

DRAFT



# BARBADOS

# ESTIMATES

## 2026-2027

Estimated Current Revenue	...	...	...	4,395,536,769
Estimated Total Expenditure	...	...	...	6,138,584,854
Estimated Excess of Total Expenditure over Current Revenue				1,743,048,085
<i>Approved by Cabinet</i>	...	...	...	<i>February 24, 2026</i>
<i>Laid in the House of Assembly</i>	...	...	...	<i>February 24, 2026</i>

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**BARBADOS**

**ESTIMATES**

**2026-2027**

**REVENUE AND EXPENDITURE**

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Appendix A

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Appendix D

Appendix E



## INTRODUCTION

### **Purpose of the Estimates**

The 2026-2027 Estimates set out the details of the operating and capital spending requirements of Ministries for the fiscal year commencing April 1, 2026. These Estimates constitute the Government's formal request to Parliament for approval of the amounts required in support of budgetary spending sought through Appropriation Bills.

### **Estimates Accounting Policies**

In order for the Budgetary information to be consistent with the accounts recorded during the transition from the cash to the accrual basis of accounting, it is necessary that the Estimates of Revenue and Expenditure be prepared on a similar basis. Consequently, from financial year 2007 - 2008 the Estimates of Revenue and Expenditure were prepared on an accrual basis, comprising both cash and non-cash transactions.

### **Format of The Estimates**

The Estimates for each Ministry consist of Programs and Sub-programs, categorized as Non-Statutory Recurrent Expenditure, Non-Statutory Capital Expenditure and Statutory Expenditure.

Non-statutory recurrent expenditure relates to the recurrent expenditure of the ministry and/or department as it carries out its normal operating activities. Under this category of expenditure provision is made for Depreciation and Bad Debt Expenses. Non-statutory capital expenditure refers to the acquisition costs of capital assets in excess of \$3,000 intended for use by the ministry/department over multiple financial periods, and transfer payments to be used for the purchase of capital items.

Under these categories the spending plans will be further classified by Standard Accounts e.g. Personal Emoluments, Supplies and Materials, Transfers, Maintenance of Property, etc.

Statutory Appropriations are shown separately in the Estimates and are added to the amounts to be voted to produce the Total Estimates for each Ministry/Department. Statutory Appropriations are expenditures pursuant to specific legislative authority.

### **Presentation Changes**

The layout of the Estimates was changed from 2007-2008. Changes include re-organisation of the Estimates tables, inclusion of projected accrual based financial statements with projected cash flows and new labeling of tables in keeping with the newly designed Chart of Accounts.

The overall content and underlying structure of the Estimates have, however, remained unchanged. Some data have been re-ordered to improve the flow of information.

Statutory amounts are shown separately following the amounts to be voted. Details of these statutory amounts are also reflected on the Standard Accounts and Item pages.

Projected spending on Assets, Liabilities, and non-cash items has also been identified in the new presentation of the Estimates.

## **Terms and Definitions Used**

### **Standard Account Codes**

The Standard Account Codes represent the level at which expenditure is forecast for the fiscal year. The amounts appropriated at this level cannot be exceeded except with Parliamentary approval. The Standard Account Codes are described below. These descriptions are intended to serve as brief outlines and should not be seen as exhaustive.

- **Personal Emoluments**  
Includes salaries and wages, overtime and other remuneration paid to staff, Members of Parliament and special allowances to employees including telephone and commuted travel.
  
- **Employer Contributions**  
Includes government's contribution to the National Insurance Scheme, Pensions, Workplace Safety benefits and other employee benefit plans.
  
- **Transfer payments**  
Includes grants, subsidies, assistance to individuals and non-profit organizations.
  
- **Supplies and materials**  
Includes the purchase of materials, supplies, furniture, machinery and equipment costing less than the capitalization threshold of \$3,000.
  
- **Transportation costs**  
Includes reimbursable travel costs to officers who travelled on government business, cost of relocation of offices, and baggage expenses.

## **Assets and Liabilities**

Assets and Liabilities are balance sheet accounts. These items will also require an Appropriation in the Estimates for the amount to be expended in the year in which the acquisition of the asset occurs. Categories of assets and liabilities include the following:

### **Assets**

- ***Loans and Investments***

Includes payments to debtors under loan agreements and investment in the shares of Crown Corporations or other entities.

- ***Prepaid Expenses***

Includes payments in advance of receiving goods or services and will be recorded in a non-asset account in a future fiscal year.

- ***Capital Assets***

Includes acquisition of land, acquisition and construction of buildings, machinery, equipment and vehicles with a cost greater than \$3,000.

### **Depreciation**

The annual expense associated with the allocation of the carrying value of an asset over its service life.

### ***Liabilities***

- ***Amortization payments***

This relate to principal payments included in government's debt servicing costs.

- ***Lease payments on capital leases***

Servicing of Lease Agreements on long-term capital leases.



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**MEMORANDUM**

**OF**

**ESTIMATES**

**2026 – 2027**

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## REVIEW OF ESTIMATES FOR FISCAL YEAR 2025-2026

### Approved Estimates of Revenue and Expenditure for 2025-2026

The Estimates of Central Government revenue and expenditure for fiscal year 2025-2026 as approved by Parliament on March 30<sup>th</sup>, 2025 were as follows in Table 1.

### Revised Estimates of Revenue and Expenditure for 2025-2026

The Revised Estimates of Central Government revenue and expenditure for fiscal year 2025-2026 are as follows in Table 2.

Current Revenue collected to December 31, 2025 decreased by 0.5% from current revenue for the same period in fiscal year 2024-2025.

Current Expenditure to December 31, 2025 increased by 6.6% over current expenditure for the same period in fiscal year 2024-2025.

Capital Expenditure at December 31, 2025 increased by 43.4% from capital expenditure for the same period in fiscal year 2024-2025.

### Estimates of the Financing of the Budget Deficit for 2025-2026

Estimates of the financing of the Central Government deficit in fiscal year 2025-2026 are as follows in Table 3.

**Table 1 – APPROVED ESTIMATES OF REVENUE AND EXPENDITURE 2025-2026**

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	\$	\$
Current Revenue	3,980,678,646	
Current Expenditure	3,568,773,803	
Current Account Balance		411,904,843
Capital Expenditure	543,045,663	
Overall Balance		(131,140,820)

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**TABLE 2 – REVISED ESTIMATES OF REVENUE AND EXPENDITURE 2025-2026  
(Excludes Post Office)**

	(\$M)	(\$M)
Actual Current Revenue April 2025 to December 2025	2,895.5	
Projected Current Revenue January 2026 - March 2026	960.5	
Projected Total Current Revenue for 2025-2026		3,856.0
Actual Current Expenditure April 2025 to December 2025	2,559.5	
Projected Current Expenditure January 2026 - March 2026	859.5	
Projected Total Current Expenditure for 2025-2026		3,419.0
Projected Current Account Balance	437.0	
Actual Capital Expenditure April 2025 to December 2025	379.7	
Projected Capital Expenditure January 2026 - March, 2026	141.1	
Projected Total Capital Expenditure for 2024-2025		520.8
Projected Total Current and Capital Expenditure for 2025-2026		3,939.8
Projected Overall Fiscal Balance	-83.8	
Projected Overall Fiscal Balance on the Accountant General Basis	-1,877.1	
Projected Nominal Gross Domestic Product at Market Prices for 2025-2026		16,242.8
Overall Fiscal Balance as a Percentage of GDP on the Accountant General's Basis		-11.6%
Overall Fiscal Balance as a Percentage of GDP less amortisation and net enterprises		-0.5%

**Table 3 – SOURCES OF FINANCING OF THE OVERALL FISCAL  
BALANCE 2025-2026**

<i>Source of Funds</i>	Projected Receipts to March 31, 2026		
	(\$M)	(\$M)	(\$M)
<b>Financing Requirement</b>			1,877.1
<b>Total Financing</b>			1,877.1
<b>Foreign Financing</b>		1,555.1	
Inter-American Development Bank	233.4		
Peoples Republic of China (EIB)	28.9		
CAF	155.4		
IMF	109.1		
IBRD	28.3		
International Bond	1,000.0		
<b>Domestic Financing</b>		322.0	
Treasury Notes, Bonds	45.3		
Boss Bonds	240.0		
Treasury Bills	165.5		
Series J	8.0		
Other	-136.9		

## APPROVED ESTIMATES FOR FISCAL YEAR 2026-2027

### **Current Revenue**

Estimates for fiscal year 2026-2027, project current revenue at \$5,275,888,040 on the accrual basis, an amount \$1,306,145,966 higher than the revised amount of \$3,969,742,074. On the cash basis, it is projected that current revenue will be \$5,179,010,639, 34.3% above the revised cash estimates of \$3,855,976,803. Table 4 below, shows the current revenue for 2026-2027 by standard account code.

### **Total Expenditure**

Estimates for fiscal year 2026-2027 on the accrual basis project total expenditure at \$6,138,584,852, an increase of 4.2% above the revised amount of total expenditure for 2025-2026 of \$5,889,679,410. On the cash basis, it is projected that total expenditure will be \$5,075,575,482. Table 6 below, outlines the Approved Estimates of total expenditure by account code for 2026-2027. Table 5 below, shows the same information by functional classification. Table 7 below provides a classification of total expenditure by Ministry for 2026-2027.

### **Government Operations and Financing**

On the accrual basis, the operating surplus is \$121.1 million or 0.7% of GDP. The overall fiscal deficit on the Accountant General's basis, with financing shown at Table 8 is projected at \$678.2 million or 4.0% of nominal GDP at market prices estimated at \$17,064.7 million. When converted to the International Financial Institutions' basis the fiscal balance is projected at \$103.5 million or 0.6% of GDP.

### **Annexed Estimates of the Post Office 2026-2027**

The estimates of the Post Office for 2026-2027 are annexed to the Current Estimates of Revenue and Expenditure.

The estimated revenue of the Post Office for 2026-2027 is \$7,896,775, a decrease of \$3,570,597 from the revised estimate of revenue for 2025-2026.

The estimated expenditure of the Post Office for 2026-2027 is \$30,361,104, an increase of 4.2% or \$1,228,202 above the revised estimate of expenditure for 2025-2026 of \$29,132,902.

A deficit of \$22,464,329 is projected from the operations of the Post Office in 2026-2027.

**TABLE 4 - ESTIMATES OF CURRENT REVENUE BY STANDARD ACCOUNT CODE 2026 - 2027**

<b>Details of Revenue</b>	<b>Actual Revenue 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027- 2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
<b>Tax Revenue</b>	<b>4,086,087,270</b>	<b>3,652,802,760</b>	<b>3,701,163,247</b>	<b>4,971,173,130</b>	<b>3,541,128,378</b>	<b>3,597,348,036</b>
Goods and Services	2,100,439,286	1,664,996,437	1,643,873,593	1,765,623,303	1,717,436,620	1,831,707,106
Income and Profits	1,421,121,941	1,380,178,914	1,462,736,613	2,632,308,671	1,329,371,199	1,264,849,134
Property Taxes	267,651,960	285,738,695	282,623,325	235,173,404	194,920,559	201,391,796
International Trade	279,718,502	302,488,714	293,923,979	319,153,004	281,000,000	281,000,000
Other Taxes	17,155,581	19,400,000	18,005,737	18,914,748	18,400,000	18,400,000
<b>Non-Tax Revenue</b>	<b>309,449,499</b>	<b>327,875,886</b>	<b>268,578,827</b>	<b>304,714,910</b>	<b>256,456,735</b>	<b>262,455,554</b>
Special Receipts	23,429,171	13,521,487	18,316,156	19,237,766	17,754,426	17,880,348
Levies	83,307,851	116,918,015	79,549,289	85,063,105	79,659,005	81,317,437
Other	201,968,308	189,036,384	162,304,537	191,583,581	149,247,047	153,057,769
Grant Income	744,169	8,400,000	8,408,845	8,830,458	9,796,257	10,200,000
<b>Total Current Revenue</b>	<b>4,395,536,769</b>	<b>3,980,678,646</b>	<b>3,969,742,074</b>	<b>5,275,888,040</b>	<b>3,797,585,113</b>	<b>3,859,803,590</b>
Annex Revenue	7,743,893	12,521,601	11,467,372	7,896,775	7,896,775	7,896,775

**TABLE 5 - ESTIMATES OF TOTAL EXPENDITURE BY FUNCTIONAL CLASSIFICATION 2026 - 2027**

<b>Functional Categories of Total Expenditure</b>	<b>Budget Estimates 2026-2027</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027 over Revised 2025-2026</b>	<b>Approved Estimates 2025-2026</b>	<b>Actual Expenditure 2024-2025</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
General Public Services	2,954,247,558	2,871,610,610	-966,782,634	1,887,420,852	2,787,732,417
Defense	161,855,714	89,985,688	71,870,026	88,665,044	86,451,661
Public Order And Safety	399,849,540	342,686,937	57,162,603	327,283,520	317,437,151
Economic Affairs	484,363,047	451,309,098	33,053,949	471,213,166	456,561,083
Environmental Protection	167,172,571	91,466,382	75,706,189	101,698,841	123,771,668
Housing and Community Amenities	428,561,106	135,146,047	293,415,059	175,630,799	211,898,926
Health	466,700,980	355,308,374	83,178,123	325,016,929	345,478,238
Recreation, Culture and Religion	119,328,657	123,160,518	-3,831,861	117,249,042	130,961,186
Education	787,290,599	719,017,779	68,272,820	672,027,695	661,865,452
Social Protection	169,215,079	83,456,409	-82,087,018	92,432,386	174,021,964
<b>TOTAL EXPENDITURE</b>	<b>6,138,584,851</b>	<b>5,263,147,842</b>	<b>-370,042,744</b>	<b>4,258,638,273</b>	<b>5,296,179,745</b>

**TABLE 6 - ESTIMATES OF TOTAL EXPENDITURE BY ACCOUNT STANDARD CODE 2026-2027**

	Estimates	Revised	Estimates 2026 - 2027 over		Approved	Actual
	2026 - 2027	Estimates	Revised	Estimates 2025 - 2026	Estimates	2024 - 2025
		2025 - 2026	\$	%	2025 - 2026	
<b>TOTAL EXPENDITURE</b>	<b>6,138,584,854</b>	<b>5,889,679,410</b>	<b>248,905,444</b>	<b>4.23</b>	<b>5,179,219,577</b>	<b>5,833,871,284</b>
<b>CURRENT EXPENDITURE</b>	<b>5,164,766,349</b>	<b>5,298,777,402</b>	<b>(134,011,053)</b>	<b>(2.53)</b>	<b>4,636,173,914</b>	<b>5,247,341,792</b>
<b>Operating Expenses</b>	<b>2,555,406,726</b>	<b>1,811,516,406</b>	<b>743,890,320</b>	<b>41.06</b>	<b>1,866,070,038</b>	<b>1,981,334,831</b>
Other Personal Emoluments	216,959,591	191,847,009	25,112,582	13.09	191,778,472	182,111,959
Employers Contributions	82,214,833	80,661,114	1,553,719	1.93	80,771,962	75,668,394
Goods and Services	969,108,097	739,499,547	229,608,550	31.05	740,078,267	586,064,508
Depreciation Expense	54,000,000				54,000,000	50,417,178
Bad Debt Expense	500,000	150,000	350,000	233.33		108,623,869
Subsidies	21,042,517	23,978,528	(2,936,011)	(12.24)	23,978,528	40,412,479
Grant to Individuals	60,954,603	64,074,657	(3,120,054)	(4.87)	64,579,857	130,090,691
Grants to Non-Profit Organisations	22,534,321	20,447,282	2,087,039	10.21	21,603,482	17,674,997
Grants to Public Institutions	943,826,932	578,635,938	365,190,994	63.11	576,824,140	688,478,083
Subscriptions	26,445,464	25,799,109	646,355	2.51	25,532,109	22,503,880
Other Retiring Benefits	156,595,367	85,698,222	70,897,145	82.73	85,698,222	78,624,212
Non Capital Assets	1,225,000	725,000	500,000	68.97	1,225,000	664,581
<b>Statutory Expenses</b>	<b>1,101,442,953</b>	<b>938,771,517</b>	<b>162,671,436</b>	<b>17.33</b>	<b>982,263,220</b>	<b>915,249,022</b>
Statutory Personal Emoluments	660,741,878	656,022,790	4,719,088	0.72	656,081,877	607,810,129
Retiring Benefits	283,232,149	275,779,803	7,452,346	2.70	275,779,803	269,282,362
Statutory Crown Expenses	1,000,000	1,000,000		0.00	1,000,000	32,140,267
Statutory Grants	5,458,924	5,458,924	0	0.00	5,459,924	5,386,924
Statutory Professional Services	10,000	10,000		0.00	10,000	
Statutory Investment Expense	151,000,002	500,000		30100.00	43,931,616	629,340
<b>Debt service</b>	<b>1,507,916,670</b>	<b>2,548,489,479</b>	<b>(1,040,572,809)</b>	<b>(40.83)</b>	<b>1,787,840,656</b>	<b>2,350,757,939</b>
Interest Expense	714,570,501	724,651,223	(10,080,722)	(1.39)	711,249,843	732,681,023
Expenses of Loans	11,583,430	17,832,669	(6,249,239)	(35.04)	9,190,702	18,055,985
Debt Amortization	781,762,739	1,806,005,587	(1,024,242,848)	(56.71)	1,067,400,111	1,600,020,931
<b>CAPTIAL EXPENDITURE</b>	<b>973,818,505</b>	<b>590,902,008</b>	<b>382,916,497</b>	<b>64.80</b>	<b>543,045,663</b>	<b>586,529,492</b>
Capital Transfers	447,720,223	184,238,123	263,482,100	143.01	179,878,123	363,065,515
Capital Assets	526,098,282	406,663,885	119,434,397	29.37	363,167,541	223,463,977

**TABLE 7: CLASSIFICATION BY EXPENDITURE BY MINISTRY**  
**2026-2027**

MINISTRIES	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Statutory	Insurance	Emoluments		
10 Office of the President	1,138,531	150,000	80,513	1,369,044	1,229,000	3,000
12 Parliament					400,000	16,540,950
13 Prime Minister's Office	26,806,691	5,354,220	3,472,097	35,633,008	68,952,310	178,692,648
14 Ministry of Finance	20,868,332	6,421,777	2,920,444	30,210,553	52,891,493	541,956,552
15 Cabinet Office	12,611,677	9,487,637	1,021,034	23,120,348	14,678,667	4,973,676
17 Ombudsman	276,111	221,445	38,414	535,970	452,525	11,000
18 Audit	4,138,318	168,483	405,729	4,712,530	763,861	6,250
19 Treasury						
20 Ministry of the Public Service and Talent Development	8,048,419	2,737,172	902,112	11,687,703	8,721,430	60,000
27 Ministry of Tourism and International Transport	7,542,445	2,136,609	916,318	10,595,372	11,857,025	9,418,415
29 Office of the Director of Public Prosecutions	949,423	950,677	144,595	2,044,695	1,300,365	
30 Office of the Attorney General	6,372,513	2,991,941	784,206	10,148,660	12,320,210	5,502,780
31 Ministry of Innovation, Industry, Science and Technology	6,177,866	1,418,354	688,378	8,284,598	73,818,374	44,297,210
32 Foreign Affairs&Foreign Trade	8,169,750	28,394,840	2,001,945	38,566,535	42,836,307	6,471,542
33 Home Affairs, Information & Public Affairs	49,932,351	9,086,007	6,180,513	65,198,871	44,667,032	7,101,379
35 Ministry of People Empowerment and Elder Affairs	3,006,564	1,318,407	789,139	5,114,110	14,491,490	125,543,198
39 Ministry of Legal Affairs and Criminal Justice	83,080,316	34,993,874	10,362,036	128,436,226	66,286,538	2,000,000
40 Ministry of Transport and Works	26,262,190	1,260,858	2,759,083	30,282,131	69,586,703	14,881,214
41 Ministry of Energy, Business Development and Consumer Affairs	7,126,009	4,462,759	979,224	12,567,992	33,810,370	8,867,980
44 Ministry of Private and Public Investment	1,000,007	41,497	81,605	1,123,109		16,735,974
51 Ministry of Sports and Community Empowerment	2,018,248	295,091	252,675	2,566,014	19,168,892	17,034,097
59 Ministry of Environment, National Beautification and Fisheries	10,252,904	2,706,566	1,320,366	14,279,836	59,481,208	39,771,847
63 Ministry of Technological and Vocational Training	9,975,058	5,645,020	1,521,759	17,141,837	21,543,612	215,805,245
83 Ministry of Agriculture, Food and Nutritional Security	17,755,746	1,529,630	2,038,891	21,324,267	33,884,183	29,604,322
84 Ministry of Labour Social Security and Third Sector	4,560,823	1,490,547	520,282	6,571,652	11,560,057	2,169,645
86 Ministry of Health and Wellness	90,463,397	30,259,028	12,219,071	132,941,496	100,358,332	202,967,585
93 Housing, Lands & Maintenance	12,415,177	916,549	1,341,592	14,673,318	90,557,495	13,350,000
96 Ministry of Educational Transformation	239,793,010	62,520,605	28,472,813	330,786,428	114,500,619	16,323,768
<b>TOTAL</b>	<b>660,741,876</b>	<b>216,959,593</b>	<b>82,214,834</b>	<b>959,916,303</b>	<b>970,118,098</b>	<b>1,520,090,277</b>
50 Post Office	18,970,726	2,499,803	2,235,250	23,705,779	6,608,575	46,750

**TABLE 7: CLASSIFICATION BY EXPENDITURE BY MINISTRY**  
**2026-2027**

Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	CAPITAL					Grand Total
					Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	
				2,601,044	450,000				450,000	3,051,044
				16,940,950			1,000,000		1,000,000	17,940,950
				283,277,966	11,657,745		281,707,874		293,365,619	576,643,585
		500,000	1,225,000	626,783,598	10,004,398		165,965,132		175,969,530	802,753,128
				42,772,691	4,186,550		350,000		4,536,550	47,309,241
				999,495	174,100				174,100	1,173,595
				5,482,641	500,500				500,500	5,983,141
726,153,931	54,000,000			780,153,931	91,725,910			781,762,739	873,488,649	1,653,642,580
				20,469,133	405,425				405,425	20,874,558
				31,870,812	5,871,886		1,446,200		7,318,086	39,188,898
				3,345,060	262,801				262,801	3,607,861
				27,971,650	1,246,012				1,246,012	29,217,662
				126,400,182	63,060,175		4,506,029		67,566,204	193,966,386
				87,874,384	987,090				987,090	88,861,474
				116,967,282	18,586,001		103,700		18,689,701	135,656,983
				145,148,798	590,267		3,000,000		3,590,267	148,739,065
				196,722,764	61,824,268				61,824,268	258,547,032
				114,750,048	70,052,306		825,000		70,877,306	185,627,354
				55,246,342	25,158,714		7,842,206		33,000,920	88,247,262
				17,859,083			45,870,000		45,870,000	63,729,083
				38,769,003	7,409,550		12,500,000		19,909,550	58,678,553
				113,532,891	14,940,784		2,999,244		17,940,028	131,472,919
				254,490,694	9,358,865		36,070,043		45,428,908	299,919,602
				84,812,772	23,291,557	443,000	8,460,800		32,195,357	117,008,129
				20,301,354	174,660				174,660	20,476,014
				436,267,413	22,008,568		8,425,000		30,433,568	466,700,981
				118,580,813	10,195,843	5,000,000	16,148,994		31,344,837	149,925,650
				461,610,815	66,531,308		1,500,000		68,031,308	529,642,123
<b>726,153,931</b>	<b>54,000,000</b>	<b>500,000</b>	<b>1,225,000</b>	<b>4,232,003,610</b>	<b>520,655,283</b>	<b>5,443,000</b>	<b>598,720,222</b>	<b>781,762,739</b>	<b>1,906,581,244</b>	<b>6,138,584,854</b>
				30,361,104	2,309,356				2,309,356	32,670,460

**TABLE 8 - SUMMARY OF GOVERNMENT OPERATIONS AND FINANCING 2026-2027**

	<b>Estimates 2026-2027</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Increase / Decrease</b>	<b>2024-2025</b>
	\$	\$	\$	\$	\$
<b>Revenues</b>					
Tax Revenue	4,978,596,600	3,555,925,359	3,663,370,004	1,422,671,241	3,552,672,851
Non-Tax Revenue	200,414,039	327,875,886	192,606,799	-127,461,847	330,154,510
<b>Total Revenue</b>	<b>5,179,010,639</b>	<b>3,883,801,245</b>	<b>3,855,976,803</b>	<b>1,295,209,394</b>	<b>3,882,827,361</b>
<b>Expenditure</b>					
<b>Current</b>	<b>3,440,124,678</b>	<b>2,733,792,812</b>	<b>2,663,625,105</b>	<b>706,331,866.00</b>	<b>2,528,013,460</b>
Personal Emoluments	877,701,469	839,473,224	841,472,341	38,228,245	789,922,088
Employers Contributions	82,214,834	79,981,437	79,981,322	2,233,397	75,668,394
Goods and Services	960,118,098	726,483,231	590,461,789	233,634,867	491,451,432
Transfers to Institutions and Individuals	1,080,262,761	726,376,195	790,191,159	353,886,566	823,064,972
Retiring Benefits and Allowances	439,827,516	361,478,725	361,518,494	78,348,791	347,906,574
Lending	0	0	0	0	0
<b>Debt Service</b>	<b>726,153,931</b>	<b>720,440,545</b>	<b>742,161,345</b>	<b>5,713,386</b>	<b>750,737,008</b>
Interest Expense	714,570,501	702,000,093	724,328,676	12,570,408	732,681,023
Expenses of Loans	11,583,430	18,440,452	17,832,669	-6,857,022	18,055,985
<b>Capital Expenditure</b>	<b>1,691,059,612</b>	<b>1,626,460,424</b>	<b>2,314,111,787</b>	<b>64,599,188</b>	<b>2,186,550,423</b>
Amortization	781,762,739	1,067,400,111	1,793,269,779	-285,637,372	1,600,020,931
Fixed Assets	456,133,651	433,962,408	346,603,885	22,171,243	218,463,977
Land Acquisition	5,443,000	2,463,000	6,000,000	2,980,000	5,000,000
Capital Transfers	447,720,222	122,634,905	168,238,123	325,085,317	363,065,515
<b>Total Expenditure</b>	<b>5,857,338,221</b>	<b>5,080,693,781</b>	<b>5,719,898,237</b>	<b>776,644,440</b>	<b>5,465,300,891</b>
<b>Excess (Deficiency) of revenue over expenditure</b>	<b>-678,327,582</b>	<b>-1,196,892,536</b>	<b>-1,863,921,434</b>	<b>518,564,954</b>	<b>-1,582,473,530</b>
<b>Financed by:</b>					
<b>Foreign Financing</b>	259,410,000	518,400,000	1,555,086,770	-258,990,000	536,930,000
<b>Project</b>	159,410,000	204,900,000	245,942,663	-45,490,000	111,770,000
Inter-American Development Bank	36,000,000	24,500,000	33,362,663	11,500,000	25,390,000
European Investment Bank	21,000,000	21,000,000	0		0
Caribbean Development Fund	0	0	0		0
World Bank	41,000,000	28,000,000	28,270,000	13,000,000	0
Latin America Development Bank	5,410,000	80,400,000	155,410,000	-74,990,000	47,200,000
EXIM Bank of China	50,000,000	47,000,000	28,900,000	3,000,000	39,180,000
CARICOM Development Fund	6,000,000	4,000,000	0	0	0
<b>Non-Project</b>	<b>100,000,000</b>	<b>313,500,000</b>	<b>1,309,144,107</b>	<b>-213,500,000</b>	<b>425,160,000</b>
Inter-American Development Bank	0	200,000,000	200,000,000	-200,000,000	200,000,000
OPEC Fund for International Development	100,000,000	0	0	100,000,000	-
International Monetary Fund	0	113,500,000	109,144,107	-113,500,000	225,160,000
International Bond	0	0	1,000,000,000	0	-
<b>Domestic Financing</b>	418,917,582	678,492,536	308,834,664	-259,574,954	1,045,543,530
Debentures & T-Notes	200,000,000	250,000,000	45,341,000	-50,000,000	276,950,000
Government Savings Bonds	0	0	0	0	0
Tax Refund Certificates	0	0	0	0	0
Tax Reserve Certificates	0	0	0	0	0
Treasury Bills	8,917,582	100,000,000	152,383,664	-91,082,418	118,100,000
Boss Bonds Plus	200,000,000	0	240,000,000	200,000,000	72,010,000
Series J Bonds	10,000,000	0	8,000,000	10,000,000	0
Local Commercial Loans	0	0	0		592,720,000
Other	0	328,492,536	-136,890,000	-328,492,536	(14,236,470)

**TABLE 9 : PROJECTED FINANCIAL STATEMENTS - STATEMENT OF FINANCIAL POSITION**

**Government of Barbados  
Consolidated Fund  
Projected Statement of Financial Position  
At March 31, 2027**

	<b>Projected Mar-27</b>	<b>Projected Mar-26</b>	<b>Actual Mar-25</b>
<b>Assets</b>			
<b>Current Assets</b>	3,628,595,534	4,108,149,607	3,247,154,444
<i>Financial Assets</i>	<i>3,628,085,937</i>	<i>4,107,512,612</i>	<i>3,246,992,281</i>
Cash and banks	1,287,088,489	715,111,844	1,060,877,534
Tax Receivables (Net)	1,694,572,752	2,824,287,920	1,555,660,899
Other Receivables (Net)	488,294,072	406,911,727	488,980,795
Restricted cash and cash equivalents	158,130,624	161,201,121	141,473,053
<i>Trust Funds</i>	<i>1,784,475</i>	<i>1,732,500</i>	<i>1,774,254</i>
<i>Other Funds</i>	<i>156,346,149</i>	<i>151,792,378</i>	<i>139,698,799</i>
<i>Non Financial Assets</i>	<i>509,596</i>	<i>636,995</i>	<i>162,163</i>
Inventories	509,596	636,995	162,163
<b>Non-Current Assets</b>	5,110,497,643	4,937,507,175	4,874,951,096
<i>Financial Assets</i>	<i>657,380,568</i>	<i>718,863,875</i>	<i>623,191,182</i>
Sinking Fund Assets	147,143,182	111,032,997	125,306,781
Investments	491,855,104	590,918,584	468,433,433
Loans to individuals and agencies	4,646,095	4,424,852	8,346,083
Receivables - Public Officers	13,736,187	12,487,443	21,104,886
<i>Non Financial Assets</i>	<i>4,453,117,075</i>	<i>4,218,643,299</i>	<i>4,251,759,914</i>
Land	1,445,906,209	1,445,906,209	1,466,699,128
Other capital assets (Net)	3,007,210,866	2,772,737,090	2,785,060,786
<b>TOTAL ASSETS</b>	<b>8,739,093,177</b>	<b>9,045,656,782</b>	<b>8,122,105,540</b>

**TABLE 9 : PROJECTED FINANCIAL STATEMENTS - STATEMENT OF FINANCIAL POSITION**

**Government of Barbados**  
**Consolidated Fund**  
**Projected Statement of Financial Position**  
**At March 31, 2027**

	<b>Projected Mar-27</b>	<b>Projected Mar-26</b>	<b>Actual Mar-25</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>	<b>1,978,193,743</b>	<b>2,894,383,887</b>	<b>3,761,279,316</b>
Overdraft Facility	149,985,000	139,985,000	126,921,382
Accounts Payable and Accrued Liabilities	65,995,724	67,342,575	376,512,010
Paymaster Account	91,521,449	101,690,499	-
Refunds Payable	534,836,561	562,985,853	639,958,884
Due to other Governments and Agencies	1,392,052	1,740,065	569,438
Pension Liability	7,680,324	6,400,270	7,435,991
Deposits	208,343,753	181,168,480	251,332,687
Deferred Revenue	32,624,158	32,624,158	614,102,647
Treasury Bills	885,814,724	733,046,875	785,814,724
Current Portion of Long term debt		1,067,400,111	1,041,868,738
<b>Long-term Liabilities</b>	<b>10,510,348,676</b>	<b>10,861,694,073</b>	<b>12,792,249,166</b>
<i>Debt</i>	<i>10,367,236,423</i>	<i>10,724,347,353</i>	<i>12,661,204,244</i>
Government Securities	6,509,072,970	7,147,489,644	7,310,645,287
Other Local Debt	311,689,041	302,314,041	833,820,120
Loans from International Financial Institutions	949,976,168	1,026,836,168	3,927,001,210
Loans from Other Governments and Agencies	1,706,249,781	1,379,253,148	351,101,681
Other Foreign Debt	890,248,463	868,454,352	238,635,946
<i>Other</i>	<i>143,112,254</i>	<i>137,346,721</i>	<i>131,044,922</i>
Trust Funds	5,824,663	5,339,422	6,261,304
Special Funds	137,287,591	132,007,299	124,783,618
<b>TOTAL LIABILITIES</b>	<b>12,488,542,420</b>	<b>13,756,077,961</b>	<b>16,553,528,481</b>
<b>Equity</b>			
Revaluation Reserve	2,787,554,926	2,787,554,926	2,787,554,926
Accumulated Surplus/(Deficit)	(6,537,004,169)	(7,497,976,105)	(11,218,977,868)
<b>TOTAL NET ASSETS/EQUITY</b>	<b>(3,749,449,243)</b>	<b>(4,710,421,179)</b>	<b>(8,431,422,942)</b>
<b>Consolidated Fund Surplus (Deficit)</b>	<b>(3,749,449,243)</b>	<b>(4,710,421,179)</b>	<b>(8,431,422,941)</b>

**TABLE 10: PROJECTED FINANCIAL STATEMENTS - STATEMENT OF FINANCIAL PERFORMANCE**

**Government of Barbados  
Consolidated Fund  
Projected Statement of Financial Performance  
For the Year Ended March 31, 2027**

	<b>PROJECTED 2026-2027 \$</b>	<b>APPROVED ESTIMATES 2025-2026 \$</b>	<b>REVISED ESTIMATES 2025-2026 \$</b>	<b>ACTUAL 2024-2025 \$</b>
<b>Revenues</b>				
Taxation:				
Goods and Services	2,603,691,905	1,664,996,437	1,664,996,437	1,894,590,600.30
Income and Profits	2,229,476,147	1,380,178,914	1,380,178,914	1,259,111,247.39
Property	161,338,717	285,738,695	285,738,695	267,651,960.43
International Trade	269,506,398	302,488,714	302,488,714	<b>279,718,502.08</b>
Other	1,400,000	19,400,000	19,400,000	17,155,580.87
<b>Total Taxation Revenue</b>	<b>5,265,413,167</b>	<b>3,652,802,760</b>	<b>3,652,802,760</b>	<b>3,718,227,891</b>
<b>Levies, Fees and Fines</b>	<b>84,112,763</b>	<b>130,439,502</b>	<b>130,439,502</b>	<b>86,613,433</b>
Special Receipts	11,754,426	13,521,487	13,521,487	2,834,891.44
Levies	72,358,337	116,918,015	116,918,015	83,778,541.87
<b>Other Revenue</b>	<b>218,714,707</b>	<b>189,036,384</b>	<b>188,897,087</b>	<b>201,947,300</b>
Other NonTax Revenue	218,714,707	189,036,384	188,897,087	<b>201,947,299.83</b>
<b>Grant Income</b>	<b>6,000,000</b>	<b>8,400,000</b>	<b>8,400,000</b>	<b>744,169.27</b>
<b>Total Revenue</b>	<b>5,574,240,637</b>	<b>3,980,678,646</b>	<b>3,980,539,349</b>	<b>4,007,532,793</b>
<b>Expenditure</b>				
<b>Operating Expenses</b>	<b>3,482,135,578</b>	<b>2,762,740,974</b>	<b>2,812,402,713</b>	<b>2,903,474,389</b>
Personal Emoluments	961,039,201	780,340,810	827,049,819	789,895,501
Employer Contributions	93,137,275	75,305,138	78,553,517	75,681,401.08
Payroll and Employee Benefits	1,054,176,476	855,645,948	905,603,336	865,576,902
Goods and Services	1,039,005,551	735,310,138	733,340,972	586,070,392.12
Depreciation Expense	56,426,980	54,000,000	54,000,000	57,954,367.47
Bad Debt Expense	500,000	650,000	150,000	108,623,869.23
Grants and Other Current Transfers	884,776,477	710,715,247	712,888,764	904,552,125.21
Retiring Benefits and Allowances	440,281,170	361,478,025	361,478,025	347,906,573.14
Other Statutory Expenditure	6,968,924	44,941,616	44,941,616	32,790,160.01
<b>Debt Service</b>	<b>726,153,931</b>	<b>790,882,656</b>	<b>742,483,892</b>	<b>750,737,008</b>
Interest Expense	714,570,501	773,715,997	724,651,223	732,681,023.43
Expenses of Loans	11,583,430	17,166,659	17,832,669	18,055,984.74
<b>Total Current Expenditure</b>	<b>4,208,289,509</b>	<b>3,553,623,630</b>	<b>3,554,886,605</b>	<b>3,654,211,397</b>
<b>Capital Expenditure</b>				
Capital Transfers	388,391,170	179,878,123	171,206,965	363,065,514.95
<b>Total Current and Capital Expenditure</b>	<b>4,596,680,679</b>	<b>3,733,501,753</b>	<b>3,726,093,570</b>	<b>4,017,276,912</b>
<b>Consolidated Fund Deficit (Surplus)</b>	<b>(977,559,958)</b>	<b>(247,176,893)</b>	<b>(254,445,779)</b>	<b>9,744,119</b>
<b>Annex Revenue</b>	<b>13,773,082</b>	<b>11,857,810</b>	<b>12,521,601</b>	<b>7,743,893</b>
<b>Annex Expenditure</b>	<b>30,361,104</b>	<b>27,450,901</b>	<b>29,132,902</b>	<b>25,322,021</b>
<b>Operating (Surplus)/Deficit</b>	<b>16,588,022</b>	<b>15,593,091</b>	<b>16,611,301</b>	<b>17,578,128</b>
<b>Consolidated Fund Deficit (Surplus) Including Annex</b>	<b>(960,971,936)</b>	<b>(231,583,802)</b>	<b>(237,834,478)</b>	<b>27,322,247</b>

**TABLE 11: PROJECTED FINANCIAL STATEMENTS - CASH FLOW**

**Government of Barbados  
Consolidated Fund  
Projected Cash Flow Statement  
For the Year Ended March 31, 2027**

**CASH FLOWS FROM OPERATING ACTIVITIES**

**Receipts**

Taxation	5,265,413,167
Sale of Goods and Services	13,773,082
Interest income	501,000
Other receipts	303,326,470
Total receipts from operations	5,583,013,719

**Payments**

Employee costs	(1,054,176,476)
Retiring Benefits	(440,281,170)
Suppliers	(1,039,005,551)
Interest paid	(714,570,501)
Other payments	(1,315,112,181)
Total Payments	(4,563,145,879)

**Net cash flows from operating activities** **1,019,867,840**

**CASH FLOWS FROM INVESTING ACTIVITIES**

Acquisition of capital assets	(452,021,763)
Dividends and Royalties	5,000,000
Decrease (Increase) in investments	62,953,294
Decrease (Increase) in funding of broader public sector organisations	(1,469,987)
<b>Net cash flows from investing activities</b>	<b>(385,538,455)</b>

**CASH FLOWS FROM FINANCING ACTIVITIES**

Proceeds from borrowing	719,410,000
Repayment of borrowing	(781,762,739)
<b>Net cash flows from financing activities</b>	<b>(62,352,739)</b>

**Net increase / (decrease) in cash and cash equivalents** **571,976,646**

**Cash and cash equivalents at April 1, 2026** **715,111,844**

**Cash and cash equivalents at March 31, 2027** **1,287,088,489**



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# **ESTIMATES**

**2026-2027**

**REVENUE**

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TABLE 12

## Barbados Estimates 2026-2027

## Part 1 - CURRENT ESTIMATES OF REVENUE

Details of Revenue	Actual Revenue 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
	\$	\$	\$	\$	\$	\$
501 Goods and Services	2,100,439,286	1,664,996,437	1,643,873,593	1,765,623,303	1,717,436,620	1,831,707,106
502 Income and Profits	1,421,121,941	1,380,178,914	1,462,736,613	2,632,308,671	1,329,371,199	1,264,849,134
503 Property Taxes	267,651,960	285,738,695	282,623,325	235,173,404	194,920,559	201,391,796
504 International Trade	279,718,502	302,488,714	293,923,979	319,153,004	281,000,000	281,000,000
505 Other Taxes	17,155,581	19,400,000	18,005,737	18,914,748	18,400,000	18,400,000
510 Special Receipts	23,429,171	13,521,487	18,316,156	19,237,766	17,754,426	17,880,348
511 Levies	83,307,851	116,918,015	79,549,289	85,063,105	79,659,005	81,317,437
550 Other NonTax Revenue	201,968,308	189,036,384	162,304,537	191,583,581	149,247,047	153,057,769
580 Grant Income	744,169	8,400,000	8,408,845	8,830,458	9,796,257	10,200,000
<b>TOTAL</b>	<b>4,395,536,769</b>	<b>3,980,678,646</b>	<b>3,969,742,074</b>	<b>5,275,888,040</b>	<b>3,797,585,113</b>	<b>3,859,803,590</b>
590 Annex Revenue	7,743,893	12,521,601	11,467,372	7,896,775	7,896,775	7,896,775
<b>TOTAL</b>	<b>4,403,280,662</b>	<b>3,993,200,247</b>	<b>3,981,209,446</b>	<b>5,283,784,815</b>	<b>3,805,481,888</b>	<b>3,867,700,365</b>

**BARBADOS ESTIMATES 2026-2027**  
**Part 1 - CURRENT ESTIMATES OF REVENUE**

Details of Revenue	Actual Revenue 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
	\$	\$	\$	\$	\$	\$
<b>501 Goods and Services</b>						
51501100 Franchise License	81,044	40,000	39,492		40,000	40,000
51501101 Utilities Licences	760,800	775,312	765,471		750,000	750,000
51501103 Licences Banking Sector	3,733,700	3,600,000	3,554,307		3,600,000	3,600,000
51501105 Storage of Petroleum	14,650	62,000	61,213		62,000	62,000
51501125 Int'l Business Licences	449,805	94,770	93,567		94,805	94,805
51501126 Int'l Trust Licences	2,852,450	2,228,933	2,200,643		2,852,450	2,852,450
51501140 Highway Revenue PSVs	20,280,580	20,236,646	19,979,793	10,310,975	18,595,756	19,527,404
51501160 Telecommunications Licences	6,977,258			17,708,558	14,215,200	14,215,200
51501161 Customs Licences	605,500	581,250	573,872	593,376	608,376	623,376
51501162 Broadcasting	15,000					
51501250 LIC Amusement Machines	8,516,457					
51501300 Other Licences	1,949,659	1,687,619	1,677,394	704000		
52501200 Betting & Gaming	1,632,097	11,035,736	11,035,736	12,073,010	12,293,416	12,927,625
52501525 Taxes on Insurance Premiums	33,282,255	31,919,108	31,513,975	35,800,104	37,590,109	39,469,615
52501550 Tax on Bank Assets - OFIs	45,499,885	47,614,661	47,010,313	49,997,997	52,497,897	52,497,897
52501560 Tax on Assets	10,867,288	11,913,771	11,762,556	12,328,941	12,945,388	13,592,658
52501650 Excise Tax	246,254,193	254,391,210	251,162,353	257,052,716	221,728,290	245,032,809
52501773 Tax on Petroleum Products	84,237,378	83,327,415	82,269,783	80,052,245	80,561,210	98,034,824
52501820 Value Added Tax	1,632,425,766	1,195,498,232	1,180,324,390	1,290,354,973	1,259,001,721	1,328,386,443
<b>Total for Goods and Services</b>	<b>2,100,439,286</b>	<b>1,665,006,663</b>	<b>1,644,024,859</b>	<b>1,766,976,895</b>	<b>1,717,436,620</b>	<b>1,831,707,106</b>
<b>502 Income and Profits</b>						
52502050 Incomes&ProfitTax-CIT	588,205,174	797,622,457	878,562,777	2,110,440,685	743,199,583	664,926,593
52502100 Incomes&ProfitTax-PIT	776,532,365	521,206,466	541,976,831	468,121,933	551,054,400	564,805,326
52502150 Incomes&ProfitTax-WHT	52,470,039	61,349,990	42,197,005	45,777,806	35,117,216	35,117,216
52502150 Incomes&ProfitTax-Other Taxes	3,914,363					
<b>Total for Income and Profits</b>	<b>1,421,121,941</b>	<b>1,380,178,914</b>	<b>1,462,736,613</b>	<b>2,624,340,424</b>	<b>1,329,371,199</b>	<b>1,264,849,134</b>
<b>503 Property Taxes</b>						
52503100 Property Tax	239,981,386	253,427,064	250,663,983	208,130,768	167,865,892	174,337,129
52503200 Property Transfer Tax	27,670,575	32,311,631	31,959,342	27,054,667	27,054,667	27,054,667
<b>Total for Property Taxes</b>	<b>267,651,960</b>	<b>285,738,695</b>	<b>282,623,325</b>	<b>235,185,435</b>	<b>194,920,559</b>	<b>201,391,796</b>

**BARBADOS ESTIMATES 2026-2027**  
**Part 1 - CURRENT ESTIMATES OF REVENUE**

Details of Revenue	Actual Revenue 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
<b>504 International Trade</b>						
52504100 Import Duties	279,718,502	302,488,714	293,923,979	319,153,004	281,000,000	281,000,000
<b>Total for International Trade</b>	<b>279,718,502</b>	<b>302,488,714</b>	<b>293,923,979</b>	<b>319,153,004</b>	<b>281,000,000</b>	<b>281,000,000</b>
<b>505 Other Taxes</b>						
52505100 Stamp Duties	17,155,581	19,400,000	18,005,737	18,914,748	18,400,000	18,400,000
<b>Total for Other Taxes</b>	<b>17,155,581</b>	<b>19,400,000</b>	<b>18,005,737</b>	<b>18,914,748</b>	<b>18,400,000</b>	<b>18,400,000</b>
<b>510 Special Receipts</b>						
52510202 Contribution To Pensions	2,994,201	4,521,487	6,124,789	8,768,359	8,754,426	8,880,348
52510500 Gains & Losses (Disposal of	19,551,520					
52510900 Sundry General	883,450	9,000,000	12,191,367	10,469,407	9,000,000	9,000,000
<b>Total for Special Receipts</b>	<b>23,429,171</b>	<b>13,521,487</b>	<b>18,316,156</b>	<b>19,237,766</b>	<b>17,754,426</b>	<b>17,880,348</b>
<b>511 Levies</b>						
52510201 Training Levy	34,676,444	40,800,000	27,759,717	31,700,696	31,700,696	31,700,696
52510301 Room Rate Levy	38,127,513	35,308,726	24,023,535	36,553,760	36,974,173	38,083,398
52510302 Tourism Devlt Product Levy	10,503,893	40,809,289	27,766,037	16,808,649	10,984,136	11,533,343
<b>Total for Levies</b>	<b>83,307,850</b>	<b>116,918,015</b>	<b>79,549,289</b>	<b>85,063,105</b>	<b>79,659,005</b>	<b>81,317,437</b>
<b>580 Grant Income</b>						
51580100 Grant Income -External Source		8,400,000	8,408,845	8,830,458	9,796,257	10,200,000
<b>Total for Grant Income</b>		<b>8,400,000</b>	<b>8,408,845</b>	<b>8,830,458</b>	<b>9,796,257</b>	<b>10,200,000</b>

**Barbados Estimates 2026-2027**  
**SUMMARY OF NONTAX REVENUE**

Details of Revenue	Actual Revenue 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
<b>550 Other NonTax Revenue</b>						
51550100 Licenses & Certification		1,295,390		56,223,146	11,678,894	12,221,073
51550200 Highway Revenue		15,345,864				
51550301 Fees		143,516,321		930,310,717	201,870,574	208,311,457
51550302 Sales of Goods and Services		1,836,375		19,382,037	2,825,625	2,841,467
51550303 NIS Refund of Salaries				225,000	75,000	75,000
51550500 Investment Income		5,081,475		4,990,826	501,000	501,000
51550720 Hospital Revenue				45,000,000	9,000,000	10,000,000
52550550 Non-Tax Revenue		5,053,046		8,649,954	874,584	909,980
<b>Total for Other NonTax Revenue</b>		<b>172,128,471</b>	<b>162,304,537</b>	<b>191,583,581</b>	<b>149,247,047</b>	<b>153,057,769</b>

**Barbados Estimates 2026-2027**

**Part 1 - CURRENT ESTIMATES OF REVENUE**

	<b>Details of Revenue</b>	<b>Actual Revenue 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>550 Other</b>	\$	\$	\$	\$	\$	
	<b>12 Parliament</b>						
55503021	Sales of Goods and Services	1,390	4,000		90,000	30,000	30,000
	<b>Total Parliament</b>	<b>1,390</b>	<b>4,000</b>		<b>90,000</b>	<b>30,000</b>	<b>30,000</b>
	<b>13 Prime Minister's Office</b>						
55501001	Licence Fees_Other	87,846	74,500		372,500	74,500	74,500
55503011	Fees of Office - TCP	1,136,543	1,320,000		14,520,000	2,640,000	2,640,000
55505501	Other Fines and Penalties	46,214					
	<b>Total Prime Minister's Office</b>	<b>87,846</b>	<b>1,394,500</b>		<b>14,892,500</b>	<b>2,714,500</b>	<b>2,714,500</b>
	<b>14 Ministry of Finance</b>						
55501001	Licence Fees_Other				51,554,874	10,827,555	11,370,015
55502001	Highway Revenue	7,477,814	8,373,217				
55502001	Highway Revenue - Other	6,205,339	6,972,647				
55503011	Fees-Other		500		3,000	500	500
55503011	Foreign Exchange Fees	95,373,373	114,624,053		549,958,780	115,491,343	121,265,911
55503011	Parking Lots	457					
55503011	Commission	1,089,647					
55503011	Customs Dept Processing Fees	2,335,117	2,208,458		13,637,958	2,287,993	2,302,993
55503011	Powder Magazines	194	500		3,000	515	530
55503011	Bankruptcy and Insolvency Fees	164,702	172,172		637,500	143,000	188,500
55503011	Application Fees		74,400		32,000	86,000	96,000
55505001	Investment Income - Rents	282					
55505001	Investment Income - Deposits	148	1,000		5,000	1,000	1,000
55505001	Investment Income - Securities	10,081,570	502,000				
55505001	Investment Income - Share of Profits	1,096,367	15000000				
55505001	Investment Income - Dividends	186,224			2,500,000	500,000	500,000
55505501	Customs Fines and Penalties	567,671	333,046		2,709,954	466,659	481,659
	<b>Total Ministry of Finance</b>	<b>124,578,905</b>	<b>132,759,993</b>		<b>621,042,066</b>	<b>129,804,565</b>	<b>136,207,108</b>

**Barbados Estimates 2026-2027**

**Part 1 - CURRENT ESTIMATES OF REVENUE**

	<b>Details of Revenue</b>	<b>Actual Revenue 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>15 Cabinet Office</b>						
55501001	Licence Fees_Other	10					
55503011	Replacement of ID Cards	181,800			540,000	180,000	180,000
55503021	Sales of Goods and Services	895	1,000				
	<b>Total Cabinet Office</b>	<b>182,705</b>			<b>540,000</b>	<b>180,000</b>	<b>180,000</b>
	<b>18 Audit</b>						
55503011	Fees-Other				764,000	191,000	191,000
	<b>Total Audit</b>				<b>764,000</b>	<b>191,000</b>	<b>191,000</b>
	<b>19 Treasury</b>						
55503011	Visas Fees	900					
55503011	Foreign Exchange Fees	7,125,521					
55503011	Commission	4,904					
55503011	Customs Dept Processing Fees	800					
55503011	Sales of Goods and Services	540					
55503011	Investment Income - Dividends	14,000,000					
55503011	Judicial Fees & Fines	10,005					
55503011	Other Fines and Penalties	40,000					
	<b>Total Treasury</b>	<b>21,182,670</b>					
	<b>20 Ministry of the Public Service and Talent Development</b>						
55503011	Course Fees				255,000		
	<b>Total Ministry of the Public Service and Talent Development</b>				<b>255,000</b>		
	<b>27 Ministry of Tourism and International</b>						
55501001	Aircraft Licences and Permits	3,560,929	150,000				
55501001	Travel Services Licences	2,600	6,000		30,000	6,000	6,000
55503011	Ship Registration Fees	3,489,585	600,000		3,000,000	600,000	600,000
55503011	Pilot Licences	99,304	32,000		160,000	32,000	32,000
	<b>Total Ministry of Tourism and International Transport</b>	<b>7,152,418</b>	<b>788,000</b>		<b>3,190,000</b>	<b>638,000</b>	<b>638,000</b>

**Barbados Estimates 2026-2027**

**Part 1 - CURRENT ESTIMATES OF REVENUE**

	<b>Details of Revenue</b>	<b>Actual Revenue 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>30 Office of the Attorney General</b>						
55503011	Fees-Other	263,186			20,000		
55503011	Other Immigration Services	2,257			20,000		
55503011	Parking Lots	612,610	800,000		4,000,000		
55503011	Laboratory Fees		498,000		510,000		
55503011	Police Training Centre	10,830	60,000		180,000		
55503011	Police Services Fees	399,551	300,000		800,000		
55503011	Professional Registration	3,341,467	3,500,000		3,653,000		
55503011	Registration - Others	694,495	750,000		750,200		
55503021	Sales of Goods and Services	456,828	575,000		1,150,000		
55505501	Judicial Fees & Fines	3,156,986	4,350,000		3,997,500		
	<b>Total Office of the Attorney General</b>	<b>8,938,210</b>	<b>10,833,000</b>		<b>15,060,700</b>		
	<b>31 Ministry of Innovation, Industry,</b>						
55501001	Aircraft Licences and Permits	1,650					
	<b>Total Ministry of Innovation, Industry, Science and Technology</b>	<b>1,650</b>					
	<b>32 Ministry of Foreign Affairs &amp; Foreign</b>						
55503011	Fees-Other	9,477	20,450		40,900	20,450	20,450
55503011	Miscellaneous Licences	2,723	5,000		10,000	5,000	5,000
55503011	Consular Fees	24,479	87,245		174,490	87,245	87,245
55503011	Apostile Fees	14,380	21,315		42,630	21,315	21,315
	<b>Total Ministry of Foreign Affairs &amp; Foreign Trade</b>	<b>51,059</b>	<b>134,010</b>		<b>268,020</b>	<b>134,010</b>	<b>134,010</b>

