	21
Ministry of Health	1		53	1	2	2	14	4	10	1		5	93
Health Centres and Polyclinic			1			8	11		5		7	9	41
District Hospital, Outpatient Drug Service			1			2	9		1			1	14
Mental Hospital		1		1	1	1	4	1	2	3		1	15
National Nutrition			1				1		1			1	4
HIV/AIDS			1										1
Ministry of Home Affairs			1	1	1	1	6	2	2		1	1	16
Department of Emergency Management					1			1				1	3
Ministry of Housing and Lands													
Housing and Lands				1	1	1	7	4	4	1	1	1	21
Prime Minister's Office	1		1				3	7	2	2		4	20
Cabinet Office		2	1	1		1	4	1	2				12
Defence and Security			1	1	1	1	3	1	2			1	11
Ministry of Transport and Electrical Engineering	1		1	3	6	1	61	3	12	1	1	4	94
Licensing Authority			1	1	2		34						38
Ministry of Social Care, Counstituency Empower	1				1		4	3	2			1	12
Ministry of Tourism	1		1	1	1	1	3	2	4		1	1	16
Analytical Services						1					1	1	3
Archives						1	1						2
Audit							15	1	1			2	19
Central Purchasing	1			1	2	4	12	1	2			1	24
Coastal Zone Management			1	1			2	1				1	6
Community Development					1		2		2				5
Co-operatives							2		2				4
Corporate Affairs and Data Processing					1	1	7	1	2			1	13
Electoral Department		1	1		1	1	9	1	3			2	19
Environmental Protection						1	3	1	1				6
Fire Service		1	1	1	1	1	4	1	1				11
Total Carried Forward	7	6	76	20	26	35	264	55	88	8	15	49	1,406

Appendix C

ALLOCATION OF STAFF IN THE GENERAL SERVICE

Ministry/Department	Senior Accountant	Senior Executive Officer	Executive Officer	Accountant	Assistant Accountant	Senior Clerk	Clerical Officer	Secretary/ Executive Secretary	Stenographer/ Typist	Telephone Operator	Telephone Operator/ Receptionist	Driver Messenger/ Messenger	Total
Total Carried Forward	7	6	76	20	26	35	264	55	88	8	15	49	1,406
Forensic Centre					1								1
Gender Affairs Bureau							1	1					2
Government Industrial Schools			1				1		1			1	4
Government Information Service			1			1	2		3			1	8
Government Printing					1		5					1	7
Immigration			1	1	1	1	4	1	3		1	1	14
Judiciary							34		11			5	50
Lands and Surveys							2		1			1	4
Land Registry			1	1	1	1	7		6			1	18
Land Adjudication									2				2
Markets							2					1	3
National Council for Science and Technology									1				1
National Disability Unit			1		1			1	1			1	5
Natural Heritage					1				1				2
National Insurance			10		2	22	115	1	5	1	2	2	160
National Library Service			1		1		1		2			2	7
Ombudsman			1					1				1	3
Office of Public Sector									1				1
Police				1	2	1	25	1	10	12		2	54
Regional Police					1		1	1				2	5
Post Office								1	6			2	9
Prisons			1	1	1	1	5	1	1				11
Probation							1	1	2			1	5
Public Prosecution									1				1
Registration				1	2		28		8	3		3	45
Statistical Services						1	23	1	2			2	29
Telecommunication Services							2	1					3
Town Planning			1		1	1	10	1	6		1	1	22
Training		1	1	1	1	1	4	1	2		1	1	14
Welfare	1		1	1	1	1	12	1	4			4	26
Total	1	1	21	7	18	31	285	15	80	16	5	36	1,922

Appendix D

HEAD 32 – MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE

	*Representation Allowance
BD\$	
HIGH COMMISSION IN THE UNITED KINGDOM	
High Commissioner	98,176
Deputy High Commissioner	133,140
Minister/Counsellor	185,420
First Secretary	59,552
Accountant	127,916
Secretary	178,792
EMBASSY AT WASHINGTON	
Ambassador	233,100
Commercial Counsellor	154,570
Minister/Counsellor	164,486
First Secretary	253,538
First Secretary	129,662
Executive Officer	198,714
Executive Secretary...	123,672
Defence Attaché...	214,056
PERMANENT MISSION TO THE UNITED NATIONS	
Permanent Representative	98,474
Deputy Permanent Representative	113,382
First Secretary (1)	241,638
First Secretary (2)	169,720
Secretary	101,672
EMBASSY AT CARACAS	
Ambassador	135,400
Second Secretary	107,412
Secretary	148,798
HIGH COMMISSION IN CANADA	
High Commissioner	92,864
Counsellor	80,280
First Secretary	99,324
EMBASSY AT BRUSSELS	
Ambassador	191,822
Counsellor	170,441
First Secretary	128,089
Executive Officer	121,725
Secretary	105,496

Appendix D

HEAD 32 – MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE

	*Representation Allowance
BD\$	
CONSULATE-GENERAL AT TORONTO	
Consul-General	97,922
Consul	119,150
CONSULATE-GENERAL AT New York	
Consul-General	68,932
Consul	189,450
Accountant	141,672
CONSULATE-GENERAL AT MIAMI	
Consul-General	68,932
Deputy Consul-General	182,056
Consul	109,652
Vice-Consul	78,872
Secretary	91,482
PERMANENT MISSION TO UNITED NATIONS AT GENEVA	
Permanent Representative	197,988
Deputy Permanent Representative	308,388
Counsellor (Intl Trade)	219,742
Counsellor (Legal)	291,746
Foreign Service Officer I	160,656
Foreign Service Officer II	158,892
Executive Officer	
EMBASSY AT BRAZIL	
Ambassador	79,800
Foreign Service Officer I	129,662
Executive Officer	125,672
EMBASSY AT CHINA	
Ambassador	98,474
Senior Foreign Service Officer	229,412
Foreign Service Officer I	135,662
Secretary	131,672
Executive Officer	131,672
EMBASSY AT CUBA	
Ambassador	98,474
Senior Foreign Service Officer	158,840
Foreign Service Officer II	125,672
Executive Officer	125,672

Note: * Representation, Education and Housing Allowances

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