**Barbados Estimates 2026-2027**

**Part 1 - CURRENT ESTIMATES OF REVENUE**

	<b>Details of Revenue</b>	<b>Actual Revenue 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>33 Home Affairs, Information &amp; Public</b>						
55501001	Marriage Licences		350,000		700,000		
55503011	Passport Fees	3,850,186	5,200,000		27,000,000	5,670,000	5,840,000
55503011	Other Immigration Services	9,402,758	8,650,000		45,000,000	9,450,000	9,733,500
55503011	Visas Fees	860,354	844,000		4,000,000	840,000	882,000
55503011	Foreign Exchange Fees		349,675				
55503011	Fire Service	423,558			1,398,700	351,490	362,680
55503011	Marriage Licences	270,500					
55503011	Passport - Renewal	8,257					
55503011	Barbados Welcome Stamp Program	1,155,000	1,200,000		6,300,000	1,323,000	1,389,150
55503011	Work Permit Fees		77,250		386,250	77,250	77,250
55503021	Sales of Goods and Services	34,827	28,538		408,957	14,837	15,785
55503021	Printing Services and Publications	330,232	425,250		2,550,000	435,000	445,000
55505501	Judicial Fees & Fines	301,675	370,000		1,942,500	407,925	428,321
	<b>Total Home Affairs and Information</b>	<b>16,637,347</b>	<b>17,494,713</b>		<b>89,686,407</b>	<b>18,569,502</b>	<b>19,173,686</b>
	<b>35 Ministry of People Empowerment and</b>						
55503011	Fees-Other				4,040,860	1,010,215	1,010,215
	<b>Total Ministry of People Empowerment and Elder Affairs</b>				<b>4,040,860</b>	<b>1,010,215</b>	<b>1,010,215</b>
	<b>39 Ministry of Legal Affairs and Criminal Justice</b>						
55501001	Parking Lots		800,000				
55503011	Laboratory Fees		170,000				
55503011	Police Training Centre		60,000				
55503011	Police Servicese		300,000				
55503021	Sales of Goods and Services		375,000				
	<b>Total Ministry of Legal Affairs and Criminal Justice</b>		<b>1,705,000</b>				

**Barbados Estimates 2026-2027**

**Part 1 - CURRENT ESTIMATES OF REVENUE**

	<b>Details of Revenue</b>	<b>Actual Revenue 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>40 Ministry of Transport and Works</b>						
55501001	Electrical Wiremen	139,853			900,000	150,000	150,000
55503011	Fees-Other	36,624			600,000	100,000	100,000
	<b>Total Ministry of Transport and Works</b>	<b>176,477</b>			<b>1,500,000</b>	<b>250,000</b>	<b>250,000</b>
	<b>41 Ministry of Energy, Business Development and Consumer Affairs</b>						
55501001	Foreign Currency Permits	139,500	80,333		682,128	85,266	85,266
55501001	Licence Fees_Other	19,975					
55503011	Business Development	625					
55503011	Analytical Services	531					
55503011	Laboratory Fees - COVID-19		750				
55503011	Fees-CAIPO	13,401,810					
55503021	Sales of Goods and Services	13,580	636,774				
55505001	Investment Income Royalties	2,725,635	4,592,187				
	<b>Total Ministry of Energy, Business Development and Consumer Affairs</b>	<b>16,301,656</b>	<b>5,310,044</b>		<b>682,128</b>	<b>85,266</b>	<b>85,266</b>
	<b>51 Ministry of Sports and Community Empowerment</b>						
55505001	Investment Income Rents	9,075	4,000				
	<b>Total Ministry of Sports and Community Empowerment</b>	<b>9,075</b>	<b>4,000</b>				

**Barbados Estimates 2026-2027**

**Part 1 - CURRENT ESTIMATES OF REVENUE**

	<b>Details of Revenue</b>	<b>Actual Revenue 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>59 Ministry of Environment, National Beautification and Fisheries</b>						
55501001	Other Licences & Certification		5,106				
55501001	Licence Fees_Other				32,166	5,629	5,910
55503011	Fees-Other				7,084,518	1,207,763	1,223,874
55503011	Haul-up Services		5,000		30,000	5,000	5,000
55503011	Cold Storage Fees	738,758	82,958		522,636	91,461	96,034
55503011	Environmental Sanitation Unit				244,800,000	61,200,000	61,200,000
55503011	Fish Toll Fees	23,829	172,299		1,085,484	189,960	199,458
55503021	Sales of Goods and Services		1,915		13,504,308	2,377,112	2,382,218
55505001	Investment Income-Rents	33,788	38,288				
	<b>Total Ministry of Environment, National Beautification and Fisheries</b>	<b>796,375</b>	<b>305,566</b>		<b>267,059,112</b>	<b>65,076,925</b>	<b>65,112,494</b>
	<b>83 Ministry of Agriculture, Food and Nutritional Security</b>						
55501001	Other Licences & Certification		20,000		60,000	20,000	20,000
55501001	Veterinary Fees	23,895	13,000		300	100	100
55501001	Import_Export_Permit - Vet	289,928	325,000		975,000	325,000	325,000
55503011	Fees-Other		10,000				
55503011	Analytical Services	357,626	425,000		1,275,000	450,000	450,000
55503011	Butcher Licences	3,355	10,000		30,000	10,000	10,000
55503011	Misc Licences	10,700					
55503011	Central Livestock Station	57,070	75,000		225,000	75,000	75,000
55503011	Laboratory Fees	251	15,100		45,000	15,000	15,000
55503011	Sales of Produce	47,831	75,000		357,839	50,000	75,000
55503011	Cold Storage Fees	43,510	50,000		150,000	50,000	50,000
55503011	Fish Toll Fees	40	100				
55503011	Markets Licenses and Permits	13,830					
55503021	Sales of Goods and Services	124,898	110,000		1,999,800	45,000	45,000
55503031	NIS Refund of Salaries				225,000	75,000	75,000
55505001	Investment Income-Rents	401,308	450,000				
	<b>Total Ministry of Agriculture, Food and Nutritional Security</b>	<b>1,374,242</b>	<b>1,578,200</b>		<b>5,342,939</b>	<b>1,115,100</b>	<b>1,140,100</b>

**Barbados Estimates 2026-2027**

**Part 1 - CURRENT ESTIMATES OF REVENUE**

	<b>Details of Revenue</b>	<b>Actual Revenue 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>84 Ministry of Labour Social Security and Third Sector</b>						
55501001	Foreign Currency Permits		60,000				
55501001	Self Employment Fees	16,900	15,350				
	<b>Total Ministry of Labour Social Security and Third Sector</b>	<b>16,900</b>	<b>75,350</b>				
	<b>86 Ministry of Health and Wellness</b>						
55501001	Certification of Pharmacies	124,406	196,101		980,510	196,102	196,102
55503011	Foreign Exchange Fees	268					
55503011	Miscellaneous Licences	225,942	265,000		840,000	168,000	168,000
55503011	Laboratory Fees	44,836	120,000		600,000	120,000	120,000
55503011	Environmental Sanitation Unit	810	500		2,500	600	600
55503011	Vaccines	161,295	200,000		725,000	145,000	145,000
55503021	Sales of Goods and Services	10,900	6,700		39,500	7,900	7,900
55507201	Patient Fees				45,000,000	9,000,000	10,000,000
	<b>Total Ministry of Health and Wellness</b>	<b>568,457</b>	<b>788,301</b>		<b>48,187,510</b>	<b>9,637,602</b>	<b>10,637,602</b>
	<b>93 Housing, Lands &amp; Maintenance</b>						
55503011	Fees-Other						
55503011	Land Registration Fees	1,521,474	614,596		1,229,192		
55503021	Sales of Goods and Services	26,928	48,198		96,396		
55505001	Investment Income-Rents	861,905			2,485,826		
	<b>Total Housing, Lands &amp; Maintenance</b>	<b>2,410,307</b>	<b>662,794</b>		<b>3,811,414</b>		
	<b>96 Ministry of Education Transformation</b>						
55503011	Tuition Fees	31,628			255,000		
55503021	Sales of Goods and Services	116,430			255,000		
55505001	Investment Income- Rents	169,838			255,000		
	<b>Total Ministry of Education Transformation</b>	<b>317,896</b>			<b>255,000</b>		

## Barbados Estimates 2026-2027

## Part 1 - CURRENT ESTIMATES OF REVENUE

	Details of Revenue	Actual Revenue 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
	<b>Annexed Revenue</b>	\$	\$	\$	\$	\$	
559050010	Sales	4,495,196	7,778,237	11,467,372	7,896,775	7,896,775	7,896,775
559050010	Terminal Dues	2,651	212,089				
559050010	Commissions	28,759	51,592				
559050010	Postal Revenue-General	3,217,268	4,479,683				
	<b>Total Annexed Revenue</b>	<b>7,743,874</b>	<b>12,521,601</b>	<b>11,467,372</b>	<b>7,896,775</b>	<b>7,896,775</b>	<b>7,896,775</b>

## REVENUE NOTES

### 501 – TAXES ON GOODS AND SERVICES

5501103100	Cap. 322 Act 1977-175
5501105100	Cap. 172, 1975-54
5501125100	Foreign Sales Corporation Act, 1984-45
5501125101	International Business Companies Act, 1991-24
5501141101	Road Traffic Act 1981-40
5501150100	Societies with Restricted Liability Act, 1995
5501300100	Sellers: Chapter 182, Amendment Act, 1977-13 Occasionals: Chapter 182, Section 7
5501300101	Firearms Act, 1989, Cap. 179
5501160101	Telecommunications Act, 2001-36
5501104100	Cap. 326 1975-10
5501200101	Cap. 60, Betting & Gaming Duties (Amendment) Act, 1996-97
5501200102	Cap. 60, Betting & Gaming Duties (Amendment) Act, 1996-97
5501525100	Insurance Act Cap 310 and Exempt Insurance Act Cap 308A Fees for Registration of Insurance Companies
5501550101	Cap. 59B, Banks Act
5501650101	Excise Tax Act, 1996-29
5501773100	Fuel Tax
5501790100	Cap. 91A Taxes on Remittances
5501820101	Value Added Tax Act, Cap. 87

### 502 – TAXES ON INCOMES AND PROFITS

5502050100	Income Tax Act, Cap. 73
5502100100	Income Tax Act, Cap. 73

### 503 – TAXES ON PROPERTY

5503100100	Land Tax Act, Cap. 78A
5503200200	Property Transfer Tax Act, Cap. 84A
5503200201	Property Transfer Tax Act, Cap. 84A
5503400100	Landlord and Tenant Act, 1977

## REVENUE NOTES

### 504 – TAXES ON INTERNATIONAL TRADE

5504100101 Cap. 66, Customs Act  
Sugar Import Levy Act, 1993-9, S.I. 1995 No. 80

### 505 – OTHER TAXES

5505100101 Cap. 91

### 510 – SPECIAL RECEIPTS

5510201100 Training Levy  
5510202100 Caps. 12A, 37, and 226 (Sections 20 &21)  
5510900100 Miscellaneous receipts collected by Treasury

### 580 – GRANT INCOME

5580100101 Grants received from International Organisations

### 550 NON-TAX REVENUE

### HEAD 13 – PRIME MINISTER'S OFFICE

5550301128 Cap. 240, Town and Country Planning (Fees) Regulations,  
1972-76, S.I. 1982-188 and Copying of Plans

### HEAD 15 – CABINET OFFICE

5550301111 Representation of the People Act Cap 12. Representation of  
the People (Identification Cards Replacement Fee) Regulations.

### HEAD 18 – AUDIT

Rates approved by Cabinet on 1981-12-21  
Friendly Societies Act, Cap 379. Scale of fees fixed by Governor in Executive  
Committee on 1953-03-26

## REVENUE NOTES

### HEAD 27 – MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT

- 5550100106 Proceeds from Aircraft Licences and Permits
- 5550301126 Ship Registration Fees
- 5550301130 Proceeds from Pilot Licences

### HEAD 30 – ATTORNEY GENERAL

- 5550550101 Cap. 117
- 5550550101 Cap. 111, Section 9  
Cap. 116 Section 12
- 5550301138 Chapter 33 and 191. (Registration Fees) Cap. 772A
- 5550301137 S.I 1975 –139  
Fees for Certificates – Registration of Births/Deaths
- 5550550101 Cap. 116 Rules of Supreme Court (Amendment) Rules, 1970
- 5550302100 Cap. 167. Police (Band Fees) Regulations 1968

### HEAD 32 – MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE

- 5550301134 Fees for consular services under the Consular Services Fees Act, 1998
- 5550301135 Fees for Certificates under Cap. 122 Public Documents (Exemption from Diplomatic and Consular Legislation) (Amendment) Act, 1997

## REVENUE NOTES

### HEAD 33 – MINISTRY OF HOME AFFAIRS AND INFORMATION

- 5550301112 Regulation 1981 S.I No. 98 Cap. 169
- 5550301114 The Marriage Act, Cap. 218A
- 5550302100 Proceed from sale of handcraft, bread, progeny, service fees and sale of excess produce from the farm.
- 5550301101 Cap. 186, The Barbados Citizenship (Amendment) (No. 2) Regulations 1982
- 5550301101 Passport and Travel Documents (No. 2) Order 1982. Includes fees for notaries' services and passports and visas issued by Overseas Mission
- 5550301102 Cap. 190, Section 18, Immigration Act Forms and Fees (Amendment) (No. 2) Regulations, 1982. Act 1972-20. Amendment 199-18, S.I. 1977-172
- 5550302100 Cap. 167. First Schedule, Regulation 7. Includes Crime and Fire Reports
- 5550302101 Publication of Trademark Notices, Supreme Court Suits and Letters of Administration for Attorneys-at-Law  
  
Subscriptions to the Official Gazette
- 5550302101 Printing and binding services for the General Post Office, University of the West Indies, secondary schools and parastatal organisations
- 5550302100 Revenue from production and sale of documentaries, commercials, informercials, home videos, still photographs and posters

## REVENUE NOTES

### HEAD 34 – MINISTRY OF FINANCE, ECONOMIC AFFAIRS AND INVESTMENT

- 5550505100 Commission paid for premiums collected by Government and paid over to companies
- 5550301110 Cap. 90B Spirits Act, S.I. 1995 No. 80. Customs Department Processing Fees
- 5550301116 Cap. 162, S.I. 1997 No. 158. Powder Magazines
- 5550301104 Foreign Exchange Fee
- 5550500105 Dividend Income HCF
- 5550500106 Dividend Income ICF
- 5550550102 Receipts collected by the Treasury, Registrar's Office. Includes other miscellaneous receipts.
- 5550500103 Petroleum Winning Operations Act Cap. 281 – Section 7 Income from Royalties
- 5550200100 Road Traffic Act 1981-40. Highway Revenue –Drivers' Licences
- 5550200101 Miscellaneous Fees – Licensing Authority
- 5550301127 Bankruptcy and Insolvency Act, Cap.303

### HEAD 81 – MINISTRY OF TRANSPORT, WORKS AND WATER RESOURCES

- 5550100104 Electrical Wiremen (Licensing) Act 1974-4, S.I. 1976-64, 65

### HEAD 82 – MINISTRY OF ENVIRONMENT AND NATIONAL BEAUTIFICATION

- 5550302100 Refuse collection and other fees collected by the Sanitation Service Authority
- 51550301124 Cold Storage Fees
- 51550301126 Boat registration fees and local fishing vessels licences, Cap Fishing-Industry (Amendment) Regulations, 1958 Regulations 2 Include Pierhead, Tent Bay and Tractor Services

## REVENUE NOTES

### HEAD 83 – MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY

- 5550301108 Cap. 265, Markets and Slaughter-House Regulations, 1958, Regulation 64
- Cap. 265, Markets and Slaughter-House Regulations, 1958, Regulation 50
- Cap. 265, Markets and Slaughter-House Regulations, 1958, Regulation 60
- 5550301117 Sale of hay and artificial insemination services
- 5550301118 Fees from Veterinary Laboratory – Diagnostic and Other Services (Fees) Amendment Order 1996 and 2005
- 5550301122 Proceeds from sale of agriculture and cotton at Research Stations
- 5550301124 Cap. 265, Markets and Slaughter-House Regulations, 1958, Regulation 74 & 81
- 5550301129 Cap. 265, Markets and Slaughter-House Regulations, 1958, Regulation 47
- 5550100102 Inspection of Animal fees – Reg. 25(1) Amendment Reg. 1999 Reg. 25(1)
- 5550100108 Import Permits and Export Certificates – Animal Diseases and Importation Act Amendment Reg. 1999
- Agricultural, Diagnostic and Other Services (fees) Order, 2005
- 5550500101 Cap. 265: Markets and Slaughter-House Amendment Regulations, 1995, Regulation 60 SI 2005 # 115 Reg. 25, 31, 81
- 5550302100 Proceeds from sale of fruit, fruit trees and agricultural produce – Soil Conservation
- 5550302100 Sale of plants and flowers

## REVENUE NOTES

### HEAD 86 – MINISTRY OF HEALTH AND WELLNESS

- 5550301115 Health Service Act (Assignment of Public Health Inspectors to Private Businesses) Regulations, 1986  
Nurses and Midwives Registration Act, 1973, Cap. 372  
Health Service Regulations, 1978
- 5550301125 Fees collected from sale of Sanitary Units and Slabs
- 5550301133 Charges for the sale of Vaccines
- 5550100109 Fees collected from the sale of drugs at the Dispensaries.
- 5550100109 The Pharmacies Act, 1984  
The Pharmacy Certification and Registration of Premises (Fees) Order, 1986.
- 5550302100 The Health Services (Psychiatric Hospital Accommodation Fees) Regulations, 1982. Receipts from paying patients

### HEAD 87 – MINISTRY OF EDUCATION, TECHNOLOGICAL AND VOCATIONAL TRAINING

- 5550302100 Fees charged for School Meals Service
- 5550301140 Tuition Fees
- 5550500101 Rental of Cafeteria
- 5550500101 Rental of Buildings

### HEAD 91 – MINISTRY OF YOUTH, SPORTS AND COMMUNITY EMPOWERMENT

- 5550550103 Cap. 52 and Public Library Rules 1943; S.I. 1975-62

### HEAD 92 – MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT

- 5550500103 Petroleum Winning Operations Act Cap. 281 – Section 7  
Petroleum Winning Operations Act Cap. 282 – Section 7

## REVENUE NOTES

### HEAD 92 – MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT (CONT'D)

- 5550301119 Cooperatives Societies Act 1990-23, Cap. 378A  
Small business Development (Amendment) Act, 2006-25,  
Cap.318C  
Cap. 229 S.I. 1988 No. 74
- 5550301127 Bankruptcy and Insolvency Act, Cap.303
- 5550302100 Weights and Measures Act 1977-24, Cap.331
- 5550301120 (i) The Corporate Affairs and Intellectual Property Act, Cap. 21A  
(ii) The Companies Act, Cap. 308 and Companies Regulations, 1984  
(iii) The Off-Shore Banking Act, Cap. 325  
(iv) The Exempt Insurance Act, Cap. 308A  
(v) The Barbados Foreign Sales Corporation Act, Cap. 59C  
(vi) The International Business Companies Act 1991-24  
(vii) The Societies with Restricted Liability Act, 1995-7  
(viii) The International Trusts Act, 1995-14  
(ix) The Caribbean (Caricom Enterprises) Act, Cap. 14B  
(x) The Limited Partnership Act, Cap. 312  
(xi) The Registration of Business Names Act, Cap. 317  
(xii) The Bills of Sale Act, Cap. 306  
(xiii) The Charities Act, Cap. 243  
(xiv) The Trustee Act, Cap. 250  
(xv) The Registration of Newspapers Act, Cap. 302  
(xvi) The Insurance Act, Cap. 310  
(xvii) The Trade Unions Act, Cap. 361  
(xviii) The Pharmacy Act, Cap, 372D  
(xix) The Patents Act, Cap. 314 and the Patents Regulations, 1984  
(xx) The Trade Marks Act, Cap. 319 and the Trade Marks Regulations, 1984  
(xxi) The Industrial Designs Act, Cap. 319A and the Industrial Designs Regulations, 1984.  
(xxii) The Copyright Act, 1998  
(xxiii) The Geographical Indications Act, 1998  
(xxiv) The Integrated Circuits Topography Act, 1998  
(xxv) Protection Against Unfair Competition Act, 1998  
(xxvi) Protection of New Plant Varieties Act, 2001

## REVENUE NOTES

### HEAD 92 – MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT (CONT'D)

- (xxvii) The Intellectual Property (Miscellaneous Provision) Act, 2006-2
- (xxiii) The Stamp Duty Act, Cap. 91
- (xxiv) The Public Documents (Exemption from Diplomatic or Consular legalization) Act, Cap. 122
- (xxv) The Small Business Development Act, 1999.

### HEAD 93 – MINISTRY OF HOUSING, LANDS AND MAINTENANCE

- 5550301123 Cap. 228A S.I. 1988 No. 73; Land Registration Fees  
Cap. 229 S.I. 1988 No. 74
- 5550500100 Revenue from rental of Government land, buildings, houses and flats other than housing schemes
- 5550500101 Revenue from rental of lands
- 5550302100 Receipts from sale of maps and prints

### X – ANNEXED REVENUE

The Post Office Act 1975-22

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# **ESTIMATES**

**2026-2027**

**EXPENDITURE**

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# **OFFICE OF THE PRESIDENT**

## OFFICE OF THE PRESIDENT

### STRATEGIC GOALS

**The strategic goals of the Ministry are:**

- The Office of the President's Department will continue to provide services to support the Office of the President.
- To facilitate the execution of the functions of the Office of the President as provided in the Constitution of Barbados.
- To provide for State House, the necessary administrative accounting and household services for its daily operation.

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

#### OFFICE OF THE PRESIDENT

##### Non-Statutory Appropriation

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Office of the President.

ONE MILLION, NINE HUNDRED AND TWO THOUSAND, FIVE HUNDRED AND THIRTEEN DOLLARS

(\$1,902,513)

##### Mission Statement:

The Mission of the Office of the President's Department is to provide services to support the Office of the President and to facilitate the execution of the functions of the President as provided in the Constitution of Barbados.

#### 2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme

HEAD 10	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
OFFICE OF THE PRESIDENT	\$	\$	\$	\$	\$	\$
001 OFFICE OF THE PRESIDENT		2,050,629	2,050,629	3,051,044	2,450,160	2,454,396
<b>Total Head 10 :</b>		<b>2,050,629</b>	<b>2,050,629</b>	<b>3,051,044</b>	<b>2,450,160</b>	<b>2,454,396</b>

	RECURRENT					
10 OFFICE OF THE PRESIDENT	Personal Emoluments					
PROGRAM/SUBPROGRAM	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments	Goods and Services	Transfers
<b>001 OFFICE OF THE PRESIDENT</b>						
0001 Office of the President	1,138,531	150,000	80,513	1,369,044	1,229,000	3,000
<b>TOTAL</b>	<b>1,138,531</b>	<b>150,000</b>	<b>80,513</b>	<b>1,369,044</b>	<b>1,229,000</b>	<b>3,000</b>



## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>10</b>	<b>OFFICE OF THE PRESIDENT</b>
<b>PROGRAMME:</b>	<b>001</b>	<b>Office of the President</b>
<b>PROGRAMME STATEMENT:</b>		Provides for Government House (the President's Office and Official Residence) the necessary administrative, accounting and domestic service for its operation and upkeeps.
<b>SUBPROGRAMME:</b>	<b>0001</b>	<b>OFFICE OF THE PRESIDENT</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for the cost of administering the Office of the President as established by Section 28 of the Barbados Constitution. Salaries and allowances are payable in accordance with Cap.6 of the Laws of Barbados.

OFFICE OF THE PRESIDENT	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
001 OFFICE OF THE PRESIDENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0001 Office of the President</b>						
102 Other Personal Emoluments		97,137	97,137	150,000	150,000	150,000
103 Employers' Contributions		72,209	72,209	80,513	80,513	80,513
206 Travel		1,000	1,000	1,000	1,000	1,000
207 Utilities		232,000	232,000	420,000	265,000	265,000
208 Rental Of Property		5,000	5,000	6,000	6,000	6,000
209 Library Books and Publications		3,750	3,750	4,000	4,000	4,000
210 Supplies and Materials		88,000	88,000	145,000	145,500	145,500
211 Maintenance of Property		213,700	213,700	273,000	273,000	273,000
212 Operating Expenses		255,000	255,000	370,000	370,000	370,000
313 Subsidies		12,900	12,900	3,000	3,000	3,000
<b>Total Non Statutory Recurrent Expenditure</b>		<b>980,696</b>	<b>980,696</b>	<b>1,452,513</b>	<b>1,298,013</b>	<b>1,298,013</b>
756 Vehicles				450,000		
<b>Total Non Statutory Capital Expenditure</b>				<b>450,000</b>		
101 Personal Emoluments		1,039,933	1,039,933	1,138,531	1,142,147	1,146,383
232 Statutory Operating Expenses		30,000	30,000	10,000	10,000	10,000
<b>Total Statutory Expenditure</b>		<b>1,069,933</b>	<b>1,069,933</b>	<b>1,148,531</b>	<b>1,152,147</b>	<b>1,156,383</b>
<b>Total Subprogram 0001 :</b>		<b>2,050,629</b>	<b>2,050,629</b>	<b>3,051,044</b>	<b>2,450,160</b>	<b>2,454,396</b>

## EXPLANATORY NOTES

**Program 001: Office of the President**

Subprogram 0001: OFFICE OF THE PRESIDENT

- 206 - Provides for travel
- 207 - Provides for utilities charges
- 208 - Provides for rental of Sanitact Units
- 209 - Provides for renewal for newspaper subscription
- 210 - Provides for purchases of supplies
- 211 - Provides for insurance & maintenance
- 212 - Provides for official events
- 232 - Provides for statutory operating expenses
- 313 - Provides for subsidies
- 756 - Provides for the purchase of a State vehicle

**P**ARLIAMENT

# PARLIAMENT

## Strategic Goals

### **The strategic goals of the Ministry are:**

- To effect the smooth running of both Houses of Parliament and to enable this legislative body to bring to the fore critical information through open debate in Parliament as recorded in Hansard.
- To introduce and amend statutes and other subsidiary legislation to correct and alleviate problems in the society and to ensure laws are relevant, fair and responsive to citizens' needs.
- To modernise Parliamentary processes and administration by digital transformation, staff training and transparent reporting.
- To provide for the effective working of the three (3) Joint Select Standing Committees which have been recently established to engender greater citizen engagement in the decision making of Parliament.
- To administer the Parliament (Administration) Act, Cap. 10.

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

**PARLIAMENT**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Parliament

SEVENTEEN MILLION NINE HUNDRED AND FORTY THOUSAND NINE HUNDRED AND FIFTY DOLLARS

(\$17,940,950)

**Mission Statement:**

To effect the smooth running of both Houses of Parliament and the Barbados Branch of the Commonwealth Parliamentary Association and to serve the people by making fair laws, holding Government accountable, and ensuring every voice is represented.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 12</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
<b>PARLIAMENT</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
030 PARLIAMENT		19,359,269	19,359,269	17,940,950	17,940,950	17,990,950
<b>Total Head 12 :</b>		<b>19,359,269</b>	<b>19,359,269</b>	<b>17,940,950</b>	<b>17,940,950</b>	<b>17,990,950</b>

	<b>RECURRENT</b>					
<b>12 PARLIAMENT</b>	<b>Personal Emoluments</b>				<b>Goods and Services</b>	<b>Transfers</b>
<b>PROGRAM/SUBPROGRAM</b>	<b>Statutory</b>	<b>Non-Statutory</b>	<b>National Insurance</b>	<b>Total Personal Emoluments</b>		
<b>030 PARLIAMENT</b>						
0030 Management Commission of Parliament						16,340,950
0031 Commonwealth Parliamentary Association & Exchange Visits					400,000	200,000
<b>TOTAL</b>					<b>400,000</b>	<b>16,540,950</b>



## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>12</b>	<b>PARLIAMENT</b>
<b>PROGRAMME:</b>	<b>030</b>	<b>Parliament</b>
<b>PROGRAMME STATEMENT:</b>		To administer the Parliament (Administration) Act, Cap. 10.
<b>SUBPROGRAMME:</b>	<b>0030</b>	<b>MANAGEMENT COMMISSION OF PARLIAMENT</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for the administration and operational cost of the Management Commission of Parliament.

PARLIAMENT	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
030 PARLIAMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0030 Management Commission of Parliament</b>						
316 Grants to Public Institutions		14,974,269	14,974,269	16,340,950	16,340,950	16,340,950
<b>Total Non Statutory Recurrent Expenditure</b>		<b>14,974,269</b>	<b>14,974,269</b>	<b>16,340,950</b>	<b>16,340,950</b>	<b>16,340,950</b>
416 Capital Grants to Public Inst		1,585,000	1,585,000	1,000,000	1,000,000	1,000,000
<b>Total Non Statutory Capital Expenditure</b>		<b>1,585,000</b>	<b>1,585,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>Total Subprogram 0030 :</b>		<b>16,559,269</b>	<b>16,559,269</b>	<b>17,340,950</b>	<b>17,340,950</b>	<b>17,340,950</b>

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>12</b>	<b>PARLIAMENT</b>
<b>PROGRAMME:</b>	<b>030</b>	<b>Parliament</b>
<b>PROGRAMME STATEMENT:</b>		To administer the Parliament (Administration) Act, Cap. 10.
<b>SUBPROGRAMME:</b>	<b>0031</b>	<b>COMMONWEALTH PARLIAMENTARY ASSOCIATION &amp; EXCHANGE VISITS</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for a grant to the Commonwealth Parliamentary Association and also for the cost of exchange visits made by parliamentary delegations.

PARLIAMENT	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
030 PARLIAMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0031 Commonwealth Parliamentary Association &amp; Exchange Visits</b>						
212 Operating Expenses		2,600,000	2,600,000	400,000	400,000	450,000
315 Grants to Non-Profit Organizations		200,000	200,000	200,000	200,000	200,000
<b>Total Non Satutory Recurrent Expenditure</b>		<b>2,800,000</b>	<b>2,800,000</b>	<b>600,000</b>	<b>600,000</b>	<b>650,000</b>
<b>Total Subprogram 0031 :</b>		<b>2,800,000</b>	<b>2,800,000</b>	<b>600,000</b>	<b>600,000</b>	<b>650,000</b>

## EXPLANATORY NOTES

**Program 030: Parliament**

Subprogram 0030: MANAGEMENT COMMISSION OF PARLIAMENT

316 – Provides for the operations of Parliament.

Subprogram 0031: COMMONWEALTH PARLIAMENTARY ASSOCIATION AND EXCHANGE VISITS

315 – The annual subscription to CPA Headquarters is £30,097. The... balance of the subvention will be applied to entertainment and hospitality mainly for visiting parliamentarians, local travelling expenses and incidental gratuities, stationery and telephone expenses.

# **PRIME MINISTER'S OFFICE**

## PRIME MINISTER'S OFFICE

### STRATEGIC GOALS

#### The strategic goals of the Ministry are:

- Providing support to the Prime Minister in the execution of the portfolio assigned to her office, at local, regional and international levels;
- Providing policy guidance, administrative and support services to the Programmes/Departments that fall under the Prime Minister's Office including Planning and Development Department, the Barbados Defence Force, Rural and Urban Development Commission;
- Managing all programmes and administrative matters which relate to the development and implementation of the CARICOM Single Market and Economy (CSME); Managing and coordinating the logistical arrangements associated with all CARICOM meetings and conferences that are to be attended by the Prime Minister, whether locally or in another CSME member state; and Coordinating Barbados' role as the lead CARICOM country with responsibility for the Prime Ministerial Subcommittees for CSME and Reparations for Native Genocide and Slavery;
- Managing and coordinating all programmes, projects and activities associated with the "***National Crisis Management***" programme."
- Facilitating urban area renewal through the redevelopment, modernisation and improvement of social amenities, across Barbados' urban corridor;

- Place culture at the forefront of national development with a view to reinforcing positive Barbadian values, the strengthening of national identity and establishing a heritage economy;
- Empowering the cultural industries to make a greater contribution to the economy by the enhancement of the enabling environment;

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

**PRIME MINISTER'S OFFICE**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Prime Minister's Office

FIVE HUNDRED AND FIFTY NINE MILLION, TWO HUNDRED AND NINETY THREE THOUSAND ONE HUNDRED AND FORTY SEVEN DOLLARS

(\$559,293,147)

**Mission Statement:**

To provide the Prime Minister with relevant advice on the subject areas assigned to the office to ensure effective decision making and implementation in a timely manner, in the national interest.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 13</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
<b>PRIME MINISTER'S OFFICE</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION&POLICY FORMULATION		43,483,482	43,483,482	59,561,598	48,648,846	47,056,986
041 NATIONAL DEFENCE & SECURITY		94,845,688	94,845,688	168,132,058	167,698,131	167,867,637
045 NATIONAL TRANSFORMATION		908,843	908,843	1,780,263	1,079,579	1,086,826
276 CULTURE		46,034,138	46,034,138	53,784,889	49,030,835	47,334,275
365 PREVENTION		90,000	90,000	90,000	90,000	90,000
366 NATIONAL CRISIS MANAGEMENT		2,000,000	2,000,000	5,000,000	5,000,000	5,000,000
425 PROMOTION OF SPORTSACHIEVEMNTS		2,700,000	2,700,000			
631 URBAN DEVELOPMENT				26,026,472	33,156,046	33,194,889
636 URBAN AND RURAL DEVELOPMENT		17,545,937	17,545,937	242,466,849	183,889,533	142,196,571
650 PRESERVATION AND CONSERVATION		1,860,473	1,860,473	1,900,000	1,566,939	1,566,939
<b>Total Head 13 :</b>		<b>209,468,561</b>	<b>209,468,561</b>	<b>559,293,147</b>	<b>490,159,909</b>	<b>445,394,123</b>

34 FINANCE, ECONOMIC AFFAIRS & INVESTMENT PROGRAM/SUBPROGRAM	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
<b>040 DIRECTION&amp;POLICY FORMULATION</b>						
0041 Prime Ministers Official Residence	419,186	164,676	63,729	647,591	630,892	
0144 Planning and Development Department	3,340,326	412,667	338,668	4,091,661	3,138,023	
7000 General Management and Coordination Services	2,014,277	1,285,302	280,914	3,580,493	15,201,453	
<b>041 NATIONAL DEFENCE &amp; SECURITY</b>						
0042 General Security	7,296,176	401,823	1,126,974	8,824,973	1,265,027	5,200,000
0043 Barbados Defence Force						115,973,869
0044 Barbados Cadet Corps						7,378,596
0058 Assistance to Legionnaires					20,000	
0059 Integrated Coastal Surveillance System					1,632,724	
0101 Anti-Corruption Unit						4,776,344
<b>045 NATIONAL TRANSFORMATION</b>						
0035 Office of Infrastructure and Planning		378,419	8,544	386,963	1,350,875	
<b>121 ECONOMIC AND SOCIAL PLANNING</b>						
0027 National Growth Council					1,500,000	
0143 Statistical Department	2,829,765	435,273	339,235	3,604,273	2,125,835	700
7013 General Management and Coordination Services	1,271,174	674,882	187,082	2,133,138	1,606,051	43,000
<b>276 CULTURE</b>						
0054 Barbados National Art Gallery						500,000
0055 Creative Economy Initiatives					670,000	
0296 Film Censorship Board						110,000
0298 National Cultural Foundation						
0299 Archives	747,014	54,358	77,991	879,363	2,536,805	
0300 National Library Service	3,280,986	83,400	363,682	3,728,068	3,449,675	9,164
0312 Barbados Film Commission				0		7,763,743
0314 Culture and Diaster Risk Management					300,000	
7005 General Management and Coordination Services	1,005,397	213,187	107,934	1,326,518	4,598,493	2,882,534
<b>277 YOUTH AFFAIRS AND SPORTS</b>						
0565 Youth Entrepreneurship Scheme	431,496	17,479	42,547	491,522	952,000	20,000
0566 Youth Development Programme.	908,707	27,550	112,232	1,048,489	6,124,266	855,000
0567 Barbados Youth Service	1,335,586	362,699	184,668	1,882,953	10,445,959	
0580 Block Transformation Unit	0	493,352	57,429	550,781	3,756,100	
7110 General Management and Coordination Services	1,465,100	184,371	172,177	1,821,648	5,108,800	45,695
<b>365 HIV/AIDS Prevention and Control Project</b>						
0395 National Wellness					90,000	

<b>366 Nationa Crisis Management</b>						
6205 Programme Management Covid 19						5,000,000
<b>518 Barbados Water Authority</b>						
0542 Barbados Water Authority					450,000	
<b>631 Urban Development</b>						
0265 Rural and Urban Development						11,526,472
Commission						
0578 Urban Regeneration Programme						
<b>650 Preservation and Conservation</b>						
0193 Roofs to Reefs	0	164782	8,291	173,073	1,690,802	
<b>TOTAL</b>	<b>26,345,190</b>	<b>5,354,220</b>	<b>3,472,097</b>	<b>35,171,507</b>	<b>68,643,780</b>	<b>162,085,117</b>

**CAPITAL**

<b>Debt Service Interest</b>	<b>Depreciation Expense</b>	<b>Bad Debt Expense</b>	<b>Non Capital Assets</b>	<b>Total Operating Expenditure</b>	<b>Capital Assets</b>	<b>Land Acquisitions</b>	<b>Capital Transfers</b>	<b>Debt Servicing Amortization</b>	<b>Total Capital Expenditure</b>	<b>Grand Total</b>
										<b>29,780,799</b>
				1,278,483	1,427,243				1,427,243	2,705,726
				7,229,684	336,643				336,643	7,566,327
				18,781,946	726,800				726,800	19,508,746
									0	<b>168,132,058</b>
				15,290,000	16,500				16,500	15,306,500
				115,973,869			17,663,554		17,663,554	133,637,423
				7,378,596			2,380,471		2,380,471	9,759,067
				20,000					0	20,000
				1,632,724	1,500,000				1,500,000	3,132,724
				4,776,344			1,500,000		1,500,000	6,276,344
									0	<b>1,780,263</b>
				1,737,838	42,425				42,425	1,780,263
									0	<b>11,238,031</b>
				1,500,000					0	1,500,000
				5,730,808	195,025				195,025	5,925,833
				3,782,189	30,009				30,009	3,812,198
									0	<b>37,131,662</b>
				500,000					0	500,000
				670,000					0	670,000
				110,000					0	110,000
							1,515,000		1,515,000	1,515,000
				3,416,168	189,000				189,000	3,605,168
				7,186,907	4,512,500				4,512,500	11,699,407
				7,763,743			300,000		300,000	8,063,743
				300,000					0	300,000
				8,807,545	28,800		1,832,000		1,860,800	10,668,345
									0	<b>35,747,013</b>
				1,463,522					0	1,463,522
				8,027,755					0	8,027,755
				12,328,912	2,581,000				2,581,000	14,909,912
				4,306,881					0	4,306,881
				6,976,143	62,800				62,800	7,038,943
									0	<b>90,000</b>
				90,000					0	90,000



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the general administrative services to the Departments under the Prime Minister's Office, accommodation that benefits the official residence of the Prime Minister.
<b>SUBPROGRAMME:</b>	<b>7000</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the initiation, implementation and review of policy affecting all programs and activities of the Prime Minister's Office and its related departments and agencies.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7000 General Management and Coordination Services</b>						
102 Other Personal Emoluments	506,249	394,018	593,485	1,285,302	1,227,053	1,236,510
103 Employers Contributions	236,221	256,283	264,474	280,914	275,247	276,593
206 Travel	3,439	7,500	10,789	7,500	7,500	7,500
207 Utilities	695,122	408,796	603,396	688,396	688,396	688,396
208 Rental of Property	104,845	126,862	129,100	129,100	129,100	129,100
209 Library Books & Publications	13,703	13,786	27,592	30,398	30,398	30,398
210 Supplies & Materials	107,493	105,624	146,575	146,575	131,075	131,075
211 Maintenance of Property	314,082	314,101	490,416	583,325	575,766	575,766
212 Operating Expenses	5,633,544	5,977,010	4,206,689	10,703,539	6,114,739	6,141,864
223 Structures	283,890	300,000	100,000	700,000	700,000	700,000
226 Professional Services	1,935,128	2,123,487	2,321,914	2,142,620	2,519,437	2,519,437
230 Contingencies		5,000	50,000	70,000	50,000	50,000
250 Depreciation Expense	56,457					
<b>Total Non Statutory Recurrent Expenditure</b>	9,890,171	10,032,467	8,944,430	16,767,669	12,448,711	12,486,639
751 Property & Plant	65,096	592,808	306,800	306,800	196,200	196,200
752 Machinery & Equipment	93,231	136,000	105,000	105,000	50,000	50,000
753 Furniture and Fittings		7,000	7,000	15,000	7,000	7,000
756 Vehicles	884,467	600,000	300,000	300,000		
<b>Total Non Statutory Capital Expenditure</b>	1,042,794	1,335,808	718,800	726,800	253,200	253,200
101 Statutory Personal Emoluments	1,934,050	1,932,976	1,960,479	2,014,277	2,024,734	2,033,865
<b>Total Statutory Expenditure</b>	1,934,050	1,932,976	1,960,479	2,014,277	2,024,734	2,033,865
<b>Total Subprogram 7000 :</b>	12,867,015	13,301,251	11,623,709	19,508,746	14,726,645	14,773,704

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the general administrative services to the Departments under the Prime Minister's Office and accommodation that benefits the official residence of the Prime
<b>SUBPROGRAMME:</b>	<b>0041</b>	<b>PRIME MINISTER'S OFFICIAL RESIDENCE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the expenses of the Prime Minister's Office.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0041 Prime Ministers Official Residence</b>						
102 Other Personal Emoluments	131,499	107,541	164,676	164,676	166,445	168,098
103 Employers Contributions	50,457	56,562	56,546	63,729	64,075	64,420
207 Utilities	91,021	91,072	98,612	100,012	98,612	98,612
208 Rental of Property	4,000	4,400	4,400	4,400	4,400	4,400
210 Supplies & Materials	183,010	184,200	148,813	228,400	193,400	193,400
211 Maintenance of Property	181,760	126,650	137,150	194,080	153,850	153,850
212 Operating Expenses	86,664	92,000	117,844	104,000	105,000	105,000
250 Depreciation Expense	769					
<b>Total Non Statutory Recurrent Expenditure</b>	729,181	662,425	728,041	859,297	785,782	787,780
751 Property & Plant	612	220,805	493,610	995,500	210,000	30,000
752 Machinery & Equipment	28,845	111,743	76,743	341,743	35,000	35,000
753 Furniture and Fittings	34,743	90,000	90,000	90,000	30,000	30,000
<b>Total Non Statutory Capital Expenditure</b>	64,199	422,548	660,353	1,427,243	275,000	95,000
101 Statutory Personal Emoluments	309,446	344,994	419,186	419,186	420,179	421,290
<b>Total Statutory Expenditure</b>	309,446	344,994	419,186	419,186	420,179	421,290
<b>Total Subprogram 0041 :</b>	1,102,827	1,429,967	1,807,580	2,705,726	1,480,961	1,304,070

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the general administrative services to the Departments under the Prime Minister's Office, accommodation that benefits the official residence of the Prime Minister's
<b>SUBPROGRAMME:</b>	<b>0144</b>	<b>PLANNING &amp; DEVELOPMENT DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the orderly and progressive development of land in both the urban and rural areas of Barbados, through the use of modern planning techniques in order to attain sustainable and harmonious development.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0144 Planning and Development Department</b>						
102 Other Personal Emoluments	270,267	225,806	412,667	412,667	414,631	414,631
103 Employers Contributions	303,767	295,536	224,466	338,668	338,098	337,434
206 Travel	141,051	140,000	140,000	150,000	150,000	150,000
207 Utilities	118,111	295,100	295,100	322,653	323,012	323,012
208 Rental of Property	-9,153	48,000	65,000	65,000	65,000	65,000
209 Library Books & Publications		3,120	4,120	4,120	4,120	4,120
210 Supplies & Materials	168,027	170,255	238,560	348,060	265,863	270,075
211 Maintenance of Property	248,460	355,203	327,881	472,192	483,815	493,416
212 Operating Expenses	182,548	338,975	350,675	497,900	657,354	657,354
226 Professional Services	169,487	948,549	942,704	1,278,098	1,825,799	1,372,802
<b>Total Non Statutory Recurrent Expenditure</b>	1,592,563	2,820,544	3,001,173	3,889,358	4,527,692	4,087,844
752 Machinery & Equipment	103,987	156,000	173,000	150,000	100,000	105,000
753 Furniture and Fittings	41,336	41,340	186,643	186,643	186,643	186,643
756 Vehicles		120,000	120,000			
<b>Total Non Statutory Capital Expenditure</b>	145,323	317,340	479,643	336,643	286,643	291,643
101 Statutory Personal Emoluments	2,860,516	3,293,543	3,293,986	3,340,326	3,353,153	3,358,309
<b>Total Statutory Expenditure</b>	2,860,516	3,293,543	3,293,986	3,340,326	3,353,153	3,358,309
<b>Total Subprogram 0144 :</b>	4,598,402	6,431,427	6,774,802	7,566,327	8,167,488	7,737,796

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>041</b>	<b>National Defence and Security Preparedness</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the administration of the Barbados Defence Force Act, Cap. 159, housing for members of the Barbados Legion and security coverage at various agencies.
<b>SUBPROGRAMME:</b>	<b>0042</b>	<b>GENERAL SECURITY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides security coverage for government ministries, departments, schools and health institutions. Providing the legal and administrative basis and control of the functions of the Barbados Defence Force.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
041 NATIONAL DEFENCE & SECURITY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0042 General Security</b>						
102 Other Personal Emoluments	214,722	194,825	338,525	401,823	403,787	403,787
103 Employers Contributions	1,069,539	845,510	1,118,179	1,126,974	1,088,907	1,088,907
206 Travel	148,854	148,874	148,874	148,874	148,874	148,874
207 Utilities	80,576	44,695	49,400	60,265	60,265	60,265
208 Rental of Property		3,620	3,620	3,620	3,620	3,620
209 Library Books & Publications		2,826	2,826	2,826	2,826	2,826
210 Supplies & Materials	45,948	71,420	62,699	90,799	77,500	77,500
211 Maintenance of Property	42,998	70,320	77,320	78,320	77,320	77,320
212 Operating Expenses	215,727	345,470	483,766	579,506	615,700	615,700
226 Professional Services	19,039	105,000	261,015	300,817	300,817	300,817
317 Subscriptions	4,946,240	6,240,710	5,200,000	5,200,000	5,200,000	5,200,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>6,783,644</b>	<b>8,073,270</b>	<b>7,746,224</b>	<b>7,993,824</b>	<b>7,979,616</b>	<b>7,979,616</b>
752 Machinery & Equipment	18,000	20,600	10,500	16,500	7,600	7,600
756 Vehicles		120,000	120,000			
<b>Total Non Statutory Capital Expenditure</b>	<b>18,000</b>	<b>140,600</b>	<b>130,500</b>	<b>16,500</b>	<b>7,600</b>	<b>7,600</b>
101 Statutory Personal Emoluments	9,322,139	8,481,592	9,981,591	7,296,176	7,376,270	7,376,270
<b>Total Statutory Expenditure</b>	<b>9,322,139</b>	<b>8,481,592</b>	<b>9,981,591</b>	<b>7,296,176</b>	<b>7,376,270</b>	<b>7,376,270</b>
<b>Total Subprogram 0042 :</b>	<b>16,123,783</b>	<b>16,695,462</b>	<b>17,858,315</b>	<b>15,306,500</b>	<b>15,363,486</b>	<b>15,363,486</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>041</b>	<b>National Defence and Security Preparedness</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the administration of the Barbados Defence Force Act, Cap. 159, housing for members of the Barbados Legion and security coverage at various agencies.
<b>SUBPROGRAMME:</b>	<b>0043</b>	<b>BARBADOS DEFENCE FORCE</b>
<b>SUBPROGRAMME STATEMENT:</b>		To defend the country from foreign invasion and attacks; patrolling the coastline to prevent smuggling and other illicit activities and assisting other agencies in the event of natural and man-made disasters.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
041 NATIONAL DEFENCE & SECURITY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0043 Barbados Defence Force</b>						
102 Other Personal Emoluments				53,061,334		
103 Employers Contributions				3,503,640		
206 Travel				10,000		
207 Utilities				3,349,593		
208 Rental of Property				889,398		
209 Library Books & Publications				18,488		
210 Supplies & Materials				20,547,387		
211 Maintenance of Property				27,900,643		
212 Operating Expenses				6,693,386		
316 Grants to Public Institutions	50,000,000	50,000,000	50,000,000		115,973,869	115,973,869
<b>Total Non Statutory Recurrent Expenditure</b>	50,000,000	50,000,000	50,000,000	115,973,869	115,973,869	115,973,869
416 Grants to Public Institutions	14,454,657	12,154,657	12,154,657		17,663,554	17,663,554
751 Property & Plant				1,748,469		
752 Machinery & Equipment				5,070,079		
753 Furniture and Fittings				586,177		
755 Computer Software				62,924		
756 Vehicles				10,195,906		
<b>Total Non Statutory Capital Expenditure</b>	14,454,657	12,154,657	12,154,657	17,663,554	17,663,554	17,663,554
318 Retiring Benefits					14,442,000	14,442,000
<b>Total Statutory Expenditure</b>					14,442,000	14,442,000
<b>Total Subprogram 0043 :</b>	64,454,657	62,154,657	62,154,657	133,637,423	148,079,423	148,079,423

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>041</b>	<b>National Defence and Security Preparedness</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the administration of the Barbados Defence Force Act, Cap. 159, housing for members of the Barbados Legion, security coverage at government and non-government
<b>SUBPROGRAMME:</b>	<b>0044</b>	<b>BARBADOS CADET CORPS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of the Barbados Cadet Corps.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
041 NATIONAL DEFENCE & SECURITY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0044 Barbados Cadet Corps</b>						
316 Grants to Public Institutions	3,879,657	3,879,657	3,879,657	7,378,596	7,378,596	7,378,596
<b>Total Non Statutory Recurrent Expenditure</b>	3,879,657	3,879,657	3,879,657	7,378,596	7,378,596	7,378,596
416 Grants to Public Institutions	426,777	426,777	426,777	2,380,471	2,380,471	2,380,471
<b>Total Non Statutory Capital Expenditure</b>	426,777	426,777	426,777	2,380,471	2,380,471	2,380,471
<b>Total Subprogram 0044 :</b>	4,306,434	4,306,434	4,306,434	9,759,067	9,759,067	9,759,067

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>041</b>	<b>National Defence and Security Preparedness</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the administration of the Barbados Defence Force Act, Cap. 159, housing for members of the Barbados Legion and security coverage at various agencies.
<b>SUBPROGRAMME:</b>	<b>0058</b>	<b>ASSISTANCE TO LEGIONNAIRES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the cost of replacement and refurbishment of housing stock of destitute members of the Barbados Legion.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
041 NATIONAL DEFENCE & SECURITY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0058 Assistance to Legionnaires</b>						
211 Maintenance of Property	11,000	40,000	20,000	20,000	10,000	10,000
<b>Total Non Statutory Recurrent Expenditure</b>	11,000	40,000	20,000	20,000	10,000	10,000
<b>Total Subprogram 0058 :</b>	11,000	40,000	20,000	20,000	10,000	10,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>041</b>	<b>National Defence and Security Preparedness</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the administration of the Barbados Defence Force Act, Cap. 159, housing for members of the Barbados Legion and security coverage at various agencies.
<b>SUBPROGRAMME:</b>	<b>0059</b>	<b>INTEGRATED COASTAL SURVEILLANCE SYSTEM</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for a coastal surveillance radar system that will monitor the entire coastline of Barbados, which will contribute to the safety and security of coastal areas.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
041 NATIONAL DEFENCE & SECURITY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0059 Integrated Coastal Surveillance System</b>						
207 Utilities	714,243	754,262	819,928	869,124	921,272	976,548
208 Rental of Property	28,254	28,327	28,327	30,027	31,828	33,739
209 Library Books & Publications		678	520	520	520	551
210 Supplies & Materials	17,920	18,762	68,162	23,652	24,170	24,721
211 Maintenance of Property	279,039	422,400	471,000	450,630	477,067	505,092
212 Operating Expenses	35,033	37,100	37,100	37,526	17,977	19,057
226 Professional Services	162,917	206,962	221,245	221,245	221,245	221,245
<b>Total Non Statutory Recurrent Expenditure</b>	1,237,406	1,468,491	1,646,282	1,632,724	1,694,079	1,780,953
751 Property & Plant	313,108					
752 Machinery & Equipment	5,272	4,000,000	4,000,000	1,500,000		
<b>Total Non Statutory Capital Expenditure</b>	318,381	4,000,000	4,000,000	1,500,000		
<b>Total Subprogram 0059 :</b>	1,555,787	5,468,491	5,646,282	3,132,724	1,694,079	1,780,953

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>041</b>	<b>National Defence and Security Preparedness</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the administration of the Barbados Defence Force Act, Cap. 159, housing for members of the Barbados Legion and security coverage at various agencies.
<b>SUBPROGRAMME:</b>	<b>0101</b>	<b>ANTI-CORRUPTION UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operational expenses of the unit for the prevention of corruption and other National Security considerations and the monitoring of Barbados into obligations as it relates to the fight against corruption.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
041 NATIONAL DEFENCE & SECURITY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0101 Anti-Corruption Unit</b>						
212 Operating Expenses	562,142	564,003				
226 Professional Services	1,443,042	2,000,000				
250 Depreciation Expense	10,655					
316 Grants to Public Institutions	1,998,778	2,000,000	3,620,000	4,776,344	4,641,344	4,631,344
<b>Total Non Statutory Recurrent Expenditure</b>	4,014,616	4,564,003	3,620,000	4,776,344	4,641,344	4,631,344
416 Grants to Public Institutions	175,000	1,240,000	1,240,000	1,500,000	1,640,000	1,640,000
<b>Total Non Statutory Capital Expenditure</b>	175,000	1,240,000	1,240,000	1,500,000	1,640,000	1,640,000
<b>Total Subprogram 0101 :</b>	4,189,616	5,804,003	4,860,000	6,276,344	6,281,344	6,271,344

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>045</b>	<b>NATIONAL TRANSFORMATION</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0035</b>	<b>OFFICE OF INFRASTRUCTURE AND PLANNING</b>
<b>SUBPROGRAMME STATEMENT:</b>		To initiate, facilitate and promote organizational transformation through the provision of advisory services and transformation initiatives in economic and social entities

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
045 NATIONAL TRANSFORMATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0035 Office of Infrastructure and Planning</b>						
102 Other Personal Emoluments	56,611	66,046	95,046	378,419	385,653	392,886
103 Employers Contributions	6,761	7,779	7,779	8,544	8,558	8,572
206 Travel		2,000	2,000	8,000	2,000	2,000
207 Utilities	1,174	38,655	35,155	62,699	60,155	60,155
208 Rental of Property		20,588	20,588	26,256	20,588	20,588
209 Library Books & Publications		2,700	1,300	5,280	3,800	3,800
210 Supplies & Materials	17,667	11,500	11,250	14,750	11,500	11,500
211 Maintenance of Property	88,066	95,150	55,550	66,690	59,550	59,550
212 Operating Expenses	10,644	22,700	485,350	731,200	385,350	385,350
226 Professional Services	8,813	154,500	154,500	436,000	100,000	100,000
<b>Total Non Statutory Recurrent Expenditure</b>	189,735	421,618	868,518	1,737,838	1,037,154	1,044,401
752 Machinery & Equipment	4,518	29,200	29,200	31,300	31,300	31,300
753 Furniture and Fittings		11,125	11,125	11,125	11,125	11,125
<b>Total Non Statutory Capital Expenditure</b>	4,518	40,325	40,325	42,425	42,425	42,425
101 Statutory Personal Emoluments	4,724					
<b>Total Statutory Expenditure</b>	4,724					
<b>Total Subprogram 0035 :</b>	198,977	461,943	908,843	1,780,263	1,079,579	1,086,826

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>121</b>	<b>Economic &amp; Social Planning</b>
<b>PROGRAMME STATEMENT:</b>		Provides a sound framework for economic and social planning through economic research and analysis.
<b>SUBPROGRAMME:</b>	<b>7013</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the coordination of the administrative functions of the Division; and expert policy and technical advice to the Minister of Finance and Economic Affairs.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
121 ECONOMIC AND SOCIAL PLANNING	\$	\$	\$	\$	\$	\$
<b>Subprogram 7013 General Management and Coordination Services</b>						
102 Other Personal Emoluments	85,371	312,867	278,841	674,882		
103 Employers Contributions	106,596	117,101	126,156	187,082		
206 Travel	18,205	15,000	35,000	40,000		
207 Utilities	77,446	60,155	89,155	87,178		
208 Rental of Property	23,390	64,360	57,560	17,978		
209 Library Books & Publications	2,446	20,902	48,950	21,700		
210 Supplies & Materials	143,442	71,550	70,000	62,000		
211 Maintenance of Property	82,610	128,730	123,730	123,730		
212 Operating Expenses	575,910	633,295	737,895	739,264		
226 Professional Services	24,831	410,750	512,201	512,201		
230 Contingencies		5,000	2,000	2,000		
317 Subscriptions	38,031	42,670	42,670	43,000		
<b>Total Non Statutory Recurrent Expenditure</b>	1,178,278	1,882,380	2,124,158	2,468,015		
751 Property & Plant			12,500			
752 Machinery & Equipment		63,000	50,500	15,009		
753 Furniture and Fittings		62,000	62,000	15,000		
756 Vehicles		111,265	111,265			
<b>Total Non Statutory Capital Expenditure</b>		236,265	236,265			
101 Statutory Personal Emoluments	1,144,925	1,311,062	1,218,996	1,271,174		
<b>Total Statutory Expenditure</b>	1,144,925	1,311,062	1,218,996	1,271,174		
<b>Total Subprogram 7013 :</b>	2,323,204	3,429,707	3,579,419	1,606,051		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>121</b>	<b>Economic &amp; Social Planning</b>
<b>PROGRAMME STATEMENT:</b>		Provides a sound framework for economic and social planning through economic research and analysis.
<b>SUBPROGRAMME:</b>	<b>0027</b>	<b>NATIONAL GROWTH COUNCIL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operation of the National Growth Council.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
121 ECONOMIC AND SOCIAL PLANNING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0027 National Growth Council</b>						
212 Operating Expenses	65,000	115,473	1,500,000	1,500,000		
226 Professional Services		1,184,527				
<b>Total Non Statutory Recurrent Expenditure</b>	65,000	1,300,000	1,500,000	1,500,000		
<b>Total Subprogram 0027 :</b>	65,000	1,300,000	1,500,000	1,500,000		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>121</b>	<b>Economic &amp; Social Planning</b>
<b>PROGRAMME STATEMENT:</b>		Provides a sound framework for economic and social planning through economic research and analysis.
<b>SUBPROGRAMME:</b>	<b>0143</b>	<b>STATISTICAL DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the collection, compilation, analysis, abstract and publishing of statistical information; collaborate with other government departments; and organise a coordinated scheme of statistics relating to the island.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
121 ECONOMIC AND SOCIAL PLANNING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0143 Statistical Department</b>						
102 Other Personal Emoluments	440,510	331,489	653,699	435,273		
103 Employers Contributions	329,141	296,447	334,989	339,235		
206 Travel	186,888	161,000	193,500	204,900		
207 Utilities	246,308	277,000	263,000	263,000		
208 Rental of Property	19,959	26,200	26,200	26,200		
209 Library Books & Publications	1,070	2,324	2,324	2,324		
210 Supplies & Materials	88,679	125,964	119,904	134,860		
211 Maintenance of Property	112,001	129,002	137,241	238,263		
212 Operating Expenses	478,833	525,826	1,076,049	786,288		
226 Professional Services	308,946	190,000	190,000	470,000		
250 Depreciation Expense	5,960					
317 Subscriptions	547	700	700	700		
<b>Total Non Statutory Recurrent Expenditure</b>	2,218,841	2,065,952	2,997,606	2,900,343		
752 Machinery & Equipment	136,550	48,000	160,425	195,025		
755 Computer Software		69,000	69,000			
<b>Total Non Statutory Capital Expenditure</b>	136,550	117,000	229,425	195,025		
101 Statutory Personal Emoluments	2,749,873	2,753,893	2,678,842	2,829,765		
<b>Total Statutory Expenditure</b>	2,749,873	2,753,893	2,678,842	2,829,765		
<b>Total Subprogram 0143 :</b>	5,105,264	4,936,845	5,905,873	5,925,833		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>166</b>	<b>Rural Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the development of rural areas, to improve the livelihood of residents and to create sustainable development in agriculture.
<b>SUBPROGRAMME:</b>	<b>0181</b>	<b>RURAL DEVELOPMENT COMMISSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for development of rural areas, to improve the livelihood of residents and to create sustainable development as well as increase output in rural areas.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
166 RURAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0181 Rural Development Commission</b>						
211 Maintenance of Property	374					
316 Grants to Public Institutions	2,203,803	2,203,474				
<b>Total Non Statutory Recurrent Expenditure</b>	2,204,177	2,203,474				
416 Grants to Public Institutions	13,500,000	6,500,000				
<b>Total Non Statutory Capital Expenditure</b>	13,500,000	6,500,000				
<b>Total Subprogram 0181 :</b>	15,704,177	8,703,474				

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>276</b>	<b>Culture</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement an effective national policy on cultural development
<b>SUBPROGRAMME:</b>	<b>7005</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the formulation of a national policy on cultural development and implementation, cultural exchanges and assistance to artists and for the maintenance of mutually beneficial relationships.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 7005 General Management and Coordination Services</b>						
102 Other Personal Emoluments	177,731	177,993	192,623	213,187	214,841	216,494
103 Employers Contributions	94,684	96,878	97,159	107,934	110,474	111,460
206 Travel	3,767	9,000	9,000	9,000	9,000	9,000
207 Utilities	134,536	90,510	145,640	145,640	160,570	160,570
208 Rental of Property	29,687	50,999	27,681	28,653	28,653	28,653
209 Library Books & Publications	1,136	4,484	4,031	4,031	4,180	4,220
210 Supplies & Materials	64,699	66,930	67,705	66,834	66,255	65,755
211 Maintenance of Property	68,441	204,760	205,837	141,585	139,550	142,107
212 Operating Expenses	4,854,242	4,831,620	3,899,559	3,153,209	3,228,584	3,093,584
226 Professional Services	928,681	994,004	1,042,004	1,033,657	1,142,657	1,150,657
230 Contingencies	8,975	15,884	15,884	15,884	15,884	15,884
315 Grants to Non-Profit Organisations	2,565,017	2,570,017	2,668,980	2,818,239	2,818,739	2,818,739
317 Subscriptions	63,185	64,295	64,295	64,295	64,295	64,295
<b>Total Non Statutory Recurrent Expenditure</b>	<b>8,994,782</b>	<b>9,177,374</b>	<b>8,440,398</b>	<b>7,802,148</b>	<b>8,003,682</b>	<b>7,881,418</b>
415 Grants to Non-Profit Organisations	1,993,225	1,993,225	1,000,000	1,832,000		
752 Machinery & Equipment	27,094	28,600	37,800	28,800	8,000	9,000
<b>Total Non Statutory Capital Expenditure</b>	<b>2,020,319</b>	<b>2,021,825</b>	<b>1,037,800</b>	<b>1,860,800</b>	<b>8,000</b>	<b>9,000</b>
101 Statutory Personal Emoluments	887,633	897,352	898,352	1,005,397	1,018,215	1,026,360
<b>Total Statutory Expenditure</b>	<b>887,633</b>	<b>897,352</b>	<b>898,352</b>	<b>1,005,397</b>	<b>1,018,215</b>	<b>1,026,360</b>
<b>Total Subprogram 7005 :</b>	<b>11,902,734</b>	<b>12,096,551</b>	<b>10,376,550</b>	<b>10,668,345</b>	<b>9,029,897</b>	<b>8,916,778</b>

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>276</b>	<b>Culture</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement an effective national policy on cultural development.
<b>SUBPROGRAMME:</b>	<b>0054</b>	<b>BARBADOS NATIONAL ART GALLERY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provide dynamic, creative leadership bringing together the arts and people to discover, enjoy and understand the visual culture of Barbados and the Caribbean.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0054 Barbados National Art Gallery</b>						
316 Grants to Public Institutions	335,739	321,030	500,000	500,000	696,692	721,322
<b>Total Non Statutory Recurrent Expenditure</b>	335,739	321,030	500,000	500,000	696,692	721,322
<b>Total Subprogram 0054 :</b>	335,739	321,030	500,000	500,000	696,692	721,322

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>276</b>	<b>Culture</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement an effective national policy on cultural development.
<b>SUBPROGRAMME:</b>	<b>0055</b>	<b>CREATIVE ECONOMY INITIATIVES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides initiatives aimed at the promotion and development of cultural industries through a programme of infrastructure building and institutional strengthening.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0055 Creative Economy Initiatives</b>						
212 Operating Expenses	282,190	283,451	600,000	670,000	580,000	550,000
<b>Total Non Statutory Recurrent Expenditure</b>	282,190	283,451	600,000	670,000	580,000	550,000
<b>Total Subprogram 0055 :</b>	282,190	283,451	600,000	670,000	580,000	550,000

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

**HEAD:** 13 **PRIME MINISTER'S OFFICE**  
**PROGRAMME:** 276 **Culture**  
**PROGRAMME STATEMENT:** To formulate and implement an effective national policy on cultural development.  
**SUBPROGRAMME:** 0208 **CARIFESTA**  
**SUBPROGRAMME STATEMENT:** Provides for expenses of CARIFESTA.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0208 CARIFESTA</b>						
212 Operating Expenses		4,000,000	4,000,000			
<b>Total Non Statutory Recurrent Expenditure</b>		4,000,000	4,000,000			
<b>Total Subprogram 0208 :</b>		4,000,000	4,000,000			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 13 PRIME MINISTER'S OFFICE**  
**PROGRAMME: 276 Culture**  
**PROGRAMME STATEMENT:** To formulate and implement an effective national policy on cultural development.  
**SUBPROGRAMME: 0296 FILM CENSORSHIP BOARD**  
**SUBPROGRAMME STATEMENT:** Provides for the operations of the Film Censorship Board.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0296 Film Censorship Board</b>						
315 Grants to Non-Profit Organisations	71,465	145,000	110,000	110,000	123,188	135,188
316 Grants to Public Institutions	340					
<b>Total Non Statutory Recurrent Expenditure</b>	71,804	145,000	110,000	110,000	123,188	135,188
<b>Total Subprogram 0296 :</b>	71,804	145,000	110,000	110,000	123,188	135,188

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 13 **PRIME MINISTER'S OFFICE**

**PROGRAMME:** 276 **Culture**

**PROGRAMME STATEMENT:** To formulate and implement an effective national policy on cultural development.

**SUBPROGRAMME:** 0297 **SPECIAL PROJECTS**

**SUBPROGRAMME STATEMENT:** Provides for the erection of statues and monuments and professional and consultancy fees.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0297 Special Projects</b>						
785 Assets Under Construction		839,273	839,273			
<b>Total Non Statutory Capital Expenditure</b>		839,273	839,273			
<b>Total Subprogram 0297 :</b>		839,273	839,273			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>276</b>	<b>Culture</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement an effective national policy on cultural development.
<b>SUBPROGRAMME:</b>	<b>0298</b>	<b>NATIONAL CULTURAL FOUNDATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the development of the cultural industries, opportunities for Barbadian artists to showcase their talents that will be competitive in the local, regional and international markets and to maximise the sector in the tourism industry.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0298 National Cultural Foundation</b>						
211 Maintenance of Property	268					
316 Grants to Public Institutions	27,820,341	13,820,312	13,653,226	16,653,226	18,763,338	18,776,820
<b>Total Non Statutory Recurrent Expenditure</b>	27,820,609	13,820,312	13,653,226	16,653,226	18,763,338	18,776,820
416 Grants to Public Institutions	1,033,200	1,033,200	780,942	1,515,000	321,495	338,990
<b>Total Non Statutory Capital Expenditure</b>	1,033,200	1,033,200	780,942	1,515,000	321,495	338,990
<b>Total Subprogram 0298 :</b>	28,853,809	14,853,512	14,434,168	18,168,226	19,084,833	19,115,810

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 13 PRIME MINISTER'S OFFICE**  
**PROGRAMME: 276 Culture**  
**PROGRAMME STATEMENT:** To formulate and implement an effective national policy on cultural development.  
**SUBPROGRAMME: 0299 ARCHIVES**

**SUBPROGRAMME STATEMENT:** To ensure organizational efficiency and accountability, identify, collect, process and preserve public and private records of Barbados that are of permanent and enduring, cultural and historical value and to make information from them available.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0299 Archives</b>						
102 Other Personal Emoluments	41,593	39,227	54,358	54,358	54,358	54,358
103 Employers Contributions	70,164	80,159	75,574	77,991	83,031	83,866
206 Travel	9,519	14,000	14,000	14,000	14,000	14,000
207 Utilities	220,424	433,461	329,781	325,461	336,657	347,715
208 Rental of Property	15,711	20,032	15,934	38,455	38,883	32,252
209 Library Books & Publications	3,928	6,050	6,050	6,050	6,050	6,050
210 Supplies & Materials	74,291	120,041	117,249	119,425	97,430	93,230
211 Maintenance of Property	552,005	605,054	479,054	514,554	542,594	370,726
212 Operating Expenses	527,110	389,790	589,790	914,290	466,790	443,790
226 Professional Services	604,570	850,000	725,000	604,570	250,000	300,000
250 Depreciation Expense	634					
<b>Total Non Statutory Recurrent Expenditure</b>	2,119,948	2,557,814	2,406,790	2,669,154	1,889,792	1,745,987
751 Property & Plant	-85,475	105,500	310,500	150,000	12,000	
752 Machinery & Equipment	2,668,683	258,460	26,000	26,000	8,000	
753 Furniture and Fittings	17,803	64,200	45,000	13,000	20,000	
<b>Total Non Statutory Capital Expenditure</b>	2,601,011	428,160	381,500	189,000	40,000	
101 Statutory Personal Emoluments	674,049	784,694	735,402	747,014	786,728	793,844
<b>Total Statutory Expenditure</b>	674,049	784,694	735,402	747,014	786,728	793,844
<b>Total Subprogram 0299 :</b>	5,395,008	3,770,668	3,523,692	3,605,168	2,716,520	2,539,831

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 13 PRIME MINISTER'S OFFICE**  
**PROGRAMME: 276 Culture**  
**PROGRAMME STATEMENT:** To formulate and implement an effective national policy on cultural development.  
**SUBPROGRAMME: 0300 NATIONAL LIBRARY SERVICES**

**SUBPROGRAMME STATEMENT:** To promote and support literacy at all levels. Build partnerships to development and maintain effective library information services. Provide access to information resources, collect, preserve and make accessible the oral and recorded knowledge.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0300 National Library Service</b>						
102 Other Personal Emoluments	44,148	61,450	80,510	83,400	83,400	83,400
103 Employers Contributions	287,589	343,933	375,982	363,682	410,965	413,149
206 Travel	13,954	14,000	14,000	14,000	14,000	14,000
207 Utilities	517,915	571,568	471,568	571,568	499,676	571,568
208 Rental of Property	66,291	97,072	97,072	86,272	98,272	98,272
209 Library Books & Publications	222,242	235,134	894,018	928,334	898,334	898,334
210 Supplies & Materials	98,903	146,517	139,268	152,859	143,111	143,111
211 Maintenance of Property	691,071	999,949	697,367	1,050,242	1,009,980	1,009,980
212 Operating Expenses	313,665	402,275	487,982	496,400	743,900	643,900
226 Professional Services	33,576	35,000	37,000	150,000	40,000	60,000
250 Depreciation Expense	240					
317 Subscriptions	6,714	9,364	8,414	9,164	9,164	9,164
<b>Total Non Statutory Recurrent Expenditure</b>	2,296,307	2,916,262	3,303,181	3,905,921	3,950,802	3,944,878
751 Property & Plant	3,299	45,000	54,000	65,000		
752 Machinery & Equipment	104,959	284,143	104,643	136,000	20,000	20,000
753 Furniture and Fittings	42,937	75,500	92,500	85,500	15,000	15,000
755 Computer Software				26,000	26,000	26,000
756 Vehicles				700,000	700,000	700,000
785 Assets Under Construction	1,313,555	2,563,555	1,250,000	3,500,000	500,000	500,000
<b>Total Non Statutory Capital Expenditure</b>	1,464,750	2,968,198	1,501,143	4,512,500	1,261,000	1,261,000
101 Statutory Personal Emoluments	2,707,312	3,181,767	3,296,130	3,280,986	3,701,119	3,719,035
<b>Total Statutory Expenditure</b>	2,707,312	3,181,767	3,296,130	3,280,986	3,701,119	3,719,035
<b>Total Subprogram 0300 :</b>	6,468,368	9,066,227	8,100,454	11,699,407	8,912,921	8,924,913

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 13 **PRIME MINISTER'S OFFICE**  
**PROGRAMME:** 276 **Culture**  
**PROGRAMME STATEMENT:** To formulate and implement an effective national policy on cultural development.  
**SUBPROGRAMME:** 0700 **WE GATHERIN (CULTURE)**  
**SUBPROGRAMME STATEMENT:** Provides for the expenses relating to We Gatherin.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
276 CULTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0700 We Gatherin (Culture)</b>						
212 Operating Expenses		2,500,000	3,550,000			
<b>Total Non Statutory Recurrent Expenditure</b>		2,500,000	3,550,000			
<b>Total Subprogram 0700 :</b>		2,500,000	3,550,000			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>277</b>	<b>Youth Affairs and Sports</b>
<b>PROGRAMME STATEMENT:</b>		Provides an enabling environment for the holistic development and protection of children, youth and families
<b>SUBPROGRAMME:</b>	<b>7110</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the initiation and review of policies affecting the programmes of the Division of Family and Youth its related departments and agencies.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
277 YOUTH AFFAIRS AND SPORTS	\$	\$	\$	\$	\$	\$
<b>Subprogram 7110 General Management and Coordination Services</b>						
102 Other Personal Emoluments				184,371	186,299	
103 Employers Contributions				172,177	172,978	
206 Travel				15,000	15,000	
207 Utilities				128,957	131,708	
208 Rental of Property				68,660	68,660	
209 Library Books & Publications				7,283	7,283	
210 Supplies & Materials				185,535	196,415	
211 Maintenance of Property				219,865	226,500	
212 Operating Expenses				3,193,100	3,227,000	
223 Structures				10,000	10,000	
226 Professional Services				1,280,400	1,251,400	
317 Subscriptions				45,695	45,695	
<b>Total Non Statutory Recurrent Expenditure</b>				5,511,043	5,538,938	
752 Machinery & Equipment				57,800	39,800	
755 Computer Software				5,000		
<b>Total Non Statutory Capital Expenditure</b>				62,800	39,800	
101 Statutory Personal Emoluments				1,465,100	1,474,951	
<b>Total Statutory Expenditure</b>				1,465,100	1,474,951	
<b>Total Subprogram 7110 :</b>				7,038,943	7,053,689	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>277</b>	<b>Youth Affairs and Sports</b>
<b>PROGRAMME STATEMENT:</b>		Provides an enabling environment for the holistic development and protection of children, youth and families
<b>SUBPROGRAMME:</b>	<b>0565</b>	<b>YOUTH ENTREPRENEURSHIP SCHEME</b>
<b>SUBPROGRAMME STATEMENT:</b>		Through the implementation of its services, YES Programme influences an entrepreneurial culture that fosters enterprise development, motivates business growth, and creates employment opportunities among young people.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
277 YOUTH AFFAIRS AND SPORTS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0565 Youth Entrepreneurship Scheme</b>						
102 Other Personal Emoluments				17,479	17,479	
103 Employers Contributions				42,547	42,519	
206 Travel				20,000	20,000	
209 Library Books & Publications				3,000	3,000	
210 Supplies & Materials				15,000	15,000	
212 Operating Expenses				672,000	650,000	
226 Professional Services				242,000	182,000	
315 Grants to Non-Profit Organisations				20,000	20,000	
<b>Total Non Statutory Recurrent Expenditure</b>				1,032,026	949,998	
101 Statutory Personal Emoluments				431,496	433,460	
<b>Total Statutory Expenditure</b>				431,496	433,460	
<b>Total Subprogram 0565 :</b>				1,463,522	1,383,458	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>277</b>	<b>Youth Affairs and Sports</b>
<b>PROGRAMME STATEMENT:</b>		Provides an enabling environment for the holistic development and protection of children, youth and families
<b>SUBPROGRAMME:</b>	<b>0566</b>	<b>YOUTH DEVELOPMENT PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		The Youth Development Programme (YDP) aims to promote the social, economic and cultural development of youth. Through activities targeting persons ages 9 – 29 and addressing the concerns, issues, aspirations and prospects of Barbadian Youth.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
277 YOUTH AFFAIRS AND SPORTS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0566 Youth Development Programme.</b>						
102 Other Personal Emoluments				27,550	27,550	
103 Employers Contributions				112,232	112,964	
206 Travel				150,000	150,000	
207 Utilities				56,200	56,200	
208 Rental of Property				4,800	4,800	
209 Library Books & Publications				1,000	1,000	
210 Supplies & Materials				41,500	41,500	
211 Maintenance of Property				21,000	21,000	
212 Operating Expenses				4,212,666	4,202,200	
226 Professional Services				1,637,100	1,637,100	
314 Grants To Individuals				300,000	300,000	
315 Grants to Non-Profit Organisations				555,000	555,000	
<b>Total Non Statutory Recurrent Expenditure</b>				7,119,048	7,109,314	
101 Statutory Personal Emoluments				908,707	914,792	
<b>Total Statutory Expenditure</b>				908,707	914,792	
<b>Total Subprogram 0566 :</b>				8,027,755	8,024,106	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>277</b>	<b>Youth Affairs and Sports</b>
<b>PROGRAMME STATEMENT:</b>		Provides an enabling environment for the holistic development and protection of children, youth and families
<b>SUBPROGRAMME:</b>	<b>0567</b>	<b>BARBADOS YOUTH ADVANCE CORPS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To ensure that each young person is equipped with the tools to best develop themselves socially emotionally with the ultimate goal being, at the conclusion of the programme a well adjusted youth who can initiate their own employment opportunities.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
277 YOUTH AFFAIRS AND SPORTS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0567 Barbados YouthAdvance Corps</b>						
102 Other Personal Emoluments				362,699	362,699	
103 Employers Contributions				184,668	185,233	
206 Travel				62,400	62,400	
207 Utilities				343,908	345,708	
208 Rental of Property				166,036	70,036	
209 Library Books & Publications				5,000	5,000	
210 Supplies & Materials				1,914,800	2,041,460	
211 Maintenance of Property				410,331	417,761	
212 Operating Expenses				3,782,840	3,865,720	
226 Professional Services				3,760,644	1,988,611	
<b>Total Non Statutory Recurrent Expenditure</b>				10,993,326	9,344,628	
752 Machinery & Equipment				77,000	21,000	
753 Furniture and Fittings				4,000		
785 Assets Under Construction				2,500,000	4,296,147	
<b>Total Non Statutory Capital Expenditure</b>				2,581,000	4,317,147	
101 Statutory Personal Emoluments				1,335,586	1,340,434	
<b>Total Statutory Expenditure</b>				1,335,586	1,340,434	
<b>Total Subprogram 0567 :</b>				14,909,912	15,002,209	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>277</b>	<b>Youth Affairs and Sports</b>
<b>PROGRAMME STATEMENT:</b>		Provides an enabling environment for the holistic development and protection of children, youth and families
<b>SUBPROGRAMME:</b>	<b>0580</b>	<b>BLOCK TRANSFORMATION UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Block Transformation Unit is a comprehensive block-community-targeted social intervention strategies to address deficiencies and other social development challenges that beset youth on the block, by providing second-chance opportunities for education and

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
277 YOUTH AFFAIRS AND SPORTS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0580 Block Transformation Unit</b>						
102 Other Personal Emoluments				493,352	496,969	
103 Employers Contributions				57,429	57,429	
206 Travel				91,200	91,200	
207 Utilities				14,400	14,400	
210 Supplies & Materials				15,500	15,500	
211 Maintenance of Property				2,000	2,000	
212 Operating Expenses				3,600,000	3,600,000	
226 Professional Services				33,000	33,000	
<b>Total Non Statutory Recurrent Expenditure</b>				4,306,881	4,310,498	
<b>Total Subprogram 0580 :</b>				4,306,881	4,310,498	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>365</b>	<b>HIV/AIDS Prevention and Control Project</b>
<b>PROGRAMME STATEMENT:</b>		To assist the National HIV/AIDS Commission Project Coordinating Unit and to coordinate all project related activities.
<b>SUBPROGRAMME:</b>	<b>8312</b>	<b>National Wellness</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provide funds to scale up prevention activities among vulnerable at risks populations by using innovative mediums such as culture, creative arts and entertainment to promote behaviour change with respect to safer sexual practices among youth.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
365 PREVENTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 8312 National Wellness</b>						
212 Operating Expenses	58,634	60,000				
<b>Total Non Statutory Recurrent Expenditure</b>	58,634	60,000				
<b>Total Subprogram 8312 :</b>	58,634	60,000				

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>366</b>	<b>National Crisis Management</b>
<b>PROGRAMME STATEMENT:</b>		To coordinate crisis Management programmes and activities on a national scale.
<b>SUBPROGRAMME:</b>	<b>6205</b>	<b>Programme Management - COVID-19</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the coordination and management of the activities relating to the COVID-19 Pandemic - (QEH)

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
366 NATIONAL CRISIS MANAGEMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 6205 Programme Management - COVID-19</b>						
314 Grants To Individuals	2,158,200	2,000,000	2,829,800	5,000,000	5,000,000	5,000,000
<b>Total Non Statutory Recurrent Expenditure</b>	2,158,200	2,000,000	2,829,800	5,000,000	5,000,000	5,000,000
<b>Total Subprogram 6205 :</b>	2,158,200	2,000,000	2,829,800	5,000,000	5,000,000	5,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>425</b>	<b>Promotion of Sporting Achievement &amp; Fitness</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the expansion and further development of sports facilities, extend sports programme to additional groups and to increase the working hours of the under-employed
<b>SUBPROGRAMME:</b>	<b>0489</b>	<b>KENSINGTON OVAL MANAGEMENT INC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the promotion and hosting of cricketing events and other cultural activities.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
425 PROMOTION OF SPORTING ACHIEVEMENT & FITNESS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0489 Kensington Oval Management</b>						
316 Grants to Public Institutions	1,273,000	1,300,000	1,300,000	2,700,000	2,700,000	2,700,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,273,000	1,300,000	1,300,000	2,700,000	2,700,000	2,700,000
416 Grants to Public Institutions	1,377,170	1,377,170	1,400,000	590,000	590,000	590,000
<b>Total Non Statutory Capital Expenditure</b>	1,377,170	1,377,170	1,400,000	590,000	590,000	590,000
<b>Total Subprogram 0489 :</b>	2,650,170	2,677,170	2,700,000	3,290,000	3,200,000	3,200,000

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

**HEAD:** 13 **PRIME MINISTER'S OFFICE**  
**PROGRAMME:** 518 **Barbados Water Authority**  
**PROGRAMME STATEMENT:**  
**SUBPROGRAMME:** 0542 **BARBADOS WATER AUTHORITY**

**SUBPROGRAMME STATEMENT:** This subprogramme provides assistance for the Barbados Water Authority's capital projects.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
518 Barbados Water Authority	\$	\$	\$	\$	\$	\$
<b>Subprogram 0542 Barbados Water Authority</b>						
212 Operating Expenses				450,000		
<b>Total Non Statutory Recurrent Expenditure</b>	15,000,000			450,000		
416 Grants to Public Institutions	15,000,000			242,016,849	183,889,534	
<b>Total Non Statutory Capital Expenditure</b>				242,016,849	183,889,534	142,196,571
<b>Total Subprogram 0542 :</b>	15,000,000			242,466,849	183,889,534	142,196,571

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>631</b>	<b>Urban Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the cost of improving the living and working conditions of households of urban areas.
<b>SUBPROGRAMME:</b>	<b>0534</b>	<b>URBAN DEVELOPMENT COMMISSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for activities geared towards improving the living and working conditions of households of urban areas. Ensuring access to adequate housing, providing security of tenure to qualified tenants within the area of control.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
631 URBAN DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0534 Urban Development Commission</b>						
211 Maintenance of Property	926					
316 Grants to Public Institutions	6,480,090	6,480,218				
<b>Total Non Statutory Recurrent Expenditure</b>	6,481,015	6,480,218				
416 Grants to Public Institutions	12,625,000	5,625,000				
<b>Total Non Statutory Capital Expenditure</b>	12,625,000	5,625,000				
<b>Total Subprogram 0534 :</b>	19,106,015	12,105,218				

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>636</b>	<b>Urban and Rural Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the cost of improving the living and working conditions of households of urban and rural areas and to create sustainable development in agriculture.
<b>SUBPROGRAMME:</b>	<b>0265</b>	<b>RURAL AND URBAN DEVELOPMENT COMMISSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the cost of improving the living and working conditions of households of urban and rural areas.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
636 URBAN AND RURAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0265 Rural and Urban Development Commission</b>						
316 Grants to Public Institutions		10,418,937	10,418,937	11,526,472	10,956,046	10,994,889
<b>Total Non Statutory Recurrent Expenditure</b>		10,418,937	10,418,937	11,526,472	10,956,046	10,994,889
416 Grants to Public Institutions		6,127,000	6,127,000	14,500,000	22,200,000	22,200,000
<b>Total Non Statutory Capital Expenditure</b>		6,127,000	6,127,000	14,500,000	22,200,000	22,200,000
<b>Total Subprogram 0265 :</b>		16,545,937	16,545,937	26,026,472	33,156,046	33,194,889

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>636</b>	<b>Urban and Rural Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the cost of improving the living and working conditions of households of urban and rural areas and to create sustainable development in agriculture.
<b>SUBPROGRAMME:</b>	<b>0578</b>	<b>URBAN REGENERATION PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		This programme will cover the urban development corridor and aims to improve the quality of life and standard of living for its residents by providing resilient homes and improved amenities.

<b>PRIME MINISTER'S OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
636 URBAN AND RURAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0578 Urban Regeneration Programme</b>						
752 Machinery & Equipment		1,000,000	1,000,000			
<b>Total Non Statutory Capital Expenditure</b>		1,000,000	1,000,000			
<b>Total Subprogram 0578 :</b>		1,000,000	1,000,000			

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>13</b>	<b>PRIME MINISTER'S OFFICE</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation and Conservation</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0193</b>	<b>ROOFS TO REEFS PROGRAMME</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for a response at the individual , community and country levels and presents an integrated public investment programme that increases resilience from the roof/ridge to the reef.

PRIME MINISTER'S OFFICE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0193 Roofs to Reefs Programme</b>						
102 Other Personal Emoluments		164,782	164,782	164,782	164,782	164,782
103 Employers' Contributions		7,762	7,762	8,291	8,291	8,291
206 Travel		2,000	2,000	2,000	2,000	2,000
207 Utilities		60,155	60,155	60,155	60,155	60,155
208 Rental Of Property		20,588	20,588	20,588	20,588	20,588
209 Library Books and Publications		3,800	3,800	3,800	3,800	3,800
210 Supplies and Materials		11,500	11,500	11,500	10,500	10,500
212 Operating Expenses		631,971	631,971	631,971	631,971	631,971
226 Professional Services		892,590	892,590	960,788	624,527	624,527
<b>Total Non Statutory Recurrent Expenditure</b>		<b>1,795,148</b>	<b>1,795,148</b>	<b>1,863,875</b>	<b>1,526,614</b>	<b>1,526,614</b>
752 Machinery & Equipment		54,200	54,200	25,000	29,200	29,200
753 Furniture and Fixture		11,125	11,125	11,125	11,125	11,125
<b>Total Non Statutory Capital Expenditure</b>		<b>65,325</b>	<b>65,325</b>	<b>36,125</b>	<b>40,325</b>	<b>40,325</b>
<b>Total Subprogram 0193 :</b>		<b>1,860,473</b>	<b>1,860,473</b>	<b>1,900,000</b>	<b>1,566,939</b>	<b>1,566,939</b>

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### Subprogram 7000: GENERAL MANAGEMENT AND COORDINATION SERVICES

226 – Provides for the cost of fees and allowances for officers on contract and fees for consultants.

230 – Provides for contingencies.

751 \_ Provides for renovations to Government Headquarters.

752 \_ Provides for purchase of workstations, servers and other computer hardware.

756 - Provides for the purchase of a vehicle.

#### Subprogram 0041: PRIME MINISTER'S OFFICIAL RESIDENCE

751 \_ Provides for major repairs to Ilaro Court.

752 \_ Provides for energy efficient equipment.

753 – Provides for the replacement of lighting fixtures, drapes and furniture.

Subprogram 0144: PLANNING AND DEVELOPMENT DEPARTMENT

226 – Provides for consultancy services.

752 – Provides for the purchase of workstations, printers and computer hardware.

753 – Provides for the purchase of a conference room table, chairs and workstations.

**Program 366: National Crisis Management**

Subprogram 6205: PROGRAMME MANAGEMENT – COVID 19

314 – Provides for grants for the Adopt-Our-Families programme.

Subprogramme 0035: OFFICE OF REFORM OF ECONOMIC AND SOCIAL MINISTRIES

752 – Provides for the purchase of workstations and computer hardware.

753 – Provides for the cabinets.

**Program 041: National Defence and Security Preparedness**

Subprogram 0042: NATIONAL SECURITY

- 226 - Provides for consultancy services.
- 317 – Provides for subscriptions to the Regional Security System.
- 752 - Provides for the purchase of office equipment and workstations.

Subprogram 0043: BARBADOS DEFENCE FORCE

- 316 – Includes provision for the operating expenses of the Barbados Defence Force.
- 318 – Provides for the payment of pensions to former members of the Barbados Defence Force.
- 416 – Provides for a grant to cover capital expenditure.

Subprogram 0044: BARBADOS CADET CORPS

- 316 – Includes provision for the operating expenses of the Barbados Cadet Corps.
- 416 – Provides for a grant to cover capital expenditure.

Subprogram 0058: ASSISTANCE TO LEGIONNAIRES

- 211 – Provides for refurbishment of existing houses for member of the Legionnaires.

Subprogram 0059: INTEGRATED COASTAL SURVEILLANCE SYSTEM

- 226 – Provides for consultancy services for the Integrated Coastal Surveillance System.

Subprogram 0101: ANTI-CORRUPTION UNIT

- 316 – Includes provision for operating expenses.
- 416 - Provides for a grant to cover capital expenditure.

**Program 631: Rural and Urban Development**

Subprogram 0265: URBAN DEVELOPMENT COMMISSION

- 316 – Provides for a grant to cover recurrent expenses.
- 416 – Provides for a capital grant to cover the Rural and Urban Development Commission to assist with the development of its programs.

**Program 650: Preservation & Conservation of the Terrestrial & Marine Environment**

Subprogram 0193: ROOFS TO REEFS

- 226 - Provides for consultancy services.
- 752 - Provides for the purchase of computer equipment.
- 753 - Provides for the purchase of office furniture.

**Program 518: Barbados Water Authority**

Subprogram 0542: BARBADOS WATER AUTHORITY

- 416 – Provides for a capital grant to cover the Barbados Water Authority to assist with the development of its programs.

**Program 121: Economic and Social Planning**

Subprogram 7013: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 211 – Provides for the repair and maintenance of office furniture and equipment, maintenance on vehicle MP148, insurance coverage on Contents, Equipment and Vehicle.
- 212 – Includes provisions for postage, hosting of conferences and meetings, seminars and training workshops under the National Population Policy and Macro Fiscal Unit.
- 226 – Consultancy fees for Local and International. Plans for growth economics development and for the implementation of the Government capacity building and Cloud Technology Framework.

- 317 – Provides for annual subscriptions and contributions to the Institute of Commonwealth Fund for Technical Cooperation (CFTC) and Latin America Economic System (SELA).

Subprogram 0143: STATISTICAL DEPARTMENT

- 210 – Provides for the purchase of short life supplies, office and medical supplies, office equipment, office furniture, computer equipment, fixtures and other supplies and materials.
- 211 – Provides for payment of content and vehicle insurance, contract maintenance of computer system, purchase of petrol and maintenance of vehicle and office equipment.
- 212 – Provides for postage, attendance at meetings and conferences, license agreements, training and other operating expenditure.
- 226 – Provides for consultancy services.
- 317 – Provides for Annual Subscription to Int'l Statistical Institute.
- 752 – Provides for the purchase of equipment including laptops.

**Program 277: Youth Affairs and Sports**

Subprogram 7110: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 223 – Provides for electrical, telephone and network cabling.
- 226 – Provides for fees for professional services.
- 317 – Provides for contribution to international organization – Commonwealth Youth Programme.
- 752 – Provides for purchase of computer hardware.
- 755 – Provides for the purchase of analytical software for research and for the management of IT Systems.

Subprogram 0565: YOUTH ENTREPRENEURSHIP SCHEME

- 210 – Provides for the purchase of personal computers and office furniture.
- 212 – Provides for the participation young entrepreneurs in trade shows, entrepreneurial development training for clients, advertising and promotional materials for the Youth Entrepreneurship Scheme and its clients.
- 226 – Provides for fees for the provision of professional marketing and accounting services to young entrepreneurs.

Subprogram 0566: YOUTH DEVELOPMENT PROGRAMME

- 212 – Provides for the provision of community-based programming, including employability programmes, cultural training, sports training and life skills training, the National Summer Camp Programme and the National Youth Parliament.
- 226 – Provides for fees for professional services to support the facilitation of youth programming at the community level.
- 314 – Provides for the provision of grants to individuals to aid in youth development.
- 315 – Provides for grants to Barbados Youth Development Council, Boy Scouts Association, Girl Guides Association, Duke of Edinburgh Award Scheme and Nature Fun Ranch and other youth groups.

Subprogram 0567: BARBADOS Youth ADVANCE CORPS

- 212 – Provides for the provision of training for trainees for the Barbados YouthADVANCE Corps, the provision of uniforms, the payments of fees to pursue qualifications and the provision of stipends, Passing Out Parade Ceremony and Graduation Ceremony.
- 226 – Provides for fees for professional services to support the training, personal development and operational areas of the programme and consultancy contracts.
- 752 – Provides for the purchase of grounds maintenance equipment.
- 753 – Provides for the purchase of furniture and room dividers.

- 785 – Provides for the completion of the construction of Barbados YouthADVANCE Corps' Dorms and the requisite professional services for executing the same.

Subprogram 0580:       BLOCK TRANSFORMATION UNIT

- 210 – Provides for fees for the purchase of stationery and cellular phones.
- 212 – Provides for academic courses and vocational training for youth on the blocks and a graduation ceremony for participants of the same, start-up working capital for micro-businesses and tools and equipment to engender self-employment.

**Program 276: CULTURE**

Subprogram 7005: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 226 – Provides for fees for professional services.
- 315 – Provides for grants to the Barbados Museum and Historical Society, the Barbados Landship, the Barbados Arts Council, Barbados Craft Council, Barbados Dance Theatre, the Holetown and Oistins Festivals and the Barbados Workers Union for May Day Celebrations.
- 317 – Provides for a contribution to the International Centre for the Study of Preservation and Restoration of Cultural Property (ICCROM), the World Heritage Convention, the Organization of World Heritage Cities 2013 and UNESCO.

415 – Provides capital assistance to Barbados Museum and Historical Society.

Subprogram 0054: BARBADOS NATIONAL ART GALLERY

316 – Provides for the operating expenses of the Barbados National Gallery.

Subprogram 0055: CREATIVE ECONOMY INITIATIVE

212 – Provides for research activities, cultural exchanges and cooperation, artistes activities and creative and cultural initiatives.

Subprogram 0296: FILM CENSORSHIP BOARD

315 – Includes provision for the payment of fees to board members for attendance at meetings, the censorship of movies, refreshments and travel cost associated with the censorship of movies and films and outreach activities.

Subprogram 0298: NATIONAL CULTURAL FOUNDATION

316 – Provides for a grant to the National Cultural Foundation.

416 – Provides for a capital grant to the National Cultural Foundation.

Subprogram 0299: ARCHIVES

226 – Provides for fees for professional services.

751 – Provides for building improvements to the Archives Buildings.

752 – Provides for the purchase of computers.

#### Subprogram 0300: NATIONAL LIBRARY SERVICE

226 – Provides for fees for professional services.

317 – Provides annual contribution to the IFLA and FLA Core Activity, the Barbados Museum and Historical Society and the Barbados Library Association.

751 – Provides for air conditioning systems.

752 – Provides for the purchase of office, computer and printing equipment.

753 – Provides for the purchase of fixtures and furniture.

756 - Provides for the purchase of a library bus.

785 – Renovations to the Carnegie Building.

#### Subprogram 0312: BARBADOS FILM COMMISSION

316 – Provides for a grant to the Barbados Film Commission.

416 – Provides for a capital grant to the Barbados Film Commission.

Subprogram 0314: DISASTER AND RISK MANAGEMENT

212 – Provides for the safeguarding and resilience of Barbados' tangible and intangible Cultural heritage.

**Program 0395: NATIONAL WELLNESS**

Subprogram 0395: NATIONAL WELLNESS

212 – Provides for national wellness initiatives

# **MINISTRY OF FINANCE**

# MINISTRY OF FINANCE

## **STRATEGIC GOALS**

**The strategic goals of the Ministry are:**

### **Finance**

1. To mobilize domestic financial resources to accelerate building of climate resilience by 2035.
2. To establish a mechanism to derisk the housing market for low-income families.
3. To provide greater financial protection for depositors under the credit union system.
4. To establish a Government Accounting Service including the introduction of an Internal Audit Department to improve accounting practices across government departments and agencies.
5. To implement an electronic payment system resulting in a cashless payment system to support greater financial inclusion and improve efficiency across government and the rest of the economy.
6. To pass legislation for greater consumer financial protection and to support financial literacy and awareness.
7. To introduce Investor Relations unit to deliver front, middle and back-office functions to management stakeholders investment government securities. Modernization of the origination functions to increase access to individual retail investors.
8. To further enhance business and trade facilitation through the upgrade of Asycuda World to ASY5, provided web-based, cloud and mobile capability.
9. To continue the audit programme by the Customs and Excise Department to strategically reduce tax expenditures and the introduction of a new monitoring system to improve the inventory management of warehouses and duty-free shops.

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

#### MINISTRY OF FINANCE

##### Non-Statutory Appropriation

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Ministry of Finance

FIVE HUNDRED AND FIVE MILLION, SIX HUNDRED AND FOUR THOUSAND, NINE HUNDRED AND NINETY TWO DOLLARS

(\$505,604,992)

##### Mission Statement:

The objective of the Ministry of Finance is to provide expert policy and technical advice to the Minister of Finance on all matters pertaining to financial management and fiscal policy, including public expenditure, taxation and other revenues and debt management.

#### 2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme

HEAD 14	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
MINISTRY OF FINANCE	\$	\$	\$	\$	\$	\$
002 FINANCIAL CONTROL & TREASURY MANAGEMENT		20,070,620	20,070,620	21,630,878	16,903,717	16,929,132
040 DIRECTION&POLICY FORMULATION		34,926,587	34,926,587	251,499,225	89,052,477	89,514,176
110 BUDGET AND PUBLIC EXPENDITURE POLICY		6,206,974	6,206,974	6,501,138	6,730,032	6,751,219
113 REVENUE COLLECTION		67,545,086	67,545,086	79,386,224	73,069,710	76,521,532
116 SUPPLIES AND PURCHASING MANAGEMENT		2,853,516	2,853,516	3,183,145	3,050,432	4,547,138
117 PENSIONS		361,478,025	361,478,025	439,827,516	380,948,649	391,807,088
119 LENDING		725,000	725,000	725,000	725,000	725,000
<b>Total Head 14 :</b>		<b>493,805,808</b>	<b>493,805,808</b>	<b>802,753,127</b>	<b>570,480,017</b>	<b>586,795,285</b>

34 FINANCE, ECONOMIC AFFAIRS & INVESTMENT PROGRAM/SUBPROGRAM	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
<b>002 FINANCIAL CONTROL &amp; TREASURY MANAGEMENT</b>						
0113 Information Systems Unit	1,290,245	206,671	139,193	1,636,109	6,800,217	
0131 Accountant General's Office	2,066,872	649,680	281,002	2,997,554	7,056,630	
0132 Central Enterprise Risk Management and Internal Audit Office	705,226	967	121,731	827,924	434,800	
<b>040 DIRECTION &amp; POLICY FORMULATION</b>						
0018 Barbados Republic Child Wealth Fund						52,155,000
0019 Barbados Environmental Sustainability Fund						5,121,180
0022 Contingencies					10,500,000	
0480 Office of Supervisor of Insolvency	243,313	83,062	25,803	352,178	627,200	7,700
0579 Water Resilience Savings-Debt for Climate Conversion						
7010 General Management & Coordination Services	1,024,798	789,552	136,617	1,950,967	18,382,750	339,250
<b>110 BUDGET AND PUBLIC EXPENDITURE POLICY</b>						
0026 Fiscal Council					1,050,000	
0108 Debt Management	547,191	9,445	46,984	603,620	1,000	
0109 Fiscal Risk Unit		507,690	29,340	537,030	357,566	
0110 Budget Administration	740,145	144,337	74,359	958,841	9,500	
0111 Tax Administration	278,740	5,534	27,420	311,694		
0112 Management and Accounting	1,023,265	576,013	121,251	1,720,529	2,358	
0195 Improving Debt Management Capacity					900,000	
<b>113 REVENUE COLLECTION</b>						
0133 Customs	11,184,738	3,329,065	1,734,152	16,247,955	5,772,477	109,845
0185 Barbados Revenue Authority						44,396,061
<b>116 SUPPLIES AND PURCHASING MANAGEMENT</b>						
0192 Government Procurement Dept	1,763,799	119,760	182,591	2,066,151	928,340	
0194 Purchasing					68,655	
<b>117 PENSIONS</b>						
0139 Pensions, Gratuity & Other Benefits						439,827,516
<b>119 LENDING</b>						
0141 Loans and Advances						
<b>TOTAL</b>	<b>20,868,331</b>	<b>6,421,777</b>	<b>2,920,444</b>	<b>30,210,552</b>	<b>52,891,493</b>	<b>541,956,553</b>

**CAPITAL**

<b>Debt Service Interest</b>	<b>Depreciation Expense</b>	<b>Bad Debt Expense</b>	<b>Non Capital Assets</b>	<b>Total Operating Expenditure</b>	<b>Capital Assets</b>	<b>Land Acquisitions</b>	<b>Capital Transfers</b>	<b>Debt Servicing Amortization</b>	<b>Total Capital Expenditure</b>	<b>Grand Total</b>
										<b>21,630,877</b>
				8,436,326	277,644				277,644	8,713,970
	500,000	500,000		11,054,184	150,000				150,000	11,204,184
				1,262,724	450,000				450,000	1,712,724
				0					0	
				0					0	<b>251,499,225</b>
				52,155,000					0	52,155,000
				5,121,180					0	5,121,180
				10,500,000					0	10,500,000
				987,078	63,000				63,000	1,050,078
									11,000,000	11,000,000
				20,672,967	151,000,000			11,000,000	151,000,000	171,672,967
				0					0	<b>6,501,139</b>
				0					0	
				1,050,000					0	1,050,000
				604,620					0	604,620
				894,596	49,000				49,000	943,596
				968,341					0	968,341
				311,694					0	311,694
				1,722,887					0	1,722,887
				900,000					0	900,000
				0					0	<b>79,386,224</b>
				22,130,277	8,894,754				8,894,754	31,025,031
				44,396,061					3,965,132	48,361,193
				0					0	<b>3,183,146</b>
				0					0	
				2,994,491	120,000				120,000	3,114,491
				68,655					0	68,655
				0					0	<b>439,827,516</b>
				439,827,516					0	439,827,516
				0					0	<b>725,000</b>
			725,000	725,000					0	725,000
	<b>500,000</b>	<b>500,000</b>	<b>725,000</b>	<b>626,783,597</b>	<b>161,004,399</b>				<b>14,965,133</b>	<b>175,969,531</b>
										<b>802,753,127</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 14 MINISTRY OF FINANCE**  
**PROGRAMME: 002 Financial Control & Treasury Management**  
**PROGRAMME STATEMENT:** Provides for efficient management supervision of Governments cash transactions and accounting operations.  
**SUBPROGRAMME: 0113 INFORMATION SYSTEMS UNIT (ISU)**  
**SUBPROGRAMME STATEMENT:** Provides for the expenses associated with the implementation of the program. It provides in particular for the procurement of professional services, computer equipment, and for the overall coordination and supervision of the program.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
002 FINANCIAL CONTROL & TREASURY MANAGEMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0113 Information Systems Unit</b>						
102 Other Personal Emoluments	35,872	217,787	206,671	206,671	206,671	206,671
103 Employers Contributions	110,396	161,963	131,449	139,193	143,257	144,179
206 Travel	406	4,757	5,257	5,257	5,757	5,757
207 Utilities	-2,863	20,000	20,000	5,000	5,000	5,000
209 Library Books & Publications	628	1,000	1,000	1,000	1,000	1,000
210 Supplies & Materials	25,198	25,338	25,338	25,338	25,338	25,338
211 Maintenance of Property	4,867,880	4,272,456	4,884,506	5,913,821	5,850,728	5,844,659
212 Operating Expenses	118,337	260,715	330,915	332,415	329,259	350,161
223 Structures		20,000	27,000	27,000	25,000	25,000
226 Professional Services	204,821	490,386	490,386	490,386	459,570	464,068
<b>Total Non Statutory Recurrent Expenditure</b>	<b>5,360,675</b>	<b>5,474,402</b>	<b>6,122,522</b>	<b>7,146,081</b>	<b>7,051,580</b>	<b>7,071,833</b>
752 Machinery & Equipment	159,762	211,076	221,482	232,644	246,617	263,838
753 Furniture and Fittings	12,760	25,000	35,000	35,000	35,000	35,000
755 Computer Software		25,000	10,000	10,000	10,000	10,000
<b>Total Non Statutory Capital Expenditure</b>	<b>172,522</b>	<b>261,076</b>	<b>266,482</b>	<b>277,644</b>	<b>291,617</b>	<b>308,838</b>
101 Statutory Personal Emoluments	1,241,849	1,267,881	1,259,449	1,290,245	1,319,360	1,330,598
<b>Total Statutory Expenditure</b>	<b>1,241,849</b>	<b>1,267,881</b>	<b>1,259,449</b>	<b>1,290,245</b>	<b>1,319,360</b>	<b>1,330,598</b>
<b>Total Subprogram 0113 :</b>	<b>6,775,046</b>	<b>7,003,359</b>	<b>7,648,453</b>	<b>8,713,970</b>	<b>8,662,557</b>	<b>8,711,269</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>002</b>	<b>Financial Control &amp; Treasury Management</b>
<b>PROGRAMME STATEMENT:</b>		Provides for efficient management supervision of Governments cash transactions and accounting operations.
<b>SUBPROGRAMME:</b>	<b>0131</b>	<b>ACCOUNTANT GENERAL'S OFFICE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the management of cash transactions and reporting to Parliament on the Consolidated Fund as down by the Financial Management and Audit Act Cap. 5, the Financial Rules 2011 and other Statutes in force.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
002 FINANCIAL CONTROL & TREASURY MANAGEMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0131 Accountant General's Office</b>						
102 Other Personal Emoluments	567,360	440,073	532,971	649,680	651,369	653,177
103 Employers Contributions	285,839	309,751	306,864	281,002	285,147	296,078
206 Travel	3,379	3,938	3,938	3,938	3,938	3,938
207 Utilities	240,967	267,276	273,740	273,740	280,527	287,653
208 Rental of Property	8,026	16,603	19,103	19,103	19,676	20,660
209 Library Books & Publications	530	900	900	900	900	920
210 Supplies & Materials	41,739	119,434	113,352	114,545	117,113	122,977
211 Maintenance of Property	64,018	152,844	148,630	151,592	156,462	161,213
212 Operating Expenses	7,757,328	6,180,850	6,295,195	6,360,212	4,215,732	4,368,914
226 Professional Services	141,410	232,208	132,000	132,000		
230 Contingencies		600	600	600	600	600
252 Bad Debt Expense		500,000		500,000		
<b>Total Non Statutory Recurrent Expenditure</b>	9,110,596	8,224,477	7,827,293	8,487,312	5,731,464	5,916,130
756 Vehicles				150,000		
<b>Total Non Statutory Capital Expenditure</b>				150,000		
101 Statutory Personal Emoluments	2,348,325	2,348,447	2,534,384	2,066,872	2,089,036	2,111,777
235 Statutory Investment Expense	629,340	500,000	500,000	500,000	500,000	500,000
<b>Total Statutory Expenditure</b>	2,977,664	2,848,447	3,034,384	2,566,872	2,589,036	2,611,777
<b>Total Subprogram 0131 :</b>	12,088,260	11,072,924	10,861,677	11,204,184	8,320,500	8,527,907

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>002</b>	<b>Financial Control &amp; Treasury Management</b>
<b>PROGRAMME STATEMENT:</b>		Provides for efficient management supervision of Governments cash transactions and accounting operations.
<b>SUBPROGRAMME:</b>	<b>0132</b>	<b>CENTRAL ENTERPRISE RISK MANAGEMENT &amp; INTERNAL AUDIT OFFICE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the administration of, and/or collection of revenue under the relevant statutes.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
002 FINANCIAL CONTROL & TREASURY MANAGEMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0132 Central Enterprise Risk Management and Internal Audit Office</b>						
102 Other Personal Emoluments	7,246	967	967	967	967	967
103 Employers Contributions	40,223	64,200	57,367	121,731	65,133	65,813
206 Travel	192	43,200	43,200	64,800	64,800	64,800
207 Utilities		10,500	10,500	21,700	21,700	21,700
208 Rental of Property		38,000	38,000	38,000	38,000	38,000
209 Library Books & Publications		1,000	1,000	1,000	1,000	1,000
210 Supplies & Materials	3,202	18,500	18,500	22,200	26,440	31,728
211 Maintenance of Property	27,604	61,100	61,100	61,100	61,100	61,100
212 Operating Expenses	106,818	114,000	114,000	156,000	216,000	216,000
226 Professional Services		350,000	350,000	70,000	90,000	70,000
250 Depreciation Expense	3,007				268,000	284,000
<b>Total Non Statutory Recurrent Expenditure</b>	188,293	701,467	694,634	557,498	853,140	855,108
752 Machinery & Equipment	3,353	77,408	100,000	150,000	80,000	80,000
753 Furniture and Fittings		100,000	100,000	100,000	60,000	40,000
755 Computer Software		60,000	60,000	200,000		
<b>Total Non Statutory Capital Expenditure</b>	3,353	237,408	260,000	450,000	140,000	120,000
101 Statutory Personal Emoluments	424,078	608,823	605,856	705,226	714,551	723,033
<b>Total Statutory Expenditure</b>	424,078	608,823	605,856	705,226	714,551	723,033
<b>Total Subprogram 0132 :</b>	615,724	1,547,698	1,560,490	1,712,724	1,707,691	1,698,141

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction&amp;Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the general management and coordination of the various activities of the Ministry and the general oversight of the financial policy.
<b>SUBPROGRAMME:</b>	<b>0018</b>	<b>THE BARBADOS REPUBLIC CHILD WEALTH FUND</b>
<b>SUB PROGRAMME STATEMENT:</b>		The Barbados Child Wealth Fund is a one time birth right investment of \$5,000 for every child born on or after November 30, 2021 which will be held in trust for them.

<b>MINISTRY OF FINANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION&POLICY FORMULATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0018 The Barbados Republic Child Wealth Fund</b>						
314 Grants to Individuals				52,155,000	10,000,000	10,000,000
<b>Total Non Satutory Recurrent Expenditure</b>				<b>52,155,000</b>	<b>10,000,000</b>	<b>10,000,000</b>
<b>Total Subprogram 0018 :</b>				<b>52,155,000</b>	<b>10,000,000</b>	<b>10,000,000</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0019</b>	<b>BARBADOS ENVIRONMENTAL SUSTAINABILITY FUND</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the security and protection of Barbados' marine environment and the expansion of the Blue Economy.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0019 Barbados Environmental Sustainability Fund</b>						
315 Grants to Non-Profit Organisations	5,077,876	5,141,435	5,121,180	5,121,181	5,121,180	5,121,180
<b>Total Non Statutory Recurrent Expenditure</b>	5,077,876	5,141,435	5,121,180	5,121,181	5,121,180	5,121,180
<b>Total Subprogram 0019 :</b>	5,077,876	5,141,435	5,121,180	5,121,181	5,121,180	5,121,180

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 14 MINISTRY OF FINANCE**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** To formulate and implement national transformation that improves the quality of life in Barbados.  
**SUBPROGRAMME: 0022 CONTINGENCIES**  
**SUBPROGRAMME STATEMENT:** Provide for an urgent and unforeseen need for an expenditure.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0022 Contingencies</b>						
230 Contingencies	2,568,987	500,000	500,000	10,500,000	500,000	500,000
<b>Total Non Statutory Recurrent Expenditure</b>	2,568,987	500,000	500,000	10,500,000	500,000	500,000
750 Land Acquisition	13,248,217					
<b>Total Non Statutory Capital Expenditure</b>	13,248,217					
<b>Total Subprogram 0022 :</b>	15,817,204	500,000	500,000	10,500,000	500,000	500,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 14 MINISTRY OF FINANCE**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** To formulate and implement national transformation that improves the quality of life in Barbados.  
**SUBPROGRAMME: 0480 OFFICE OF SUPERVISOR OF INSOLVENCY**  
**SUBPROGRAMME STATEMENT:** Effective administration of Insolvency Act, Cap. 303.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0480 Office of Supervisor of Insolvency</b>						
102 Other Personal Emoluments	17,707	84,680	81,770	83,062	84,715	86,368
103 Employers Contributions	15,102	28,407	24,494	25,803	25,816	26,371
206 Travel	4,303	4,500	4,500	4,500	6,000	6,000
207 Utilities	12,045	19,800	19,800	19,800	21,700	21,700
209 Library Books & Publications	7,253	7,500	8,500	8,500	9,500	9,500
210 Supplies & Materials	53,070	30,800	31,100	31,100	36,900	36,700
211 Maintenance of Property	28,248	29,550	38,000	38,000	44,500	44,500
212 Operating Expenses	90,083	114,300	167,300	170,300	170,300	170,300
226 Professional Services	74,235	150,000	355,000	355,000	360,000	360,000
250 Depreciation Expense	68					
317 Subscriptions	5,545	7,000	7,700	7,700	7,700	7,700
<b>Total Non Statutory Recurrent Expenditure</b>	307,660	476,537	738,164	743,765	767,131	769,139
752 Machinery & Equipment	3,408	7,000	9,200	35,000	9,000	9,000
753 Furniture and Fittings	7,060	15,000		28,000		
<b>Total Non Statutory Capital Expenditure</b>	10,468	22,000	9,200	63,000	9,000	9,000
101 Statutory Personal Emoluments	211,574	276,408	241,659	243,313	246,619	249,925
<b>Total Statutory Expenditure</b>	211,574	276,408	241,659	243,313	246,619	249,925
<b>Total Subprogram 0480 :</b>	529,701	774,945	989,023	1,050,078	1,022,750	1,028,064

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0579</b>	<b>WATER RESILIENCE SAVINGS - DEBT FOR CLIMATE CONVERSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the allocation of excess savings to the Barbados Water Authority from the Debt-for-Climate conversion.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0579 Water Resilience - Debt for Climate Conversion</b>						
416 Grants to Public Institutions			11,100,000	11,000,000	11,000,000	11,000,000
<b>Total Non Statutory Capital Expenditure</b>			11,100,000	11,000,000	11,000,000	11,000,000
<b>Total Subprogram 0579 :</b>			11,100,000	11,000,000	11,000,000	11,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>7010</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Supervision of the work of all divisions and departments of the Ministry in regard to review, initiation and execution of policy affecting services. Oversight of the financial and economic policy aspects of activities of other ministries/departments.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7010 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments	293,480	581,036	824,092	789,552	791,206	792,859
103 Employers Contributions	127,664	128,057	140,154	136,617	137,380	137,961
206 Travel		500	500	500	500	500
207 Utilities	272,548	253,817	299,036	337,343	341,311	341,311
208 Rental of Property	2,658	2,658	2,658	2,658	2,658	2,658
209 Library Books & Publications	20,643	19,392	19,392	24,600	24,600	24,600
210 Supplies & Materials	79,000	86,969	90,266	80,266	88,612	88,612
211 Maintenance of Property	6,662,882	6,415,412	6,427,545	8,548,333	8,969,161	9,413,744
212 Operating Expenses	827,631	705,938	582,338	582,338	594,850	594,850
226 Professional Services	6,802,087	5,315,290	7,154,408	8,796,712	6,814,312	6,814,312
230 Contingencies		10,000	10,000	10,000	10,000	10,000
316 Grants to Public Institutions	4,614,480					
317 Subscriptions	80,879	434,362	339,250	339,250	359,390	359,390
<b>Total Non Statutory Recurrent Expenditure</b>	<b>19,783,952</b>	<b>13,953,431</b>	<b>15,889,639</b>	<b>19,648,169</b>	<b>18,133,980</b>	<b>18,580,797</b>
721 Fund Investments				151,000,000		
752 Machinery & Equipment	16,864	60,000	58,800			
755 Computer Software		200,000				
<b>Total Non Statutory Capital Expenditure</b>	<b>16,864</b>	<b>260,000</b>	<b>58,800</b>	<b>151,000,000</b>		
101 Statutory Personal Emoluments	1,266,705	1,270,292	1,267,945	1,024,798	1,031,695	1,038,502
<b>Total Statutory Expenditure</b>	<b>1,266,705</b>	<b>1,270,292</b>	<b>1,267,945</b>	<b>1,024,798</b>	<b>1,031,695</b>	<b>1,038,502</b>
<b>Total Subprogram 7010 :</b>	<b>21,067,520</b>	<b>15,483,723</b>	<b>17,216,384</b>	<b>171,672,967</b>	<b>19,165,675</b>	<b>19,619,299</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 14 MINISTRY OF FINANCE**  
**PROGRAMME: 110 Budget & Public Expenditure Policy**  
**PROGRAMME STATEMENT:** Provides for the examination, advice and review of public expenditure proposals, fiscal policy, financial management and accounting procedures.  
**SUBPROGRAMME: 0026 FISCAL COUNCIL**  
**SUBPROGRAMME STATEMENT:** Provides for the operation of the Fiscal Council

<b>MINISTRY OF FINANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
110 BUDGET AND PUBLIC EXPENDITURE POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0026 Fiscal Council</b>						
212 Operating Expenses		150,000	1,050,000	1,050,000	1,050,000	1,050,000
226 Professional Services		1,150,000				
<b>Total Non Statutory Recurrent Expenditure</b>		1,300,000	1,050,000	1,050,000	1,050,000	1,050,000
<b>Total Subprogram 0026 :</b>		1,300,000	1,050,000	1,050,000	1,050,000	1,050,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>110</b>	<b>Budget &amp; Public Expenditure Policy</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the examination, advice and review of public expenditure proposals, fiscal policy, financial management and accounting procedures.
<b>SUBPROGRAMME:</b>	<b>0108</b>	<b>DEBT MANAGEMENT UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Advising the Minister on matters relating to public debt, managing, monitoring and reporting on the public debt portfolio; developing strategies to ensure Government's financing needs are met at the lowest cost within acceptable level of risk.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
110 BUDGET AND PUBLIC EXPENDITURE POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0108 Debt Management</b>						
102 Other Personal Emoluments	6,585	9,204	9,446	9,445	9,446	9,446
103 Employers Contributions	32,146	44,453	45,090	46,984	46,990	46,996
206 Travel	359	1,000	1,000	1,000	1,000	1,000
<b>Total Non Statutory Recurrent Expenditure</b>	39,090	54,657	55,536	57,429	57,436	57,442
101 Statutory Personal Emoluments	406,740	552,155	545,228	547,191	549,515	552,098
<b>Total Statutory Expenditure</b>	406,740	552,155	545,228	547,191	549,515	552,098
<b>Total Subprogram 0108 :</b>	445,830	606,812	600,764	604,620	606,951	609,540

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>110</b>	<b>Budget &amp; Public Expenditure Policy</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the examination, advice and review of public expenditure proposals, fiscal policy, financial management and accounting procedures.
<b>SUBPROGRAMME:</b>	<b>0109</b>	<b>FISCAL RISK UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To identify and manage fiscal risks in accordance with international best practices, while providing quality advice and reporting to the government in a timely manner.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
110 BUDGET AND PUBLIC EXPENDITURE POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0109 Fiscal Risk Unit</b>						
102 Other Personal Emoluments	439,278	507,690	503,882	507,690	509,025	509,025
103 Employers Contributions	27,141	27,331	27,752	29,340	29,340	29,340
206 Travel	5,449	5,000	5,000	5,000	5,000	5,000
207 Utilities		9,276	9,276	9,276	9,276	9,276
209 Library Books & Publications	303	1,000	1,000	1,000	1,000	1,000
210 Supplies & Materials	7,072	25,700	16,600	24,600	24,600	25,600
211 Maintenance of Property		6,000	6,000	6,000	6,000	6,000
212 Operating Expenses	15,685	261,690	161,690	261,690	261,690	261,690
226 Professional Services		50,000	50,000	50,000	50,000	50,000
250 Depreciation Expense	374					
<b>Total Non Statutory Recurrent Expenditure</b>	495,302	893,687	781,200	894,596	895,931	896,931
752 Machinery & Equipment	18,510	24,000	24,000	24,000		
753 Furniture and Fittings		25,000	25,000	25,000		
<b>Total Non Statutory Capital Expenditure</b>	18,510	49,000	49,000	49,000		
<b>Total Subprogram 0109 :</b>	513,812	942,687	830,200	943,596	895,931	896,931

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>110</b>	<b>Budget &amp; Public Expenditure Policy</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the examination, advice and review of public expenditure proposals, fiscal policy, financial management and accounting procedures.
<b>SUBPROGRAMME:</b>	<b>0110</b>	<b>BUDGET ADMINISTRATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Advising the Minister on matters relating to public expenditure; preparing the annual Estimates of Revenue and Expenditure and supplementary Estimates of Expenditure; processing of (R.Q.A's) and the issue of (FWs); and compiling (GFS).

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
110 BUDGET AND PUBLIC EXPENDITURE POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0110 Budget Administration</b>						
102 Other Personal Emoluments	103,969	90,701	142,373	144,337	146,301	148,626
103 Employers Contributions	65,135	66,017	71,855	74,359	75,069	75,207
206 Travel	944	9,500	9,500	9,500	9,500	9,500
<b>Total Non Statutory Recurrent Expenditure</b>	170,048	166,218	223,728	228,196	230,870	233,333
101 Statutory Personal Emoluments	692,452	706,981	741,760	740,145	749,863	751,653
<b>Total Statutory Expenditure</b>	692,452	706,981	741,760	740,145	749,863	751,653
<b>Total Subprogram 0110 :</b>	862,500	873,199	965,488	968,341	980,733	984,986

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>110</b>	<b>Budget and Public Expenditure Policy</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the examination, advice and review of public expenditure proposals, fiscal policy, financial management and accounting procedures.
<b>SUBPROGRAMME:</b>	<b>0111</b>	<b>TAX ADMINISTRATION</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for the review of, and advice to the Ministry on Taxation and Fiscal Policy; Caribbean Economic Community matters relating to trade liberalization and Common Protective Policy; and processing of Duty Free Concessions.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
110 BUDGET AND PUBLIC EXPENDITURE POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0111 Tax Administration</b>						
102 Other Personal Emoluments		5,534	5,534	5,534	5,535	5,535
103 Employers' Contributions		26,056	26,056	27,420	27,433	27,809
<b>Total Non Statutory Recurrent Expenditure</b>		<b>31,590</b>	<b>31,590</b>	<b>32,954</b>	<b>32,968</b>	<b>33,344</b>
101 Personal Emoluments		275,434	275,434	278,740	284,010	289,382
<b>Total Statutory Expenditure</b>		<b>275,434</b>	<b>275,434</b>	<b>278,740</b>	<b>284,010</b>	<b>289,382</b>
<b>Total Subprogram 0111 :</b>		<b>307,024</b>	<b>307,024</b>	<b>311,694</b>	<b>316,978</b>	<b>322,726</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>110</b>	<b>Budget &amp; Public Expenditure Policy</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the examination, advice and review of public expenditure proposals, fiscal policy, financial management and accounting procedures.
<b>SUBPROGRAMME:</b>	<b>0112</b>	<b>MANAGEMENT AND ACCOUNTING</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the review of, and advice on, financial management and accounting procedures relating to statutory bodies and public enterprises; representation on boards of commercial enterprises; and audit of the Auditor General's Department accounts.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
110 BUDGET AND PUBLIC EXPENDITURE POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0112 Management and Accounting</b>						
102 Other Personal Emoluments	43,796	178,841	423,378	576,013	576,013	576,013
103 Employers Contributions	65,338	86,847	102,284	121,251	121,448	121,595
206 Travel	988	2,358	2,358	2,358	2,358	2,358
<b>Total Non Statutory Recurrent Expenditure</b>	110,122	268,046	528,020	699,622	699,819	699,966
101 Statutory Personal Emoluments	940,028	1,020,603	1,025,478	1,023,265	1,029,619	1,034,069
<b>Total Statutory Expenditure</b>	940,028	1,020,603	1,025,478	1,023,265	1,029,619	1,034,069
<b>Total Subprogram 0112 :</b>	1,050,150	1,288,649	1,553,498	1,722,887	1,729,438	1,734,035

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>110</b>	<b>Budget &amp; Public Expenditure Policy</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the examination, advice and review of public expenditure proposals, fiscal policy, financial management and accounting procedures.
<b>SUBPROGRAMME:</b>	<b>0195</b>	<b>IMPROVING DEBT MANAGEMENT CAPACITY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Utilizing excess savings from the Debt for Climate swap to provide institutional strengthening activities and support for the Debt Management Unit to enhance its capacity for inter alia monitoring, reporting and verification on climate investments, disast

<b>MINISTRY OF FINANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
110 BUDGET AND PUBLIC EXPENDITURE POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0195 Improving Debt Management Capacity</b>						
226 Professional Services		900,000	900,000	900,000	900,000	900,000
<b>Total Non Statutory Recurrent Expenditure</b>		900,000	900,000	900,000	900,000	900,000
<b>Total Subprogram 0195 :</b>		900,000	900,000	900,000	900,000	900,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>113</b>	<b>Revenue Collection</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the collection of revenue from taxes on income and profits, property, and international trade.
<b>SUBPROGRAMME:</b>	<b>0133</b>	<b>CUSTOMS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the collection of duties and taxes on imported goods and locally manufactured goods; collection of Value Added Tax on local goods and services; controlling the movement of passenger vessels and aircraft in and out of Barbados.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
113 REVENUE COLLECTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0133 Customs</b>						
102 Other Personal Emoluments	2,846,648	2,393,962	2,595,666	3,329,065	3,351,071	3,367,569
103 Employers Contributions	1,633,573	1,240,408	1,606,127	1,734,152	1,748,425	1,746,453
206 Travel	199,174	237,163	337,163	237,163	237,163	237,163
207 Utilities	526,185	2,621,500	1,789,995	1,439,995	1,487,990	1,530,043
208 Rental of Property	67,892	75,000	134,000	119,000	124,000	124,000
209 Library Books & Publications		10,390	390	390	390	10,390
210 Supplies & Materials	142,329	264,319	585,000	274,839	213,950	214,950
211 Maintenance of Property	510,700	932,780	825,000	1,168,637	1,157,250	1,420,088
212 Operating Expenses	721,898	2,229,132	5,965,575	2,421,749	2,282,838	2,282,838
226 Professional Services	113,458	1,142,838	1,238,006	110,704	91,410	296,947
250 Depreciation Expense	32,928					
317 Subscriptions	19,845	27,920	49,845	109,845	50,227	50,627
<b>Total Non Statutory Recurrent Expenditure</b>	<b>6,814,630</b>	<b>11,175,412</b>	<b>15,126,767</b>	<b>10,945,539</b>	<b>10,744,714</b>	<b>11,281,068</b>
751 Property & Plant		8,000	8,000	8,000	8,000	8,000
752 Machinery & Equipment	832,260	920,330	837,251	604,534	175,120	222,120
753 Furniture and Fittings	541,664	35,200				8,000
755 Computer Software		913,500	5,322,086	8,052,220		
756 Vehicles		1,094,800	150,000	230,000		150,000
<b>Total Non Statutory Capital Expenditure</b>	<b>1,373,924</b>	<b>2,971,830</b>	<b>6,317,337</b>	<b>8,894,754</b>	<b>183,120</b>	<b>388,120</b>
101 Statutory Personal Emoluments	11,032,963	10,509,536	11,100,982	11,184,738	11,329,723	11,456,091
<b>Total Statutory Expenditure</b>	<b>11,032,963</b>	<b>10,509,536</b>	<b>11,100,982</b>	<b>11,184,738</b>	<b>11,329,723</b>	<b>11,456,091</b>
<b>Total Subprogram 0133 :</b>	<b>19,221,518</b>	<b>24,656,778</b>	<b>32,545,086</b>	<b>31,025,031</b>	<b>22,257,557</b>	<b>23,125,279</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 14 **MINISTRY OF FINANCE**

**PROGRAMME:** 113 **Revenue Collection**

**PROGRAMME STATEMENT:** Provides for the collection of revenue from taxes on income and profits, property, and international trade.

**SUBPROGRAMME:** 0185 **BARBADOS REVENUE AUTHORITY**

**SUBPROGRAMME STATEMENT:** Provides for the operations of the Barbados Revenue Authority.

<b>MINISTRY OF FINANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
113 REVENUE COLLECTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0185 Barbados Revenue Authority</b>						
316 Grants to Public Institutions				44,396,061	42,229,279	44,340,743
<b>Total Non Statutory Recurrent Expenditure</b>				44,396,061	42,229,279	44,340,743
416 Grants to Public Institutions				3,965,132	3,150,000	3,307,500
<b>Total Non Statutory Capital Expenditure</b>				3,965,132	3,150,000	3,307,500
<b>Total Subprogram 0185 :</b>				48,361,193	45,379,279	47,648,243

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 14 MINISTRY OF FINANCE**  
**PROGRAMME: 116 Supplies & Purchasing Management**  
 PROGRAMME STATEMENT: Provides for the efficient operating of Supply and Purchasing Management.  
**SUBPROGRAMME: 0192 GOVERNMENT PROCUREMENT DEPARTMENT**  
 SUBPROGRAMME STATEMENT: Provides for the procurement of supplies on behalf of Ministries and Departments in accordance with the provision of the Financial Administration and Audit (Supplies) Rules 1971.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
116 SUPPLIES AND PURCHASING MANAGEMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0192 Government Procurement Dept</b>						
102 Other Personal Emoluments	95,292	116,456	119,758	119,760	104,646	102,315
103 Employers Contributions	171,935	175,261	180,420	182,591	178,922	180,230
206 Travel	8,942	9,000	9,000	15,000	9,500	10,000
207 Utilities	101,840	109,000	109,000	115,000	116,950	121,950
208 Rental of Property	10,862	14,200	14,200	14,200	14,600	15,100
209 Library Books & Publications	606	2,200	2,200	2,200	2,200	2,200
210 Supplies & Materials	58,458	60,200	60,200	66,200	84,700	72,750
211 Maintenance of Property	112,133	136,400	136,400	112,550	162,050	150,950
212 Operating Expenses	444,115	458,941	180,900	493,190	500,000	495,000
226 Professional Services		60,000	110,000	110,000	65,000	65,400
250 Depreciation Expense	201					
<b>Total Non Statutory Recurrent Expenditure</b>	1,004,384	1,141,658	922,078	1,230,691	1,238,568	1,215,895
751 Property & Plant		50,000	25,000			
752 Machinery & Equipment		59,514		120,000		
756 Vehicles	82,021					
<b>Total Non Statutory Capital Expenditure</b>	82,021	109,514	25,000	120,000		
101 Statutory Personal Emoluments	1,603,768	1,659,166	1,700,683	1,763,799	1,659,289	1,666,450
<b>Total Statutory Expenditure</b>	1,603,768	1,659,166	1,700,683	1,763,799	1,659,289	1,666,450
<b>Total Subprogram 0192 :</b>	2,690,173	2,910,338	2,647,761	3,114,490	2,897,857	2,882,345

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>116</b>	<b>Supplies &amp; Purchasing Management</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the efficient operating of Supply and Purchasing Management.
<b>SUBPROGRAMME:</b>	<b>0194</b>	<b>PURCHASING</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the procurement of supplies in an efficient manner on behalf of Ministries and Departments.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
116 SUPPLIES AND PURCHASING MANAGEMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0194 Purchasing</b>						
206 Travel	5,646	6,000	6,000	3,000	3,000	4,000
207 Utilities		28,800			10,000	10,000
208 Rental of Property		4,705	4,705	4,705	4,705	5,000
210 Supplies & Materials	10,706	49,950	49,950	15,950	14,200	14,200
211 Maintenance of Property	-2,512	54,100	54,100	20,000	26,450	26,450
212 Operating Expenses	20,819	91,000	91,000	25,000	25,000	25,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>34,659</b>	<b>234,555</b>	<b>205,755</b>	<b>68,655</b>	<b>83,355</b>	<b>84,650</b>
<b>Total Subprogram 0194 :</b>	<b>34,659</b>	<b>234,555</b>	<b>205,755</b>	<b>68,655</b>	<b>83,355</b>	<b>84,650</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>117</b>	<b>Pensions</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the payment of benefits to all former Government Employees.
<b>SUBPROGRAMME:</b>	<b>0139</b>	<b>PENSIONS, GRATUITY AND OTHER BENEFITS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the prompt settlement of retiring benefits.

MINISTRY OF FINANCE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
117 PENSIONS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0139 Pensions, Gratuity &amp; Other Benefits</b>						
319 Other Retiring Benefits	78,624,212	132,611,112	85,698,222	156,595,367	90,023,086	92,937,296
<b>Total Non Statutory Recurrent Expenditure</b>	78,624,212	132,611,112	85,698,222	156,595,367	90,023,086	92,937,296
318 Retiring Benefits	270,228,883	270,572,453	275,779,803	283,232,149	290,925,715	298,869,792
<b>Total Statutory Expenditure</b>	270,228,883	270,572,453	275,779,803	283,232,149	290,925,715	298,869,792
<b>Total Subprogram 0139 :</b>	348,853,094	403,183,565	361,478,025	439,827,516	380,948,801	391,807,088

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>14</b>	<b>MINISTRY OF FINANCE</b>
<b>PROGRAMME:</b>	<b>119</b>	<b>Lending</b>
<b>PROGRAMME STATEMENT:</b>		Provides for loans and advances to individuals and agencies, in respect of student loans, vehicle loans and capital programs.
<b>SUBPROGRAMME:</b>	<b>0141</b>	<b>LOANS AND ADVANCES</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for payments of loans to Parliamentarians and Registering Officers, writing off of loans to individuals and agencies; and lending of money borrowed from foreign agencies to assist with capital programs including financing to W.I. Shipping Corp.

<b>MINISTRY OF FINANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
119 LENDING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0141 Loans and Advances</b>						
628 Advances to Public Officers		725,000	725,000	725,000	725,000	725,000
<b>Total Non Statutory Capital Expenditure</b>		<b>725,000</b>	<b>725,000</b>	<b>725,000</b>	<b>725,000</b>	<b>725,000</b>
<b>Total Subprogram 0141 :</b>		<b>725,000</b>	<b>725,000</b>	<b>725,000</b>	<b>725,000</b>	<b>725,000</b>

## EXPLANATORY NOTES

### **Program 002: Financial Control and Treasury Management**

#### Subprogram 0132: CENTRAL ENTERPRISE RISK MANAGEMENT AND INTERNAL AUDIT OFFICE

- 210 - Provide for the purchase of office supplies, printing and computer supplies, office equipment, office furniture, small appliances, furniture and other supplies and materials.
  - 211 – Provides for the maintenance of property including the payment of content and equipment insurance, maintenance of the Debt system, general maintenance and upkeep of property, contract maintenance for computer system as well as furniture and fixtures.
  - 212 – Provides for professional development, attendance at meetings and conferences, license agreements, training and other operating expenditure
  - 226 – Provides for consultancy services in respect of internal audit consultancies.
  - 752 – Provides for the purchase of computer equipment including laptops.
  - 753 – Provides for purchase of furniture and fixtures.
  - 755 – Provide for the purchase of software.
- 

### **Program 040: Direction and Policy Formulation**

#### Subprogram 0019: BARBADOS ENVIRONMENTAL SUSTAINABILITY FUND

- 315 – To provide for the Endowco Conservation and CF Conservation payments in accordance with the Conservation Funding Agreement entered into by the Government of Barbados, The Nature Conservancy a nonprofit corporation and the Barbados Environmental Sustainability Fund Inc.

#### Subprogram 0022: CONTINGENCIES

- 230 – To Provide for Contingencies/Emergencies that may arise.

## EXPLANATORY NOTES

### Subprogram 7010: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 210 – Provides for the purchase of short-life supplies, office and medical supplies office equipment, office furniture, computer equipment, fixtures and other supplies and materials.
- 211 – Provide for the maintenance of property including the payment of insurance premiums to the Caribbean Catastrophe Risk Insurance Fund and local insurance policy provider, maintenance of the Debt system, general maintenance and upkeep of property, equipment, furniture and fixtures.
- 212 – Provides for postage, attendance at meetings and conferences, license agreements, training and other operating expenditures.
- 226 – Provides for consultancy services in respect of Special Advisers, Debt Advisers and External Legal Counsel. Also provides for other professional fees including Mapping Consultancies and IT Website Development.
- 317 – Subscriptions to regional and international organizations.

### Sub-program 0480: OFFICE OF THE SUPERVISOR OF INSOLVENCY

- 210 – Provides for the purchase of cleaning materials, toiletries, other office supplies stationery, computer and medical supplies as well as for the purchase of a desktop, filing cabinet and desk and chairs.
- 211 – To provide for content insurance, upkeep of offices, computer system maintenance contract and repairs to office equipment.
- 212 – Provide for the cost of Conference and Seminars (Local), to host Bankruptcy and Insolvency Conference as part of the OSI's public education program including Collaborative Training with B'dos Trust Loan Fund (Dealing with Debt Programme Focused on Delinquent Clients) and to facilitate additional staff member's attendance to local seminars.

## EXPLANATORY NOTES

- 226 – Provide consultancy services including Audit Services - audit of the licensees and bankrupt and insolvent estates as required by the BIA, engagement of legal and other professionals; Consultants to Implement Digital and Paperless Strategy.
- 317 – Provides for subscription to International Association of Insolvency Regulators (IAIR), Regional Organisation CAJO, INSOL International and the Association of Fraud Examiners.
- 752 – Provides for the purchase of a specialized scanner to support the digitization project.
- 753 – Provides for the purchase of desks procurement of multiple air purifying units to address environmental and air quality concerns.

Subprogram 0579: WATER RESILIENCE SAVINGS – DEBT-FOR-CLIMATE CONV

- 416 – Provides for the allocation of excess savings to the Barbados Water Authority from the Debt-for-Climate conversion.

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**Program 110: Budget and Public Expenditure Policy**

Subprogram 0109: FISCAL RISK UNIT

- 210 - Provides for the purchase of computer supplies, other office supplies and small items of office furniture and appliances.
- 211 – Provides for the maintenance of office equipment and contents insurance coverage for and office equipment.

## EXPLANATORY NOTES

- 212 – Provides for postage, attendance at meetings and conferences, license agreements, training and other operating expenditure.
  - 226 – Provides for consultancy services.
  - 752 – Provides for the purchase of computer equipment.
  - 753 - Provides for the purchase of furniture.
- 

**Program 118: Capital Investments and Contributions to Financing Agencies**

Subprogram 0140: CONTRIBUTIONS

- 725 - Provides investment in promissory notes as well as subscription of Common stock capital in the Development Bank of Latin America and the Caribbean (CAF).
- 

**Program 119: Lending**

Subprogram 0141: LOANS AND ADVANCES

- 628 – Provides for loans to Parliamentarians, Secretary Treasurers and Registering Officers.

# **CABINET OFFICE**

## **Strategic Goals and Objectives**

### **Vision**

To be a strong transformational, responsive, efficient and exceptional (TREE) Cabinet Office.

### **Mission**

To efficiently facilitate the business of the Cabinet and its Committees to ensure the smooth coordination and implementation of government policies and programmes; and effectively execute stated constitutional and statutory functions.

### **Strategic Goals and Objective(s)**

1. Provide an efficient secretariat and innovative support services for all aspects of Government business, including the work of Cabinet Office and its sub-committees.
2. Manage and coordinate policy and programme development in respect of the constitutional and statutory authorities which operate under the general ambit of Cabinet Office.
3. Offer sound advice and administrative support to the Judiciary, Electoral Department, Electoral and Boundaries Commission and various other commissions and committees under the remit of the Cabinet Office to facilitate their operational efficiencies.
4. Support the Office of the Head of the Public Service to lead, coordinate and deliver Government's Public Service Transformation Agenda.
5. Build an organisational culture with staff that is fit to perform optimally and effectively through training, coaching and mentoring.
6. Streamline systems and processes utilising best practices, technology and innovation while working together to improve and deliver quality customer service to all stakeholders.

15 CABINET OFFICE	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>020 JUDICIARY</b>						
0020 Judiciary	4,781,619	1,554,137	154,073	6,489,829	2,638,646	
0021 Judicial Council						545,000
<b>070 CABINET SECRETARIAT</b>						
0071 Government Hospitality					50,000	
0072 Conferences & Delegations					300,000	
0082 Integrity Commission						4,250,000
7020 General Mgmt & Cord Services	6,446,765	4,526,351	407,739	11,380,855	5,657,039	8,476
<b>071 CONSTITUTIONAL AND STATUTORY AUTHORITY</b>						
0073 Electoral & Boundaries Commission	1,383,293	2,472,056	402,784	4,258,133	1,910,608	10,200
<b>072 OFFICE OF THE HEAD OF THE PUBLIC SERVICE</b>						
0222 Mission Transformation		935,093	56,438	991,531	4,122,374	160,000
<b>TOTAL</b>	<b>12,611,677</b>	<b>9,487,637</b>	<b>1,021,034</b>	<b>23,120,348</b>	<b>14,678,667</b>	<b>4,973,676</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										10,233,475
				9,128,475	560,000				560,000	9,688,475
				545,000						545,000
										22,104,348
				50,000						50,000
				300,000						300,000
				4,250,000			350,000		350,000	4,600,000
				17,046,370	107,978				107,978	17,154,348
										9,657,613
				6,178,941	3,478,672				3,478,672	9,657,613
										5,313,805
				5,273,905	39,900				39,900	5,313,805
				42,772,691	4,186,550		350,000		4,536,550	47,309,241

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>15</b>	<b>CABINET OFFICE</b>
<b>PROGRAMME:</b>	<b>020</b>	<b>Judiciary</b>
<b>PROGRAMME STATEMENT:</b>		To provide for the operations of the Judicial Council and for the administration of the courts of Barbados.
<b>SUBPROGRAMME:</b>	<b>0020</b>	<b>JUDGES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the salaries and allowances of the Judges of the High Court and the Judges of the Court of Appeal.

CABINET OFFICE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
020 JUDICIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0020 Judiciary</b>						
102 Other Personal Emoluments	1,186,373	1,589,919	1,554,114	1,554,137	1,554,137	1,554,137
103 Employers Contributions	135,661	169,359	172,149	154,073	154,073	154,073
207 Utilities	21,738	51,768	51,768	67,088	67,088	67,088
208 Rental of Property	782,435	1,296,000	895,000	1,000,000	1,000,000	1,000,000
209 Library Books & Publications	6,666	7,200	7,200	7,750	7,750	7,750
210 Supplies & Materials	17,021	17,200	42,200	50,000	50,000	50,000
211 Maintenance of Property	350,207	424,000	459,000	538,008	538,008	538,008
212 Operating Expenses	115,000	222,800	247,800	247,800	420,600	420,600
223 Structures	59,718	96,800	96,800	728,000		
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,674,819</b>	<b>3,875,046</b>	<b>3,526,031</b>	<b>4,346,856</b>	<b>3,791,656</b>	<b>3,791,656</b>
756 Vehicles	375,950	906,500	560,000	560,000	560,000	560,000
<b>Total Non Statutory Capital Expenditure</b>	<b>375,950</b>	<b>906,500</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>
101 Statutory Personal Emoluments	4,158,115	4,534,715	4,781,619	4,781,619	4,781,619	4,781,619
<b>Total Statutory Expenditure</b>	<b>4,158,115</b>	<b>4,534,715</b>	<b>4,781,619</b>	<b>4,781,619</b>	<b>4,781,619</b>	<b>4,781,619</b>
<b>Total Subprogram 0020 :</b>	<b>7,208,884</b>	<b>9,316,261</b>	<b>8,867,650</b>	<b>9,688,475</b>	<b>9,133,275</b>	<b>9,133,275</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 15 CABINET OFFICE**  
**PROGRAMME: 020 Judiciary**  
**PROGRAMME STATEMENT:** To provide for the operations of the Judicial Council and for the administration of the courts of Barbados.  
**SUBPROGRAMME: 0021 JUDICIAL COUNCIL**  
**SUBPROGRAMME STATEMENT:** To provide funds to support the Judicial Council which enables the Council to properly perform its statutory responsibilities.

CABINET OFFICE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
020 JUDICIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0021 Judicial Council</b>						
315 Grants to Non-Profit Organisations	355,078	545,000	545,000	545,000	545,000	545,000
<b>Total Non Statutory Recurrent Expenditure</b>	355,078	545,000	545,000	545,000	545,000	545,000
<b>Total Subprogram 0021 :</b>	355,078	545,000	545,000	545,000	545,000	545,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>15</b>	<b>CABINET OFFICE</b>
<b>PROGRAMME:</b>	<b>070</b>	<b>Cabinet Secretariat</b>
<b>PROGRAMME STATEMENT:</b>	The purpose of this Programme is to service the Cabinet and its Committees and the administration of Ministerial Staff.	
<b>SUBPROGRAMME:</b>	<b>7020</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>	Provides for the payment of emoluments to Ministers, Parliamentary Secretaries and staff and for the general administration and maintenance of the office.	

<b>CABINET OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
070 CABINET SECRETARIAT	\$	\$	\$	\$	\$	\$
<b>Subprogram 7020 General Mgmt &amp; Cord Services</b>						
102 Other Personal Emoluments	3,601,658	3,836,283	3,966,980	4,526,351	4,575,869	4,587,569
103 Employers Contributions	307,479	340,126	354,870	407,739	414,149	416,497
206 Travel	2,190	5,000	5,000	5,000	5,000	5,000
207 Utilities	41,180	41,180	41,180	53,197	53,197	53,197
208 Rental of Property	13,395	26,400	26,400	399,260	399,260	399,260
209 Library Books & Publications	1,212	4,374	4,374	3,870	3,870	3,870
210 Supplies & Materials	37,454	78,164	72,764	124,400	42,600	40,000
211 Maintenance of Property	152,583	340,814	364,093	411,619	411,619	411,619
212 Operating Expenses	1,467,477	2,463,006	2,184,106	3,599,347	3,277,394	3,162,219
223 Structures	1,429	200,000	650,000	390,000		
226 Professional Services	48,665	355,000	457,991	370,346	330,346	365,346
230 Contingencies	131,232	200,000	300,000	300,000	300,000	300,000
317 Subscriptions		8,476	8,476	8,476	8,476	8,476
<b>Total Non Statutory Recurrent Expenditure</b>	<b>5,805,954</b>	<b>7,898,823</b>	<b>8,436,234</b>	<b>10,599,605</b>	<b>9,821,780</b>	<b>9,753,053</b>
752 Machinery & Equipment	97,777	100,778	84,478	95,978	27,000	27,000
753 Furniture and Fittings		12,000	12,000	12,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>97,777</b>	<b>112,778</b>	<b>96,478</b>	<b>107,978</b>	<b>27,000</b>	<b>27,000</b>
101 Statutory Personal Emoluments	6,537,623	6,704,553	6,662,775	6,446,765	6,458,194	6,471,355
<b>Total Statutory Expenditure</b>	<b>6,537,623</b>	<b>6,704,553</b>	<b>6,662,775</b>	<b>6,446,765</b>	<b>6,458,194</b>	<b>6,471,355</b>
<b>Total Subprogram 7020 :</b>	<b>12,441,353</b>	<b>14,716,154</b>	<b>15,195,487</b>	<b>17,154,348</b>	<b>16,306,974</b>	<b>16,251,408</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>15</b>	<b>CABINET OFFICE</b>
<b>PROGRAMME:</b>	<b>070</b>	<b>Cabinet Secretariat</b>
<b>PROGRAMME STATEMENT:</b>		The purpose of this Programme is to service the Cabinet and its Committees and the administration of Ministerial Staff.
<b>SUBPROGRAMME:</b>	<b>0071</b>	<b>GOVERNMENT HOSPITALITY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provide for the hospitality in respect of official events and functions organised by Ministries and their departments. Expenditure is administered by the Cabinet Secretary.

<b>CABINET OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
070 CABINET SECRETARIAT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0071 Government Hospitality</b>						
212 Operating Expenses		50,000	50,000	50,000	50,000	50,000
<b>Total Non Statutory Recurrent Expenditure</b>		50,000	50,000	50,000	50,000	50,000
<b>Total Subprogram 0071 :</b>		50,000	50,000	50,000	50,000	50,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>15</b>	<b>CABINET OFFICE</b>
<b>PROGRAMME:</b>	<b>070</b>	<b>Cabinet Secretariat</b>
<b>PROGRAMME STATEMENT:</b>		The purpose of this Programme is to service the Cabinet and its Committees and the administration of Ministerial Staff.
<b>SUBPROGRAMME:</b>	<b>0072</b>	<b>CONFERENCE AND DELEGATIONS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the cost of representation at and hosting of conferences and similar meetings abroad and locally for the entire Civil Service.

<b>CABINET OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
070 CABINET SECRETARIAT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0072 Conferences &amp; Delegations</b>						
212 Operating Expenses	68,677	150,000	150,000	300,000	300,000	300,000
<b>Total Non Statutory Recurrent Expenditure</b>	68,677	150,000	150,000	300,000	300,000	300,000
<b>Total Subprogram 0072 :</b>	68,677	150,000	150,000	300,000	300,000	300,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 15 CABINET OFFICE**  
**PROGRAMME: 070 Cabinet Secretariat**  
**PROGRAMME STATEMENT:** The purpose of this Programme is to service the Cabinet and its Committees and the administration of Ministerial Staff.  
**SUBPROGRAMME: 0082 INTEGRITY COMMISSION**  
**SUBPROGRAMME STATEMENT:** provides for the payment of emoluments to Commissioners and staff, the general management and coordination of programmes and maintenance and upkeep of the office

<b>CABINET OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
070 CABINET SECRETARIAT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0082 Integrity Commission</b>						
316 Grants to Public Institutions		50	2,000,000	4,250,000	1,000,000	1,000,000
<b>Total Non Statutory Recurrent Expenditure</b>		50	2,000,000	4,250,000	1,000,000	1,000,000
416 Grants to Public Institutions		50	350,000	350,000		
<b>Total Non Statutory Capital Expenditure</b>		50	350,000	350,000		
<b>Total Subprogram 0082 :</b>		100	2,350,000	4,600,000	1,000,000	1,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>15</b>	<b>CABINET OFFICE</b>
<b>PROGRAMME:</b>	<b>071</b>	<b>Constitutional &amp; Statutory Authorities</b>
<b>PROGRAMME STATEMENT:</b>		The purpose of this Programme is to provide for the Constitutional Statutory Authorities which operate under the general ambit of the Cabinet Office.
<b>SUBPROGRAMME:</b>	<b>0073</b>	<b>ELECTORAL &amp; BOUNDARIES COMMISSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the management of the permanent and continuous system of national registration and issuing Barbados Identification cards, also the constitutional statutory function of the registration of voters and the conduct of Parliamentary elections.

CABINET OFFICE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
071 CONSTITUTIONAL AND STATUTORY AUTHORITY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0073 Electoral &amp; Boundaries Commission</b>						
102 Other Personal Emoluments	2,357,843	2,234,288	2,357,121	2,472,056	2,443,063	2,473,048
103 Employers Contributions	380,412	348,276	388,659	402,784	393,544	393,544
206 Travel	6,158	136,933	11,290	16,934	11,290	11,290
207 Utilities	116,389	183,092	118,351	120,156	126,164	132,472
208 Rental of Property		37,550	37,550	52,175	5,375	5,375
209 Library Books & Publications	1,197	1,200	900	900	900	900
210 Supplies & Materials	59,130	399,755	110,539	359,674	124,602	144,568
211 Maintenance of Property	514,570	722,945	465,332	507,574	599,616	512,863
212 Operating Expenses	668,787	2,348,561	295,850	853,195	880,194	919,986
317 Subscriptions		11,220	10,200	10,200	11,220	10,200
<b>Total Non Statutory Recurrent Expenditure</b>	<b>4,104,488</b>	<b>6,423,820</b>	<b>3,795,792</b>	<b>4,795,648</b>	<b>4,595,968</b>	<b>4,604,246</b>
752 Machinery & Equipment	27,180	175,000	375,000	982,708	150,000	150,000
755 Computer Software	125,690	2,796,464	2,425,000	2,495,964	1,650,000	1,500,000
<b>Total Non Statutory Capital Expenditure</b>	<b>152,870</b>	<b>2,971,464</b>	<b>2,800,000</b>	<b>3,478,672</b>	<b>1,800,000</b>	<b>1,650,000</b>
101 Statutory Personal Emoluments	1,302,006	1,386,484	1,398,493	1,383,293	1,405,324	1,417,323
<b>Total Statutory Expenditure</b>	<b>1,302,006</b>	<b>1,386,484</b>	<b>1,398,493</b>	<b>1,383,293</b>	<b>1,405,324</b>	<b>1,417,323</b>
<b>Total Subprogram 0073 :</b>	<b>5,559,364</b>	<b>10,781,768</b>	<b>7,994,285</b>	<b>9,657,613</b>	<b>7,801,292</b>	<b>7,671,569</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>15</b>	<b>CABINET OFFICE</b>
<b>PROGRAMME:</b>	<b>072</b>	<b>Office of the Head of the Public Service</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the coordination and implementation of the government's public service transformation agenda
<b>SUBPROGRAMME:</b>	<b>0222</b>	<b>MISSION TRANSFORMATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the payment of utility bills and operational expenses related to mission transformation agenda.

<b>CABINET OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
072 OFFICE OF THE HEAD OF THE PUBLIC SERVICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0222 Mission Transformation</b>						
102 Other Personal Emoluments		305,769	305,769	935,093	935,093	935,093
103 Employers Contributions		15,523	15,523	56,438	56,438	56,438
207 Utilities	4,844	87,300	122,187	131,787	131,787	131,787
208 Rental of Property		14,000	76,600	7,000	7,000	7,000
209 Library Books & Publications		10,750	10,750	10,750	10,750	10,750
210 Supplies & Materials	107,204	77,725	85,625	118,725	63,498	61,848
211 Maintenance of Property		2,000	2,000	42,550	42,550	42,550
212 Operating Expenses	204,325	232,800	910,800	1,809,700	1,499,700	1,494,700
226 Professional Services	191,864	408,705	723,014	2,001,862	1,505,862	1,505,862
315 Grants to Non-Profit Organisations		50,000	50,000	160,000	100,000	100,000
<b>Total Non Statutory Recurrent Expenditure</b>	508,237	1,204,572	2,302,268	5,273,905	4,352,678	4,346,028
752 Machinery & Equipment	3,248	3,500	7,000	24,500	7,000	7,000
753 Furniture and Fittings				15,400		
756 Vehicles	94,499					
<b>Total Non Statutory Capital Expenditure</b>	97,747	3,500	7,000	39,900	7,000	7,000
<b>Total Subprogram 0222 :</b>	605,983	1,208,072	2,309,268	5,313,805	4,359,678	4,353,028

## EXPLANATORY NOTES

### SUBPROGRAM: 0222 – MISSION TRANSFORMATION

- 207 - Provides for the payment of utility bills.
- 210 - Provides for the purchase of toiletries, stationery, office expenses, medical supplies, cleaning materials, Office supplies, computer supplies, printing supplies, office furniture, computer equipment and incidentals.
- 211 - Provides for Repairs to computer Equipment
- 212 - Provides for refreshments, payment of software licenses, stipends, the Mission Barbados outreach program, and expenses for local and overseas conferences, meetings and seminars.
- 226 - Provides for the payment of consultant fees related to Mission Transformation and.the Mission Secretariat.
- 752 - Provides for the purchase of Laptop.
- 315 - Provide for grants to NGO's involved in mission-oriented initiatives.

### SUBPROGRAM: 0020 – JUDGES

- 207 - Provides for the payment of Utilities.
- 208 - Provides for the Rental/Lease of Vehicles.
- 209 - Provides for the purchase of Books and Newspapers.
- 210 - Provides for the purchase of toiletries, computer supplies, stationery, office Expenses and other miscellaneous supplies.
- 211 - Provides for the payment of insurance premium in respect of vehicles, the payment of Maintenance Contracts, the purchase of petroleum products and the maintenance of the vehicles assigned to the Judiciary
- 212 - Provides for the payment of Robing Allowance, fees to members of the Judicial Appointments Committee and other operating costs.
- 223 - Provides for the installation of security systems and charging Ports at the Residence of the Judges.
- 756 - Provides for the Purchase of replacement vehicles.

## **SUBPROGRAM: 0021 – JUDICIAL COUNCIL**

- 315 - Includes provision for the funding of functions, meetings, educational and Training sessions for the Judiciary and Magistracy.

## **SUB-PROGRAMM: 7020 – GENERAL MANAGEMENT & CO-ORDINATION SERVICES**

- 206 - Provides for the payment of incidental travel to the Senior Executive Officer and Executive Officer.
- 207 - Provides for the payment of utilities.
- 208 - Provides for the rental of a Photocopier Machine and Vehicle.
- 209 - Provides for the subscriptions of Magazines and the purchase of Books and Newspapers.
- 210 - Provides for the purchase of Stationery and supplies, toiletries, office expenses, Computer supplies, chairs, filing cabinets, cutlery and crockery, table linen and Drapery.
- 211 - Provides for the payment of Vehicle, Content and Equipment Insurance and to meet expenditure relating to maintenance contracts, the purchase of fuel; Repairs and servicing of vehicles.
- 212 - Provides for refreshment to the Cabinet and Committees, the purchase of Medals for presentation to Honourees, Software Licences. The payment of Honorariums and cost associated with Public Consultation regarding the National Emblems & Symbols Celebrations Advisory Committee.
- 223 - Provides for the installation of security systems at the residence of members of the Cabinet.
- 226 - Provides for the payment of fees to Consultants with respect to the iCabinet Project and the engagement of Consultants to work with the National Strategic Council and Cabinet Office.
- 230 - Provides for any incidental expenses
- 317 - Provides for the payment of subscriptions to CARICOM Electoral Observer Missions.
- 752 - Provides for the equipment for the Conference Room and the purchase of a Scanner, replacement Laptops and iPads and one server for the Cabinet Office.
- 753 - Provides for the replacement of the carpet in the Conference Room.

## **SUBPROGRAM 0071 - GOVERNMENT HOSPITALITY**

- 212 - Provides for hospitality in respect of official events and functions organized by Ministries and their departments.

## **SUBPROGRAM: 0072 - CONFERENCES AND DELEGATIONS**

- 212 - Provides for the cost of representation at and the hosting of conferences and Similar meetings abroad and locally which are approved by the Cabinet.

## **SUBPROGRAM: 0082 - Office of the Integrity Commission**

- 316 - Provides for the Salaries, Stipends Legal Fees and Operating Expenses for the Integrity Commission.
- 416 - Provides for the Purchase of a vehicle for the Office of the Integrity Commission.

## **SUBPROGRAM: 0073 - ELECTORAL AND BOUNDARIES COMMISSION**

- 206: - Provides for payment to travel officers re - verification of addresses resulting from the re-registration of the population and the new ID card Project.
- 207 - Provides for payment for landline and cellular phones services and the use of dongles-MIFI. Re:- the verification of addresses project.
- 210 - Provides for the purchase of stationery as well as for purchasing printing, computer, cleaning and other supplies.
- 211 - Provides for maintaining the office, insuring and maintaining the furniture. Also Maintenance of the vehicle and payment of service contracts.
- 212: Makes provision for remunerating and servicing the Commission; payment for legal services; payment for publishing deletions from the Register of Electors; attending conferences and other miscellaneous operating expenses.
- 317 - Payment of membership fees to the International Institute for Democracy and Electoral Assistance (IDEA).
- 752 - Includes funds for the upgrade and replacement of hardware.
- 753 - Provides for the upgrade of computer software.

**OMBUDSMAN**

# THE OFFICE OF THE OMBUDSMAN

## **STRATEGIC GOALS**

**The strategic goals of the Ministry are:**

- Empowerment of the Youth
- Improved Treatment of Civil Society
- Mitigation of Differences at CARICOM Level
- Delivery of Human Rights Education to Barbadians
- Harmonization within the Public Service.

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

#### OMBUDSMAN

#### Non-Statutory Appropriation

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Ombudsman

EIGHT HUNDRED AND NINETY SEVEN THOUSAND FOUR HUNDRED AND EIGHTY  
FOUR DOLLARS

(\$1,173,595)

#### Mission Statement:

The objective of the Office of the Ombudsman is to operate in accordance with the Ombudsman Act, Cap. 8A of the Laws of Barbados, to investigate complaints by Barbadians or persons in Barbados who consider that the conduct of a Government Ministry, Department or Statutory Authority is unreasonable, improper or inadequate.

#### 2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme

HEAD 17	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
OMBUDSMAN	\$	\$	\$	\$	\$	\$
090 INVESTIGATION OF COMPLAINTS AGAINST GOV'T DPTS		887,376	887,376	1,173,595	970,572	987,509
<b>Total Head 17 :</b>		<b>887,376</b>	<b>887,376</b>	<b>1,173,595</b>	<b>970,572</b>	<b>987,509</b>

	RECURRENT					
17 OMBUDSMAN  PROGRAM/SUBPROGRAM	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
<b>090 INVESTIGATION OF COMPLAINTS AGAINST GOV'T DPTS</b>						
0090 Ombudsman	276,111	221,445	38,414	535,970	452,525	11,000
<b>TOTAL</b>	<b>276,111</b>	<b>221,445</b>	<b>38,414</b>	<b>535,970</b>	<b>452,525</b>	<b>11,000</b>



## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>17</b>	<b>OMBUDSMAN</b>
<b>PROGRAMME:</b>	<b>090</b>	<b>Investigation of Complaints against Gov't Dpts</b>
<b>PROGRAMME STATEMENT:</b>		Provides for quality service in an impartial and expeditious manner while investigating complaints by Barbadians or persons residing in Barbados.
<b>SUBPROGRAMME:</b>	<b>0090</b>	<b>OMBUDSMAN</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for Investigations by the Office of the Obudsman to ascertain whether injustice has been caused by improper, unreasonable or inadequate administrative conduct on the part of a Ministry, Department or other Authority, subject to the Act.

OMBUDSMAN	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
090 INVESTIGATION OF COMPLAINTS AGAINST GOV'T DPTS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0090 Ombudsman</b>						
102 Other Personal Emoluments		218,519	218,519	221,445	221,401	221,401
103 Employers' Contributions		28,994	28,994	38,414	38,720	39,026
206 Travel		800	800	800	800	800
207 Utilities		90,000	90,000	90,000	92,700	95,490
208 Rental Of Property		130,000	130,000	130,000	130,000	130,000
209 Library Books and Publications		1,000	1,000	1,000	1,000	1,140
210 Supplies and Materials		16,700	16,700	28,450	28,035	22,050
211 Maintenance of Property		17,500	17,500	30,200	32,585	33,150
212 Operating Expenses		98,001	98,001	172,075	115,600	132,100
226 Professional Services					20,000	20,000
317 Subscriptions		11,000	11,000	11,000	11,000	11,000
<b>Total Non Statutory Recurrent Expenditure</b>		<b>612,514</b>	<b>612,514</b>	<b>723,384</b>	<b>691,841</b>	<b>706,157</b>
752 Machinery & Equipment				14,100		
756 Vehicles				160,000		
<b>Total Non Statutory Capital Expenditure</b>				<b>174,100</b>		
101 Personal Emoluments		274,862	274,862	276,111	278,731	281,352
<b>Total Statutory Expenditure</b>		<b>274,862</b>	<b>274,862</b>	<b>276,111</b>	<b>278,731</b>	<b>281,352</b>
<b>Total Subprogram 0090 :</b>		<b>887,376</b>	<b>887,376</b>	<b>1,173,595</b>	<b>970,572</b>	<b>987,509</b>

EXPLANATORY NOTES

**Program 090: Investigation of Complaints against Government Departments**

Subprogram 0090: OMBUDSMAN

317 – Provides for annual subscriptions to the Caribbean Ombudsman Association (CAROA) and the International Ombudsman Institute (IOI).

756 – Provide for the purchase of a vehicle

# AUDIT

# AUDIT

## **STRATEGIC GOALS**

**The strategic goals of the Ministry are:**

- To examine the accounting records of ministries and departments for compliance with statuses, regulations and other instructions and directives and to issue reports in accordance with the outcome of those examinations.
- To audit the accounts of statutory bodies and other entities in accordance with relevant legislation or as requested by appropriate authority.
- To provide an excellent and safe technology driven, modern and efficient public transportation system.
- To contribute to the general efficiency and effectiveness of public service financial management through performance audits and recommendations
- Reporting to Parliament annually and through special reports the results of the audits of public accounts conducted.
- Providing information and advice to the Public Accounts Committee of Parliament.

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**BARBADOS ESTIMATES 2026 - 2027**

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**PARTICULARS OF SERVICE**

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**AUDIT****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of Audit

ONE MILLION, SEVEN HUNDRED AND SEVENTY THOUSAND, EIGHT  
HUNDRED AND TWENTY-THREE DOLLARS

(\$1,770,823.00)

**Mission Statement**

The mission of the Audit Office is to strengthen public accountability through fair and independent reports after careful examination of accounting records and the use of resources.

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**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

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<b>HEAD 18 AUDIT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
100 AUDIT	2,494,800	4,515,967	4,798,381	5,983,141	5,514,513	5,628,898
<b>Total Head 18 :</b>	2,494,800	4,515,967	4,798,381	5,983,141	5,514,513	5,628,898

	RECURRENT					
PROGRAM/SUBPROGRAM	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
<b>18 AUDIT</b>						
<b>100 AUDIT</b>						
0100 Auditing Services	4,138,318	168,483	405,729	4,712,530	763,861	6,250
<b>TOTAL</b>	<b>4,138,318</b>	<b>168,483</b>	<b>405,729</b>	<b>4,712,530</b>	<b>763,861</b>	<b>6,250</b>



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>18</b>	<b>AUDIT</b>
<b>PROGRAMME:</b>	<b>100</b>	<b>Audit</b>
<b>PROGRAMME STATEMENT:</b>	To carry out special audits as considered appropriate or as requested by appropriate authority.	
<b>SUBPROGRAMME:</b>	<b>0100</b>	<b>AUDITING SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>	Provides for the Audit of revenue and expenditure accounts of the Consolidated Fund, special funds and other Government entities with a view to determining compliance with laws, rules, orders and other instructions.	

<b>AUDIT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
100 AUDIT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0100 Auditing Services</b>						
102 Other Personal Emoluments	46,253	67,960	67,962	168,483	169,484	170,484
103 Employers Contributions	174,954	316,356	348,907	405,729	417,590	421,684
206 Travel	78	6,500	8,500	8,500	9,000	9,500
207 Utilities	42,458	50,800	53,000	64,100	68,100	73,100
209 Library Books & Publications	943	3,350	4,800	5,100	5,400	5,700
210 Supplies & Materials	34,882	35,500	75,200	51,800	46,900	53,500
211 Maintenance of Property	30,208	75,800	113,900	193,200	108,000	115,400
212 Operating Expenses	105,611	230,397	328,062	277,161	299,811	333,226
226 Professional Services	21,105	50,000	50,000	75,000	75,000	80,000
230 Contingencies	4,631	5,000	15,000	15,000	15,000	15,000
317 Subscriptions	4,298	6,250	6,250	6,250	6,250	6,250
<b>Total Non Statutory Recurrent Expenditure</b>	465,420	847,913	1,071,581	1,270,323	1,220,535	1,283,844
752 Machinery & Equipment	27,735	103,320	68,490	128,500	36,000	36,000
753 Furniture and Fittings		141,600	141,600	72,000	8,000	16,000
756 Vehicles				300,000		
<b>Total Non Statutory Capital Expenditure</b>	27,735	244,920	210,090	500,500	44,000	52,000
101 Statutory Personal Emoluments	1,981,092	3,349,134	3,442,710	4,138,318	4,174,978	4,217,054
236 Professional Services	20,553	74,000	74,000	74,000	75,000	76,000
<b>Total Statutory Expenditure</b>	2,001,645	3,423,134	3,516,710	4,212,318	4,249,978	4,293,054
<b>Total Subprogram 0100 :</b>	2,494,800	4,515,967	4,798,381	5,983,141	5,514,513	5,628,898

## EXPLANATORY NOTES

**Program 100:            Audit**

Subprogram 0100:    Audit

- 206    –    Provides for incidental travelling allowance payable to staff in the performance of their duties
  
- 207    –    Provides for telephone service charges and internet subscription charges
  
- 209    –    Provision is made for the purchase of books, newspapers and other publications for the Office.
  
- 210    –    Provides for the purchase of stationery, first aid items, cleaning materials, computer equipment, filing cabinets and other office supplies
  
- 211    –    Provision is made for servicing, repairs, upkeep and insurance of computers, office equipment, furniture and the Office Vehicle. Also included is a sum for the quarterly professional cleaning of premises.
  
- 212    –    Provides for postage, refreshments, cost of attending CAROSAI conference training, retirement functions, other of the overseas missions
  
- 317    –    Provides for annual membership fees to International Organisation of Supreme Audit Institutions (INTOSAI) and the Caribbean Organisation of Supreme Audit Institutions (CAROSAI)

**MINISTRY OF THE PUBLIC SERVICE  
AND TALENT DEVELOPMENT**

# MINISTRY OF PUBLIC SERVICE AND TALENT DEVELOPMENT

## STRATEGIC GOALS

The strategic goals of the Ministry are:

- Assist the Minister of the Public Service in the formulation and development of the human resource management policies for the Public Service.
- To ensure the maintenance and enhancement of harmonious employment relations in the Public Sector towards the enrichment of staff morale and increased productivity.
- Provide support in the formulation and execution of the mandate of the Ministry of the Public Service.
- To ensure that the Public Service has the requisite level of human resources to enable it to function at optimal capacity.
- To review the terms and conditions of service of Public Officers to ensure that they are appropriate to the current employment relationship.
- Improving the responsiveness of the entire HRPS Directorate to adequately meet the needs of the Public Service.
- To deliver strategic and efficient Human Resource Management services, including recruitment and selection, allocation of personnel, onboarding and Employee support and Wellness activities.
- To manage the Disciplinary process in accordance with the relevant legislation.
- To manage the Leave Administration and Pension functions in a timely and effective manner.
- To ensure that submissions to and decisions of the Services Commissions are made in a timely and effective manner in accordance with departmental standards.
- To facilitate Public Service Transformation in respective MDAs.
- To enhance performance management and accountability.

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE****MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry of the Public Service and Talent Development

TWELVE MILLION, SEVEN HUNDRED AND FIFTY-TWO THOUSAND, ONE HUNDRED AND FORTY DOLLARS

(\$12,752,140.00)

**Mission Statement****2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 20 MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
040 DIRECTION & POLICY FORMULATION SERVICES				1,552,535	1,524,721	1,527,885
050 PUBLIC SERVICE				9,100,141	6,804,805	6,847,135
080 DVLPMT OF MANAGERIAL &PERS. SKILLS				4,137,523	3,329,158	3,940,741
082 IMPLMT OF PERS. CONDITION OF SERV.				6,117,233	6,076,272	6,146,227
<b>Total Head 20 :</b>				20,907,432	17,734,956	18,461,988

20 MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0034 Commitment for Results Department		392,019	34,274	426,293	1,110,942	
<b>050 PUBLIC SERVICE</b>						
0079 Policy and Staffing	722,788	208,598	89,562	1,020,948	603,450	
7025 General Management and Coordination Services	3,162,027	1,181,130	254,077	4,597,234	2,761,509	60,000
<b>080 DVLPMT OF MANAGERIAL &amp;PERS. SKILLS</b>						
0081 Provision for Training Funds					2,664,820	
0085 Learning and Development	1,011,453	122,006	107,664	1,241,123	210,580	
<b>082 IMPLMT OF PERS. CONDITION OF SERV.</b>						
0084 Centralized Personnel Expenses					53,500	
0086 People Resourcing and Compliance	3,152,151	833,419	416,535	4,402,105	1,376,628	
<b>TOTAL</b>	<b>8,048,419</b>	<b>2,737,172</b>	<b>902,112</b>	<b>11,687,703</b>	<b>8,781,429</b>	<b>60,000</b>



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>20</b>	<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0034</b>	<b>COMMITMENT FOR RESULTS DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Facilitates the implementation of the Commitment for Results for the Public Service of Barbados

<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0034 Commitment for Results Department</b>						
102 Other Personal Emoluments				392,019	395,732	398,563
103 Employers Contributions				34,274	34,716	35,049
206 Travel				10,000	20,000	20,000
207 Utilities				53,000	53,000	53,000
208 Rental of Property				55,500	55,500	55,500
209 Library Books & Publications				6,000	6,000	6,000
210 Supplies & Materials				54,000	58,900	58,900
211 Maintenance of Property				3,850	3,850	3,850
212 Operating Expenses				346,292	299,723	299,723
226 Professional Services				582,300	582,300	582,300
<b>Total Non Statutory Recurrent Expenditure</b>				1,537,235	1,509,721	1,512,885
752 Machinery & Equipment				3,300		
753 Furniture and Fittings				12,000	15,000	15,000
<b>Total Non Statutory Capital Expenditure</b>				15,300	15,000	15,000
<b>Total Subprogram 0034 :</b>				1,552,535	1,524,721	1,527,885

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>20</b>	<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>050</b>	<b>Public Service</b>
<b>PROGRAMME STATEMENT:</b>		The provision of a suitable level of human resource in terms of numbers and skills and also maintains and enhances the industrial relations climate within the Public Service.
<b>SUBPROGRAMME:</b>	<b>7025</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Initiating and maintaining programmes of administrative reform in the Civil Service, servicing the personnel needs of the Public Service and providing advisory services to Statutory Boards in industrial relations and other personnel matters.

<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
050 PUBLIC SERVICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 7025 General Management and Coordination Services</b>						
102 Other Personal Emoluments				1,181,130	1,217,699	1,219,352
103 Employers Contributions				254,077	269,915	278,013
206 Travel				1,500	1,500	1,500
207 Utilities				81,080	81,080	81,080
208 Rental of Property				17,400	17,400	17,400
209 Library Books & Publications				27,330	27,330	27,330
210 Supplies & Materials				85,460	85,460	85,460
211 Maintenance of Property				18,850	18,850	18,850
212 Operating Expenses				152,250	152,250	152,250
226 Professional Services				2,377,639	277,500	277,500
317 Subscriptions				60,000	60,000	60,000
<b>Total Non Statutory Recurrent Expenditure</b>				4,256,716	2,208,984	2,218,735
752 Machinery & Equipment				15,000	15,000	15,000
753 Furniture and Fittings				11,000	11,000	11,000
755 Computer Software				7,000	7,000	7,000
<b>Total Non Statutory Capital Expenditure</b>				33,000	33,000	33,000
101 Statutory Personal Emoluments				3,162,027	3,344,726	3,362,134
<b>Total Statutory Expenditure</b>				3,162,027	3,344,726	3,362,134
<b>Total Subprogram 7025 :</b>				7,451,743	5,586,710	5,613,869

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>20</b>	<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>050</b>	<b>Public Service</b>
<b>PROGRAMME STATEMENT:</b>		The provision of a suitable level of human resource in terms of numbers and skills and also maintains and enhances the industrial relations climate within the Public Service.
<b>SUBPROGRAMME:</b>	<b>0079</b>	<b>POLICY AND STAFFING</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the implementation of policy affecting public service training and development, managing the local in-service training for improving the efficiency and effectiveness of the public service at all levels.

<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
050 PUBLIC SERVICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0079 Policy and Staffing</b>						
102 Other Personal Emoluments				208,598	210,716	213,298
103 Employers Contributions				89,562	92,249	95,016
206 Travel				1,500	1,500	1,500
209 Library Books & Publications				500	500	500
210 Supplies & Materials				20,250	20,250	20,250
211 Maintenance of Property				2,100	2,100	2,100
212 Operating Expenses				179,100	108,100	108,100
226 Professional Services				400,000	25,000	25,000
<b>Total Non Statutory Recurrent Expenditure</b>				901,610	460,415	465,764
752 Machinery & Equipment				12,000	12,000	12,000
753 Furniture and Fittings				12,000	12,000	12,000
<b>Total Non Statutory Capital Expenditure</b>				24,000	24,000	24,000
101 Statutory Personal Emoluments				722,788	733,680	743,502
<b>Total Statutory Expenditure</b>				722,788	733,680	743,502
<b>Total Subprogram 0079 :</b>				1,648,398	1,218,095	1,233,266

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>20</b>	<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>080</b>	<b>Development of Managerial &amp; Personnel Skills</b>
<b>PROGRAMME STATEMENT:</b>		To initiate and maintain a wide range and high standard of training courses to enable officers at all levels to participate in developing an efficient public service.
<b>SUBPROGRAMME:</b>	<b>0081</b>	<b>PROVISION FOR TRAINING FUNDS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the facilitating of specialized technical overseas training courses/seminars/workshops relevant to the priority needs of public sector programmes and projects of economic and socio-cultural development.

<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
080 DVLPMT OF MANAGERIAL & PERS. SKILLS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0081 Provision for Training Funds</b>						
212 Operating Expenses				2,664,820	1,839,320	2,439,320
<b>Total Non Statutory Recurrent Expenditure</b>				2,664,820	1,839,320	2,439,320
<b>Total Subprogram 0081 :</b>				2,664,820	1,839,320	2,439,320

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>20</b>	<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>080</b>	<b>Development of Managerial &amp; Personnel Skills</b>
<b>PROGRAMME STATEMENT:</b>		To initiate and maintain a wide range and high standard of training courses to enable officers at all levels to participate in developing an efficient public service.
<b>SUBPROGRAMME:</b>	<b>0085</b>	<b>LEARNING AND DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the implementation of policy affecting public service training and development, managing the local in-service training for improving the efficiency and effectiveness of the public service at all levels.

<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
080 DVLPMT OF MANAGERIAL & PERS. SKILLS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0085 Learning and Development</b>						
102 Other Personal Emoluments				122,006	124,948	124,945
103 Employers Contributions				107,664	110,894	114,221
206 Travel				2,500	2,500	2,500
207 Utilities				33,500	33,500	33,500
208 Rental of Property				13,500	13,500	13,500
209 Library Books & Publications				5,000	5,000	5,000
210 Supplies & Materials				42,600	42,600	42,600
211 Maintenance of Property				51,630	51,630	51,630
212 Operating Expenses				36,850	36,850	36,850
226 Professional Services				25,000	25,000	25,000
<b>Total Non Statutory Recurrent Expenditure</b>				440,250	446,422	449,746
752 Machinery & Equipment				10,000	10,000	10,000
753 Furniture and Fittings				6,000	6,000	6,000
755 Computer Software				5,000	5,000	5,000
<b>Total Non Statutory Capital Expenditure</b>				21,000	21,000	21,000
101 Statutory Personal Emoluments				1,011,453	1,022,416	1,030,675
<b>Total Statutory Expenditure</b>				1,011,453	1,022,416	1,030,675
<b>Total Subprogram 0085 :</b>				1,472,703	1,489,838	1,501,421

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>20</b>	<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>082</b>	<b>Implementation of Personnel Condition of Service</b>
<b>PROGRAMME STATEMENT:</b>		To provide for financing the Office of Personnel Administration Division in its function as the Secretariat to the Commissions and the management of human resources.
<b>SUBPROGRAMME:</b>	<b>0084</b>	<b>CENTRALIZED PERSONNEL EXPENSES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the cost of passages, baggage allowance and incidental expenses incurred by officers recruited from overseas, and also leave Passage which is statutory.

<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
082 IMPLMT OF PERS. CONDITION OF SERV.	\$	\$	\$	\$	\$	\$
<b>Subprogram 0084 Centralized Personnel Expenses</b>						
206 Travel				53,500	53,500	53,500
<b>Total Non Statutory Recurrent Expenditure</b>				53,500	53,500	53,500
<b>Total Subprogram 0084 :</b>				53,500	53,500	53,500

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>20</b>	<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>082</b>	<b>Implementation of Personnel Condition of Service</b>
<b>PROGRAMME STATEMENT:</b>		To provide for financing the Office of Personnel Administration Division in its function as the Secretariat to the Commissions and the management of human resources.
<b>SUBPROGRAMME:</b>	<b>0086</b>	<b>PEOPLE RESOURCING AND COMPLIANCE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for financing of the Office of the Personnel Administration Division. The office constitutes the Secretariat of the three Commissions, which are provided for under the Constitution of Barbados.

<b>MINISTRY OF THE PUBLIC SERVICE AND TALENT DEVELOPMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
082 IMPLMT OF PERS. CONDITION OF SERV.	\$	\$	\$	\$	\$	\$
<b>Subprogram 0086 People Resourcing and Compliance</b>						
102 Other Personal Emoluments				833,419	839,141	845,481
103 Employers Contributions				416,535	429,031	441,902
206 Travel				8,500	8,500	8,500
207 Utilities				52,200	52,200	52,200
208 Rental of Property				50,556	50,556	50,556
209 Library Books & Publications				1,972	1,972	1,972
210 Supplies & Materials				78,200	78,200	78,200
211 Maintenance of Property				79,706	79,706	79,706
212 Operating Expenses				917,494	997,200	997,200
226 Professional Services				183,000	183,000	183,000
230 Contingencies				5,000	5,000	5,000
<b>Total Non Statutory Recurrent Expenditure</b>				2,626,582	2,724,506	2,743,717
752 Machinery & Equipment				50,000	50,000	50,000
753 Furniture and Fittings				230,000	30,000	30,000
755 Computer Software				5,000	5,000	5,000
<b>Total Non Statutory Capital Expenditure</b>				285,000	85,000	85,000
101 Statutory Personal Emoluments				3,152,151	3,213,266	3,264,010
<b>Total Statutory Expenditure</b>				3,152,151	3,213,266	3,264,010
<b>Total Subprogram 0086 :</b>				6,063,733	6,022,772	6,092,727

## EXPLANATORY NOTES

### **Program: 050 PUBLIC SERVICE**

#### **Subprogram 0079: Policy and Staffing**

- 226 – Provides for fees for consultancy services related to the Job Evaluation Program.
- 752 – Provides for the replacement of computers and computer hardware.
- 753 – Provides for the replacement of furniture to enhance the ergonomic layout.

#### **Subprogram 7025: General Management and Coordination Services**

- 226 – Provides for fees for consultancy services related to the development of Process Standards for the Ministry, the Employee Assistance Program, Strategic Alignment and Transformation project and HRMIS subscription fees and milestone payments
  - 317 – Provides for contributions to CARICAD.
  - 752 – Provides for the replacement of computers and computer hardware.
  - 753 – Provides for the replacement of furniture.
  - 755 – Provides for the replacement of computer software.
- 

### **Program: 082 IMPLEMENTATION OF PERSONNEL CONDITION OF SERVICE**

#### **Subprogram 0084: Centralized Personnel Expenses**

- 206 – Provides for fees associated statutory leave passages.

#### **Subprogram 0086: People Resourcing and Compliance**

- 212 – Provides for fees associated with servicing the four Service Commissions and Disciplinary panels.
- 226 – Provides for fees for consultancy services related to Psychometric Testing, provision of CMS support and Website maintenance.
- 752 – Provides for the replacement of computers and computer hardware.

- 753 – Provides for the replacement of furniture.
- 755 – Provides for the replacement of computer software.

**MINISTRY OF TOURISM AND  
INTERNATIONAL TRANSPORT**

## **MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT**

### **STRATEGIC GOALS**

**The strategic goals of the Ministry are:**

1. To protect and grow airlift to facilitate growth in tourism.
2. Advance the regulatory framework for aviation, maritime and tourism to facilitate investment.
3. Develop a framework for the collection of data and reporting to assist with strategic decision making.
4. Encourage and facilitate local and foreign investment in the maritime, aviation and tourism sectors to promote sustainable development of the sector.
5. Implement a management information system to improve the regulations, data collection and the administration of licensing.
6. To promote continuous improvements of Barbados Tourism Brand through Product Assessment Audits,

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry Of Tourism And International Transport

THIRTY-ONE MILLION, FIVE HUNDRED AND SEVENTY-TWO THOUSAND,  
FOUR HUNDRED AND FIFTY-THREE DOLLARS

(\$31,572,453.00)

**Mission Statement**

The Mission of the Ministry of Tourism and International Transport is to provide leadership in the sustainable development of Barbados's tourism industry through the formulation of policy, the provision of attractive and wide-ranging concessions to facilitate sustainable product development, the provision of timely and quality research, the development and maintainance of industry-accepted world class standards and the facilitation of appropriate product development that ensures maximum economic benefit to Barbadians.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 27 MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
040 DIRECTION & POLICY FORMULATION SERVICES	10,277,856	10,410,627	5,022,485	5,323,800	4,947,864	5,045,738
332 DEVELOPMENT OF TOURISM POTENTIAL	10,493,821	4,507,000	4,507,000	982,000	982,000	982,000
333 INTERNATIONAL TRANSPORT	3,354,859	2,822,754	2,874,494	3,949,473	3,892,110	3,909,395
334 REGULATION OF AIR SERVICES	6,764,386	4,255,594	6,647,407	7,949,674	10,148,280	10,068,441
335 AIR TRANSPORT INFRASTRUCTURE	11,647,859	14,503,120	10,008,979	17,516,646	16,620,907	10,292,667
336 DEVELOPMENT OF MARITIME FACILITIES	993,077	1,558,758	1,597,846	2,306,468	1,056,748	1,062,748
340 AVIATION SERVICES	1,014,506	1,014,507	1,108,707	1,160,836	1,160,836	1,160,836
<b>Total Head 27 :</b>	44,546,363	39,072,360	31,766,918	39,188,897	38,808,745	32,521,825

27 MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0074 RESEARCH & DEVELOPMENT	733,167	559,507	107,872	1,400,546	1,104,315	
7060 GENERAL MANAGEMENT	1,029,555	154,319	97,581	1,281,455	1,250,739	158,745
<b>332 DEVELOPMENT OF TOURISM POTENTIAL</b>						
0334 CARIBBEAN TOURISM ORGAN.						112,000
0345 B'DOS NAT. TRUST						620,000
0350 SMALL HOTELS INC						250,000
<b>333 INTERNATIONAL TRANSPORT</b>						
7065 General Management and Coordination Services	1,465,695	570,064	189,720	2,225,479	1,448,994	220,000
<b>334 REGULATION OF AIR SERVICES</b>						
0339 The Civil Aviation Authority (CAA)						6,503,476
<b>335 AIR TRAFFIC INFRASTRUCTURE</b>						
0341 Department of Air Navigation Services (DANS)	4,314,029	852,719	521,145	5,687,893	6,696,087	53,500
<b>336 DEVELOPMENT OF MARITIME FACILITIES</b>						
0342 Barbados Maritime Transport Administration					1,356,890	339,858
<b>340 AVIATION SERVICES</b>						
0359 Barbados Aircraft and Aviation Services Company Ltd						1,160,836
<b>TOTAL</b>	<b>7,542,445</b>	<b>2,136,609</b>	<b>916,318</b>	<b>10,595,372</b>	<b>11,857,025</b>	<b>9,418,415</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>5,323,800</b>
				2,504,861	70,000				70,000	2,574,861
				2,690,939	58,000				58,000	2,748,939
										<b>982,000</b>
				112,000						112,000
				620,000						620,000
				250,000						250,000
										<b>3,949,473</b>
				3,894,473	55,000				55,000	3,949,473
										<b>7,949,674</b>
				6,503,474	1,446,200				1,446,200	7,949,674
										<b>17,516,646</b>
				12,435,480	5,079,166				5,079,166	17,516,646
										<b>2,306,468</b>
				1,696,748	609,720				609,720	2,306,468
										<b>1,160,836</b>
				1,160,836						1,160,836
				<b>31,868,811</b>	<b>7,303,086</b>				<b>7,303,086</b>	<b>39,188,897</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>27</b>	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To initiate and review policies affecting all programmes of the Ministry and its related agencies, the administration, supervision and execution of approved policies.
<b>SUBPROGRAMME:</b>	<b>7060</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To formulate, review and give policy directions to public sector agencies in programmes and activities of tourism, review legislative framework, conduct research, statistical reporting and analysis and support tourism ventures by the private sector.

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7060 GENERAL MANAGEMENT</b>						
102 Other Personal Emoluments	124,933	246,527	154,086	154,319	154,319	154,319
103 Employers Contributions	86,001	96,477	96,071	97,581	98,886	100,030
206 Travel	786	1,500	1,500	1,500	1,500	1,500
207 Utilities	123,103	123,640	131,965	136,640	136,640	136,640
208 Rental of Property	31,165	105,064	61,364	33,206	33,206	33,206
210 Supplies & Materials	83,336	100,900	58,300	106,800	57,800	57,800
211 Maintenance of Property	89,083	149,319	83,459	140,923	165,923	165,923
212 Operating Expenses	251,799	295,950	205,950	503,300	354,300	354,300
226 Professional Services	204,864	228,370	307,456	328,370	228,370	228,370
315 Grants to Non-Profit Organisations		16,280				
316 Grants to Public Institutions	5,385,000					
317 Subscriptions	239,855	142,465	158,745	158,745	158,745	158,745
<b>Total Non Statutory Recurrent Expenditure</b>	6,619,924	1,506,492	1,258,896	1,661,384	1,389,689	1,390,833
752 Machinery & Equipment		3,000	71,000	58,000		
755 Computer Software	3,850	8,700	14,000			
<b>Total Non Statutory Capital Expenditure</b>	3,850	11,700	85,000	58,000		
101 Statutory Personal Emoluments	969,342	1,060,602	1,056,888	1,029,555	1,037,391	1,041,268
<b>Total Statutory Expenditure</b>	969,342	1,060,602	1,056,888	1,029,555	1,037,391	1,041,268
<b>Total Subprogram 7060 :</b>	7,593,115	2,578,794	2,400,784	2,748,939	2,427,080	2,432,101

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>27</b>	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To initiate and review policies affecting all programmes of the Ministry and its related agencies, the administration, supervision and execution of approved policies.
<b>SUBPROGRAMME:</b>	<b>0074</b>	<b>RESEARCH AND PRODUCT DEVELOPMENT UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides research in areas of tourism to advance the knowledge and benefits of the industry. Develop programs which strengthen and enhance the competitiveness of Barbados's tourism sector as well as to encourage sustainable development of the industry.

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0074 RESEARCH &amp; DEVELOPMENT</b>						
102 Other Personal Emoluments	64,608	548,238	444,173	559,507	561,471	561,471
103 Employers Contributions	42,006	96,628	102,664	107,872	109,084	110,050
206 Travel	3,458	64,200	26,500	26,500	68,853	71,311
209 Library Books & Publications	27,816	32,500	30,000	30,000	30,000	30,000
210 Supplies & Materials	-290	12,550	5,000	15,000	15,000	15,000
212 Operating Expenses	110,886	561,036	478,775	507,015	757,097	790,415
223 Structures		20,000				
226 Professional Services	328,050	270,000	658,000	525,800	175,000	230,000
<b>Total Non Statutory Recurrent Expenditure</b>	576,535	1,605,152	1,745,112	1,771,694	1,716,505	1,808,247
755 Computer Software		64,278	64,278	70,000	70,000	70,000
<b>Total Non Statutory Capital Expenditure</b>		64,278	64,278	70,000	70,000	70,000
101 Statutory Personal Emoluments	417,979	621,587	622,792	733,167	734,279	735,390
<b>Total Statutory Expenditure</b>	417,979	621,587	622,792	733,167	734,279	735,390
<b>Total Subprogram 0074 :</b>	994,514	2,291,017	2,432,182	2,574,861	2,520,784	2,613,637

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 27 MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** To initiate and review policies affecting all programmes of the Ministry and its related agencies, the administration, supervision and execution of approved policies.  
**SUBPROGRAMME: 0599 NATIONAL TOURISM PROGRAMME**  
**SUBPROGRAMME STATEMENT:** Provides for the diversification and the improvement of the Barbados' tourism Product with and emphasis on cultural heritage and updating and improving marketing strategies with an emphasis on online marketing strategies in a co-ordinated way with the p

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0599 NATIONAL TOURISM PROGRAMME</b>						
102 Other Personal Emoluments	567,564	593,835	62,371			
103 Employers Contributions	39,714	42,975	8,260			
206 Travel	1,071	2,500	700			
210 Supplies & Materials	6,421	15,000				
211 Maintenance of Property		2,500				
212 Operating Expenses	22,391	196,800	1,500			
226 Professional Services	842,123	1,456,718	66,688			
230 Contingencies		117,163				
<b>Total Non Statutory Recurrent Expenditure</b>	1,479,283	2,427,491	139,519			
415 Grants to Non-Profit Organisations		1,095,721				
416 Grants to Public Institutions	210,944	1,967,604				
<b>Total Non Statutory Capital Expenditure</b>	210,944	3,063,325				
<b>Total Subprogram 0599 :</b>	1,690,227	5,490,816	139,519			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 27 **MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT**

**PROGRAMME:** 040 **Direction And Policy Formulation**

**PROGRAMME STATEMENT:** Provides for the general administrative services to the Departments under the Prime Minister's Office, accommodation that benefits the official residence of the Prime Minister's

**SUBPROGRAMME:** 0705 **WE GATHERIN (TOURISM )**

**SUBPROGRAMME STATEMENT:** The purpose of this programme is to allow the Tourism portfolio of the Ministry of Tourism and International Transport to implement a number of activities as part of its contribution towards the successful execution of the "We Gatherin Campaign.

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0705 We Gatherin (Tourism)</b>						
212 Operating Expenses		50,000	50,000			
<b>Total Non Statutory Recurrent Expenditure</b>		50,000	50,000			
<b>Total Subprogram 0705 :</b>		50,000	50,000			



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	27	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	332	<b>Development of Tourism Potential</b>
<b>PROGRAMME STATEMENT:</b>		To strengthen and intensify tourism marketing and promotional activities to establish and maintain standards for local tourism facilities and encourage investment in tourism.
<b>SUBPROGRAMME:</b>	0343	<b>BARBADOS CONFERENCE SERVICES LTD.</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for a grant to Barbados Conference Services Ltd. whose objective is to solicit, plan, co-ordinate and manage conferences and meetings.

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
332 DEVELOPMENT OF TOURISM POTENTIAL	\$	\$	\$	\$	\$	\$
<b>Subprogram 0343 B'DOS CONFERENCE SER</b>						
212 Operating Expenses		3,275,000				
<b>Total Non Statutory Recurrent Expenditure</b>		3,275,000				
416 Grants to Public Institutions	9,511,821		3,275,000			
<b>Total Non Statutory Capital Expenditure</b>	9,511,821		3,275,000			
<b>Total Subprogram 0343 :</b>	9,511,821	3,275,000	3,275,000			





**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	27	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	332	<b>Development of Tourism Potential</b>
<b>PROGRAMME STATEMENT:</b>		To strengthen and intensify tourism marketing and promotional activities to establish and maintain standards for local tourism facilities and encourage investment in tourism.
<b>SUBPROGRAMME:</b>	0554	<b>CAVES OF BARBADOS LIMITED</b>
<b>SUBPROGRAMME STATEMENT:</b>		To ensure sustainability development, promotion and display of the National Caves of Barbados for the economic benefits of the people of Barbados, while providing a high quality experience for recreational and educational enjoyment of all patrons.

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
332 DEVELOPMENT OF TOURISM POTENTIAL	\$	\$	\$	\$	\$	\$
<b>Subprogram 0554 Caves of Barbados Limited</b>						
416 Grants to Public Institutions		250,000	250,000			
<b>Total Non Statutory Capital Expenditure</b>		250,000	250,000			
<b>Total Subprogram 0554 :</b>		250,000	250,000			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>27</b>	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	<b>333</b>	<b>International Transport</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the direction and policy formulation of the Ministry of International Transport.
<b>SUBPROGRAMME:</b>	<b>7065</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the administrative cost of the Ministry.

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
333 INTERNATIONAL TRANSPORT	\$	\$	\$	\$	\$	\$
<b>Subprogram 7065 General Management and Coordination Services</b>						
102 Other Personal Emoluments	365,656	568,200	525,106	570,064	571,607	572,719
103 Employers Contributions	155,018	151,285	171,972	189,720	192,124	194,268
206 Travel	1,580	2,500	2,500	2,500	2,500	2,500
207 Utilities	113,650	106,200	118,764	116,740	116,740	116,740
208 Rental of Property	30,843	64,526	28,400	28,400	28,400	28,400
209 Library Books & Publications	119	1,600	1,600	1,600	1,600	1,600
210 Supplies & Materials	74,668	61,500	49,000	51,500	41,500	45,500
211 Maintenance of Property	23,916	58,754	34,100	37,000	37,000	37,000
212 Operating Expenses	74,337	79,329	134,786	129,529	118,029	118,029
226 Professional Services				1,080,725	1,080,725	1,080,725
230 Contingencies		1,000	1,000	1,000	1,000	1,000
317 Subscriptions	114,956	111,000	111,000	220,000	220,000	220,000
<b>Total Non Statutory Recurrent Expenditure</b>	954,743	1,205,894	1,178,228	2,428,778	2,411,225	2,418,481
416 Grants to Public Institutions	1,000,000					
752 Machinery & Equipment	11,990	12,000	78,500	55,000	4,500	4,500
756 Vehicles		100,000	104,000			
<b>Total Non Statutory Capital Expenditure</b>	1,011,990	112,000	182,500	55,000	4,500	4,500
101 Statutory Personal Emoluments	1,388,126	1,454,860	1,463,766	1,465,695	1,476,385	1,486,414
<b>Total Statutory Expenditure</b>	1,388,126	1,454,860	1,463,766	1,465,695	1,476,385	1,486,414
<b>Total Subprogram 7065 :</b>	3,354,859	2,772,754	2,824,494	3,949,473	3,892,110	3,909,395

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 27 **MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT**

**PROGRAMME:** 333 **International Transport**

**PROGRAMME STATEMENT:** Provides for the direction and policy formulation of the Ministry of International Transport.

**SUBPROGRAMME:** 0706 **WE GATHERIN (INTERNATIONAL TRANSPORT)**

**SUBPROGRAMME STATEMENT:** The purpose of this programme is to allow the International Transport portfolio of the Ministry of Tourism and International Transport to implement a number of activities as part of its contribution towards the successful execution of the "We Gatherin Cam

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
333 INTERNATIONAL TRANSPORT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0706 We Gatherin (International Transport)</b>						
212 Operating Expenses		50,000	50,000			
<b>Total Non Statutory Recurrent Expenditure</b>		50,000	50,000			
<b>Total Subprogram 0706 :</b>		50,000	50,000			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	27	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	334	<b>Regulation of Air Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the promotion of a network of regular air links between Barbados and other countries.
<b>SUBPROGRAMME:</b>	0339	<b>THE CIVIL AVIATION AUTHORITY (CAA)</b>
<b>SUBPROGRAMME STATEMENT:</b>		The purpose of this programme is the regulation of aviation safety and security in Barbados to ensure that it meets the highest standards; the economic regulation of the Grantley Adams International Airport (GAIA) and any other such facility developed in

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
334 REGULATION OF AIR SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0339 The Civil Aviation Authority (CAA)</b>						
102 Other Personal Emoluments						
207 Utilities						
208 Rental of Property						
209 Library Books & Publications						
210 Supplies & Materials						
211 Maintenance of Property						
212 Operating Expenses						
226 Professional Services						
316 Grants to Public Institutions	5,611,434	3,102,642	5,000,857	6,503,476	9,621,728	10,054,889
317 Subscriptions						
<b>Total Non Statutory Recurrent Expenditure</b>	5,611,434	3,102,642	5,000,857	6,503,476	9,621,728	10,054,889
416 Grants to Public Institutions	1,152,952	1,152,952	1,646,550	1,446,200	526,552	13,552
751 Property & Plant						
752 Machinery & Equipment						
753 Furniture and Fittings						
756 Vehicles						
<b>Total Non Statutory Capital Expenditure</b>	1,152,952	1,152,952	1,646,550	1,446,200	526,552	13,552
<b>Total Subprogram 0339 :</b>	6,764,386	4,255,594	6,647,407	7,949,676	10,148,280	10,068,441

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	27	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	335	<b>Air Transport Infrastructure</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the continued development, upgrading, expansion and maintenance of the facilities at the airport in accordance with changing international standards.
<b>SUBPROGRAMME:</b>	0338	<b>AIR TRAFFIC MANAGEMENT SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide a cost effective and efficient Air Traffic Control Service designed to ensure the safety and regulation of Air Navigation in Barbados airspace and aviation training to effectively regulate civil aviation in Barbados.

MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
335 AIR TRANSPORT INFRASTRUCTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0338 Air Traffic Management Services</b>						
102 Other Personal Emoluments	6,872					
103 Employers Contributions	66,141					
206 Travel	210					
250 Depreciation Expense	1,780					
<b>Total Non Statutory Recurrent Expenditure</b>	75,002					
101 Statutory Personal Emoluments	345,382					
<b>Total Statutory Expenditure</b>	345,382					
<b>Total Subprogram 0338 :</b>	420,384					

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>27</b>	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	<b>335</b>	<b>Air Transport Infrastructure</b>
<b>PROGRAMME STATEMENT:</b>		To provide a cost effective and efficient Air Navigation Services in Barbados airspace and aviation training to effectively discharge the mandate.
<b>SUBPROGRAMME:</b>	<b>0341</b>	<b>DEPARTMENT OF AIR NAVIGATION SERVICES (DANS)</b>
<b>SUBPROGRAMME STATEMENT:</b>		The purpose of this programme is to provide aviation services inclusive of Air Traffic Management (ATM), Communication Navigation

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
335 AIR TRANSPORT INFRASTRUCTURE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0341 Department of Air Navigation Services (DANS)</b>						
102 Other Personal Emoluments	301,975	554,362	877,972	852,719	816,254	816,254
103 Employers Contributions	365,499	433,545	511,904	521,145	527,714	592,068
206 Travel	5,278	5,000	5,000	5,000	5,000	5,000
207 Utilities	146,277	108,500	151,197	163,750	168,750	168,750
208 Rental of Property	12,559	16,070	14,070	14,070	14,070	14,070
209 Library Books & Publications	4,996	5,000	5,000	6,250	6,250	6,250
210 Supplies & Materials	116,469	118,850	127,200	114,200	118,300	104,850
211 Maintenance of Property	322,457	838,910	423,984	379,960	428,079	428,079
212 Operating Expenses	373,002	479,331	725,795	2,178,158	1,439,694	1,200,694
226 Professional Services	2,584,424	4,139,000	2,114,000	3,834,699	3,238,625	2,505,500
250 Depreciation Expense	6,286					
317 Subscriptions		22,500	22,500	53,500	53,500	53,500
<b>Total Non Statutory Recurrent Expenditure</b>	<b>4,239,221</b>	<b>6,721,068</b>	<b>4,978,622</b>	<b>8,123,451</b>	<b>6,816,236</b>	<b>5,895,015</b>
751 Property & Plant						5,000
752 Machinery & Equipment	3,081,055	3,428,000	758,000		3,004,500	4,500
753 Furniture and Fittings		6,000		5,064,166	3,000	
755 Computer Software		120,000	120,000	15,000		
756 Vehicles	280,584	360,000				
785 Assets Under Construction					2,432,955	
<b>Total Non Statutory Capital Expenditure</b>	<b>3,361,639</b>	<b>3,914,000</b>	<b>878,000</b>	<b>5,079,166</b>	<b>5,440,455</b>	<b>9,500</b>
101 Statutory Personal Emoluments	3,626,614	3,868,052	4,152,357	4,314,029	4,364,216	4,388,152
<b>Total Statutory Expenditure</b>	<b>3,626,614</b>	<b>3,868,052</b>	<b>4,152,357</b>	<b>4,314,029</b>	<b>4,364,216</b>	<b>4,388,152</b>
<b>Total Subprogram 0341 :</b>	<b>11,227,475</b>	<b>14,503,120</b>	<b>10,008,979</b>	<b>17,516,646</b>	<b>16,620,907</b>	<b>10,292,667</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	27	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	336	<b>Development of Maritime Facilities</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the establishment of efficient shipping facilities and systems to promote the continued development of the Maritime Sector.
<b>SUBPROGRAMME:</b>	0342	<b>BARBADOS MARITIME TRANSPORT ADMINISTRATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for contributions and matters relating to the International Maritime Organization and Secretariat of the CMU on port state control. Operation of a ships' registry and conduct of port control inspections.

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
336 DEVELOPMENT OF MARITIME FACILITIES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0342 Barbados Maritime Transport Administration</b>						
209 Library Books & Publications	3,471	6,000				6,000
210 Supplies & Materials	4,503	11,400	7,800	7,800	7,800	7,800
211 Maintenance of Property		53,800	9,000	9,000	9,000	9,000
212 Operating Expenses	273,503	358,003	303,591	599,791	609,791	609,791
226 Professional Services	471,484	397,399	545,299	740,299	90,299	90,299
317 Subscriptions	240,115	240,301	240,301	339,858	339,858	339,858
<b>Total Non Statutory Recurrent Expenditure</b>	993,077	1,066,903	1,105,991	1,696,748	1,056,748	1,062,748
752 Machinery & Equipment				5,000		
755 Computer Software		491,855	491,855	604,720		
<b>Total Non Statutory Capital Expenditure</b>		491,855	491,855	609,720		
<b>Total Subprogram 0342 :</b>	993,077	1,558,758	1,597,846	2,306,468	1,056,748	1,062,748

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>27</b>	<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>
<b>PROGRAMME:</b>	<b>340</b>	<b>Aviation Services</b>
<b>PROGRAMME STATEMENT:</b>		To stimulate and pursue the development and growth of the aviation sector in Barbados and to develop and encourage relations.
<b>SUBPROGRAMME:</b>	<b>0359</b>	<b>Barbados Aircraft and Aviation Services Company Ltd</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the establishment and investment in aviation businesses including air transport services, consulting, fixed based organisations, cargo transfer and consolidated services and maintenance training organisations.

<b>MINISTRY OF TOURISM AND INTERNATIONAL TRANSPORT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
340 AVIATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0359 Barbados Aircraft and Aviation Services Company Ltd</b>						
102 Other Personal Emoluments						
103 Employers Contributions						
206 Travel						
207 Utilities						
208 Rental of Property						
210 Supplies & Materials						
211 Maintenance of Property						
212 Operating Expenses						
226 Professional Services						
316 Grants to Public Institutions	1,014,506	1,014,507	1,108,707	1,160,836	1,160,836	1,160,836
<b>Total Non Statutory Recurrent Expenditure</b>	1,014,506	1,014,507	1,108,707	1,160,836	1,160,836	1,160,836
101 Statutory Personal Emoluments						
318 Retiring Benefits						
<b>Total Statutory Expenditure</b>						
<b>Total Subprogram 0359 :</b>	1,014,506	1,014,507	1,108,707	1,160,836	1,160,836	1,160,836

## EXPLANATORY NOTES

**Program 040: Direction and Policy Formulation**

Subprogram 7060: GENERAL MANAGEMENT AND CO-ORDINATION SERVICES

- 226 - Provision is made for fees to consultants
- 317 - payment to UNWTO
- 752 - Provision is made for the purchase of computer hardware
- 753 - Provision is made for the purchase of furniture
- 755 - Provision is made for the software

Subprogram 0074: RESEARCH DEPARTMENT

- 223 - This item includes provision for network and electrical cabling installations to facilitate the Ministry's information technology and telecommunications systems
- 226 - Provision is made for professional services, the conducting of quarterly visitor expenditure survey by the CTO and a study on Tourism Attractions Study.

**Program 332: Development of Tourism Potential**

Subprogram 0334: CARIBBEAN TOURISM ORGANISATION

- 315 - Provides for Barbados' contribution to the Caribbean Tourism Organisation, a regional body established for the promotion and development of tourism across the region.

## EXPLANATORY NOTES

Subprogram 0345: BARBADOS NATIONAL TRUST

- 315 - Provides for a subvention to the Barbados National Trust, which has been engaged in Heritage Tourism work and restoration of historic buildings and attractions.

Subprogram 0350: SMALL HOTELS OF BARBADOS

- 315 - Provides for a subvention to assist the Small Hotels of Barbados

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**Program: 333: International Transport**

Subprogram 7065: GENERAL MANAGEMENT & COORDINATION SERVICES

- 210 - Provides for the purchase of supplies and materials.
- 211 - Provides for insurances, general upkeep of offices, computer repairs  
Maintenance.
- 212 - Provides for conference & meetings and other operating expenses.
- 317 - Provides for subscriptions to International Organizations
- 752 - Provides for the purchase of computers
- 756 - Provides for the purchase of computer software

## EXPLANATORY NOTES

**Program: 334: Regulation of Air Services**

Subprogram 0339 CIVIL AVIATION AUTHORITY

- 316 - Provides for safety, Security and Economic oversight of Civil Aviation in Republic of Barbados
- 416 - Provision for capital for the Civil Aviation Authority

**Program: 335: Air Traffic Infrastructure**

Subprogram 0341 AIR NAVIGATION SERVICES DEPARTMENT

- 211 - Provides for maintenance CAD & BCATC Building, Industrial Cleaning, and Retrofitting works
- 212 - This item provides for Training, Conferences, and Medical Assessments
- 226 - Provides for SATNAV Resources, Subject Matter Expert at CATC & ANSD & ATS Staff Transportation.
- 317 - Provides for the payment of subscriptions.
- 752 - This item includes a provision for the Purchase of ANSD Systems
- 755 - This item includes provision for software.

## EXPLANATORY NOTES

**Program: 336:           Development of Maritime Facilities**

Subprogram 0342      Barbados Maritime Transport Administration

- 209   -     Provides for Library Books
- 210   -     Provides for Office Expenses
- 211   -     Provides for Maintenance of Equipment
- 212   -     Provides for Conferences & Meetings, Advertising and Special Events
- 226   -     Provides for Consultants
- 317   -     Provides for Subscriptions to Regional & International Agencies
- 755   -     This item includes the provision for computer software.

**Program: 0340:        Aviation Services**

Subprogram 0359      BARBADOS AIRCRAFT AND AVIATION SERVICES COMPANY LTD

- 317   -     Provides for Operating Expenses

**MINISTRY OF INNOVATION, INDUSTRY  
SCIENCE AND TECHNOLOGY**

**MINISTRY OF INNOVATION, INDUSTRY,  
SCIENCE AND TECHNOLOGY**

**STRATEGIC GOALS**

**The strategic goals of the Ministry are:**

- Lead the digital transformation agenda across the Public Service.
- Facilitate continuous training and upskilling in information communication technologies for all persons.
- Lead the industrial transformation across Barbados thus facilitating the growth of micro, small, and medium sized agencies allowing them to export their products and services.
- Create synergies to support a culture of innovation and creativity towards the development of businesses and entrepreneurship within communities.
- Fostering the creation of a national innovation system.
- Ensure that the implementation of digital solutions is customer-centric.
- Implement and strengthen cyber security measures
- Ensure the protection of individuals' data privacy rights
- Preparation and promotion of the use, of standards.

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE****MINISTRY OF INDUSTRY INNOVATION, SCIENCE AND TECHNOLOGY****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry Of Innovation, Science And Smart Technology

ONE HUNDRED AND EIGHTY-FIVE MILLION, SEVEN HUNDRED AND FIFTY-TWO THOUSAND, ONE HUNDRED AND FORTY-SEVEN DOLLARS

(\$185,752,147.00)

**Mission Statement**

To facilitate the Public's understanding and to fully embrace the use of smart technology initiatives.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 31 MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION & POLICY FORMULATION SERVICES	15,215,487	13,891,664	12,222,831	24,989,609	11,348,861	14,601,003
043 APPLICATION OF MODERN IT	19,600,553	23,792,870	38,407,155	113,154,983	45,771,332	46,973,754
045 NATIONAL TRANSFORMATION	1,623,208	1,721,000	2,543,000	6,524,850	8,056,600	8,620,600
081 DEVELOPMENT OF MANAGEMENT STRUCTURES	865,053	1,163,848	1,142,168	1,376,432	1,379,572	1,394,970
084 ESTABLISHMENT OF GOVTECH AGENCY	22,519,070	5,519,070	8,231,281	33,089,320	31,608,260	31,290,760
460 INVESTMENT, INDUSTRIAL AND EXPORT DEVELOPMENT	21,219,282	11,219,282	11,204,506	11,219,282	11,219,282	11,219,282
461 PRODUCT STANDARDS	5,111,910	5,111,910	3,611,910	3,611,910	3,714,478	3,727,920
<b>Total Head 31 :</b>	<b>86,154,562</b>	<b>62,419,644</b>	<b>77,362,851</b>	<b>193,966,386</b>	<b>113,098,385</b>	<b>117,828,289</b>

31 MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0315 Science, Market Research and Innovation	280,192	24,539	28,755	333,486	2,655,486	
0320 Public Sector Modernization Programme		1,053,808	86,731	1,140,539	11,594,095	
0368 INDUSTRY	204,188	245	21,946	226,379	325,054	380,000
7157 General Management and Cordination Services	1,591,882	190,418	160,987	1,943,288	4,974,299	
0471 Support for Private Sector Trade Teams					88,000	
<b>043 APPLICATION OF MODERN IT</b>						
0032 Digital Solutions	2,124,827	24,421	208,779	2,358,027	2,498,027	
0036 Cyber Security	260,859		22,617	283,476	24,677,165	
0037 Data Protection Commission					692,745	
0087 Enterprise Solutions					24,814,448	
0391 Policy Unit	280,584	1,935	21,831	304,350	396,000	
0392 Digital Infrastructure	496,883	29,422	43,956	570,261	657,760	
<b>045 NATIONAL TRANSFORMATION</b>						
0033 Future Barbados					6,477,850	
<b>081 DEVELOPMENT OF MANAGEMENT STRUCTURES</b>						
0333 Efficiency Unit	938,447	25,375	90,611	1,054,433	1,376,432	
<b>084 ESTABLISHMENT OF GOVTECH AGENCY</b>						
0311 Establishment of GovTech Agency						33,030,320
<b>460 INVESTMENT, INDUSTRIAL AND EXPORT DEVELOPMENT</b>						
0462 B'DOS INVESTMENT AND DEV CORPORATION						6,852,253
<b>461 PRODUCT STANDARDS</b>						
0463 BARBADOS NATIONAL STANDARDS INSTITUTION						3,531.910
<b>TOTAL</b>	<b>6,177,862</b>	<b>1,350,163</b>	<b>686,213</b>	<b>8,214,239</b>	<b>81,140,361</b>	<b>43,882,483</b>

31 MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0315 Science, Market Research and Innovation	280,192	24,539	28,755	333,486	2,655,486	
0320 Public Sector Modernization Programme		1,053,808	86,731	1,140,539	11,594,095	
0368 INDUSTRY	204,188	245	21,946	226,379	325,054	380,000
7157 General Management and Cordination Services	1,591,882	190,418	160,987	1,943,288	4,974,299	
0471 Support for Private Sector Trade Teams					88,000	
<b>043 APPLICATION OF MODERN IT</b>						
0032 Digital Solutions	2,124,827	24,421	208,779	2,358,027	2,498,027	
0036 Cyber Security	260,859		22,617	283,476	24,677,165	
0037 Data Protection Commission					692,745	
0087 Enterprise Solutions					24,814,448	
0391 Policy Unit	280,584	1,935	21,831	304,350	396,000	
0392 Digital Infrastructure	496,883	29,422	43,956	570,261	657,760	
<b>045 NATIONAL TRANSFORMATION</b>						
0033 Future Barbados					6,477,850	
<b>081 DEVELOPMENT OF MANAGEMENT STRUCTURES</b>						
0333 Efficiency Unit	938,447	25,375	90,611	1,054,433	1,376,432	
<b>084 ESTABLISHMENT OF GOVTECH AGENCY</b>						
0311 Establishment of GovTech Agency						33,030,320
<b>460 INVESTMENT, INDUSTRIAL AND EXPORT DEVELOPMENT</b>						
0462 B'DOS INVESTMENT AND DEV CORPORATION						6,852,253
<b>461 PRODUCT STANDARDS</b>						
0463 BARBADOS NATIONAL STANDARDS INSTITUTION						3,531,910
<b>TOTAL</b>	<b>6,177,862</b>	<b>1,350,163</b>	<b>686,213</b>	<b>8,214,239</b>	<b>81,140,361</b>	<b>43,882,483</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>24,901,608</b>
				2,655,486						2,655,486
				11,594,095	4,971,675				4,971,675	16,565,770
				706,054						706,054
				4,974,298						4,974,298
										<b>113,154,983</b>
				2,498,027						2,498,027
				24,677,165	470,000				470,000	25,147,165
				692,745	11,500				11,500	704,245
				24,814,448	55,350,000				55,350,000	80,164,448
				700,350						700,350
				1,730,748	2,210,000				2,210,000	3,940,748
										<b>6,524,850</b>
				6,477,850	47,000				47,000	6,524,850
										<b>1,376,433</b>
				1,376,433						1,376,433
										<b>33,089,320</b>
				33,030,320			59,000		59,000	33,089,320
										<b>11,219,282</b>
				6,852,253			4,367,029		4,367,029	11,219,282
										<b>3,611,910</b>
				3,531,910			80,000		80,000	3,611,910
				<b>126,400,182</b>	<b>68,067,447</b>		<b>4,506,029</b>		<b>67,566,204</b>	<b>193,966,386</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the overall management of the Ministry.
<b>SUBPROGRAMME:</b>	<b>7157</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To co-ordinate and manage the various activities of the Ministry to ensure that the Objectives of the organization are met in an efficient and effective manner.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7157 General Management and Coordination Services</b>						
102 Other Personal Emoluments	10,717	84,517	175,901	190,418	190,419	190,419
103 Employers Contributions	101,905	120,491	129,867	160,987	161,752	162,288
206 Travel	-1,202	8,000	5,000	5,000	5,000	5,000
207 Utilities	780,500	765,500	962,000	986,000	986,000	986,000
208 Rental of Property	66,000	66,000	147,370	168,600	147,370	147,370
209 Library Books & Publications	3,476	35,600	3,480	3,900	3,900	3,900
210 Supplies & Materials	47,894	231,135	171,250	121,500	47,500	47,500
211 Maintenance of Property	86,439	265,611	219,711	316,011	231,061	234,061
212 Operating Expenses	542,276	674,405	333,500	960,000	900,000	900,000
226 Professional Services	56,299	394,000	310,000	470,000	470,000	470,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,694,303	2,645,259	2,458,079	3,382,416	3,143,002	3,146,538
101 Statutory Personal Emoluments	1,197,512	1,281,986	1,360,375	1,591,882	1,602,127	1,610,424
<b>Total Statutory Expenditure</b>	1,197,512	1,281,986	1,360,375	1,591,882	1,602,127	1,610,424
<b>Total Subprogram 7157 :</b>	2,891,815	3,927,245	3,818,454	4,974,298	4,745,129	4,756,962

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the overall management of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0315</b>	<b>SCIENCE, MARKET RESEARCH AND INNOVATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Government and at a national level; and oversee the strengthening of the national system of innovation, aimed at the realisation of a knowledge-based society and a smart Barbados.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0315 Science, Market Research and Innovation</b>						
102 Other Personal Emoluments	202	31,017		24,539	24,539	24,539
103 Employers Contributions	13,731	21,841	13,876	28,755	28,804	28,865
206 Travel	2,866	5,000	7,000	7,000	7,500	8,000
212 Operating Expenses	161,145	390,000	490,000	1,288,000	3,650,000	5,925,000
226 Professional Services	54,950	100,000	100,000	1,027,000	1,670,000	2,860,000
<b>Total Non Statutory Recurrent Expenditure</b>	232,893	547,858	610,876	2,375,294	5,380,843	8,846,404
101 Statutory Personal Emoluments	152,634	287,811	152,634	280,192	282,156	284,583
<b>Total Statutory Expenditure</b>	152,634	287,811	152,634	280,192	282,156	284,583
<b>Total Subprogram 0315 :</b>	385,528	835,669	763,510	2,655,486	5,662,999	9,130,987

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the overall management of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0320</b>	<b>PUBLIC SECTOR MODERNISATION PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		To improve the effectiveness of the Government by increasing the adoption of digital channel to access public services by individuals and businesses; and an enhancement of the efficiency in the public service.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0320 Public Sector Modernization Programme</b>						
102 Other Personal Emoluments	1,003,033	709,941	1,042,893	1,053,808	194,737	
103 Employers Contributions	80,933	80,933	82,143	86,731	36,114	
206 Travel	3,000	3,000	2,000	3,000		
210 Supplies & Materials	45,000	45,000		40,000		
211 Maintenance of Property	247,470	254,832	7,356	739,807		
212 Operating Expenses	98,800	98,800	62,625	30,000		
226 Professional Services	7,993,195	5,492,872	5,790,868	9,640,749		
<b>Total Non Statutory Recurrent Expenditure</b>	9,471,430	6,685,378	6,987,885	11,594,095	230,851	
751 Property & Plant		460,750				
752 Machinery & Equipment	1,065,314	514,875		4,941,675		
753 Furniture and Fittings				30,000		
755 Computer Software	793,599	793,600				
<b>Total Non Statutory Capital Expenditure</b>	1,858,913	1,769,225		4,971,675		
<b>Total Subprogram 0320 :</b>	11,330,343	8,454,603	6,987,885	16,565,770	230,851	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To promote and facilitate investment in the manufacturing and services sectors, as well as to foster and promote the development of export trade and local handicrafts.
<b>SUBPROGRAMME:</b>	<b>0368</b>	<b>INDUSTRY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the collection and retrieval of data in the Industrial Sector utilizing quantitative and qualitative research methodologies; understanding the challenges and formulation of evidence-based policy to create the appropriate enabling environment.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0368 INDUSTRY</b>						
102 Other Personal Emoluments		323	245	245	245	245
103 Employers Contributions	19,433	19,433	20,820	21,946	22,157	22,367
206 Travel	1,198	3,000	3,000	3,000	3,000	3,000
210 Supplies & Materials	4,898	5,000		5,000	5,000	5,000
212 Operating Expenses	10,881	65,000	30,000	81,675	81,675	81,675
226 Professional Services		10,000	20,000	10,000	10,000	10,000
315 Grants to Non-Profit Organisations	380,000	380,000	380,000	380,000	380,000	380,000
<b>Total Non Statutory Recurrent Expenditure</b>	416,410	482,756	454,065	501,866	502,077	502,287
101 Statutory Personal Emoluments	191,391	191,391	198,917	204,188	207,805	210,767
<b>Total Statutory Expenditure</b>	191,391	191,391	198,917	204,188	207,805	210,767
<b>Total Subprogram 0368 :</b>	607,801	674,147	652,982	706,054	709,882	713,054



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>043</b>	<b>Application of Modern Information Technology</b>
<b>PROGRAMME STATEMENT:</b>		The overall goal of this program is to promote the use of Information and Communication Technologies (ICT's) in order to foster national social and economic development.
<b>SUBPROGRAMME:</b>	<b>0032</b>	<b>Digital Solutions</b>
<b>SUBPROGRAMME STATEMENT:</b>		Development and deployment of solutions for SMART public service delivery; and protecting and managing the integrity, security, availability, and reliability of Barbados' digital assets.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
043 APPLICATION OF MODERN IT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0032 Digital Solutions</b>						
102 Other Personal Emoluments	27,722	37,783	24,418	24,421	24,418	15,727
103 Employers Contributions	170,046	158,991	194,242	208,779	210,047	211,218
206 Travel	1,469	7,000	10,000	5,000	10,000	10,000
212 Operating Expenses				35,000		
226 Professional Services	2,500	60,000	3,521,355	100,000		
<b>Total Non Statutory Recurrent Expenditure</b>	201,737	263,774	3,750,015	373,200	244,465	236,945
755 Computer Software		60,000	50,000			
<b>Total Non Statutory Capital Expenditure</b>		60,000	50,000			
101 Statutory Personal Emoluments	1,897,350	2,077,605	1,999,597	2,124,827	2,138,439	2,149,214
<b>Total Statutory Expenditure</b>	1,897,350	2,077,605	1,999,597	2,124,827	2,138,439	2,149,214
<b>Total Subprogram 0032 :</b>	2,099,087	2,401,379	5,799,612	2,498,027	2,382,904	2,386,159

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>043</b>	<b>Application of Modern Information Technology</b>
<b>PROGRAMME STATEMENT:</b>		The overall goal of this program is to promote the use of Information and Communication Technologies (ICT's) in order to foster national social and economic development.
<b>SUBPROGRAMME:</b>	<b>0036</b>	<b>CYBER SECURITY</b>
<b>SUBPROGRAMME STATEMENT:</b>		To implement or to strengthen cybersecurity measures to ensure that all ICT and Information Systems are protected and to mitigated against ransomware or cyber-attacks.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
043 APPLICATION OF MODERN IT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0036 Cyber Security</b>						
103 Employers Contributions		20,814	20,814	22,617	22,617	22,617
206 Travel		12,000				
207 Utilities		699,000	23,000	480,000	614,000	675,400
208 Rental of Property				300,000	390,000	429,000
209 Library Books & Publications		2,500	2,500			
210 Supplies & Materials		3,500	3,500	20,000	22,000	24,200
211 Maintenance of Property	571,189	749,300	382,240	70,000	81,510	88,368
212 Operating Expenses	708,872	848,000	3,603,960	15,431,185	14,324,708	14,696,408
226 Professional Services	202,500	2,140,000	2,410,317	8,092,504	6,134,586	6,855,680
<b>Total Non Statutory Recurrent Expenditure</b>	1,482,561	4,475,114	6,446,331	24,416,306	21,589,421	22,791,673
752 Machinery & Equipment		30,000	1,903,800	375,000		
753 Furniture and Fittings		155,000	155,000	95,000	36,000	
755 Computer Software		40,000	790,500			
756 Vehicles		114,000	114,000			
<b>Total Non Statutory Capital Expenditure</b>		339,000	2,963,300	470,000	36,000	
101 Statutory Personal Emoluments		260,858	260,858	260,859	260,859	260,859
<b>Total Statutory Expenditure</b>		260,858	260,858	260,859	260,859	260,859
<b>Total Subprogram 0036 :</b>	1,482,561	5,074,972	9,670,489	25,147,165	21,886,280	23,052,532

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**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>043</b>	<b>Application of Modern Information Technology</b>
<b>PROGRAMME STATEMENT:</b>		The overall goal of this program is to promote the use of Information and Communication Technologies (ICT's) in order to foster national social and economic development.
<b>SUBPROGRAMME:</b>	<b>0037</b>	<b>DATA PROTECTION COMMISSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Monitoring and auditing data processing operations to ensure the protection of individuals' data privacy rights.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
043 APPLICATION OF MODERN IT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0037 Data Protection Commission</b>						
102 Other Personal Emoluments					200,389	201,320
103 Employers Contributions					36,245	36,245
206 Travel		3,000	3,000	1,500	3,500	4,000
208 Rental of Property		16,945	16,945	16,945	17,000	17,500
209 Library Books & Publications		31,500	11,500	30,000		
210 Supplies & Materials		84,935	14,935	27,500	21,000	24,000
212 Operating Expenses		390,200	193,700	187,930	203,625	217,625
226 Professional Services		162,000	448,500	428,870		
<b>Total Non Statutory Recurrent Expenditure</b>		688,580	688,580	692,745	481,759	500,690
752 Machinery & Equipment		72,130	72,130			
753 Furniture and Fittings				11,500		
<b>Total Non Statutory Capital Expenditure</b>		72,130	72,130	11,500		
101 Statutory Personal Emoluments					246,942	251,880
<b>Total Statutory Expenditure</b>					246,942	251,880
<b>Total Subprogram 0037 :</b>		760,710	760,710	704,245	728,701	752,570

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>043</b>	<b>Application of Modern Information Technology</b>
<b>PROGRAMME STATEMENT:</b>		The overall goal of this program is to promote the use of Information and Communication Technologies (ICT's) in order to foster national social and economic development.
<b>SUBPROGRAMME:</b>	<b>0087</b>	<b>Enterprise Solutions</b>
<b>SUBPROGRAMME STATEMENT:</b>		This subprogram provides a single electronic gateway to government information and services in order to facilitate easier interaction of citizens with government.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
043 APPLICATION OF MODERN IT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0087 Enterprise Solutions</b>						
207 Utilities	3,366,625	2,615,627	3,322,000	3,722,440	3,722,440	3,722,440
211 Maintenance of Property	1,105,147	1,665,616	9,720,693	9,501,708	9,411,708	9,411,708
212 Operating Expenses	7,287,548	505,200	784,200	1,520,300	1,600,300	1,601,450
226 Professional Services	1,457,860	3,143,152	5,255,610	10,070,000	3,090,000	3,090,000
250 Depreciation Expense	1,067					
<b>Total Non Statutory Recurrent Expenditure</b>	13,218,247	7,929,595	19,082,503	24,814,448	17,824,448	17,825,598
752 Machinery & Equipment	159,972	442,000	282,000	55,250,000	160,000	160,000
755 Computer Software		2,181,293	100,000	100,000	100,000	100,000
<b>Total Non Statutory Capital Expenditure</b>	159,972	2,623,293	382,000	55,350,000	260,000	260,000
<b>Total Subprogram 0087 :</b>	13,378,218	10,552,888	19,464,503	80,164,448	18,084,448	18,085,598

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**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>043</b>	<b>Application of Modern Information Technology</b>
<b>PROGRAMME STATEMENT:</b>		The overall goal of this program is to promote the use of Information and Communication Technologies (ICT's) in order to foster national social and economic development.
<b>SUBPROGRAMME:</b>	<b>0391</b>	<b>Policy Unit</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provide leadership and strategic direction in information and communications technology including the development of strategies and policies; and provide project management services including monitoring and evaluation.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
043 APPLICATION OF MODERN IT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0391 Policy Unit</b>						
102 Other Personal Emoluments	13,666	34,947	2,418	1,935	1,934	1,934
103 Employers Contributions	26,032	27,679	20,813	21,831	21,831	21,831
206 Travel	69	2,000	2,000	1,000	1,000	1,000
212 Operating Expenses	5,113	94,000	75,000	75,000	75,000	75,000
226 Professional Services		150,000	150,000	320,000	320,000	320,000
<b>Total Non Statutory Recurrent Expenditure</b>	44,881	308,626	250,231	419,766	419,765	419,765
101 Statutory Personal Emoluments	209,463	430,993	280,585	280,584	280,584	280,584
<b>Total Statutory Expenditure</b>	209,463	430,993	280,585	280,584	280,584	280,584
<b>Total Subprogram 0391 :</b>	254,344	739,619	530,816	700,350	700,349	700,349

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**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>043</b>	<b>Application of Modern Information Technology</b>
<b>PROGRAMME STATEMENT:</b>		To perform deregulatory and licensing functions in accordance with the Telecommunications Act Cap. 282B.
<b>SUBPROGRAMME:</b>	<b>0392</b>	<b>DIGITAL INFRASTRUCTURE</b>
<b>SUBPROGRAMME STATEMENT:</b>		including Government's WAN and Data Centre; and administer the Telecommunications Act including the monitoring of spectrum and issuing of licenses.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
043 APPLICATION OF MODERN IT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0392 Digital Infrastructure</b>						
102 Other Personal Emoluments	123,473	44,643	29,422	29,422	29,177	28,931
103 Employers Contributions	53,696	42,506	41,910	43,956	44,405	44,436
206 Travel		12,000	12,000	5,000	5,000	5,000
207 Utilities	180,319	182,000	112,000	80,800	80,800	80,800
211 Maintenance of Property	83,347	228,200	125,600	192,760	192,760	192,760
212 Operating Expenses	122,182	273,000	189,500	189,200	189,200	189,200
226 Professional Services	826,950	1,204,000	20,000	190,000	190,000	190,000
250 Depreciation Expense	2,741					
315 Grants to Non-Profit Organisations	10,000	40,000	40,000	40,000	40,000	40,000
317 Subscriptions	398,954	486,944	486,944	462,727	462,727	462,727
<b>Total Non Statutory Recurrent Expenditure</b>	1,801,661	2,513,293	1,057,376	1,233,865	1,234,069	1,233,854
751 Property & Plant		250,000	250,000	250,000	250,000	250,000
752 Machinery & Equipment	66,920	510,500	270,000	1,810,000		
756 Vehicles		484,000	114,000	150,000		
<b>Total Non Statutory Capital Expenditure</b>	66,920	1,244,500	634,000	2,210,000	250,000	250,000
101 Statutory Personal Emoluments	517,762	505,509	489,649	496,883	504,581	512,692
<b>Total Statutory Expenditure</b>	517,762	505,509	489,649	496,883	504,581	512,692
<b>Total Subprogram 0392 :</b>	2,386,343	4,263,302	2,181,025	3,940,748	1,988,650	1,996,546

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>045</b>	<b>NATIONAL TRANSFORMATION</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0033</b>	<b>FUTURE BARBADOS</b>
<b>SUBPROGRAMME STATEMENT:</b>		This subprogramme will be a catalyst for the government of Barbados' long-term growth and development agenda. The principal objectives are to stimulate and expand the Barbadian economy and develop a New National Consciousness.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
045 NATIONAL TRANSFORMATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0033 Future Barbados</b>						
206 Travel		2,000	2,000	3,000	3,000	3,000
208 Rental of Property		5,000	5,000	92,000	40,000	30,000
210 Supplies & Materials	6,597	12,000	11,000	53,600	28,100	17,100
211 Maintenance of Property		2,000	2,000	8,000	75,500	75,500
212 Operating Expenses	261,986	345,000	1,012,000	3,051,000	4,210,000	4,595,000
226 Professional Services	1,354,625	1,355,000	1,511,000	3,270,250	3,700,000	3,900,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,623,208	1,721,000	2,543,000	6,477,850	8,056,600	8,620,600
752 Machinery & Equipment				27,000		
753 Furniture and Fittings				20,000		
<b>Total Non Statutory Capital Expenditure</b>				47,000		
<b>Total Subprogram 0033 :</b>	1,623,208	1,721,000	2,543,000	6,524,850	8,056,600	8,620,600

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>081</b>	<b>Development of Management Structures</b>
<b>PROGRAMME STATEMENT:</b>		To provide organisational development services such as organisational reviews and records management and other training and educational programmes.
<b>SUBPROGRAMME:</b>	<b>0333</b>	<b>EFFICIENCY UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for change management services, business process mapping and reengineering, conducting surveys and organisational and manpower audits.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
081 DEVELOPMENT OF MANAGEMENT STRUCTURES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0333 Efficiency Unit</b>						
102 Other Personal Emoluments	17,707	33,297	25,375	25,375	25,375	25,375
103 Employers Contributions	74,832	79,700	74,266	90,611	91,595	92,579
206 Travel	4,514	15,900	10,000	10,000	10,000	10,000
210 Supplies & Materials				12,000		
212 Operating Expenses	-600	600				
226 Professional Services	4,970	144,000	150,000	300,000	300,000	300,000
<b>Total Non Statutory Recurrent Expenditure</b>	101,424	273,497	259,641	437,986	426,970	427,954
101 Statutory Personal Emoluments	763,629	890,351	882,527	938,447	952,602	967,016
<b>Total Statutory Expenditure</b>	763,629	890,351	882,527	938,447	952,602	967,016
<b>Total Subprogram 0333 :</b>	865,053	1,163,848	1,142,168	1,376,433	1,379,572	1,394,970

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>084</b>	<b>Establishment of a GovTech Agency</b>
<b>PROGRAMME STATEMENT:</b>		This agency will work with experienced stakeholders to provide technology and digital solutions to improve the lives of all citizens, as well as to advance innovation.
<b>SUBPROGRAMME:</b>	<b>0311</b>	<b>GOVTECH BARBADOS LTD</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operations of GovTech Barbados Ltd.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
084 ESTABLISHMENT OF GOVTECH AGENCY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0311 Establishment of GovTech Agency</b>						
103 Employers Contributions				77,760		
206 Travel				20,000		
207 Utilities				210,000		
208 Rental of Property				160,000		
210 Supplies & Materials				20,000		
211 Maintenance of Property				19,500		
212 Operating Expenses				1,329,200		
226 Professional Services				30,160,000		
316 Grants to Public Institutions	22,462,670	5,462,670	5,493,281		31,568,260	31,260,760
<b>Total Non Statutory Recurrent Expenditure</b>	22,462,670	5,462,670	5,493,281	31,996,460	31,568,260	31,260,760
416 Grants to Public Institutions	56,400	56,400	2,738,000		40,000	30,000
752 Machinery & Equipment				59,000		
<b>Total Non Statutory Capital Expenditure</b>	56,400	56,400	2,738,000	59,000	40,000	30,000
101 Statutory Personal Emoluments				1,033,860		
<b>Total Statutory Expenditure</b>				1,033,860		
<b>Total Subprogram 0311 :</b>	22,519,070	5,519,070	8,231,281	33,089,320	31,608,260	31,290,760

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>460</b>	<b>Investment, Industrial and Export Development</b>
<b>PROGRAMME STATEMENT:</b>		To promote and facilitate investment in the manufacturing and services sectors, as well as to foster and promote the development of export trade and local handicrafts.
<b>SUBPROGRAMME:</b>	<b>0462</b>	<b>BARBADOS INVESTMENT AND DEVELOPMENT CORPORATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the development of indigenous manufacturing and service enterprises, to promote the export of Barbadian goods and services and to foster entrepreneurial activity in the economy.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
460 INVESTMENT, INDUSTRIAL AND EXPORT DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0462 B'DOS INVESTMENT AND DEV CORPORATION</b>						
226 Professional Services				2,500,000	2,500,000	2,500,000
316 Grants to Public Institutions	4,352,253	4,352,253	6,852,253		4,352,253	4,352,253
<b>Total Non Statutory Recurrent Expenditure</b>	4,352,253	4,352,253	6,852,253	2,500,000	6,852,253	6,852,253
416 Grants to Public Institutions	16,867,029	6,867,029	4,352,253		4,367,029	4,367,029
785 Assets Under Construction				4,367,029		
<b>Total Non Statutory Capital Expenditure</b>	16,867,029	6,867,029	4,352,253	4,367,029	4,367,029	4,367,029
101 Statutory Personal Emoluments				4,352,253		
<b>Total Statutory Expenditure</b>				4,352,253		
<b>Total Subprogram 0462 :</b>	21,219,282	11,219,282	11,204,506	11,219,282	11,219,282	11,219,282

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>31</b>	<b>MINISTRY OF INNOVATION INDUSTRY, SCIENCE AND TECHNOLOGY</b>
<b>PROGRAMME:</b>	<b>461</b>	<b>Product Standards</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the coordination of standardization and standards-related activities necessary to support the policies of Government.
<b>SUBPROGRAMME:</b>	<b>0463</b>	<b>BARBADOS NATIONAL STANDARDS INSTITUTION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Preparation and promotion of the use of standards; maintaining laboratories for testing; promotion of quality assurance; acting as Custodian of National Standards and certification of goods and services.

<b>MINISTRY OF INNOVATION, INDUSTRY, SCIENCE AND TECHNOLOGY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
461 PRODUCT STANDARDS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0463 BARBADOS NATIONAL STANDARDS INSTITUTION</b>						
102 Other Personal Emoluments				15,648		
103 Employers Contributions				164,105		
206 Travel				27,576		
207 Utilities				157,514		
209 Library Books & Publications				17,000		
210 Supplies & Materials				33,000		
211 Maintenance of Property				109,500		
212 Operating Expenses				294,750		
226 Professional Services				450,800		
316 Grants to Public Institutions	5,031,910	5,031,910	3,531,910		3,634,478	3,647,920
317 Subscriptions				163,128		
<b>Total Non Statutory Recurrent Expenditure</b>	5,031,910	5,031,910	3,531,910	1,433,021	3,634,478	3,647,920
415 Grants to Non-Profit Organisations	80,000	80,000	80,000		80,000	80,000
751 Property & Plant				80,000		
752 Machinery & Equipment				501,243		
<b>Total Non Statutory Capital Expenditure</b>	80,000	80,000	80,000	581,243	80,000	80,000
101 Statutory Personal Emoluments				1,597,646		
<b>Total Statutory Expenditure</b>				1,597,646		
<b>Total Subprogram 0463 :</b>	5,111,910	5,111,910	3,611,910	3,611,910	3,714,478	3,727,920

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### **Subprogram 7157: GENERAL MANAGEMENT AND COORDINATION SERVICES**

- 212 - Provides for the hosting of and attendance at meetings, workshops and conferences for General Management.
- 226 - Provides for professional IT resources to support the work of the Ministry and the wider Public Service

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### **Program 043: Application of Modern Information Technology**

#### **Subprogram 0392: DIGITAL INFRASTRUCTURE**

- 212 - To attend Statutory Meetings, Seminars, Conference/Workshops, Exhibitions, Trade Shows and Study Groups to maintain the Crown's international Obligations.
- 317 - This covers the crown's obligation to its Regional and International Organizations including International Telecommunications Union (ITU), the Commonwealth Telecommunications Organization (CTO) and Caribbean Telecommunications Union (CTU)

#### **Subprogram 0320: PUBLIC SECTOR MODERNISATION PROGRAMME**

- 226 - Provides for consulting fees for Legal Reviews and Draft Regulations;  
  
Development of an E-Services Platform; Business Process Engineering of two (2) priority agencies; Software Application Development Services;  
  
Implementation of a Electronic Content Management System (ECMS):  
  
Operations of the Digitisation Centre; QEH Digitalisation Project; and Change Management and Communication Services.
- 751 - Provides for the purchase of a retrofitted container for the QEH Digitalisation Project and a Containerised Data Centre.
- 752 - Provides for the procurement of computer hardware and equipment for the Division of Economic Affairs and Investment; Fire Walls and Computer Hardware for the QEH Digitalisation Project.
- 753 - To provide for furniture and fittings.
- 755 - Provides for the procurement of a dashboard for public investment projects.

(Public Investment Unit, Ministry of Finance, Economic Affairs and Investment); and a Human Resource Management Information System.

**Head 31 (i)**

**EXPLANATORY NOTES**

**Program 084: Establishment of a GovTech Agency**

**Subprogram 0311: GOVTECH BARBADOS LTD.**

- 316 – Grants to non-profit organizations – to cover salaries, honoraria to Board and other operating expenses inclusive of professional services.
- 416 – Grants to Public Institutions – to cover capital expenditure.

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**Program 461: Product Standards**

**Subprogram 0463: BARBADOS NATIONAL STANDARDS INSTITUTION**

- 316 – Provides for a grant to the Barbados National Standards Institution to meet its staffing and operating costs during the financial year.
- 415 – Provides for a grant to the Barbados National Standard Institution to meet its capital expenditure.
- 226 - Provides for special technical assistance.
- 416 - Provides for a grant to the Barbados Investment and Development Corporation to assist with the capital expenditure.

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**Program 460: Investment, Industrial and Export Development**

**Subprogram 0462: BARBADOS INVESTMENT AND DEVELOPMENT CORPORATION**

- 316 - Provides for a grant to the Barbados Investment and Development Corporation to assist with the current expenditure.

**Head 31 (ii)**

**EXPLANATORY NOTES**

**Program 043: Application of Modern Information Technology**

**Subprogram 0032: DIGITAL SOLUTIONS**

- 226 - Provides for systems development and structural certification systems development and structural certification.
- 

**Subprogram 0036: CYBER SECURITY**

- 226 - Provides for professional services for security testing, forensic audits, disaster recovery, business continuity and security operations.
- 752 - Provides for purchase of computer hardware.
- 755 - Provides for software licenses.

**Subprogram 0037: DATA PROTECTION COMMISSION**

- 212 - Provides for the hosting of and attendance at meetings, workshops and conferences.
- 226 - Provides for professional IT resources to support the work of the Ministry and the wider public service.
- 755 - Provides for Software Licences.

**Subprogram 0087: SHARED SERVICES**

- 226 - Provides for professional services for managed services, disaster recovery and Smart City Wi-Fi project.

**MINISTRY OF FOREIGN AFFAIRS AND  
FOREIGN TRADE**

# MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE

## **STRATEGIC GOALS**

**The strategic goals of the Ministry are:**

- Strengthening traditional bilateral relations and pursuing new non-traditional partnerships
- Reaffirming multilateralism and deepening engagement with like-minded alliances
- Protecting the security and advancing the economic and social well-being of Barbados and its people
- Securing Barbados' interests and elevating the country's image and profile globally
- Embracing and partnering with the Barbadian Diaspora
- Deepening Barbados' commitment to and promoting regional integration and cooperation
- Increasing opportunities for trade and enhancing commercial diplomacy
- Protecting the well-being of staff and maintaining and enhancing operational capability

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

#### FOREIGN AFFAIRS&FOREIGN TRADE

##### Non-Statutory Appropriation

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Foreign Affairs&Foreign Trade

EIGHTY MILLION SIX HUNDRED AND NINETY ONE THOUSAND SEVEN HUNDRED AND TWENTY FOUR DOLLARS

(\$80,691,724)

##### Mission Statement:

The objective of this Ministry is to promote the interests of Barbados in its international relations so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

#### 2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme

HEAD 32 FOREIGN AFFAIRS&FOREIGN TRADE	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
	\$	\$	\$	\$	\$	\$
330 DIR FORM&IMP OF FOREIGN POLICY		73,633,256	73,633,256	88,861,474	96,145,550	99,307,354
<b>Total Head 32 :</b>		<b>73,633,256</b>	<b>73,633,256</b>	<b>88,861,474</b>	<b>96,145,550</b>	<b>99,307,354</b>

32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>330 DIR FORM&amp;IMP OF FOREIGN POLICY</b>						
0060 Overseas Missions - United Kingdom		2,280,659	160,000	2,440,659	2,798,133	
0061 Overseas Missions Washington		2,288,543		2,288,543	2,009,884	
0062 Overseas Missions Canada		1,063,329	45,000	1,108,329	1,272,676	
0063 Overseas Missions Brussels		1,471,701	145,907	1,617,608	1,546,790	
0064 Overseas Missions Venezuela		759,732	15,000	774,732	982,700	
0065 Overseas Missions New York		1,697,804		1,697,804	1,790,565	
0066 Overseas Missions United Nations		2,063,756		2,063,756	1,676,419	
0067 Overseas Missions Toronto		1,353,283	56,040	1,409,323	1,543,757	
0068 Overseas Missions Miami		2,049,304		2,049,304	3,093,433	
0069 Overseas Missions Geneva Missions		2,967,418	45,540	3,012,958	2,001,780	
0070 Overseas Missions Brazil		718,242	45,000	763,242	699,085	
0075 Overseas Missions China		1,229,290		1,229,290	1,083,550	
0076 Overseas Missions Cuba		802,928		802,928	943,147	
0077 Overseas Missions - Panama		932,740	10,000	942,740	852,237	
0078 Overseas Missions - Ghana		1,215,759	35,000	1,250,759	1,261,006	
0092 Overseas Missions - Kenya		1,280,857	15,000	1,295,857	951,890	
0094 Overseas Missions – United Arab Emirates		1,524,701		1,524,701	1,275,340	
0095 Diaspora Unit		99,197	8,125	107,322	1,718,780	
0096 Ambassador to Caricom		194,439	8,174	202,613	272,000	
0097 Climate Change, SIDS & Law of the Sea		318,372	20,974	339,346	1,884,850	
0099 Overseas Missions - Ireland		1,271,564	45,600	1,317,164	1,384,959	
0103 The Grace Adams Suite					241,248	
0104 The Office of the Director General - MFAFT		125,977	15,758	141,735	468,650	
7080 General Management & Coordination Services	7,382,242	498,621	1,240,886	9,121,749	10,195,447	2,091,898
7081 Foreign Trade	787,512	186,625	89,941	1,064,078	888,485	4,379,644

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>88,861,983</b>
				5,238,792	222,350				222,350	5,461,142
				4,298,427	59,100				59,100	4,357,527
				2,381,005	20,500				20,500	2,401,505
				3,164,398	230,600				230,600	3,394,998
				1,757,432	41,000				41,000	1,798,432
				3,488,369	16,500				16,500	3,504,869
				3,740,175	14,200				14,200	3,754,375
				2,953,080	39,500				39,500	2,992,580
				5,142,737	61,040				61,040	5,203,777
				5,014,738	25,500				25,500	5,040,238
				1,462,327	14,200				14,200	1,476,527
				2,312,840						2,312,840
				1,746,075	9,600				9,600	1,755,675
				1,794,977	15,200				15,200	1,810,177
				2,511,765	16,400				16,400	2,528,165
				2,247,747	24,200				24,200	2,271,947
				2,800,041	20,200				20,200	2,820,241
				1,826,102						1,826,102
				474,613						474,613
				2,224,196						2,224,196
				2,702,123	9,000				9,000	2,711,123
				240,744						240,744
				610,385						610,385
				21,409,094	148,000				148,000	21,557,094
				6,332,207						6,332,207

	RECURRENT					
32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>TOTAL</b>	<b>8,169,754</b>	<b>28,394,841</b>	<b>2,001,945</b>	<b>38,566,540</b>	<b>42,836,307</b>	<b>6,471,542</b>



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>7080</b>	<b>GENERAL MANAGEMENT, COORDINATION AND OVERSEAS MISSIONS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 7080 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments	1,180,398	510,823	378,771	498,621	673,641	513,141
103 Employers Contributions	830,292	1,068,327	1,067,588	1,240,886	1,274,108	1,274,313
206 Travel	22,656	68,100	286,757	286,757	292,257	292,257
207 Utilities	499,431	485,600	501,600	510,600	515,600	515,600
208 Rental of Property	5,365,347	5,331,250	5,331,250	5,431,250	5,466,329	5,777,965
209 Library Books & Publications	7,250	45,500	20,500	20,500	87,000	87,000
210 Supplies & Materials	182,359	142,550	156,200	166,150	166,500	171,500
211 Maintenance of Property	386,733	261,400	511,600	513,100	468,700	468,700
212 Operating Expenses	2,457,284	2,311,240	1,333,740	2,571,740	2,357,767	2,269,933
226 Professional Services	3,295,998	631,000	675,350	675,350	944,050	899,050
230 Contingencies	3,520	20,000	20,000	20,000	20,000	20,000
250 Depreciation Expense	318					
317 Subscriptions	1,689,898	1,888,898	1,888,898	2,091,898	2,091,898	2,091,898
<b>Total Non Statutory Recurrent Expenditure</b>	<b>15,921,485</b>	<b>12,764,688</b>	<b>12,172,254</b>	<b>14,026,852</b>	<b>14,357,850</b>	<b>14,381,357</b>
751 Property & Plant	6,487	30,000			25,000	15,000
752 Machinery & Equipment	42,433	45,000	45,000	110,000	129,500	123,000
753 Furniture and Fittings	9,626	13,000	13,000	38,000	46,000	45,000
756 Vehicles	147,716	545,000	315,000		325,000	325,000
<b>Total Non Statutory Capital Expenditure</b>	<b>206,261</b>	<b>633,000</b>	<b>373,000</b>	<b>148,000</b>	<b>525,500</b>	<b>508,000</b>
101 Statutory Personal Emoluments	5,753,578	6,224,113	7,004,145	7,382,242	7,690,805	7,746,542
<b>Total Statutory Expenditure</b>	<b>5,753,578</b>	<b>6,224,113</b>	<b>7,004,145</b>	<b>7,382,242</b>	<b>7,690,805</b>	<b>7,746,542</b>
<b>Total Subprogram 7080 :</b>	<b>21,881,324</b>	<b>19,621,801</b>	<b>19,549,399</b>	<b>21,557,094</b>	<b>22,574,155</b>	<b>22,635,899</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>7081</b>	<b>FOREIGN TRADE</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote and facilitate the development of Barbados' international trade, particularly its export trade and to strategically position Barbados to operate in and derive the maximum trade benefits from a changing global economic environment.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 7081 Foreign Trade</b>						
102 Other Personal Emoluments	222,566	223,497	175,962	186,625	194,999	194,999
103 Employers Contributions	99,091	99,873	84,944	89,941	89,996	90,340
206 Travel	2,335	1,500	1,500	1,500	1,500	1,500
207 Utilities	3,968	4,000	4,000	32,400	35,800	35,800
208 Rental of Property	13,000	13,500	13,500	13,500	13,500	13,500
209 Library Books & Publications	2,952	3,000	3,000	4,252	4,252	4,252
210 Supplies & Materials	8,057	8,500	8,500	10,250	12,000	12,000
211 Maintenance of Property	23,544	23,786	23,786	25,786	25,786	25,786
212 Operating Expenses	415,986	413,500	413,500	414,700	1,729,700	1,730,000
226 Professional Services	101,567	110,920	246,097	386,097	604,894	354,894
316 Grants to Public Institutions	119					
317 Subscriptions	4,376,222	3,199,360	4,349,644	4,379,644	4,379,644	4,379,644
<b>Total Non Statutory Recurrent Expenditure</b>	5,269,407	4,101,436	5,324,433	5,544,695	7,092,071	6,842,715
101 Statutory Personal Emoluments	834,200	835,114	793,034	787,512	793,916	801,030
<b>Total Statutory Expenditure</b>	834,200	835,114	793,034	787,512	793,916	801,030
<b>Total Subprogram 7081 :</b>	6,103,606	4,936,550	6,117,467	6,332,207	7,885,987	7,643,745

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**

**PROGRAMME: 330 Direction Formulation and Implementation of Foreign Policy**

**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.

**SUBPROGRAMME: 0060 OVERSEAS MISSIONS – UNITED KINGDOM**

**SUBPROGRAMME STATEMENT:** To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0060 Overseas Missions - United Kingdom</b>						
102 Other Personal Emoluments	1,808,510	1,986,352	1,717,988	2,280,659	2,694,037	2,848,390
103 Employers Contributions	112,121	135,000	135,000	160,000	160,000	160,000
206 Travel	88,451	50,200	140,200	178,200	196,461	187,067
207 Utilities	274,501	240,315	312,715	329,715	339,115	339,115
208 Rental of Property	237,438	206,400	173,288	223,288	307,764	316,629
209 Library Books & Publications	746	2,310	1,660	1,660	5,495	5,764
210 Supplies & Materials	63,201	74,709	74,483	87,974	104,983	111,941
211 Maintenance of Property	718,355	671,258	903,948	1,067,997	684,926	690,327
212 Operating Expenses	597,601	589,742	666,472	909,299	1,052,289	934,066
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,900,923</b>	<b>3,956,286</b>	<b>4,125,754</b>	<b>5,238,792</b>	<b>5,545,070</b>	<b>5,593,299</b>
751 Property & Plant				188,150		
752 Machinery & Equipment	13,449	107,144	123,944	15,200	74,113	109,837
753 Furniture and Fittings		9,000	9,000	19,000	112,180	118,912
<b>Total Non Statutory Capital Expenditure</b>	<b>13,449</b>	<b>116,144</b>	<b>132,944</b>	<b>222,350</b>	<b>186,293</b>	<b>228,749</b>
<b>Total Subprogram 0060 :</b>	<b>3,914,372</b>	<b>4,072,430</b>	<b>4,258,698</b>	<b>5,461,142</b>	<b>5,731,363</b>	<b>5,822,048</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**

**PROGRAMME: 330 Direction Formulation and Implementation of Foreign Policy**

**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.

**SUBPROGRAMME: 0061 OVERSEAS MISSIONS – WASHINGTON**

**SUBPROGRAMME STATEMENT:** To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0061 Overseas Missions Washington</b>						
102 Other Personal Emoluments	1,819,002	2,138,011	1,983,633	2,288,543	2,661,389	2,693,176
206 Travel	24,957	63,400	71,200	71,200	66,570	69,900
207 Utilities	127,157	156,000	142,500	151,400	162,120	170,227
208 Rental of Property	66,062	106,000	100,160	85,660	111,300	116,865
209 Library Books & Publications	2,172	2,450	2,500	2,750	3,305	3,444
210 Supplies & Materials	43,813	83,550	92,850	92,900	119,565	125,595
211 Maintenance of Property	293,326	282,640	373,822	445,322	525,063	546,774
212 Operating Expenses	1,059,316	1,221,404	1,132,902	1,160,652	1,456,980	1,525,768
<b>Total Non Statutory Recurrent Expenditure</b>	3,435,804	4,053,455	3,899,567	4,298,427	5,106,292	5,251,749
751 Property & Plant		41,000	5,000	25,000	16,800	17,640
752 Machinery & Equipment	3,035	19,250	19,250	15,100	7,000	13,000
753 Furniture and Fittings		20,000	9,000	19,000	36,000	22,050
<b>Total Non Statutory Capital Expenditure</b>	3,035	80,250	33,250	59,100	59,800	52,690
<b>Total Subprogram 0061 :</b>	3,438,839	4,133,705	3,932,817	4,357,527	5,166,092	5,304,439

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**

**PROGRAMME: 330 Direction Formulation and Implementation of Foreign Policy**

**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.

**SUBPROGRAMME: 0062 OVERSEAS MISSIONS – CANADA**

**SUBPROGRAMME STATEMENT:** To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0062 Overseas Missions Canada</b>						
102 Other Personal Emoluments	874,357	905,177	903,781	1,063,329	1,378,391	1,635,957
103 Employers Contributions	24,315	31,904	45,000	45,000	45,000	45,000
206 Travel	18,699	46,686	25,500	25,500	25,500	26,800
207 Utilities	63,376	97,095	77,560	82,600	89,350	90,350
208 Rental of Property	300,086	325,325	277,890	329,500	353,100	357,200
209 Library Books & Publications	1,717	3,470	2,520	2,520	2,656	2,778
210 Supplies & Materials	51,934	56,460	47,685	54,025	59,344	62,065
211 Maintenance of Property	238,222	319,937	209,025	468,540	260,433	266,454
212 Operating Expenses	276,053	275,891	274,291	309,991	315,977	329,027
250 Depreciation Expense	1,184					
<b>Total Non Statutory Recurrent Expenditure</b>	1,849,943	2,061,945	1,863,252	2,381,005	2,529,751	2,815,631
751 Property & Plant		25,343				
752 Machinery & Equipment	19,640	23,640	4,000	4,500	4,500	8,406
753 Furniture and Fittings	10,211	21,500	16,000	16,000	17,000	18,000
<b>Total Non Statutory Capital Expenditure</b>	29,851	70,483	20,000	20,500	21,500	26,406
<b>Total Subprogram 0062 :</b>	1,879,794	2,132,428	1,883,252	2,401,505	2,551,251	2,842,037

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0063</b>	<b>OVERSEAS MISSIONS – BRUSSELS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0063 Overseas Missions Brussels</b>						
102 Other Personal Emoluments	1,310,153	1,335,466	1,155,452	1,471,701	1,648,716	1,675,525
103 Employers Contributions	119,044	120,584	132,642	145,907	145,907	145,907
206 Travel	27,347	43,000	50,000	50,000	57,500	57,500
207 Utilities	122,638	117,700	143,500	150,000	173,600	175,600
208 Rental of Property	353,173	380,000	473,370	473,370	521,870	521,870
209 Library Books & Publications	721	2,800	2,300	2,300	2,800	2,800
210 Supplies & Materials	56,910	57,350	87,600	88,350	85,850	85,350
211 Maintenance of Property	258,099	326,570	219,670	449,670	524,750	525,750
212 Operating Expenses	247,830	203,000	298,502	333,100	475,000	475,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,495,916</b>	<b>2,586,470</b>	<b>2,563,036</b>	<b>3,164,398</b>	<b>3,635,993</b>	<b>3,665,302</b>
752 Machinery & Equipment	5,000	8,500	15,500	15,600	17,000	17,000
753 Furniture and Fittings		15,000	15,000	15,000	17,000	24,500
756 Vehicles				200,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>5,000</b>	<b>23,500</b>	<b>30,500</b>	<b>230,600</b>	<b>34,000</b>	<b>41,500</b>
<b>Total Subprogram 0063 :</b>	<b>2,500,916</b>	<b>2,609,970</b>	<b>2,593,536</b>	<b>3,394,998</b>	<b>3,669,993</b>	<b>3,706,802</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0064</b>	<b>OVERSEAS MISSIONS – VENEZUELA</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0064 Overseas Missions Venezuela</b>						
102 Other Personal Emoluments	466,621	500,257	477,827	759,732	900,138	989,007
103 Employers Contributions	22,676	15,000	15,000	15,000	30,300	30,300
206 Travel	15,893	16,000	16,000	28,000	19,700	21,505
207 Utilities	34,059	50,000	42,000	44,500	56,100	61,710
208 Rental of Property	226,092	272,500	293,882	350,000	360,100	371,410
209 Library Books & Publications	1,250	1,250	1,750	1,750	2,200	3,025
210 Supplies & Materials	40,725	48,450	42,950	52,750	69,700	74,050
211 Maintenance of Property	175,951	173,500	148,500	227,500	281,825	298,495
212 Operating Expenses	258,445	191,200	212,200	278,200	393,170	427,307
<b>Total Non Statutory Recurrent Expenditure</b>	1,241,711	1,268,157	1,250,109	1,757,432	2,113,233	2,276,809
752 Machinery & Equipment		16,000		26,000	15,400	15,400
753 Furniture and Fittings	14,100	15,000	9,500	15,000	15,500	42,500
756 Vehicles					215,000	275,000
<b>Total Non Statutory Capital Expenditure</b>	14,100	31,000	9,500	41,000	245,900	332,900
<b>Total Subprogram 0064 :</b>	1,255,811	1,299,157	1,259,609	1,798,432	2,359,133	2,609,709

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0065</b>	<b>OVERSEAS MISSIONS – NEW YORK</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0065 Overseas Missions New York</b>						
102 Other Personal Emoluments	1,631,984	1,403,976	1,424,867	1,697,804	1,899,683	1,951,278
206 Travel	22,297	25,000	26,000	37,000	42,000	47,000
207 Utilities	58,701	93,000	84,500	109,500	122,500	123,500
208 Rental of Property	262,880	246,600	188,600	215,600	230,600	230,600
209 Library Books & Publications	763	1,800	1,150	1,504	2,200	2,200
210 Supplies & Materials	49,223	36,750	48,550	68,600	73,350	81,800
211 Maintenance of Property	308,865	270,500	419,500	382,588	418,088	420,088
212 Operating Expenses	723,718	693,339	771,759	975,773	1,143,348	1,295,421
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,058,431</b>	<b>2,770,965</b>	<b>2,964,926</b>	<b>3,488,369</b>	<b>3,931,769</b>	<b>4,151,887</b>
752 Machinery & Equipment		20,200	13,200	7,000	20,200	20,200
753 Furniture and Fittings		15,000	15,000	9,500	12,000	12,000
<b>Total Non Statutory Capital Expenditure</b>		<b>35,200</b>	<b>28,200</b>	<b>16,500</b>	<b>32,200</b>	<b>32,200</b>
<b>Total Subprogram 0065 :</b>	<b>3,058,431</b>	<b>2,806,165</b>	<b>2,993,126</b>	<b>3,504,869</b>	<b>3,963,969</b>	<b>4,184,087</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0066</b>	<b>OVERSEAS MISSIONS – UNITED NATIONS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0066 Overseas Missions United Nations</b>						
102 Other Personal Emoluments	1,859,102	3,249,589	1,956,514	2,063,756	2,273,361	2,447,079
206 Travel	32,926	56,000	43,000	43,000	45,000	45,000
207 Utilities	90,428	178,900	101,200	103,200	120,200	120,200
208 Rental of Property	73,492	175,000	75,000	90,000	95,000	95,000
209 Library Books & Publications	1,602	3,450	1,950	2,450	2,800	2,800
210 Supplies & Materials	42,651	89,100	59,850	66,800	86,700	86,700
211 Maintenance of Property	335,548	553,100	294,050	488,385	398,885	398,885
212 Operating Expenses	752,171	1,501,427	720,651	882,584	982,648	1,104,047
<b>Total Non Statutory Recurrent Expenditure</b>	3,187,920	5,806,566	3,252,215	3,740,175	4,004,594	4,299,711
751 Property & Plant					20,000	20,000
752 Machinery & Equipment		4,200	4,200	4,200	24,500	24,500
753 Furniture and Fittings				10,000	15,000	15,000
<b>Total Non Statutory Capital Expenditure</b>		4,200	4,200	14,200	59,500	59,500
<b>Total Subprogram 0066 :</b>	3,187,920	5,810,766	3,256,415	3,754,375	4,064,094	4,359,211

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**

**PROGRAMME: 330 Direction Formulation and Implementation of Foreign Policy**

**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.

**SUBPROGRAMME: 0067 OVERSEAS MISSIONS – TORONTO**

**SUBPROGRAMME STATEMENT:** To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0067 Overseas Missions Toronto</b>						
102 Other Personal Emoluments	771,407	858,220	1,054,386	1,353,283	1,636,686	1,799,582
103 Employers Contributions	44,802	56,040	56,040	56,040	56,040	56,040
206 Travel	1,714	10,540	10,540	25,300	23,166	24,539
207 Utilities	42,327	75,592	76,460	94,504	99,855	102,845
208 Rental of Property	526,637	1,323,864	610,009	743,020	780,171	818,834
209 Library Books & Publications	317	1,100	900	1,656	2,006	1,856
210 Supplies & Materials	27,752	32,738	93,210	107,203	56,060	52,487
211 Maintenance of Property	86,476	115,349	136,527	211,945	237,867	244,516
212 Operating Expenses	134,686	165,421	174,817	360,129	365,270	400,855
<b>Total Non Statutory Recurrent Expenditure</b>	1,636,118	2,638,864	2,212,889	2,953,080	3,257,121	3,501,554
752 Machinery & Equipment		20,600	30,600	33,000	4,500	4,500
753 Furniture and Fittings		13,000	6,500	6,500	4,500	20,000
<b>Total Non Statutory Capital Expenditure</b>		33,600	37,100	39,500	9,000	24,500
<b>Total Subprogram 0067 :</b>	1,636,118	2,672,464	2,249,989	2,992,580	3,266,121	3,526,054

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**

**PROGRAMME: 330 Direction Formulation and Implementation of Foreign Policy**

**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.

**SUBPROGRAMME: 0068 OVERSEAS MISSIONS – MIAMI**

**SUBPROGRAMME STATEMENT:** To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0068 Overseas Missions Miami</b>						
102 Other Personal Emoluments	1,208,063	1,668,284	1,780,361	2,049,304	2,332,847	2,251,276
206 Travel		22,850	22,850	22,850	23,968	25,192
207 Utilities	119,254	146,800	146,800	158,550	189,801	199,021
208 Rental of Property	860,598	997,900	1,041,050	1,159,506	1,216,999	1,277,849
209 Library Books & Publications	327	1,000	750	750	1,051	1,103
210 Supplies & Materials	17,054	36,250	36,450	50,800	54,725	56,679
211 Maintenance of Property	381,646	383,347	374,846	603,449	563,586	601,702
212 Operating Expenses	755,010	830,565	1,006,884	1,097,528	1,168,740	1,250,018
<b>Total Non Statutory Recurrent Expenditure</b>	3,341,951	4,086,996	4,409,991	5,142,737	5,551,717	5,662,840
752 Machinery & Equipment		21,200	4,200	51,040	9,500	12,000
753 Furniture and Fittings	3,038	20,000	10,000	10,000	31,500	33,075
<b>Total Non Statutory Capital Expenditure</b>	3,038	41,200	14,200	61,040	41,000	45,075
<b>Total Subprogram 0068 :</b>	3,344,988	4,128,196	4,424,191	5,203,777	5,592,717	5,707,915

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**

**PROGRAMME: 330 Direction Formulation and Implementation of Foreign Policy**

**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.

**SUBPROGRAMME: 0069 OVERSEAS MISSIONS – GENEVA**

**SUBPROGRAMME STATEMENT:** To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0069 Overseas Missions Geneva Missions</b>						
102 Other Personal Emoluments	2,089,778	2,018,586	2,306,146	2,967,418	3,945,030	4,276,417
103 Employers Contributions	45,481	45,540	45,540	45,540	45,540	45,540
206 Travel	35,894	36,560	28,152	39,652	60,352	60,352
207 Utilities	99,764	100,000	106,398	152,853	157,716	159,105
208 Rental of Property	701,954	703,542	703,542	726,547	893,740	893,758
209 Library Books & Publications	4,171	4,604	7,868	7,868	12,628	13,027
210 Supplies & Materials	77,677	77,879	70,286	104,325	93,220	111,620
211 Maintenance of Property	199,791	200,000	200,501	267,021	325,433	325,549
212 Operating Expenses	608,644	608,663	514,501	703,514	890,004	890,004
<b>Total Non Statutory Recurrent Expenditure</b>	3,863,153	3,795,374	3,982,934	5,014,738	6,423,663	6,775,372
752 Machinery & Equipment		33,500	18,500	15,500		8,500
753 Furniture and Fittings		20,000	10,000	10,000	25,000	25,000
<b>Total Non Statutory Capital Expenditure</b>		53,500	28,500	25,500	25,000	33,500
<b>Total Subprogram 0069 :</b>	3,863,153	3,848,874	4,011,434	5,040,238	6,448,663	6,808,872

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**

**PROGRAMME: 330 Direction Formulation and Implementation of Foreign Policy**

**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.

**SUBPROGRAMME: 0070 OVERSEAS MISSIONS – BRAZIL**

**SUBPROGRAMME STATEMENT:** To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0070 Overseas Missions Brazil</b>						
102 Other Personal Emoluments	450,332	538,236	557,549	718,242	789,243	897,672
103 Employers Contributions	15,272	45,000	45,000	45,000	49,016	53,938
206 Travel	4,809	27,000	13,374	23,500	27,000	26,500
207 Utilities	24,417	35,800	35,800	37,800	37,800	37,800
208 Rental of Property	231,307	238,800	238,800	279,450	301,000	301,000
209 Library Books & Publications		1,250	1,250	1,754	2,504	2,504
210 Supplies & Materials	14,876	25,650	26,825	31,325	40,300	39,650
211 Maintenance of Property	87,883	132,300	108,400	114,400	147,500	148,000
212 Operating Expenses	173,783	219,750	204,101	210,856	303,750	303,750
316 Grants to Public Institutions	300					
<b>Total Non Statutory Recurrent Expenditure</b>	1,002,978	1,263,786	1,231,099	1,462,327	1,698,113	1,810,814
752 Machinery & Equipment		12,000	14,200	4,200		
753 Furniture and Fittings	-60,478	8,000		10,000	10,000	10,000
756 Vehicles	175,980	116,000				
<b>Total Non Statutory Capital Expenditure</b>	115,502	136,000	14,200	14,200	10,000	10,000
<b>Total Subprogram 0070 :</b>	1,118,480	1,399,786	1,245,299	1,476,527	1,708,113	1,820,814

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0075</b>	<b>OVERSEAS MISSIONS – PEOPLE'S REPUBLIC OF CHINA</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0075 Overseas Missions China</b>						
102 Other Personal Emoluments	645,815	655,735	786,061	1,229,290	1,292,925	1,355,518
206 Travel	16,499	65,000	30,000	40,000	75,000	85,000
207 Utilities	38,625	58,000	50,000	60,000	75,000	81,000
208 Rental of Property	535,133	684,000	664,000	711,500	865,000	900,000
209 Library Books & Publications		950	700	700	3,500	3,500
210 Supplies & Materials	10,862	25,450	18,800	26,150	46,400	43,900
211 Maintenance of Property	48,451	79,100	66,350	94,950	132,350	141,350
212 Operating Expenses	66,918	190,600	70,150	150,250	230,000	236,500
<b>Total Non Statutory Recurrent Expenditure</b>	1,362,302	1,758,835	1,686,061	2,312,840	2,720,175	2,846,768
752 Machinery & Equipment					8,950	13,500
<b>Total Non Statutory Capital Expenditure</b>					8,950	13,500
<b>Total Subprogram 0075 :</b>	1,362,302	1,758,835	1,686,061	2,312,840	2,729,125	2,860,268

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0076</b>	<b>OVERSEAS MISSIONS – CUBA</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0076 Overseas Missions Cuba</b>						
102 Other Personal Emoluments	425,857	397,434	499,066	802,928	833,112	839,899
206 Travel	3,096	8,500	8,500	10,500	12,550	13,000
207 Utilities	70,497	120,400	113,900	122,400	127,700	137,700
208 Rental of Property	169,798	225,000	225,000	255,000	268,000	275,000
209 Library Books & Publications		950	750	750	1,350	1,350
210 Supplies & Materials	22,959	25,450	36,400	42,700	36,800	44,500
211 Maintenance of Property	216,876	291,000	284,150	380,497	413,914	418,914
212 Operating Expenses	58,172	130,600	117,700	131,300	154,550	154,550
<b>Total Non Statutory Recurrent Expenditure</b>	967,255	1,199,334	1,285,466	1,746,075	1,847,976	1,884,913
752 Machinery & Equipment		11,000	6,000	9,600	3,200	3,200
753 Furniture and Fittings					5,000	7,500
756 Vehicles		245,000	245,000		220,000	
<b>Total Non Statutory Capital Expenditure</b>		256,000	251,000	9,600	228,200	10,700
<b>Total Subprogram 0076 :</b>	967,255	1,455,334	1,536,466	1,755,675	2,076,176	1,895,613

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0077</b>	<b>OVERSEAS MISSIONS - PANAMA</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0077 Overseas Missions - Panama</b>						
102 Other Personal Emoluments	628,917	608,140	802,134	932,740	985,410	1,228,257
103 Employers Contributions		10,000	10,000	10,000	25,500	26,000
206 Travel	3,698	15,900	12,400	14,300	17,900	19,110
207 Utilities	79,861	41,500	62,346	83,030	90,180	97,955
208 Rental of Property	307,845	388,860	386,360	402,992	457,468	500,115
209 Library Books & Publications		1,100	750	750	1,100	1,100
210 Supplies & Materials	34,356	38,675	38,150	44,900	42,858	43,114
211 Maintenance of Property	110,843	85,250	79,250	125,635	153,346	160,751
212 Operating Expenses	86,321	152,130	142,684	180,630	239,148	253,537
<b>Total Non Statutory Recurrent Expenditure</b>	1,251,841	1,341,555	1,534,074	1,794,977	2,012,910	2,329,939
752 Machinery & Equipment		4,200	4,200	4,200	8,500	4,200
753 Furniture and Fittings		12,500	11,000	11,000	14,400	8,900
756 Vehicles		150,000	150,000			
<b>Total Non Statutory Capital Expenditure</b>		166,700	165,200	15,200	22,900	13,100
<b>Total Subprogram 0077 :</b>	1,251,841	1,508,255	1,699,274	1,810,177	2,035,810	2,343,039

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0078</b>	<b>OVERSEAS MISSIONS - GHANA</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0078 Overseas Missions - Ghana</b>						
102 Other Personal Emoluments	695,319	674,582	1,073,262	1,215,759	1,482,385	1,522,103
103 Employers Contributions	9,916	25,000	25,000	35,000	49,016	49,016
206 Travel	17,085	21,550	20,350	39,050	32,550	91,550
207 Utilities	65,620	75,300	85,100	108,600	113,500	114,750
208 Rental of Property	498,647	484,250	505,700	529,550	538,550	590,655
209 Library Books & Publications	1,570	1,700	1,250	2,000	2,200	2,200
210 Supplies & Materials	39,530	47,800	47,000	60,000	107,200	103,700
211 Maintenance of Property	138,872	138,000	174,800	190,500	208,500	224,800
212 Operating Expenses	153,075	242,016	287,496	331,306	368,426	369,426
<b>Total Non Statutory Recurrent Expenditure</b>	1,619,634	1,710,198	2,219,958	2,511,765	2,902,327	3,068,200
752 Machinery & Equipment		12,200	12,200	16,400	8,400	12,000
753 Furniture and Fittings		7,500			11,000	
<b>Total Non Statutory Capital Expenditure</b>		19,700	12,200	16,400	19,400	12,000
<b>Total Subprogram 0078 :</b>	1,619,634	1,729,898	2,232,158	2,528,165	2,921,727	3,080,200

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**  
**PROGRAMME: 330 Direction Formulation and Implementation of Foreign Policy**  
**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados  
**SUBPROGRAMME: 0091 National Implementation Coordination Unit for UNCTAD**  
**SUBPROGRAMME STATEMENT:** The mandate of the National Implementation Coordination Unit is to support Barbados' Presidency of UNCTAD and to coordinate the positioning Barbados to play a key leadership role in

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0091 National Implementation Coordination Unit for UNCTAD</b>						
102 Other Personal Emoluments	107,592	108,002				
103 Employers Contributions	13,022	13,040				
206 Travel	2,600	2,600				
207 Utilities	33,687	34,922				
208 Rental of Property	8,000	8,040				
209 Library Books & Publications	500	500				
210 Supplies & Materials	22,759	22,750				
211 Maintenance of Property	52,725	23,700				
212 Operating Expenses	481,337	496,500				
226 Professional Services	177,642	208,424				
<b>Total Non Statutory Recurrent Expenditure</b>	899,863	918,478				
<b>Total Subprogram 0091 :</b>	899,863	918,478				

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados
<b>SUBPROGRAMME:</b>	<b>0092</b>	<b>Overseas Mission - Kenya</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0092 Overseas Missions - Kenya</b>						
102 Other Personal Emoluments	535,107	535,130	623,079	1,280,857	1,444,184	1,497,313
103 Employers Contributions	14,994	15,000	15,000	15,000	49,016	49,016
206 Travel	14,436	11,550	29,850	34,520	36,500	36,500
207 Utilities	43,956	41,100	41,100	62,337	70,600	70,600
208 Rental of Property	255,713	252,260	252,260	303,300	361,770	373,947
209 Library Books & Publications	330	350	350	4,350	4,600	4,600
210 Supplies & Materials	54,167	43,900	44,500	76,000	58,950	62,450
211 Maintenance of Property	153,995	170,137	188,499	259,143	215,372	208,633
212 Operating Expenses	214,494	215,157	212,240	212,240	245,000	245,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,287,193	1,284,584	1,406,878	2,247,747	2,485,992	2,548,059
751 Property & Plant	15,827	15,956				
752 Machinery & Equipment		3,750	19,200	19,200	7,500	7,500
753 Furniture and Fittings		10,000	5,000	5,000		
<b>Total Non Statutory Capital Expenditure</b>	15,827	29,706	24,200	24,200	7,500	7,500
<b>Total Subprogram 0092 :</b>	1,303,020	1,314,290	1,431,078	2,271,947	2,493,492	2,555,559

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados
<b>SUBPROGRAMME:</b>	<b>0094</b>	<b>Overseas Mission - United Arab Emirates (UAE)</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0094 Overseas Missions – United Arab Emirates</b>						
102 Other Personal Emoluments	740,048	765,093	716,961	1,524,701	1,639,075	1,794,695
206 Travel	22,815	40,900	40,900	40,900	25,900	25,900
207 Utilities	72,969	94,940	94,940	104,940	104,940	104,940
208 Rental of Property	545,511	450,975	566,925	819,700	889,137	954,400
209 Library Books & Publications		500	500	500	1,000	1,000
210 Supplies & Materials	38,761	39,950	39,950	62,550	58,700	55,800
211 Maintenance of Property	73,072	98,000	98,000	101,100	159,650	160,150
212 Operating Expenses	63,753	117,000	95,925	145,650	190,043	190,043
<b>Total Non Statutory Recurrent Expenditure</b>	1,556,930	1,607,358	1,654,101	2,800,041	3,068,445	3,286,928
752 Machinery & Equipment			30,000	4,200	22,000	10,000
753 Furniture and Fittings		16,000	16,000	16,000		
756 Vehicles	147,243	215,000				
<b>Total Non Statutory Capital Expenditure</b>	147,243	231,000	46,000	20,200	22,000	10,000
<b>Total Subprogram 0094 :</b>	1,704,173	1,838,358	1,700,101	2,820,241	3,090,445	3,296,928

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0095</b>	<b>DIASPORA UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To manage and leverage the engagement of the Barbados Diaspora globally as a potentially key element in the social and economic development of Barbados.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0095 Diaspora Unit</b>						
102 Other Personal Emoluments		100,164	74,640	99,197	99,197	99,197
103 Employers Contributions		15,288	7,644	8,125	8,125	8,125
206 Travel		1,780	4,630	4,630	4,780	4,780
207 Utilities		2,400	2,400	2,400	3,600	3,600
209 Library Books & Publications		250	250	250	500	500
210 Supplies & Materials		1,250	2,250	2,250	15,350	15,350
211 Maintenance of Property					11,250	12,250
212 Operating Expenses	4,498	25,500	29,250	1,709,250	48,750	48,750
<b>Total Non Statutory Recurrent Expenditure</b>	4,498	146,632	121,064	1,826,102	191,552	192,552
<b>Total Subprogram 0095 :</b>	4,498	146,632	121,064	1,826,102	191,552	192,552

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0096</b>	<b>ABASSADOR TO CARICOM</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interests of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre through regional integration.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0096 Ambassador to Caricom</b>						
102 Other Personal Emoluments	146,744	146,744	196,373	194,439	195,180	195,180
103 Employers Contributions	7,459	7,644	7,644	8,174	8,174	8,174
206 Travel	1,180	1,180	1,180	4,150	4,150	4,150
207 Utilities	3,577	7,200	3,600	5,500	5,500	5,500
209 Library Books & Publications		500	250	250	250	250
210 Supplies & Materials	2,223	2,500	2,350	2,350	15,450	15,450
211 Maintenance of Property					11,250	12,250
212 Operating Expenses	77,340	82,500	190,750	259,750	278,750	278,750
<b>Total Non Statutory Recurrent Expenditure</b>	238,524	248,268	402,147	474,613	518,704	519,704
<b>Total Subprogram 0096 :</b>	238,524	248,268	402,147	474,613	518,704	519,704

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0097</b>	<b>CLIMATE CHANGE, SIDS &amp; LAW OF THE SEA</b>
<b>SUBPROGRAMME STATEMENT:</b>		To promote the interests of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre through leadership in climate action, the promotio

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0097 Climate Change, SIDS &amp; Law of the Sea</b>						
102 Other Personal Emoluments	182,576	210,110	235,140	318,372	320,680	322,333
103 Employers Contributions	8,281	12,601	20,562	20,974	22,449	22,453
206 Travel	5,984	6,180	6,180	9,200	9,200	9,200
207 Utilities	6,082	6,300	6,300	7,700	7,700	7,700
209 Library Books & Publications	1,000	1,000	1,000	1,650	1,650	1,650
210 Supplies & Materials	7,215	8,100	7,600	9,450	17,600	17,600
211 Maintenance of Property	12,543	13,500	13,500	14,600	14,600	14,600
212 Operating Expenses	167,750	167,750	937,750	1,842,250	518,250	458,250
<b>Total Non Statutory Recurrent Expenditure</b>	391,431	425,541	1,228,032	2,224,196	912,129	853,786
<b>Total Subprogram 0097 :</b>	391,431	425,541	1,228,032	2,224,196	912,129	853,786

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0098</b>	<b>OVERSEAS MISSIONS - INDIA</b>
<b>SUBPROGRAMME STATEMENT:</b>		"To promote the interest of Barbados in its international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre."

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0098 Overseas Missions - India</b>						
102 Other Personal Emoluments		230,173	230,173			
103 Employers Contributions		7,500	7,500			
206 Travel		20,600	20,600			
207 Utilities		27,100	27,100			
208 Rental of Property		184,250	154,250			
209 Library Books & Publications		500	500			
210 Supplies & Materials		23,375	23,375			
211 Maintenance of Property		75,450	35,450			
212 Operating Expenses		116,925	74,925			
<b>Total Non Statutory Recurrent Expenditure</b>		685,873	573,873			
752 Machinery & Equipment		6,000	6,000			
753 Furniture and Fittings		13,500	13,500			
756 Vehicles		175,000	175,000			
<b>Total Non Statutory Capital Expenditure</b>		194,500	194,500			
<b>Total Subprogram 0098 :</b>		880,373	768,373			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 32 **MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**  
**PROGRAMME:** 330 **Direction Formulation and Implementation of Foreign Policy**  
**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.  
**SUBPROGRAMME:** 0099 **OVERSEAS MISSION - IRELAND**  
**SUBPROGRAMME STATEMENT:** Awaiting Information

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0099 Overseas Missions - Ireland</b>						
102 Other Personal Emoluments	811,111	1,127,585	1,313,898	1,271,564	1,357,061	1,874,253
103 Employers Contributions	511			45,600	45,600	45,600
206 Travel	80	31,800	25,900	25,900	30,900	30,900
207 Utilities	30,626	98,540	52,040	59,040	85,530	85,530
208 Rental of Property	727,158	1,384,750	819,750	969,750	1,014,000	1,134,900
209 Library Books & Publications	419	1,500	1,000	1,000	1,000	1,000
210 Supplies & Materials	43,407	98,800	39,900	58,050	70,900	70,900
211 Maintenance of Property	18,509	190,150	46,950	81,700	185,300	186,300
212 Operating Expenses	126,036	237,660	111,330	189,519	228,370	232,908
250 Depreciation Expense	178					
<b>Total Non Statutory Recurrent Expenditure</b>	1,758,036	3,170,785	2,410,768	2,702,123	3,018,661	3,662,291
752 Machinery & Equipment	3,554	37,000	10,200	4,000	22,000	10,000
753 Furniture and Fittings		21,000	10,000	5,000		
756 Vehicles	178,039	198,000				
<b>Total Non Statutory Capital Expenditure</b>	181,593	256,000	20,200	9,000	22,000	10,000
<b>Total Subprogram 0099 :</b>	1,939,628	3,426,785	2,430,968	2,711,123	3,040,661	3,672,291

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0103</b>	<b>THE GRACE ADAMS SUITE</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the management of the operations of Barbados' official reception and facilitation space for high-level Government officials and visiting dignitaries at the Grantley Adams International Airport and support Barbados' expanding diplomatic enga

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0103 The Grace Adams Suite</b>						
207 Utilities				45,140	69,140	69,140
208 Rental of Property				17,500	130,000	130,000
209 Library Books & Publications				1,008	504	504
210 Supplies & Materials				11,496	19,000	15,500
211 Maintenance of Property				59,500	129,500	99,500
212 Operating Expenses				105,600	120,600	128,100
<b>Total Non Statutory Recurrent Expenditure</b>				240,744	468,744	442,744
753 Furniture and Fittings					15,000	15,000
<b>Total Non Statutory Capital Expenditure</b>					15,000	15,000
<b>Total Subprogram 0103 :</b>				240,744	483,744	457,744

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>32</b>	<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>
<b>PROGRAMME:</b>	<b>330</b>	<b>Direction Formulation and Implementation of Foreign Policy</b>
<b>PROGRAMME STATEMENT:</b>		To direct, formulate and implement the foreign policy of Barbados.
<b>SUBPROGRAMME:</b>	<b>0104</b>	<b>THE OFFICE OF THE DIRECTOR GENERAL - MFAFT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To manage, evaluate and oversee Barbados' bilateral and multilateral partnerships and the execution of public diplomacy

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0104 The Office of the Director General - MFAFT</b>						
102 Other Personal Emoluments				125,977	127,345	128,714
103 Employers Contributions				15,758	15,758	15,758
206 Travel				18,500	21,700	22,200
207 Utilities				28,500	29,000	29,500
209 Library Books & Publications				1,000	1,000	1,000
210 Supplies & Materials				17,550	17,700	17,700
211 Maintenance of Property				3,600	4,500	4,500
212 Operating Expenses				399,500	453,333	388,667
<b>Total Non Statutory Recurrent Expenditure</b>				610,385	670,336	608,039
<b>Total Subprogram 0104 :</b>				610,385	670,336	608,039

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 32 **MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE**  
**PROGRAMME:** 330 **Direction Formulation and Implementation of Foreign Policy**  
**PROGRAMME STATEMENT:** To direct, formulate and implement the foreign policy of Barbados.  
**SUBPROGRAMME:** 0702 **WE GATHERIN (FOREIGN AFFAIRS)**  
**SUBPROGRAMME STATEMENT:** The purpose of this sub-program is to promote the interest of Barbados in its diaspora and international relations, so as to contribute to sustainable national development by helping to make Barbados a leading international business and leisure centre.

<b>MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
330 DIR FORM&IMP OF FOREIGN POLICY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0702 We Gatherin (Foreign Affairs)</b>						
212 Operating Expenses		622,302	622,302			
<b>Total Non Statutory Recurrent Expenditure</b>		622,302	622,302			
<b>Total Subprogram 0702 :</b>		622,302	622,302			

## EXPLANATORY NOTES

Program 330: DIRECTION, FORMULATION AND IMPLEMENTATION OF FOREIGN POLICY

Subprogram 7080: General Management, Coordination and Overseas Missions

- 226 - Provides for contractual fees related to legal consultation on Law of the Sea, Maritime Boundaries Negotiation and consultancy contracts, intranet solutions, Legal Services for Overseas Missions, IT security and consultancy.
- 317 - Provides for the contributions and membership fees to the Association of Caribbean States (ACS), Latin America and Caribbean States and for regional and international organizations.
- 752 - Provides for the purchase of computer hardware, server, switches and other office equipment
- 753 - Provides for the purchase of furniture and fixtures

Subprogram 7081: Foreign Trade

- 226 - Provides for consultancy contracts for Economic Partnership Agreement (EPA) unit and Trade Initiatives
- 317 - Provides for subscriptions and contributions to CARICOM Secretariat, Caribbean Export Development Agency, CARIFORUM, African, Caribbean Pacific (ACP), and General Agreement Tariffs and Trade/World Trade Organization (GATT/WTO).

Subprogram 0060: OVERSEAS MISSIONS – United Kingdom

- 751 - Provides for the purchase of AC Units
- 752 - Provides for the purchase of computer equipment
- 753 - Provides for the purchase of furniture/fixtures for Chancery and Residences

Subprogram 0061: OVERSEAS MISSIONS – Washington

- 751 - Provides for purchase of AC units
- 753 - Provides for the purchase of furniture/fixtures

Subprogram 0062: OVERSEAS MISSIONS – Canada

752 - Provides for purchase of computer hardware

753 - Provides for purchase of furniture

Subprogram 0063: OVERSEAS MISSIONS – Brussels

752 - Provides for the purchase of computer hardware

753 - Provides for purchase of furniture and fixtures

756 - Provides for the purchase of a vehicle

Subprogram 0064: OVERSEAS MISSIONS – Venezuela

752 - Provides for the purchases of computer equipment

753 - Provides for purchase of furniture

Subprogram 0065: OVERSEAS MISSIONS – New York

752 - Provides for the purchase of computer hardware and telecommunications equipment

753 - Provides for the purchase of furniture and fixtures

Subprogram 0066: OVERSEAS MISSIONS – Permanent Mission to UN

752 - Provides for the purchase of computer hardware

753 - Provides for the purchase of furniture

Subprogram 0067: OVERSEAS MISSIONS – Toronto

752 - Provides for the purchase of computer hardware and appliances

753 - Provides for the purchase of furniture and fixtures

Subprogram 0068:

OVERSEAS MISSIONS – Miami

- 752 - Provides for the purchase of computer hardware and security system
- 753 - Provides for the purchase of a furniture and fixtures

Subprogram 0069:

OVERSEAS MISSIONS – Geneva

- 752 - Provides for purchase of telecom equipment and computer hardware
- 753 - Provides for the furniture and server

Subprogram 0070:

OVERSEAS MISSIONS – Brazil

- 752 - Provides for the purchase of computer hardware
- 753 - Provides for the purchase of furniture and fixtures

Subprogram 0076:

OVERSEAS MISSIONS – Cuba

- 752 - Provides for the purchase of computer equipment

Subprogram 0077:

OVERSEAS MISSIONS – Panama

- 752 - Provides for the purchase of computer hardware
- 753 - Provides for the purchase of furniture and fixtures

Subprogram 0078:

OVERSEAS MISSIONS – Ghana

- 752 - Provides for the purchase of computer hardware and appliances

Subprogram 0092:

OVERSEAS MISSIONS – Kenya

- 752 - Provides for the purchase of computer hardware
- 753 - Provides for the purchase of furniture and fixtures

Subprogram 0094: OVERSEAS MISSIONS – United Arab Emirates

752 - Provides for the purchase of computer hardware

753 - Provides for the purchase of furniture and fixtures

Subprogram 0095: Diaspora Unit

212 - Provides for the cost of hosting events related to the 60<sup>th</sup> Anniversary of Independence and the 5<sup>th</sup> Anniversary of the Republic of Barbados

Subprogram 0099: OVERSEAS MISSIONS – Ireland

752 - Provides for the purchase of computer equipment

753 - Provides for the purchase of furniture and fixtures for Chancery and Residences

**MINISTRY OF HOME AFFAIRS  
AND INFORMATION**

# MINISTRY OF HOME AFFAIRS AND INFORMATION

## STRATEGIC GOALS

The strategic goals of the Ministry are:

- To keep our points of entry safe and secure against the entry of undesirable persons and cargo and to oversee the seamless issuance of immigration and travel documents for Barbadians, foreign visitors and investors;
- To ensure that the life and property of all Barbadians remain safe and protected and that Barbados is in an adequate state of preparedness for any emergency, including natural disasters, fires, rescue and mass casualty emergency services.
- To work towards a drug-free Barbados by strengthening the services of the NCSA and other partners to implement targeted preventive drug education programmes, and to ensure the active engagement of the community in rehabilitation of substance abusers.
- To manage and ensure the secure custody of incarcerated offenders, care for juvenile offenders providing opportunities for rehabilitation and aftercare and to help offenders reintegrate into society upon their release.
- To provide Barbadians with high quality communications through an efficient, affordable, reliable and secure postal service which meets universal standards and conventions and to inform, educate and engage the public regarding the business of government using traditional and new media platforms to ensure the widest reach to all groups of society.

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**MINISTRY OF HOME AFFAIRS AND INFORMATION**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry of Home Affairs, Information and Public Affairs

**EIGHTY-FIVE MILLION, SEVEN HUNDRED AND TWENTY-FOUR THOUSAND,  
SIX HUNDRED AND THIRTY-THREE DOLLARS**

(\$85,724,633)

**Mission Statement**

The objective of this Ministry is to consistently provide satisfaction to its clients through the delivery of efficient and effective services.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 33 MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
040 DIRECTION & POLICY FORMULATION SERVICES	27,274,664	6,597,107	7,067,480	11,650,156	10,809,588	10,880,358
042 INFORMATION & MEDIA RELATIONS	297,754	400,000	400,000	400,000	400,000	400,000
044 GOVERNMENT PRINTING SERVICES	4,378,280	5,815,929	5,587,020	5,395,372	4,788,371	4,816,501
167 NATIONAL METEOROLOGICAL SERVICES	10,690,602	10,936,225	10,941,244	8,694,172	18,058,526	14,517,545
200 NATIONAL EMERGENCY PREPAREDNESS	2,700,230	3,461,323	4,342,262	5,054,248	5,284,186	5,235,329
201 IMMIGRATION REGULATORY SERVICES	14,920,445	18,932,910	18,355,110	17,603,229	16,514,006	16,551,283
202 FIRE FIGHTING SERVICES	22,031,296	24,581,455	24,656,581	30,070,001	19,879,466	19,933,573
203 INFORMATION AND BROADCASTING SERVICES	3,533,208	4,589,801	4,405,216	4,526,344	4,410,302	4,366,999
243 CORRECTIVE AND REHABILITATIVE SERVICES	38,580,962	45,887,303	50,910,943	52,054,748	53,525,308	51,025,770
247 SERVICES IN PUBLIC AFFAIRS	955,072	2,256,086	1,295,474	208,711	235,711	235,711
<b>Total Head 33 :</b>	125,362,514	123,458,139	127,961,330	135,656,984	133,905,464	127,963,069

33 MINISTRY OF HOME AFFAIRS AND INFORMATION	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0200 Subscriptions & Contributions						763,362
0241 National Council on Substance Abuse	1,199,784	47,018	137,588	1,384,390	1,824,333	
7070 General Management & Coordination Services	1,440,653	168,395	143,956	1,753,004	4,998,954	
7156 General Mgmt & Cord Services	221,520	64,495	21,983	307,998	227,630	
<b>042 INFORMATION &amp; MEDIA RELATIONS</b>						
0047 Government Advertising					400,000	
<b>044 GOVERNMENT PRINTING SERVICES</b>						
0050 Printing Department	2,476,262	319,161	288,089	3,083,512	1,802,360	20,000
<b>167 NATIONAL METEOROLOGICAL SERVICES</b>						
0180 Meteorological Department Services	2,010,540	283,467	220,555	2,514,562	2,858,110	2,761,500
<b>200 NATIONAL EMERGENCY PREPAREDNESS</b>						
0206 Department of Emergency Management	778,073	417,491	124,551	1,320,115	3,515,633	
<b>201 IMMIGRATION REGULATORY SERVICES</b>						
0202 Immigration Department	8,565,891	977,273	1,043,660	10,586,824	6,397,655	75,000
<b>202 FIRE FIGHTING SERVICES</b>						
0203 Fire Service Department	9,880,326	2,771,597	1,356,977	14,008,900	5,481,604	
<b>203 INFORMATION AND BROADCASTING SERVICES</b>						
0046 Operation of Government Information Services	2,241,912	74,656	245,931	2,562,499	1,258,508	7,669
0048 The Broadcasting Authority					301,913	1,500
<b>243 CORRECTIVE AND REHABILITATIVE SERVICES</b>						
0244 Penal System					70,000	
0252 Prisons Department	18,567,839	3,407,698	2,290,036	24,265,573	14,143,436	263,025
0253 Probation Department	1,279,771	30,699	134,742	1,445,212	907,759	
0254 Government Industrial Schools	2,469,557	499,927	302,271	3,271,755	2,174,274	

	RECURRENT					
33 MINISTRY OF HOME AFFAIRS AND INFORMATION	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
247 SERVICES IN PUBLIC AFFAIRS						
0207 Management & Operation of the Dept of Public Affairs		71,152	7,762	78,914	129,197	600
<b>TOTAL</b>	<b>51,132,128</b>	<b>9,133,029</b>	<b>6,318,101</b>	<b>66,583,258</b>	<b>46,491,366</b>	<b>3,892,656</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>11,650,156</b>
				763,362						763,362
				3,208,723	103,700				103,700	3,312,423
				6,751,958	286,785				286,785	7,038,743
				535,628						535,628
										<b>400,000</b>
				400,000						400,000
										<b>5,395,372</b>
				4,905,872	489,500				489,500	5,395,372
										<b>8,694,172</b>
				8,134,172	560,000				560,000	8,694,172
										<b>5,054,248</b>
				4,835,748	218,500				218,500	5,054,248
										<b>17,603,229</b>
				17,059,479	543,750				543,750	17,603,229
										<b>30,070,001</b>
				19,490,504	10,579,497				10,579,497	30,070,001
										<b>4,526,344</b>
				3,828,676	394,255				394,255	4,222,931
				303,413						303,413
										<b>52,054,748</b>
				70,000						70,000
				38,672,034	3,667,239				3,667,239	42,339,273
				2,352,971	176,000				176,000	2,528,971
				5,446,029	1,670,475				1,670,475	7,116,504



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
<b>HEAD: 33 MINISTRY OF HOME AFFAIRS AND INFORMATION</b>						
<b>PROGRAMME: 040 Direction And Policy Formulation</b>						
<b>PROGRAMME STATEMENT:</b> To supervise and control the general management functions of this Ministry and Departments under its control.						
<b>SUBPROGRAMME: 7070 GENERAL MANAGEMENT AND COORDINATION SERVICES</b>						
<b>SUBPROGRAMME STATEMENT:</b> To develop, review and implement all approved policies and programmes in the Ministry and its Departments and to provide centralized accounting and human resource management for selected departments.						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>	\$	\$	\$	\$	\$	\$
<b>Subprogram 7070 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments	234,653	169,259	100,658	168,395	169,404	170,634
103 Employers Contributions	134,983	129,307	136,372	143,956	144,975	146,413
206 Travel	6,728	7,000	7,000	7,000	7,000	7,000
207 Utilities	75,691	93,357	97,737	100,737	99,474	99,474
208 Rental of Property	23,964	24,000	28,000	4,134,016	4,128,016	4,128,016
209 Library Books & Publications	303	3,300	3,300	3,300	3,300	3,300
210 Supplies & Materials	49,017	58,050	83,550	83,550	56,550	56,550
211 Maintenance of Property	32,591	174,450	155,450	162,650	115,950	115,950
212 Operating Expenses	157,865	170,082	176,629	226,629	196,629	196,629
226 Professional Services	181,917	238,989	216,917	281,072	216,917	216,917
<b>Total Non Statutory Recurrent Expenditure</b>	897,712	1,067,794	1,005,613	5,311,305	5,138,215	5,140,883
752 Machinery & Equipment	65,478	97,000	47,000	55,000	53,000	52,000
753 Furniture and Fittings	3,710	16,100	108,285	108,285	10,000	10,000
755 Computer Software		8,000	123,500	123,500	18,000	18,000
756 Vehicles	98,090	100,000				
<b>Total Non Statutory Capital Expenditure</b>	167,278	221,100	278,785	286,785	81,000	80,000
101 Statutory Personal Emoluments	1,339,437	1,469,423	1,427,066	1,440,653	1,448,702	1,456,022
<b>Total Statutory Expenditure</b>	1,339,437	1,469,423	1,427,066	1,440,653	1,448,702	1,456,022
<b>Total Subprogram 7070 :</b>	2,404,427	2,758,317	2,711,464	7,038,743	6,667,917	6,676,905

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		This programme is concerned with the general management of the Ministry and includes the formulation and review of policy relating to areas falling within its sphere of responsibility
<b>SUBPROGRAMME:</b>	<b>7156</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		This sub-program provides for (i) The supervision and control of all administrative business for the departments under its control (ii) Formulation, execution and review of policy giving effect to all programmes of the Ministry and its Departments.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7156 General Mgmt &amp; Cord Services</b>						
102 Other Personal Emoluments	46,211	64,495	10,975	64,495	64,495	64,495
103 Employers Contributions	18,960	20,883	21,404	21,983	21,983	21,983
206 Travel	591	1,500	1,500	500	800	800
207 Utilities	4,076	38,000	36,000	44,500	46,500	46,500
208 Rental of Property	12,972	12,000	14,382	15,000	15,000	15,000
209 Library Books & Publications	530	1,130	530	530	530	530
210 Supplies & Materials	6,353	32,000	25,000	25,000	40,000	46,000
211 Maintenance of Property	2,377	35,000	28,500	29,000	35,000	29,000
212 Operating Expenses	28,966	63,600	206,918	63,100	66,900	66,900
226 Professional Services	2,500	50,000	50,000	50,000	50,000	50,000
316 Grants to Public Institutions	12,401,526					
<b>Total Non Statutory Recurrent Expenditure</b>	12,525,062	318,608	395,209	314,108	341,208	341,208
416 Grants to Public Institutions	9,000,000					
<b>Total Non Statutory Capital Expenditure</b>	9,000,000					
101 Statutory Personal Emoluments	182,478	159,875	219,867	221,520	221,520	221,520
<b>Total Statutory Expenditure</b>	182,478	159,875	219,867	221,520	221,520	221,520
<b>Total Subprogram 7156 :</b>	21,707,540	478,483	615,076	535,628	562,728	562,728

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To supervise and control the general management functions of this Ministry and Departments under its control.
<b>SUBPROGRAMME:</b>	<b>0200</b>	<b>SUBSCRIPTIONS AND CONTRIBUTIONS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide contributions to Caribbean Disaster Emergency Response Agency, Universal Postal Union and Caribbean Postal Union.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0200 Subscriptions &amp; Contributions</b>						
317 Subscriptions	447,374	499,077	528,517	763,362	763,362	763,362
<b>Total Non Statutory Recurrent Expenditure</b>	447,374	499,077	528,517	763,362	763,362	763,362
<b>Total Subprogram 0200 :</b>	447,374	499,077	528,517	763,362	763,362	763,362

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To supervise and control the general management functions of this Ministry and Departments under its control.
<b>SUBPROGRAMME:</b>	<b>0241</b>	<b>NATIONAL COUNCIL ON SUBSTANCE ABUSE</b>
<b>SUBPROGRAMME STATEMENT:</b>		To advise the Minister on illegal drug use and control, to collect data on drug use by research and scientific analysis and to coordinate community projects in the integrated demand reduction process.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0241 National Council on Substance Abuse</b>						
102 Other Personal Emoluments				47,018		
103 Employers Contributions				137,588		
207 Utilities				148,050		
208 Rental of Property				319,800		
209 Library Books & Publications				500		
210 Supplies & Materials				86,320		
211 Maintenance of Property	125			156,463		
212 Operating Expenses				993,700		
226 Professional Services				119,500		
316 Grants to Public Institutions	2,578,183	2,577,980	2,935,723		2,774,371	2,821,153
<b>Total Non Statutory Recurrent Expenditure</b>	2,578,308	2,577,980	2,935,723	2,008,939	2,774,371	2,821,153
416 Grants to Public Institutions	137,015	183,250	176,700		41,210	56,210
752 Machinery & Equipment				103,700		
<b>Total Non Statutory Capital Expenditure</b>	137,015	183,250	176,700	103,700	41,210	56,210
101 Statutory Personal Emoluments				1,199,784		
<b>Total Statutory Expenditure</b>				1,199,784		
<b>Total Subprogram 0241 :</b>	2,715,323	2,761,230	3,112,423	3,312,423	2,815,581	2,877,363

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 33 **MINISTRY OF HOME AFFAIRS AND INFORMATION**  
**PROGRAMME:** 040 **Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** Provides for the general administrative services to the Departments under the Prime Minister's Office, accommodation that benefits the official residence of the Prime Minister's  
**SUBPROGRAMME:** 0704 **WE GATHERIN (HOME AFFAIRS)**  
**SUBPROGRAMME STATEMENT:** "To provide the opportunities for the public and diaspora to see the operations of the Ministry of Home Affairs and Information during the roll out of the We Gatherin Initiative 2025."

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0704 We Gatherin (Home Affairs)</b>						
212 Operating Expenses		100,000	100,000			
<b>Total Non Statutory Recurrent Expenditure</b>		100,000	100,000			
<b>Total Subprogram 0704 :</b>		100,000	100,000			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>042</b>	<b>Information and Media Relations</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the management and control of the Government Advertising Department.
<b>SUBPROGRAMME:</b>	<b>0047</b>	<b>GOVERNMENT ADVERTISING</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the management of Government Advertising Department, excluding advertising done by the Registration Department (Courts) and the Ministry of the Public Service.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
042 INFORMATION & MEDIA RELATIONS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0047 Government Advertising</b>						
212 Operating Expenses	297,754	400,000	400,000	400,000	400,000	400,000
<b>Total Non Statutory Recurrent Expenditure</b>	297,754	400,000	400,000	400,000	400,000	400,000
<b>Total Subprogram 0047 :</b>	297,754	400,000	400,000	400,000	400,000	400,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>044</b>	<b>Government Printing Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide printing services for all the Ministries and Departments of Central Government, as well as for Statutory Bodies and Regional Organisations.
<b>SUBPROGRAMME:</b>	<b>0050</b>	<b>PRINTING DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operation of the Printing Department, including the printing of the Laws of Barbados, Hansard for both houses of Parliament and the Official Gazette.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
044 GOVERNMENT PRINTING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0050 Printing Department</b>						
102 Other Personal Emoluments	187,191	221,668	309,201	319,161	339,081	341,303
103 Employers Contributions	261,051	297,930	274,389	288,089	290,081	294,438
206 Travel	7,721	6,000	6,000	6,000	6,000	6,000
207 Utilities	323,280	340,500	340,500	374,500	376,500	376,500
208 Rental of Property	9,314	13,000	20,800	21,400	21,400	21,400
209 Library Books & Publications	909	4,000	1,000	1,000	1,000	1,000
210 Supplies & Materials	536,710	641,220	606,710	605,710	398,210	398,210
211 Maintenance of Property	442,994	531,500	493,500	507,800	523,800	525,800
212 Operating Expenses	134,270	163,000	176,950	255,950	266,950	266,950
226 Professional Services		30,000	30,000	30,000	30,000	30,000
317 Subscriptions				20,000		
<b>Total Non Statutory Recurrent Expenditure</b>	1,903,440	2,248,818	2,259,050	2,429,610	2,253,022	2,261,601
751 Property & Plant		30,000	30,000	20,000		
752 Machinery & Equipment	159,000	885,725	787,725	469,500	40,000	40,000
755 Computer Software		11,000	11,000			
756 Vehicles	56,729	75,000				
<b>Total Non Statutory Capital Expenditure</b>	215,730	1,001,725	828,725	489,500	40,000	40,000
101 Statutory Personal Emoluments	2,259,110	2,565,386	2,499,245	2,476,262	2,495,349	2,514,900
<b>Total Statutory Expenditure</b>	2,259,110	2,565,386	2,499,245	2,476,262	2,495,349	2,514,900
<b>Total Subprogram 0050 :</b>	4,378,280	5,815,929	5,587,020	5,395,372	4,788,371	4,816,501

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>167</b>	<b>National Meteorological Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide expenditure for the administration, operation and further scientific development of the Barbados Meteorological Services.
<b>SUBPROGRAMME:</b>	<b>0180</b>	<b>Meteorological Department Services</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide impact- based forecasts and warning services for Barbados, through a well-established multi-hazard early warning system, supported by a diverse array of observational platforms, deterministic and statistical modelling.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
167 NATIONAL METEOROLOGICAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0180 Meteorological Department Services</b>						
102 Other Personal Emoluments	336,603	203,930	246,426	283,467	291,214	295,087
103 Employers Contributions	222,977	251,782	237,809	220,555	229,234	255,792
206 Travel	30,310	105,000	105,000	55,000	115,000	120,000
207 Utilities	207,077	139,000	318,400	700,000	700,000	700,000
208 Rental of Property	5,119	7,000	7,000	7,000	351,000	351,000
209 Library Books & Publications		2,500	2,500	2,500	2,500	2,500
210 Supplies & Materials	91,097	159,400	356,650	156,650	300,000	300,000
211 Maintenance of Property	1,041,978	928,950	1,318,950	1,533,960	2,029,250	2,166,750
212 Operating Expenses	211,321	268,000	656,000	263,000	763,500	531,500
223 Structures		21,000			21,000	21,000
226 Professional Services	133,301	140,000	300,000	140,000	460,000	300,000
250 Depreciation Expense	20,614					
317 Subscriptions	2,651,499	2,651,500	2,651,500	2,761,500	2,761,500	2,976,100
<b>Total Non Statutory Recurrent Expenditure</b>	4,951,896	4,878,062	6,200,235	6,123,632	8,024,198	8,019,729
751 Property & Plant	15,935	60,000	60,000	60,000	60,000	60,000
752 Machinery & Equipment	3,090,032	3,650,000	1,374,350		7,050,000	3,900,000
753 Furniture and Fittings	45,303					
755 Computer Software	243,497	250,000	275,000	500,000	500,000	500,000
756 Vehicles	401,874		1,125,650		400,000	
<b>Total Non Statutory Capital Expenditure</b>	3,796,641	3,960,000	2,835,000	560,000	8,010,000	4,460,000
101 Statutory Personal Emoluments	1,942,065	2,098,163	1,906,009	2,010,540	2,024,328	2,037,816
<b>Total Statutory Expenditure</b>	1,942,065	2,098,163	1,906,009	2,010,540	2,024,328	2,037,816
<b>Total Subprogram 0180 :</b>	10,690,602	10,936,225	10,941,244	8,694,172	18,058,526	14,517,545

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>200</b>	<b>National Emergency Preparedness</b>
<b>PROGRAMME STATEMENT:</b>		To coordinate the Disaster Management programmes and activities both within the public service and on a national scale.
<b>SUBPROGRAMME:</b>	<b>0206</b>	<b>DEPARTMENT OF EMERGENCY MANAGEMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Facilitates the implementation of the programmes and activities of the Department of Emergency Management in the execution of its National Comprehensive Disaster Management Strategy and Framework.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
200 NATIONAL EMERGENCY PREPAREDNESS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0206 Department of Emergency Management</b>						
102 Other Personal Emoluments	57,062	141,054	189,600	417,491	425,479	382,093
103 Employers Contributions	73,879	96,695	118,905	124,551	124,551	119,080
206 Travel	12,945	13,000	20,000	20,000	20,000	20,000
207 Utilities	386,749	473,200	473,200	473,200	473,200	473,200
208 Rental of Property	6,000	13,950	13,950	90,000	78,750	78,750
210 Supplies & Materials	79,204	94,550	94,550	94,550	94,550	94,550
211 Maintenance of Property	178,953	184,100	204,100	231,100	241,100	241,100
212 Operating Expenses	765,681	766,400	1,729,133	1,786,533	2,127,733	2,127,733
226 Professional Services	296,199	355,000	250,000	515,000	515,000	515,000
230 Contingencies		305,250	305,250	305,250	305,250	305,250
316 Grants to Public Institutions	291					
<b>Total Non Statutory Recurrent Expenditure</b>	1,856,964	2,443,199	3,398,688	4,057,675	4,405,613	4,356,756
751 Property & Plant				105,000		
752 Machinery & Equipment	95,753	248,200	152,000	100,000	87,000	87,000
753 Furniture and Fittings	5,724	13,500	13,500	13,500	13,500	13,500
<b>Total Non Statutory Capital Expenditure</b>	101,477	261,700	165,500	218,500	100,500	100,500
101 Statutory Personal Emoluments	741,789	756,424	778,074	778,073	778,073	778,073
<b>Total Statutory Expenditure</b>	741,789	756,424	778,074	778,073	778,073	778,073
<b>Total Subprogram 0206 :</b>	2,700,230	3,461,323	4,342,262	5,054,248	5,284,186	5,235,329

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 33 MINISTRY OF HOME AFFAIRS AND INFORMATION**  
**PROGRAMME: 201 Immigration Regulatory Services**  
**PROGRAMME STATEMENT:** To control immigration and emigration in accordance with International Standards.  
**SUBPROGRAMME: 0202 IMMIGRATION DEPARTMENT**  
**SUBPROGRAMME STATEMENT:** Provides for the cost of an efficient Immigration Regulatory Service.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
201 IMMIGRATION REGULATORY SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0202 Immigration Department</b>						
102 Other Personal Emoluments	1,040,479	790,465	892,665	977,273	975,761	982,674
103 Employers Contributions	894,988	745,534	955,864	1,043,660	1,053,294	1,061,415
206 Travel	35,161	20,000	30,000	40,000	40,000	40,000
207 Utilities	764,218	948,287	976,420	976,420	976,420	976,420
208 Rental of Property	30,739	31,084	31,084	20,000	20,000	20,000
209 Library Books & Publications	855	4,496	4,496	4,496	4,496	4,496
210 Supplies & Materials	267,137	226,003	383,805	362,250	362,250	362,250
211 Maintenance of Property	1,348,790	2,231,588	1,794,374	1,839,868	1,453,712	1,453,712
212 Operating Expenses	2,252,691	2,320,393	2,364,669	2,384,669	2,384,669	2,378,669
226 Professional Services	926,641	2,483,898	1,983,898	769,952	370,000	370,000
250 Depreciation Expense	10,954					
317 Subscriptions	62,000	62,000	62,000	75,000	75,000	75,000
<b>Total Non Statutory Recurrent Expenditure</b>	7,634,652	9,863,748	9,479,275	8,493,588	7,715,602	7,724,636
751 Property & Plant	12,000					
752 Machinery & Equipment	-18,123	492,131	80,000	113,750	113,750	80,000
753 Furniture and Fittings	15,388	82,983	30,000	30,000	30,000	30,000
755 Computer Software	93,060	132,000	42,000			
756 Vehicles	116,545	100,000	90,000			
785 Assets Under Construction		900,000	900,000	400,000		
<b>Total Non Statutory Capital Expenditure</b>	218,870	1,707,114	1,142,000	543,750	143,750	110,000
101 Statutory Personal Emoluments	7,066,923	7,362,048	7,733,835	8,565,891	8,654,654	8,716,647
<b>Total Statutory Expenditure</b>	7,066,923	7,362,048	7,733,835	8,565,891	8,654,654	8,716,647
<b>Total Subprogram 0202 :</b>	14,920,445	18,932,910	18,355,110	17,603,229	16,514,006	16,551,283

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>202</b>	<b>Fire Fighting Services</b>
<b>PROGRAMME STATEMENT:</b>		To carry out its functions in accordance with the Fire Service Act Cap.163.
<b>SUBPROGRAMME:</b>	<b>0203</b>	<b>FIRE SERVICE DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the protection of lives and property, controlling and extinguishing fires, providing special services, implementing training for new recruits and the inspection and monitoring of premises for fire safety purposes.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
202 FIRE FIGHTING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0203 Fire Service Department</b>						
102 Other Personal Emoluments	2,238,287	2,100,535	2,344,457	2,771,597	2,815,190	2,829,303
103 Employers Contributions	1,267,681	1,181,994	1,352,984	1,356,977	1,410,403	1,376,866
206 Travel	117,305	113,631	113,631	113,631	113,631	113,631
207 Utilities	388,426	844,380	844,380	200,000	1,693,124	1,698,124
208 Rental of Property	42,401	43,500	43,500	43,500	43,500	43,500
209 Library Books & Publications		2,000	2,000	2,000	2,000	2,000
210 Supplies & Materials	296,623	622,086	738,886	738,886	50,500	50,500
211 Maintenance of Property	1,830,210	2,211,011	2,144,242	3,099,379	3,045,897	3,045,897
212 Operating Expenses	387,559	402,400	551,300	581,300	387,400	397,400
223 Structures		50,500	40,000	82,908	20,000	10,000
226 Professional Services	30,451	20,000	20,000	370,000	20,000	20,000
230 Contingencies		500,000	250,000	250,000	250,000	250,000
250 Depreciation Expense	34,592					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>6,633,533</b>	<b>8,092,037</b>	<b>8,445,380</b>	<b>9,610,178</b>	<b>9,851,645</b>	<b>9,837,221</b>
751 Property & Plant	-426,244	35,500	35,500	35,500		
752 Machinery & Equipment	292,250	999,500	1,062,418	1,062,418		
753 Furniture and Fittings	1,196,150	92,580	61,720	111,579	61,720	61,720
755 Computer Software	31,725	30,000	30,000	30,000	10,000	10,000
756 Vehicles	4,404,481	3,000,000	3,049,859	4,100,000		
785 Assets Under Construction	29,886	2,957,854	2,416,266	5,240,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>5,528,248</b>	<b>7,115,434</b>	<b>6,655,763</b>	<b>10,579,497</b>	<b>71,720</b>	<b>71,720</b>
101 Statutory Personal Emoluments	9,869,515	9,373,984	9,555,438	9,880,326	9,956,101	10,024,632
<b>Total Statutory Expenditure</b>	<b>9,869,515</b>	<b>9,373,984</b>	<b>9,555,438</b>	<b>9,880,326</b>	<b>9,956,101</b>	<b>10,024,632</b>
<b>Total Subprogram 0203 :</b>	<b>22,031,296</b>	<b>24,581,455</b>	<b>24,656,581</b>	<b>30,070,001</b>	<b>19,879,466</b>	<b>19,933,573</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>203</b>	<b>Information and Broadcasting Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the management of public relations for the Government and the control of broadcasting entities in Barbados.
<b>SUBPROGRAMME:</b>	<b>0046</b>	<b>OPERATION OF GOVERNMENT INFORMATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the general management of a Public Relations Program on behalf of the Government.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
203 INFORMATION AND BROADCASTING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0046 Operation of Government Information Services</b>						
102 Other Personal Emoluments	67,113	43,532	84,320	74,656	75,648	76,641
103 Employers Contributions	203,089	239,713	234,581	245,931	247,943	248,625
206 Travel	40,764	35,000	35,000	45,000	45,000	45,000
207 Utilities	235,808	308,068	248,238	248,593	248,154	191,865
208 Rental of Property	19,712	27,150	24,800	24,800	24,800	24,800
209 Library Books & Publications		8,004	4,004	5,214	35,530	37,131
210 Supplies & Materials	113,842	117,018	158,891	158,892	136,892	136,892
211 Maintenance of Property	99,041	232,696	100,000	117,363	140,596	140,596
212 Operating Expenses	374,726	462,280	351,151	533,646	401,319	401,319
226 Professional Services	69,879	70,000	125,000	125,000	266,800	266,800
250 Depreciation Expense	1,273					
316 Grants to Public Institutions	140					
317 Subscriptions	2,415	6,705	6,705	7,669	7,669	7,669
<b>Total Non Statutory Recurrent Expenditure</b>	1,227,802	1,550,166	1,372,690	1,586,764	1,630,351	1,577,338
752 Machinery & Equipment	57,903	61,982	86,643	87,455	55,246	55,246
753 Furniture and Fittings	39,000	292,000	261,800	261,800	252,000	252,000
755 Computer Software		45,000	45,000	45,000	45,000	45,000
<b>Total Non Statutory Capital Expenditure</b>	96,903	398,982	393,443	394,255	352,246	352,246
101 Statutory Personal Emoluments	2,036,560	2,302,550	2,369,980	2,241,912	2,251,624	2,261,334
<b>Total Statutory Expenditure</b>	2,036,560	2,302,550	2,369,980	2,241,912	2,251,624	2,261,334
<b>Total Subprogram 0046 :</b>	3,361,265	4,251,698	4,136,113	4,222,931	4,234,221	4,190,918

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD:** 33 **MINISTRY OF HOME AFFAIRS AND INFORMATION**  
**PROGRAMME:** 203 **Information and Broadcasting Services**  
**PROGRAMME STATEMENT:** Provides for the management of public relations for the Government and the control of broadcasting entities in Barbados.  
**SUBPROGRAMME: 0048 THE BROADCASTING AUTHORITY**  
**SUBPROGRAMME STATEMENT:** Provides for the administering of the Broadcasting Act CAP.247B.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
203 INFORMATION AND BROADCASTING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0048 The Broadcasting Authority</b>						
207 Utilities	4,114	6,000	6,000	4,920	5,388	5,388
212 Operating Expenses	167,185	312,103	243,103	296,993	169,193	169,193
317 Subscriptions	644	20,000	20,000	1,500	1,500	1,500
<b>Total Non Statutory Recurrent Expenditure</b>	171,943	338,103	269,103	303,413	176,081	176,081
<b>Total Subprogram 0048 :</b>	171,943	338,103	269,103	303,413	176,081	176,081

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>243</b>	<b>Corrective &amp; Rehabilitative Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide safe custody for persons committed in accordance with the law and to provide training, education and skills in a manner designed for their rehabilitation.
<b>SUBPROGRAMME:</b>	<b>0244</b>	<b>PENAL SYSTEM</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the continuation of the process of implementing the new Penal System.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
243 CORRECTIVE AND REHABILITATIVE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0244 Penal System</b>						
212 Operating Expenses		16,000	10,000	10,000	10,000	10,000
226 Professional Services	38,500	74,000	60,000	60,000	45,000	45,000
<b>Total Non Statutory Recurrent Expenditure</b>	38,500	90,000	70,000	70,000	55,000	55,000
<b>Total Subprogram 0244 :</b>	38,500	90,000	70,000	70,000	55,000	55,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>243</b>	<b>Corrective &amp; Rehabilitative Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide safe custody for persons committed in accordance with the law and to provide training, education and skills in a manner designed for their rehabilitation.
<b>SUBPROGRAMME:</b>	<b>0252</b>	<b>PRISONS DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To rehabilitate inmates by providing adequate staff to supervise the security of the Prisons and to have officers capable of instructing inmates in skills.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
243 CORRECTIVE AND REHABILITATIVE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0252 Prisons Department</b>						
102 Other Personal Emoluments	3,416,316	2,688,715	2,996,133	3,407,698	3,659,937	3,688,967
103 Employers Contributions	2,093,243	2,099,841	2,389,597	2,290,036	2,336,232	2,416,648
206 Travel		1,000	1,000	250	1,000	1,000
207 Utilities	3,612,945	3,612,945	3,636,035	3,854,500	3,891,256	3,928,358
208 Rental of Property	22,239	30,528	33,483	31,413	31,727	32,044
209 Library Books & Publications	1,266	6,731	13,517	11,671	11,788	11,906
210 Supplies & Materials	3,566,890	3,905,748	3,599,256	4,444,904	4,331,630	4,368,981
211 Maintenance of Property	3,483,476	3,396,072	4,285,821	4,520,893	4,524,003	4,527,206
212 Operating Expenses	552,264	1,062,136	702,165	1,121,101	1,119,901	1,119,901
226 Professional Services	53,495	187,810	245,584	158,704	179,350	184,210
250 Depreciation Expense	384					
314 Grants To Individuals		250,000	250,000	250,000	250,000	250,000
315 Grants to Non-Profit Organisations	500	1,000	1,000	1,000	1,000	1,000
317 Subscriptions		12,025	12,025	12,025	12,025	12,025
<b>Total Non Statutory Recurrent Expenditure</b>	16,803,018	17,254,551	18,165,616	20,104,195	20,349,849	20,542,246
751 Property & Plant		36,935	3,851,916	588,431	3,041,000	2,061,000
752 Machinery & Equipment	830,183	905,806	1,035,892	1,705,098	328,000	135,000
753 Furniture and Fittings				19,690		
756 Vehicles	521,723	512,852	1,641,571	1,354,020	628,575	550,000
<b>Total Non Statutory Capital Expenditure</b>	1,351,907	1,455,593	6,529,379	3,667,239	3,997,575	2,746,000
101 Statutory Personal Emoluments	16,393,111	15,960,304	17,828,695	18,567,839	18,830,256	18,998,466
<b>Total Statutory Expenditure</b>	16,393,111	15,960,304	17,828,695	18,567,839	18,830,256	18,998,466
<b>Total Subprogram 0252 :</b>	34,548,035	34,670,448	42,523,690	42,339,273	43,177,680	42,286,712

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>243</b>	<b>Corrective &amp; Rehabilitative Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide safe custody for persons committed in accordance with the law and to provide training, education and skills in a manner designed to provide their rehabilitation.
<b>SUBPROGRAMME:</b>	<b>0253</b>	<b>PROBATION DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide social advice to the court which would assist in the adjudication of cases and to supervise offenders who are placed on community based sentence.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
243 CORRECTIVE AND REHABILITATIVE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0253 Probation Department</b>						
102 Other Personal Emoluments	26,783	37,623	37,742	30,699	37,742	37,742
103 Employers Contributions	122,519	127,285	133,422	134,742	128,224	129,767
206 Travel	92,929	100,000	100,000	100,000	100,000	100,000
207 Utilities	105,534	165,000	165,000	165,000	170,500	168,000
208 Rental of Property	2,575	8,000	8,000	28,000	28,000	8,000
209 Library Books & Publications	606	13,982	12,256	7,256	11,982	7,256
210 Supplies & Materials	42,445	56,500	47,500	49,500	55,500	55,500
211 Maintenance of Property	36,115	112,778	113,378	113,778	119,400	119,400
212 Operating Expenses	208,252	198,845	188,845	296,225	224,300	234,300
223 Structures		15,000	15,000	18,000		
226 Professional Services	17,490	30,000	30,000	130,000	30,000	30,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>655,249</b>	<b>865,013</b>	<b>851,143</b>	<b>1,073,200</b>	<b>905,648</b>	<b>889,965</b>
752 Machinery & Equipment	18,000	18,000	16,000	71,000	32,000	32,000
753 Furniture and Fittings	9,405	10,000	5,000	5,000	6,000	6,000
755 Computer Software				100,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>27,405</b>	<b>28,000</b>	<b>21,000</b>	<b>176,000</b>	<b>38,000</b>	<b>38,000</b>
101 Statutory Personal Emoluments	1,192,573	1,323,491	1,355,550	1,279,771	1,287,732	1,294,104
<b>Total Statutory Expenditure</b>	<b>1,192,573</b>	<b>1,323,491</b>	<b>1,355,550</b>	<b>1,279,771</b>	<b>1,287,732</b>	<b>1,294,104</b>
<b>Total Subprogram 0253 :</b>	<b>1,875,227</b>	<b>2,216,504</b>	<b>2,227,693</b>	<b>2,528,971</b>	<b>2,231,380</b>	<b>2,222,069</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>243</b>	<b>Corrective &amp; Rehabilitative Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide safe custody for persons committed in accordance with the law and to provide training, education and skills in a manner designed to provide their rehabilitation.
<b>SUBPROGRAMME:</b>	<b>0254</b>	<b>INDUSTRIAL SCHOOLS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the safe custody of those children and young persons who have been committed hereto by a duly constituted court of law, thereby supplying such recalcitrant children with education, vocational skills, counseling and social activities.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
243 CORRECTIVE AND REHABILITATIVE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0254 Government Industrial Schools</b>						
102 Other Personal Emoluments	203,975	258,671	260,954	499,927	501,967	502,828
103 Employers Contributions	249,633	300,271	303,420	302,271	304,171	305,934
206 Travel	30,000	30,000	35,000	35,000	33,990	33,990
207 Utilities	248,461	349,240	347,240	347,240	357,850	360,450
208 Rental of Property	28,181	28,350	28,350	28,350	28,475	28,475
209 Library Books & Publications	530	4,030	4,030	4,030	4,050	4,075
210 Supplies & Materials	499,175	584,180	587,180	631,180	596,770	575,390
211 Maintenance of Property	498,699	525,590	579,790	690,090	677,820	688,220
212 Operating Expenses	82,695	83,700	87,600	238,384	97,740	99,870
226 Professional Services	171,451	105,000	180,000	200,000	105,000	105,000
<b>Total Non Statutory Recurrent Expenditure</b>	2,012,799	2,269,032	2,413,564	2,976,472	2,707,833	2,704,232
751 Property & Plant	-2,909,783				6,500	
752 Machinery & Equipment	72,547	8,600		9,875		
753 Furniture and Fittings				10,000	8,100	8,100
755 Computer Software				75,600		
756 Vehicles	100,542	107,000	182,722		150,000	150,000
785 Assets Under Construction	605,985	4,000,000	950,000	1,575,000	2,695,000	1,095,000
<b>Total Non Statutory Capital Expenditure</b>	-2,130,708	4,115,600	1,132,722	1,670,475	2,859,600	1,253,100
101 Statutory Personal Emoluments	2,237,108	2,525,719	2,543,274	2,469,557	2,493,815	2,504,657
<b>Total Statutory Expenditure</b>	2,237,108	2,525,719	2,543,274	2,469,557	2,493,815	2,504,657
<b>Total Subprogram 0254 :</b>	2,119,200	8,910,351	6,089,560	7,116,504	8,061,248	6,461,989

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>33</b>	<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>
<b>PROGRAMME:</b>	<b>247</b>	<b>Services in Public Affairs</b>
<b>PROGRAMME STATEMENT:</b>		This programme responds to the need for public engagement to ensure that Government's aims, policies and activities are known and understood and to promote civic participation in
<b>SUBPROGRAMME:</b>	<b>0207</b>	<b>Management and Operation of Department of Public Affairs</b>
<b>SUBPROGRAMME STATEMENT:</b>		This sub-programme provides for the management and operation of a programme of services in Public Affairs on behalf of the Government.

<b>MINISTRY OF HOME AFFAIRS AND INFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
247 SERVICES IN PUBLIC AFFAIRS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0207 Management &amp; Operation of the Dept of Public Affairs</b>						
102 Other Personal Emoluments	254,445	723,771	409,806	71,152	71,152	71,152
103 Employers Contributions	16,677	76,088	38,808	7,762	7,762	7,762
206 Travel	2,580	8,000	20,000	3,000	5,000	5,000
207 Utilities	30,336	62,787	37,787	3,197	28,197	28,197
209 Library Books & Publications		1,200	303			
210 Supplies & Materials	355	27,700	27,700	3,000	3,000	3,000
211 Maintenance of Property		42,900	42,900			
212 Operating Expenses	553,729	1,213,040	617,570	20,000	20,000	20,000
226 Professional Services	60,950	100,000	100,000	100,000	100,000	100,000
317 Subscriptions		600	600	600	600	600
<b>Total Non Statutory Recurrent Expenditure</b>	919,072	2,256,086	1,295,474	208,711	235,711	235,711
752 Machinery & Equipment	36,000					
<b>Total Non Statutory Capital Expenditure</b>	36,000					
<b>Total Subprogram 0207 :</b>	955,072	2,256,086	1,295,474	208,711	235,711	235,711

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### Subprogram 7070: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 226 – Provision is made for fees for Professional Services and Consultant to the Minister (DEM).
- 752 – Provides for the purchase of computer equipment purchase of a server, storage area network and UPS Batteries etc.
- 755 – Provides for the purchase of computer Software.

#### Subprogram 7156: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 226 – Provides expertise to research or advise on matters related to Broadcasting and Telecommunications.
- 752 – Provides for the purchase of computer equipment.
- 755 – Provides for the purchase of computer Software.

#### Subprogram 0200: SUBSCRIPTIONS AND CONTRIBUTIONS

- 317 – Provides for subscriptions and contributions to the Caribbean Disaster Emergency Management Agency (CDEMA), Universal Postal Union (UPU), the Caribbean Postal Union (CPU) and the American Probation and Parole Association (APPA)

#### Subprogram 0241: NATIONAL COUNCIL ON SUBSTANCE ABUSE

- 316 – Provides for the payment of salaries, wages and operating expenses of the National Drug Resources Centre.

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### **Program 044: Government Printing Services**

#### Subprogram 0050: PRINTING DEPARTMENT

- 752 – Provides for the purchase of Fire Alarm and other security apparatus

## EXPLANATORY NOTES

### **Program 167: National Meteorological Services**

Subprogram 0180: METEOROLOGY DEPARTMENT SERVICES

- 223 – Provision for the electrical installation.
  - 317 – Provides Subscriptions to Caribbean Institute of Meteorology and Hydrology (CIMH), Caribbean Meteorological Organization (CMO) and the World Meteorological Organization (WMO).
  - 751 – Provides funding for back up air condition system for operations center.
  - 752 – Provides funding for state of the art marine observational wave glider platforms, standby generator and photovoltaic system.
  - 755 – Provides funding support for the critical development and support of BMS operational software and warning systems.
- 

### **Program 200: National Emergency Preparedness**

Subprogram 0206: DEPARTMENT OF EMERGENCY MANAGEMENT

- 226 – Provision is made for technical assistance for the Caribe Wave and the Community Early Warning Systems Project for hazards such as earthquake related tsunamis and the development of an Information Communications Technologies (ICT) strategy and business plan.
  - 752 – This item provides for the purchase of Telecommunications Equipment and other equipment.
  - 753 – Provides for the purchase of office furniture.
- 

### **Program 201: Immigration Regulatory Services**

Subprogram 0202: IMMIGRATION DEPARTMENT

- 226 – Provides for the services of a database expert to integrate additional international data with the Department's existing border management system (BMS) database as well as integrate the workflow of services with the online processes and the electronic document and records management system as part of the Public Sector Modernisation project (PSMP). Includes training with the implementation of new digital processes.

## EXPLANATORY NOTES

- 317 – Provides for cost of subscriptions to Civil Aviation Organisation. (CAO) as a international organization.
- 752 – Provides for the purchase of machinery and equipment for Security, electrical, telecommunication, photographic and computer hardware.
- 753 – Provides for the purchase furniture and additional fixtures for expanded network.
- 755 – Provides for software integrations of existing applications with online applications and the Electronic Document Records Management System (EDRMS) both of which are components of the PSMP.

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**Program 201: Fire Fighting Services**

**Subprogram 0203: FIRE SERVICE DEPARTMENT**

- 223 – Provides for network cabling and wiring of stations.
- 226 – Provides for consultancy fees for Lectures and Counseling Sessions.
- 230 – Provides for any emergencies activities
- 751 – Provides for air-conditioning units.
- 752 – Provides for the purchase of firefighting equipment, special rescue equipment, workstations, security equipment and upgrade of telephone system.
- 753 – Provides for the purchase of furniture.
- 755 – Provides for the purchase of Software for hosting website and server.
- 756 – Provides for the purchase of vehicles and crash tenders.
- 785 – Provides for the construction of the Mechanical Workshop.

## EXPLANATORY NOTES

### **Program 203: Information and Broadcasting Services**

#### Subprogram 0046: OPERATION OF GOVERNMENT INFORMATION SERVICES

- 226 – Provides for engaging skilled PR professionals for special projects.
- 317 – Provides for subscriptions.
- 751 – Provides for the purchase of air condition units.
- 752 – Funding is provided for the purchase of photographic equipment including cameras and tripods.
- 753 – Provides for purchase of furniture.

#### Subprogram 0048: BROADCASTING AUTHORITY

- 317 – Provides for subscriptions to the Caribbean Broadcasting Union (CBU), the International Institute of Communications (IIC) and the Caribbean Association of National Telecommunication Organizations (CANTO)

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### **Program 243: Corrective and Rehabilitative Services**

#### Subprogram 0244: PENAL SYSTEM

- 226 – Provides for consultancy fees to enter data from the research conducted on studies for Police Department, GIS on female offending and assisting in Barbados' Crime observatory into SPSS.

#### Subprogram 0252: PRISONS DEPARTMENT

- 226 – Provides for the fees for medical psychology and counseling services. It also provides for the cost of translator services and for the facilitation of ankle bracelets technology .
- 314 – Provides for Prisoners' Earning Scheme.
- 315 – Provides for grant to Universal Kempo Karate Association and St. Philip Parish Church.
- 317 – This provides for subscription to American Jail Association, Caribbean heads of Corrections and International Corrections and Prison Associations.

## EXPLANATORY NOTES

- 751 – Provides for the purchase of air-conditioning units.
- 752 – Provides for a Forensic Voice Analysis Equipment phase (1), grass cutter for tractor, a pressure washer and other equipment.
- 756 – Provides for an enclosed body truck with tommy lift.

### Subprogram 0253: PROBATION DEPARTMENT

- 226 – Provides for psychological and psychiatric service for probationers.
- 752 – Provides for the purchase of printing and other network equipment.

### Subprogram 0254: GOVERNMENT INDUSTRIAL SCHOOLS

- 226 – Provides for payment of Psychological/Psychiatric services as well as fees to part-time tutors.
- 752 – Provides for security cameras for Female Unit.
- 785 – Professional and construction fees related to proposed renovations and extensions iro. Relocation of the Female Unit from Barrows to Male Compound at Dodds.

**MINISTRY OF PEOPLE EMPOWERMENT  
AND ELDER AFFAIRS**

## **MINISTRY OF PEOPLE EMPOWERMENT & ELDER AFFAIRS**

### **STRATEGIC GOALS**

#### **The strategic goals of the Ministry are:**

The Ministry of People Empowerment and Elder Affairs has as its primary focus to alleviate/eradicate intergenerational poverty in the short to medium term and the elimination of poverty in the long term thereby contributing to the overall socio-economic development of Barbados.

### **OBJECTIVES**

- Establishment of a people-focused governance.
- Improving communication between stakeholders.
- Ensuring empowerment of residents and reduce their dependence on social services.
- Development and implementation of a comprehensive HRD programme for the enhancement of productivity across the ministry, its agencies and departments.
- Providing timely quality services.
- Improving quality and delivery of services through relevant and targeted staff learning and development interventions.
- Developing and implementing policies and programmes to improve service delivery.
- Engaging in evidence-informed policy and programme development.

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

**MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Ministry of People Empowerment and Elder Affairs

ONE HUNDRED AND FORTY FIVE MILLION FIVE HUNDRED AND FORTY SIX THOUSAND ONE HUNDRED AND TWENTY FIVE DOLLARS

(\$145,546,125)

**Mission Statement:**

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 35 MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
040 DIRECTION&POLICY FORMULATION		19,632,019	19,632,019	9,537,942	7,408,885	7,561,084
278 FAMILY		3,830,500	3,830,500	3,426,401	4,376,955	4,658,354
365 HIV/AIDS PREVENT&CONTROL PROJ		98,000	98,000	98,000	110,000	110,000
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM		93,928,762	93,928,762	124,940,398	118,880,230	118,866,178
632 GENDER AFFAIRS		1,272,636	1,272,636	1,375,718	1,406,692	1,408,313
633 SOCIAL POLICYRESEARCH&PLANNING		1,324,894	1,324,894	1,007,071	584,672	463,707
634 POVERTY ALLEVIATION AND REDUCTION PROGRAMME		7,965,701	7,965,701	8,353,535	9,487,701	9,577,701
635 DISASTER SOCIAL RESPONSE AND RELIEF		3,753,344	3,753,344			
<b>Total Head 35 :</b>		<b>131,805,856</b>	<b>131,805,856</b>	<b>148,739,065</b>	<b>142,255,135</b>	<b>142,645,337</b>

35 MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0056 National Well-being and HIV Commission	488,619	52,058	42,961	583,638	1,296,690	200,000
7155 General Management & Coordination Services	1,368,771	170,470	144,191	1,683,432	2,772,915	2,448,000
<b>278 FAMILY</b>						
0564 Family Affairs	812,242	280,698	122,491	1,215,431	771,928	8,000
0595 Elder Affairs					1,431,042	
<b>365 HIV/AIDS PREVENT&amp;CONTROL PROJ</b>						
8304 HIV/AIDS Prevention					98,000	
<b>423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM</b>						
0440 Barbados Council for the Disabled						362,320
0487 People Assembly					75,000	
0594 Social Empowerment Agency						121,503,078
<b>632 GENDER AFFAIRS</b>						
0438 Gender Affairs	265,780	4,600	28,291	298,671	555,247	521,800
<b>633 SOCIAL POLICYRESEARCH&amp;PLANNING</b>						
0439 Bureau of Social Planning & Research	71,152	290,585	30,734	392,471	607,600	
<b>634 PROVERTY ALLEVIATION</b>						
0464 One Family Program		519,996	420,471	940,467	6,883,068	500,000
<b>TOTAL</b>	<b>3,006,564</b>	<b>1,318,407</b>	<b>789,139</b>	<b>5,114,110</b>	<b>14,491,490</b>	<b>125,543,198</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										9,537,942
				2,080,328	111,300				111,300	2,191,628
				6,904,347	441,967				441,967	7,346,314
										<b>3,426,401</b>
				1,995,359						1,995,359
				1,431,042						1,431,042
										<b>98,000</b>
				98,000						98,000
										<b>124,940,398</b>
				362,320						362,320
				75,000						75,000
				121,503,078			3,000,000		3,000,000	124,503,078
										<b>1,375,718</b>
				1,375,718						1,375,718
										<b>1,007,071</b>
				1,000,071	7,000				7,000	1,007,071
										<b>8,353,535</b>
				8,323,535	30,000				30,000	8,353,535
				<b>145,148,798</b>	<b>590,267</b>		<b>3,000,000</b>		<b>3,590,267</b>	<b>148,739,065</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		This programme is concerned with the general management of the Ministry and includes the formulation and review of policy relating to areas falling within its sphere of responsibility
<b>SUBPROGRAMME:</b>	<b>7155</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		This sub-program provides for (i) The supervision and control of all administrative business for the departments under its control (ii) Formulation, execution and review of policy giving effect to all programmes of the Ministry and its Departments.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7155 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments	211,832	130,715	167,513	170,470	173,581	174,573
103 Employers Contributions	148,125	68,012	142,992	144,191	144,722	145,261
206 Travel	10,071	7,000	7,000	15,000	10,000	10,000
207 Utilities	206,420	159,810	159,810	172,000	765,000	175,980
208 Rental of Property	148,965	148,965	237,889	300,354	356,668	355,563
209 Library Books & Publications	1,590	2,000	2,000	2,000	2,060	2,040
210 Supplies & Materials	101,860	107,107	107,953	117,323	102,957	100,879
211 Maintenance of Property	25,230	91,080	91,080	114,080	98,312	97,902
212 Operating Expenses	1,018,782	1,064,920	386,560	656,753	510,222	507,741
226 Professional Services	228,599	229,000	921,000	1,395,405		
315 Grants to Non-Profit Organisations	1,801,250	1,808,000	2,153,000	2,448,000	2,448,450	2,448,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,902,726</b>	<b>3,816,609</b>	<b>4,376,797</b>	<b>5,535,576</b>	<b>4,611,972</b>	<b>4,017,939</b>
752 Machinery & Equipment	94,535	35,000	35,000	408,967	36,050	35,700
753 Furniture and Fittings		13,000	13,000	33,000	13,390	8,160
755 Computer Software	19,860	85,000				
<b>Total Non Statutory Capital Expenditure</b>	<b>114,395</b>	<b>133,000</b>	<b>48,000</b>	<b>441,967</b>	<b>49,440</b>	<b>43,860</b>
101 Statutory Personal Emoluments	1,336,093	1,370,237	1,361,114	1,368,771	1,372,523	1,375,316
<b>Total Statutory Expenditure</b>	<b>1,336,093</b>	<b>1,370,237</b>	<b>1,361,114</b>	<b>1,368,771</b>	<b>1,372,523</b>	<b>1,375,316</b>
<b>Total Subprogram 7155 :</b>	<b>5,353,214</b>	<b>5,319,846</b>	<b>5,785,911</b>	<b>7,346,314</b>	<b>6,033,935</b>	<b>5,437,115</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		The administration, coordination and execution of the overall policy of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0056</b>	<b>National Well-being and HIV Commission</b>
<b>SUBPROGRAMME STATEMENT:</b>		Facilitating positive behavioral change to build stable communities

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0056 National Well-being and HIV Commission</b>						
102 Other Personal Emoluments	27,206	52,058	52,058	52,058	52,058	52,058
103 Employers Contributions	40,162	47,626	41,213	42,961	41,213	41,213
206 Travel	1,059	17,000	8,500	8,500	17,000	17,000
207 Utilities	17,095	42,477	42,477	42,477	42,477	42,477
208 Rental of Property	35,016	57,850	118,250	118,250	120,250	120,250
209 Library Books & Publications	4,376	5,376	5,376	5,376	5,376	5,376
210 Supplies & Materials	215,382	225,300	225,300	225,300	225,300	225,300
211 Maintenance of Property	77,612	109,335	118,287	118,287	105,487	105,487
212 Operating Expenses	690,441	503,500	623,500	548,500	457,521	457,521
226 Professional Services	119,083	230,000	230,000	230,000	190,000	340,000
250 Depreciation Expense	499					
315 Grants to Non-Profit Organisations	113,000	160,000	200,000	200,000	200,000	200,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,340,932	1,450,522	1,664,961	1,591,709	1,456,682	1,606,682
752 Machinery & Equipment	4,990	6,000	35,000	6,000		
753 Furniture and Fittings		46,000	26,000	23,000		
756 Vehicles				82,300		
<b>Total Non Statutory Capital Expenditure</b>	4,990	52,000	61,000	111,300		
101 Statutory Personal Emoluments	495,626	564,936	488,619	488,619	488,619	488,619
<b>Total Statutory Expenditure</b>	495,626	564,936	488,619	488,619	488,619	488,619
<b>Total Subprogram 0056 :</b>	1,841,548	2,067,458	2,214,580	2,191,628	1,945,301	2,095,301

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0263</b>	<b>NATIONAL CRIME PREVENTION PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		The purpose of the sub-programme is to assist with the alleviation of crime in Barbados.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0263 National Crime Prevention Programme</b>						
102 Other Personal Emoluments		105,329	105,329			
103 Employers Contributions		11,549	11,549			
206 Travel		1,000	1,000			
207 Utilities	19,639	27,500	29,000			
209 Library Books & Publications		650	650			
210 Supplies & Materials	10,388	43,250	21,250			
211 Maintenance of Property		12,750	12,750			
212 Operating Expenses	3,507,443	8,486,400	7,486,400			
226 Professional Services	1,577,387	1,863,600	1,863,600			
314 Grants To Individuals		500,000	500,000			
315 Grants to Non-Profit Organisations	860,989	1,500,000	1,500,000			
<b>Total Non Statutory Recurrent Expenditure</b>	5,975,846	12,552,028	11,531,528			
755 Computer Software	88,000	100,000	100,000			
<b>Total Non Statutory Capital Expenditure</b>	88,000	100,000	100,000			
<b>Total Subprogram 0263 :</b>	6,063,846	12,652,028	11,631,528			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>278</b>	<b>Family</b>
<b>PROGRAMME STATEMENT:</b>		To facilitate the establishment of a unit which will deal with programmes which seek to respond to the needs of families across Barbados.
<b>SUBPROGRAMME:</b>	<b>0564</b>	<b>FAMILY AFFAIRS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To empower all families across the island to develop to their fullest potential and make a positive and sustainable contribution to the social, economic, political, human and ecological development of the island.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
278 FAMILY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0564 Family Affairs</b>						
102 Other Personal Emoluments		280,698	280,698	280,698		
103 Employers Contributions		129,924	129,924	122,491	93,634	
206 Travel	43	6,000	40,000	40,000	45,000	45,000
208 Rental of Property		55,000	55,000	55,000	5,000	55,000
209 Library Books & Publications		1,500	500	500	1,030	1,082
210 Supplies & Materials	12,864	49,450	158,578	42,078	37,645	40,504
211 Maintenance of Property		24,000	24,000	24,000	24,000	24,000
212 Operating Expenses	1,429,906	1,466,780	423,950	352,350	1,497,343	1,672,211
226 Professional Services	765,882	767,745	390,000	258,000	340,210	394,801
317 Subscriptions		8,000	8,000	8,000	8,240	8,652
<b>Total Non Statutory Recurrent Expenditure</b>	2,208,695	2,789,097	1,510,650	1,183,117	2,052,102	2,241,250
751 Property & Plant	451,011					
753 Furniture and Fittings	125,770					
<b>Total Non Statutory Capital Expenditure</b>	576,781					
101 Statutory Personal Emoluments		800,640	800,640	812,242	836,242	
<b>Total Statutory Expenditure</b>		800,640	800,640	812,242	836,242	
<b>Total Subprogram 0564 :</b>	2,785,476	3,589,737	2,311,290	1,995,359	2,888,344	2,241,250

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>278</b>	<b>Family Affairs</b>
<b>PROGRAMME STATEMENT:</b>		To facilitate the establishment of a unit which will deal with programmes which seek to respond to the needs of families across Barbados.
<b>SUBPROGRAMME:</b>	<b>0595</b>	<b>ELDER AFFAIRS</b>
<b>SUBPROGRAMME STATEMENT:</b>		The Elder Affairs Programme supports active and healthy ageing and enhancing the quality of life for older persons through various services while fostering independence, dignity, and community engagement.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
278 FAMILY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0595 Elder Affairs</b>						
206 Travel		6,000	6,000	6,000	6,180	6,489
208 Rental of Property		5,000	5,000	5,000	5,000	5,000
209 Library Books & Publications		500	500	600	600	600
210 Supplies & Materials		20,154	20,154	20,154	23,007	40,016
211 Maintenance of Property		24,000	24,000	24,000	24,000	24,000
212 Operating Expenses		1,027,248	1,027,248	864,980	594,238	606,155
226 Professional Services		436,308	436,308	510,308	500,308	490,308
<b>Total Non Statutory Recurrent Expenditure</b>		1,519,210	1,519,210	1,431,042	1,153,333	1,172,568
<b>Total Subprogram 0595 :</b>		1,519,210	1,519,210	1,431,042	1,153,333	1,172,568

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>365</b>	<b>HIV/AIDS Prevention and Control Project</b>
<b>PROGRAMME STATEMENT:</b>		To assist the National HIV/AIDS Commission Project Coordinating Unit and to coordinate all project related activities.
<b>SUBPROGRAMME:</b>	<b>8304</b>	<b>HIV/AIDS PREVENTION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides funds for the formation, education and communication programme aimed to raise the level of awareness of HIV/AIDS and the associated risks. Funds will also be used to promote behavioral changes with respect to safer sexual practices.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
365 HIV/AIDS PREVENT&CONTROL PROJ	\$	\$	\$	\$	\$	\$
<b>Subprogram 8304 HIV/AIDS Prevention</b>						
212 Operating Expenses	88,116	98,000	98,000	98,000	110,000	110,000
<b>Total Non Statutory Recurrent Expenditure</b>	88,116	98,000	98,000	98,000	110,000	110,000
<b>Total Subprogram 8304 :</b>	88,116	98,000	98,000	98,000	110,000	110,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0427</b>	<b>WELFARE DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		The Welfare Department is responsible for the administration of National Assistance which includes monetary grants and assistance-in-kind. The Welfare Department provides a variety of services to families and individuals

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0427 Welfare Department</b>						
102 Other Personal Emoluments	178,694	251,498	251,498			
103 Employers Contributions	368,510	83,152	83,153			
206 Travel	158,842	192,000	192,000			
207 Utilities	322,150	237,150	237,150			
208 Rental of Property	40,812	35,525	35,525			
209 Library Books & Publications		865	865			
210 Supplies & Materials	74,390	77,558	77,558			
211 Maintenance of Property	48,568	110,266	160,266			
212 Operating Expenses	922,100	1,007,100	1,007,130			
226 Professional Services	509,261	511,000	511,000			
313 Subsidies	5,769,316	4,000,000	4,000,000			
314 Grants To Individuals	34,643,176	33,543,176	30,319,176			
315 Grants to Non-Profit Organisations	516,000	516,000	571,000			
316 Grants to Public Institutions	123					
<b>Total Non Statutory Recurrent Expenditure</b>	43,551,941	40,565,290	37,446,321			
751 Property & Plant		8,000				
752 Machinery & Equipment	71,461	139,250				
753 Furniture and Fittings	37,975	72,500				
<b>Total Non Statutory Capital Expenditure</b>	109,436	219,750				
101 Statutory Personal Emoluments	2,800,370	2,861,417	2,861,417			
<b>Total Statutory Expenditure</b>	2,800,370	2,861,417	2,861,417			
<b>Total Subprogram 0427 :</b>	46,461,747	43,646,457	40,307,738			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0428</b>	<b>NATIONAL ASSISTANCE BOARD</b>
<b>SUBPROGRAMME STATEMENT:</b>		This program has responsibility for administering the Senior Citizens' Homes, Home Help and Day Care Programs.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0428 National Assistance Board</b>						
211 Maintenance of Property	1,042					
212 Operating Expenses	4,998,958					
316 Grants to Public Institutions	11,615,916	11,615,169	13,045,349			
<b>Total Non Statutory Recurrent Expenditure</b>	16,615,916	11,615,169	13,045,349			
416 Grants to Public Institutions	26,169,553	7,815,000	1,322,801			
<b>Total Non Statutory Capital Expenditure</b>	26,169,553	7,815,000	1,322,801			
<b>Total Subprogram 0428 :</b>	42,785,469	19,430,169	14,368,150			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0429</b>	<b>CHILD CARE BOARD</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provide and maintain Child Care Institutions for the safe keeping of children in need of care and protection. Placement of children in foster homes, supervision of foster parents and assess adoptive parents.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0429 Child Care Board</b>						
211 Maintenance of Property	284					
315 Grants to Non-Profit Organisations	18,240	18,240				
316 Grants to Public Institutions	19,864,995	19,864,459	22,650,159			
<b>Total Non Statutory Recurrent Expenditure</b>	19,883,519	19,882,699	22,650,159			
416 Grants to Public Institutions	3,750,000	3,750,000	1,200,000			
<b>Total Non Statutory Capital Expenditure</b>	3,750,000	3,750,000	1,200,000			
<b>Total Subprogram 0429 :</b>	23,633,519	23,632,699	23,850,159			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 35 MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS**  
**PROGRAMME: 423 Personal Social Services Delivery Program**  
**PROGRAMME STATEMENT:** This program makes provision for the Welfare Department and other associated offices.  
**SUBPROGRAMME: 0430 COMMUNITY ELDERLY CARE PROGRAMME**  
**SUBPROGRAMME STATEMENT:** This program has responsibility for administering companionship to the elderly.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0430 Community Elder Care Programme</b>						
316 Grants to Public Institutions	10,356,000	10,356,000	11,722,147			
<b>Total Non Statutory Recurrent Expenditure</b>	10,356,000	10,356,000	11,722,147			
<b>Total Subprogram 0430 :</b>	10,356,000	10,356,000	11,722,147			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0435</b>	<b>NATIONAL DISABILITY UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Providing resources of documentation, materials, aids adaptations and technical support to persons with disabilities. Creating a register of all persons with disabilities, a directory of services and supports available and care manuals.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0435 National Disability Unit</b>						
102 Other Personal Emoluments	11,953	44,285	44,285			
103 Employers Contributions	76,950	80,661	80,661			
206 Travel	23,787	25,000	25,000			
207 Utilities	55,411	88,000	88,000			
208 Rental of Property	9,175	20,000	20,000			
209 Library Books & Publications		850	850			
210 Supplies & Materials	211,367	274,000	273,900			
211 Maintenance of Property	143,901	212,500	212,500			
212 Operating Expenses	547,076	499,050	499,050			
223 Structures	154,914	250,000	250,000			
226 Professional Services	198,715	280,000	280,000			
250 Depreciation Expense	6,443					
314 Grants To Individuals	37,385	100,000	100,000			
315 Grants to Non-Profit Organisations	402,000	432,000	525,000			
316 Grants to Public Institutions	1,267					
<b>Total Non Statutory Recurrent Expenditure</b>	1,880,343	2,306,346	2,399,246			
751 Property & Plant	70,668	100,000	100,000			
752 Machinery & Equipment		11,000				
753 Furniture and Fittings		8,000				
755 Computer Software		11,100				
756 Vehicles	90,200	80,000				
<b>Total Non Statutory Capital Expenditure</b>	160,868	210,100	100,000			
101 Statutory Personal Emoluments	735,429	743,902	743,902			
<b>Total Statutory Expenditure</b>	735,429	743,902	743,902			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0435</b>	<b>NATIONAL DISABILITY UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Providing resources of documentation, materials, aids adaptations and technical support to persons with disabilities. Creating a register of all persons with disabilities, a directory of services and supports available and care manuals.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0435 National Disability Unit</b>						
<b>Total Subprogram 0435 :</b>	2,776,640	3,260,348	3,243,148			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0440</b>	<b>BARBADOS COUNCIL FOR THE DISABLED</b>
<b>SUBPROGRAMME STATEMENT:</b>		This Department has the responsibility of assisting with the provision of an environment which increases the opportunities for education, training, work experience and employment of Persons with Disabilities.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0440 Barbados Council for the Disabled</b>						
315 Grants to Non-Profit Organisations	362,320	362,320	362,320	362,320	466,000	466,000
<b>Total Non Statutory Recurrent Expenditure</b>	362,320	362,320	362,320	362,320	466,000	466,000
<b>Total Subprogram 0440 :</b>	362,320	362,320	362,320	362,320	466,000	466,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0487</b>	<b>PEOPLE ASSEMBLY</b>
<b>SUBPROGRAMME STATEMENT:</b>		This department seeks to assist with the provision of an environment to empower and increase the opportunities for education and the overall well being and governance of the communities through out Barbados

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0487 People Assembly</b>						
212 Operating Expenses	43,063	44,000	44,000	44,000	44,000	44,000
226 Professional Services		31,000	31,000	31,000	31,000	31,000
<b>Total Non Statutory Recurrent Expenditure</b>	43,063	75,000	75,000	75,000	75,000	75,000
<b>Total Subprogram 0487 :</b>	43,063	75,000	75,000	75,000	75,000	75,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0594</b>	<b>SOCIAL EMPOWERMENT AGENCY</b>
<b>SUBPROGRAMME STATEMENT:</b>		This agency is responsible for the provision of a holistic suite of social services to address the needs of vulnerable persons, and to empower them to live dignified and respectful lives while making a contribution to national development.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0423 Social Empowerment Agency</b>						
314 Grants To Individuals		100	100	14,051,412	14,051,412	14,051,412
316 Grants to Public Institutions				107,451,666	47,451,666	47,451,666
<b>Total Non Statutory Recurrent Expenditure</b>		100	100	121,503,078	61,503,078	61,503,078
416 Grants to Public Institutions				3,000,000	3,000,000	3,000,000
<b>Total Non Statutory Capital Expenditure</b>						
<b>Total Subprogram 0594 :</b>				124,503,078	64,503,078	64,503,078

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>423</b>	<b>Personal Social Services Delivery Program</b>
<b>PROGRAMME STATEMENT:</b>		This program makes provision for the Welfare Department and other associated offices.
<b>SUBPROGRAMME:</b>	<b>0594</b>	<b>SOCIAL EMPOWERMENT AGENCY</b>
<b>SUBPROGRAMME STATEMENT:</b>		This agency is responsible for the provision of a holistic suite of social services to address the needs of vulnerable persons, and to empower them to live dignified and respectful lives while making a contribution to national development.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
423 PERSONAL SOCIAL SERVICES DELIVERY PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0594 Social Empowerment Agency</b>						
<b>Total Subprogram 0594 :</b>		100	100	124,503,078		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>632</b>	<b>Gender Affairs</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the formulation of the National Policy on Gender, to facilitate support for NGO's focus on gender sensitization, training and mainstreaming.
<b>SUBPROGRAMME:</b>	<b>0438</b>	<b>BUREAU OF GENDER AFFAIRS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the formulation of the National Policy on Gender and to facilitate support for NGO's focus on gender sensitization, training and mainstreaming.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
632 GENDER AFFAIRS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0438 Gender Affairs</b>						
102 Other Personal Emoluments	12,864	9,200	4,600	4,600	4,600	
103 Employers Contributions	22,075	33,993	35,104	28,291	28,534	
206 Travel	2,185	5,000	5,000	5,000	5,000	
207 Utilities	9,138	13,000	13,000	13,000	13,000	
208 Rental of Property	7,941	13,885	12,885	12,885	12,885	
209 Library Books & Publications		562	562	562	562	
210 Supplies & Materials	21,814	22,707	15,000	17,000	17,707	
211 Maintenance of Property	1,189	3,200	3,200	4,200	4,200	
212 Operating Expenses	313,829	246,095	351,780	422,600	430,750	
226 Professional Services	36,974	132,000	45,000	80,000	80,000	
315 Grants to Non-Profit Organisations	481,800	481,800	511,800	521,800	511,800	
317 Subscriptions	40,000	40,000				
<b>Total Non Statutory Recurrent Expenditure</b>	949,810	1,001,442	997,931	1,109,938	1,109,038	
752 Machinery & Equipment		12,000	12,000			
<b>Total Non Statutory Capital Expenditure</b>		12,000	12,000			
101 Statutory Personal Emoluments	215,346	193,222	262,705	265,780	272,911	
<b>Total Statutory Expenditure</b>	215,346	193,222	262,705	265,780	272,911	
<b>Total Subprogram 0438 :</b>	1,165,155	1,206,664	1,272,636	1,375,718	1,381,949	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>633</b>	<b>Social Policy, Research and Planning</b>
<b>PROGRAMME STATEMENT:</b>		This program provides for activities associated with research and planning for the Personal Social Service Sector to inform the provision of evidence-based policies and programs.
<b>SUBPROGRAMME:</b>	<b>0439</b>	<b>BUREAU OF SOCIAL PLANNING AND RESEARCH</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the collection and retrieval of data in the Personal Social Service Sector.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
633 SOCIAL POLICYRESEARCH&PLANNING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0439 Bureau of Social Planning &amp; Research</b>						
102 Other Personal Emoluments		290,585	290,585	290,585	240,160	
103 Employers Contributions		29,457	29,457	30,734	23,833	
206 Travel	868	1,000	2,500	2,500	2,500	
209 Library Books & Publications	303	400	400	400	400	
210 Supplies & Materials	7,200	7,200	25,800	5,700	6,700	
211 Maintenance of Property	2,000	2,000	3,500	1,000	1,000	
212 Operating Expenses	721,599	1,239,599	658,500	384,000	389,000	
226 Professional Services	2,148,182	445,000	236,000	214,000	214,000	
<b>Total Non Statutory Recurrent Expenditure</b>	2,880,152	2,015,241	1,246,742	928,919	877,593	
752 Machinery & Equipment		7,000	7,000		4,000	
755 Computer Software		7,000		7,000		
<b>Total Non Statutory Capital Expenditure</b>		14,000	7,000	7,000	4,000	
101 Statutory Personal Emoluments		71,152	71,152	71,152		
<b>Total Statutory Expenditure</b>		71,152	71,152	71,152		
<b>Total Subprogram 0439 :</b>	2,880,152	2,100,393	1,324,894	1,007,071	881,593	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 35 MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS**  
**PROGRAMME: 634 Poverty Alleviation and Reduction Programme**  
**PROGRAMME STATEMENT:** To create and support enabling and empowerment approaches that utilise behavioural change methodologies through direct interventions with the poor and vulnerable.  
**SUBPROGRAMME: 0431 ALLEVIATION AND REDUCTION OF POVERTY**  
**SUBPROGRAMME STATEMENT:** The purpose of this sub-programme is to assist in the alleviation of poverty in Barbados.

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
634 POVERTY ALLEVIATION AND REDUCTION PROGRAMME	\$	\$	\$	\$	\$	\$
<b>Subprogram 0431 Alleviation of Poverty</b>						
102 Other Personal Emoluments	75,308					
103 Employers Contributions	7,405					
<b>Total Non Statutory Recurrent Expenditure</b>	82,712					
<b>Total Subprogram 0431 :</b>	82,712					

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>35</b>	<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>634</b>	<b>Poverty Alleviation</b>
<b>PROGRAMME STATEMENT:</b>		To create and support enabling and empowerment approaches that utilise behavioural change methodologies through direct interventions with the poor and vulnerable.
<b>SUBPROGRAMME:</b>	<b>0464</b>	<b>ONE FAMILY PROGRAM</b>
<b>SUBPROGRAMME STATEMENT:</b>		This program has responsibility for transforming and empowering the lives of 1000 vulnerable families in Barbados

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
634 POVERTY ALLEVIATION AND REDUCTION PROGRAMME	\$	\$	\$	\$	\$	\$
<b>Subprogram 0464 One Family Program</b>						
102 Other Personal Emoluments	387,807	519,996	519,996	519,996	519,996	
103 Employers Contributions	361,637	399,735	380,637	420,471	424,027	
206 Travel	337,559	450,000	450,000	450,000	580,000	
207 Utilities	210,529	1,091,000	491,000	491,000	1,391,000	
208 Rental of Property		12,000	12,000	12,000	12,000	
210 Supplies & Materials	73,045	30,000	30,000	30,000	30,000	
211 Maintenance of Property		15,000	20,000	20,000	20,000	
212 Operating Expenses	1,268,859	380,000	1,700,000	1,700,000	1,700,000	
226 Professional Services	3,286,196	3,313,596	3,832,068	4,180,068	3,944,068	
314 Grants To Individuals	249,216	500,000	500,000	500,000	1,000,000	
<b>Total Non Statutory Recurrent Expenditure</b>	6,174,848	6,711,327	7,935,701	8,323,535	9,621,091	
752 Machinery & Equipment		30,000	30,000	30,000		
<b>Total Non Statutory Capital Expenditure</b>		30,000	30,000	30,000		
<b>Total Subprogram 0464 :</b>	6,174,848	6,741,327	7,965,701	8,353,535	9,621,091	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 35 MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS**  
**PROGRAMME: 635 Disaster Social Response and Relief**  
**PROGRAMME STATEMENT:** To provide disaster social relief as part of the National Response and recovery mechanism  
 National Response and recovery mechanisms in  
**SUBPROGRAMME: 0488 Resilience and Reintegration Unit**  
**SUBPROGRAMME STATEMENT:** Awaiting Information

<b>MINISTRY OF PEOPLE EMPOWERMENT AND ELDER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
635 DISASTER SOCIAL RESPONSE AND RELIEF	\$	\$	\$	\$	\$	\$
<b>Subprogram 0488 Resilience and Reintegration Unit</b>						
102 Other Personal Emoluments	67,486	577,264	577,264			
103 Employers Contributions	10,929	56,080	56,080			
206 Travel		20,000	20,000			
212 Operating Expenses	2,723,458	100,000	100,000			
314 Grants To Individuals		3,000,000	3,000,000			
<b>Total Non Statutory Recurrent Expenditure</b>	2,801,874	3,753,344	3,753,344			
<b>Total Subprogram 0488 :</b>	2,801,874	3,753,344	3,753,344			

## EXPLANATORY NOTES

**Program 040: Direction and Policy Formulation**

Sub-program 0056: NATIONAL WELL-BEING AND HIV COMMISSION

- 226 – Provides for consultancy in respect of monitoring and evaluating behaviour change communication.
- 315 – Provides Civil Society grants.
- 752 – Provides for the purchase of Laptops.

Sub-program 7155: GENERAL MANAGEMENT AND CO-ORDINATION SERVICES

- 212 – Provides for attendance at overseas and local conferences such as meetings on Social Policy, Aging, Disabilities, rewards, public relations, postage, student work experience, and other expenses.
- 226 – Provides for consultancy services to the Ministry of Reform Process, Upgrade , Audit Services and maintenance of Website.
- 316 – Provides for grants to Public Institutions such as Barbados Association of Professional Social Workers, PAREDOS and the Thelma Vaughan Memorial Home, Palliative Care Association, Prison Fellowship Association and Life Long Learning Skills etc.
- 752 – Provide for the purchase of computers and computer hardware and conference system
- 753 – Provide for the purchase of workstations and other furniture

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**Program 278: Family Affairs**

Subprogram 0564: FAMILY AFFAIRS

- 212 – Provides for conferences, meetings, refreshments, honorariums, National Action Plan, National Co-ordination Committee for the Implementation of Policy, Amalgamation Services, National Senior Games (Vision 2020) and Child Rights Advocate for administrative works etc.

## EXPLANATORY NOTES

- 226 – Provides for conferences, meetings, refreshments, honorariums, National Action Plan, National Co-ordination Committee for the Implementation of Policy, Amalgamation Services, National Senior Games (Vision 2020) and Child Rights Advocate for administrative works etc.
- 317 – Provides for annual contributions to regional organizations.
- Subprogram 0564: ELDER AFFAIRS
- 212 – Provides for conferences, meetings, refreshments, honorariums, National Action Plan, National Senior Games (Vision 2020), celebratory games and other programmes.
- 226 – Provides for consultancy services, Event Co-ordinator and 2 Admin Assistants for National Senior Games, preparation of an Elder Abuse Policy and Development of the Silver Economy.
- 
- Program 365: HIV/AIDS Prevention and Control Project**
- Subprogram 8304: HIV/AIDS PREVENTION
- 212 – To organize training sessions to sensitize staff members to adequately care for PLWHA and also the affected community. To host one week workshops to focus on specific areas of care counselling. To use Senior Citizen drama production to underline the serious impact of HIV/AIDS on the individual and the family. (NAB)
- To conduct sensitization workshops for individuals and foster parents about their role as caregivers for children living with HIV/AIDS. (CCB)
- To conduct seminars on HIV/AIDS awareness and sexuality. To provide materials to persons with disabilities. (NDU)
- To continue delivery of workshops on the gender dimension of HIV/AIDS with community groups. (BGA)
- To promote safe sexual practices among clients of the Poverty Bureau and their households by conducting workshops. (PAB)

## EXPLANATORY NOTES

**Program 423: Personal Social Services Delivery Programme**

Subprogram 440: BARBADOS COUNCIL FOR THE DISABLED

212 – Provides for refreshments and other operating cost.

Subprogram 0487: PEOPLE'S ASSEMBLIES

212 – Provides for refreshments and other operating cost.

226 – Provides for Rapporteurs for 10 town hall meetings, preparation of a Final Report and development and maintenance of Website and Social Media Boosting.

Subprogram 0594: SOCIAL EMPOWERMENT AGENCY

313 – Provides subsidies to Transport Board for the ridership of the senior citizens and persons with disabilities.

314 – Provides payments of National Assistance grants, assistance in kind such as denture, hearing aid, food, payment of rents, utilities, special equipment such as wheelchairs and prosthesis and payment of grants to foster parents.

315 – Provides grants to non-profit organisations.

316 – Provide and maintain institutions which fall under of the purview of the agency.

416 – Provides for capital works for day nurseries, Residential Facility-Disabilities Unit and Satellite offices.

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**Program 634: Poverty Alleviation and Reduction Programme**

Subprogram 0464: ONE FAMILY PROGRAM

207 – Provides for the payment of Digicel and the FLOW Jump Programme.

212 – Provides for the provision of technical training and stipends for some individuals in the programme.

226 – Provides for the payment of contract social workers, provision of counselling, programme evaluation and increased public relations.

314 – Provision of benefits to households within the programme.

**ATTORNEY GENERAL**

**MINISTRY OF LEGAL AFFAIRS  
AND CRIMINAL JUSTICE**

# MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE

## STRATEGIC GOALS

**The strategic goals of the Ministry are:**

- To contribute towards safe communities through services aimed at the maintenance of law and order, crime prevention and reduction and access to the requisite forensic services.
- To ensure access to a modernized and more efficient justice system, which also provides a sustainable free legal service to persons of insufficient means.
- To provide expert legal advice to and representation for the Government, except on criminal matters, and to reflect the status of Barbados as a modern and progressive democracy through the drafting, updating and reform of legislation.
- To strengthen the capacity to prevent money laundering and the financing of terrorism through appropriate legislation, efficient collection and analysis of financial intelligence and cooperation in efforts at the regional and international levels.
- To improve service delivery from the Office of the Attorney General and its departments through the implementation of effective Information Technology solutions and the creation of a safe and healthy work environment.

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry Of  
Legal Affairs and Criminal Justice

ONE HUNDRED AND SEVENTY-FIVE MILLION, FOUR HUNDRED AND SIXTY-  
SIX THOUSAND, SEVEN HUNDRED AND SIXTEEN DOLLARS

(\$175,466,716.00)

**Mission Statement**

The objective of this Ministry is to institute and undertake criminal proceedings against any person before the courts and  
to advise Government Departments in respect of matters of a criminal nature

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 39 MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
040 DIRECTION & POLICY FORMULATION SERVICES				19,379,977	18,742,899	6,786,533
241 LEGAL REGISTRATION SERVICES				13,848,763		
242 ADMINISTRATION OF JUSTICE				33,738,273		
244 POLICE SERVICES				185,639,157	172,805,017	162,164,846
<b>Total Head 39 :</b>				258,547,032	191,547,916	168,951,379

39 MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0238 Police Complaints Authority	137,962	1,134	14,280	153,376	156,950	
0240 Forensic Services	1,581,443	28,941	155,564	1,765,948	2,676,325	10,500
0242 The Criminal Justice & Research Planning Unit	436,554	8,612	42,102	487,268	1,043,677	
0243 Claims Made Against The Crown					1,000,000	
0263 National Crime Prevention Programme		107,293	11,804	119,097	9,471,900	2,000,000
<b>241 LEGAL REGISTRATION SERVICES</b>						
0247 Registration Department	3,196,320	846,966	423,790	4,467,076	4,456,424	
<b>242 ADMINISTRATION OF JUSTICE</b>						
0248 Supreme Court	2,248,932	1,688,119	417,301	4,354,352	7,641,999	
0249 Magistrates' Court	2,943,596	381,432	275,826	3,600,854	3,341,069	
0250 Processing Serving	3,014,571	851,255	371,561	4,237,387	277,653	
0251 Community Legal Services Commission						3,113,980
<b>244 POLICE SERVICES</b>						
0255 Police Headquarters & Management	9,628,539	2,416,956	1,005,505	13,051,000	13,712,041	345,370
0256 General Police Services	56,066,855	27,611,862	7,131,781	90,810,498	18,768,538	120,000
0258 Police Band	2,065,079	262,896	232,720	2,560,695	1,112,794	
<b>TOTAL</b>	<b>83,080,316</b>	<b>34,993,874</b>	<b>10,362,036</b>	<b>128,436,226</b>	<b>66,286,538</b>	<b>2,000,000</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										19,379,977
				310,326						310,326
				4,452,773	285,000				285,000	4,737,773
				1,530,945	109,936				109,936	1,640,881
				1,000,000						1,000,000
				11,590,997	100,000				100,000	11,690,997
										<b>13,848,763</b>
				8,923,500	4,925,263				4,925,263	13,848,763
										<b>33,738,273</b>
				11,996,351	370,979				370,979	12,367,330
				6,941,923	6,680,000				6,680,000	13,621,923
				4,515,040	120,000				120,000	4,635,040
				3,113,980						3,113,980
										<b>185,639,157</b>
				27,108,411	37,337,486				37,337,486	64,445,897
				109,699,036	7,528,855				7,528,855	117,227,891
				3,673,489	291,880				291,880	3,965,369
				<b>196,722,764</b>	<b>61,824,268</b>				<b>61,824,268</b>	<b>258,547,032</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0238</b>	<b>POLICE COMPLAINTS AUTHORITY</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the establishment of a Committee and expenses related to the Police Complaints Authority vide Act 2001 – Cap. 10.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0238 Police Complaints Authority</b>						
102 Other Personal Emoluments				1,134	1,134	
103 Employers Contributions				14,280	14,398	
206 Travel				2,000	2,000	
207 Utilities				3,500	3,500	
209 Library Books & Publications				1,000	1,000	
210 Supplies & Materials				4,950	12,850	
211 Maintenance of Property				1,500	1,500	
212 Operating Expenses				69,000	72,000	
226 Professional Services				75,000	75,000	
<b>Total Non Statutory Recurrent Expenditure</b>				172,364	183,382	
101 Statutory Personal Emoluments				137,962	137,962	
<b>Total Statutory Expenditure</b>				137,962	137,962	
<b>Total Subprogram 0238 :</b>				310,326	321,344	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0240</b>	<b>FORENSIC SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the general administration of a Forensic Sciences Centre including the analysis of evidence for both local and overseas agencies and giving expert testimony to the courts of law.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0240 Forensic Services</b>						
102 Other Personal Emoluments				28,941	28,941	28,941
103 Employers Contributions				155,564	157,240	158,787
206 Travel				7,500	7,500	7,500
207 Utilities				726,500	726,500	726,500
208 Rental of Property				94,800	94,800	94,800
209 Library Books & Publications				58,500	58,500	58,500
210 Supplies & Materials				290,500	290,500	290,500
211 Maintenance of Property				1,180,525	1,029,825	1,029,825
212 Operating Expenses				112,000	109,500	109,500
223 Structures				10,000	10,000	10,000
226 Professional Services				196,000	165,000	165,000
317 Subscriptions				10,500	10,500	10,500
<b>Total Non Statutory Recurrent Expenditure</b>				2,871,330	2,688,806	2,690,353
751 Property & Plant					100,000	50,000
752 Machinery & Equipment				120,000	50,000	50,000
755 Computer Software				15,000	15,000	15,000
756 Vehicles				150,000		
<b>Total Non Statutory Capital Expenditure</b>				285,000	165,000	115,000
101 Statutory Personal Emoluments				1,581,443	1,582,436	1,583,458
<b>Total Statutory Expenditure</b>				1,581,443	1,582,436	1,583,458
<b>Total Subprogram 0240 :</b>				4,737,773	4,436,242	4,388,811

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0242</b>	<b>THE CRIMINAL JUSTICE AND RESEARCH PLANNING UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide scientific identification of the range of problem factors with respect to crime and criminality on the island and the undertaking of evaluative research of current systems of managing criminal justice data.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0242 The Criminal Justice &amp; Research Planning Unit</b>						
102 Other Personal Emoluments				8,612	8,612	8,612
103 Employers Contributions				42,102	42,689	43,375
206 Travel				18,000	18,000	18,000
207 Utilities				41,200	41,200	41,200
209 Library Books & Publications				5,000	5,000	5,000
210 Supplies & Materials				84,297	64,900	64,900
211 Maintenance of Property				86,000	86,000	86,000
212 Operating Expenses				566,180	435,180	435,180
223 Structures				3,000	3,000	3,000
226 Professional Services				240,000	240,000	240,000
<b>Total Non Statutory Recurrent Expenditure</b>				1,094,391	944,581	945,267
752 Machinery & Equipment				7,200	7,200	7,200
756 Vehicles				102,736		
<b>Total Non Statutory Capital Expenditure</b>				109,936	7,200	7,200
101 Statutory Personal Emoluments				436,554	439,808	444,044
<b>Total Statutory Expenditure</b>				436,554	439,808	444,044
<b>Total Subprogram 0242 :</b>				1,640,881	1,391,589	1,396,511

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 39 MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** To formulate and implement national transformation that improves the quality of life in Barbados.  
**SUBPROGRAMME: 0243 PAYMENTS OF CLAIMS MADE AGAINST THE CROWN**  
**SUBPROGRAMME STATEMENT:** To provide for payment of damages and costs awarded against the Crown.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0243 Claims Made Against The Crown</b>						
233 Statutory Crown Expenses				1,000,000	1,000,000	1,000,000
<b>Total Statutory Expenditure</b>				1,000,000	1,000,000	1,000,000
<b>Total Subprogram 0243 :</b>				1,000,000	1,000,000	1,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 39 MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** To formulate and implement national transformation that improves the quality of life in Barbados.  
**SUBPROGRAMME: 0263 NATIONAL CRIME PREVENTION PROGRAMME**  
**SUBPROGRAMME STATEMENT:** The purpose of the sub-programme is to assist with the alleviation of crime in Barbados.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0263 National Crime Prevention Programme</b>						
102 Other Personal Emoluments				107,293	70,400	1,211
103 Employers Contributions				11,804	7,524	
206 Travel				1,000	1,000	
207 Utilities				29,000	29,000	
209 Library Books & Publications				650	650	
210 Supplies & Materials				23,500	21,250	
211 Maintenance of Property				17,750	12,750	
212 Operating Expenses				7,536,400	7,487,550	
226 Professional Services				1,863,600	1,863,600	
314 Grants To Individuals				500,000	500,000	
315 Grants to Non-Profit Organisations				1,500,000	1,500,000	
<b>Total Non Statutory Recurrent Expenditure</b>				11,590,997	11,493,724	1,211
755 Computer Software				100,000	100,000	
<b>Total Non Statutory Capital Expenditure</b>				100,000	100,000	
<b>Total Subprogram 0263 :</b>				11,690,997	11,593,724	1,211

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>241</b>	<b>Legal Registration Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide timely and efficient administration of the registrar's statutory functions under the Vital Statistics Registration Act, Cap 192A and other enactments administered by the
<b>SUBPROGRAMME:</b>	<b>0247</b>	<b>REGISTRATION DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the registration of professions, tradesmen and business persons, births and stillbirths, deaths and marriages, recording of Deeds and the safekeeping of wills of living persons.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
241 LEGAL REGISTRATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0247 Registration Department</b>						
102 Other Personal Emoluments				846,966		
103 Employers Contributions				423,790		
206 Travel				7,200		
207 Utilities				68,450		
208 Rental of Property				38,000		
209 Library Books & Publications				6,224		
210 Supplies & Materials				298,200		
211 Maintenance of Property				2,728,100		
212 Operating Expenses				327,250		
226 Professional Services				983,000		
<b>Total Non Statutory Recurrent Expenditure</b>				5,727,180		
752 Machinery & Equipment				1,040,000		
753 Furniture and Fittings				42,000		
755 Computer Software				2,476,000		
785 Assets Under Construction				1,367,263		
<b>Total Non Statutory Capital Expenditure</b>				4,925,263		
101 Statutory Personal Emoluments				3,196,320		
<b>Total Statutory Expenditure</b>				3,196,320		
<b>Total Subprogram 0247 :</b>				13,848,763		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>242</b>	<b>Legal Registration Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide timely and efficient administration of the registrar's statutory functions under the Vital Statistics Registration Act, Cap 192A and other enactments administered by the
<b>SUBPROGRAMME:</b>	<b>0248</b>	<b>SUPREME COURT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To carry out its functions in accordance with the Supreme Court Judicature Act, Cap 117A and other enactments conferring jurisdiction on the Registrar and the Judges of the Supreme Court.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
242 ADMINISTRATION OF JUSTICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0248 Supreme Court</b>						
102 Other Personal Emoluments				1,688,119		
103 Employers Contributions				417,301		
206 Travel				5,000		
207 Utilities				2,931,879		
208 Rental of Property				66,629		
209 Library Books & Publications				151,703		
210 Supplies & Materials				146,804		
211 Maintenance of Property				3,455,763		
212 Operating Expenses				684,221		
226 Professional Services				200,000		
<b>Total Non Statutory Recurrent Expenditure</b>				9,747,419		
752 Machinery & Equipment				331,979		
753 Furniture and Fittings				39,000		
<b>Total Non Statutory Capital Expenditure</b>				370,979		
101 Statutory Personal Emoluments				2,248,932		
<b>Total Statutory Expenditure</b>				2,248,932		
<b>Total Subprogram 0248 :</b>				12,367,330		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>242</b>	<b>Administration of Justice</b>
<b>PROGRAMME STATEMENT:</b>		To ensure that the court system and the administration of justice functions speedily and effectively.
<b>SUBPROGRAMME:</b>	<b>0249</b>	<b>MAGISTRATES COURTS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To carry out its functions in accordance with the Magistrates Jurisdiction and Procedure Act, Cap 116A and the Coroner's Act, Cap 113.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
242 ADMINISTRATION OF JUSTICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0249 Magistrates' Court</b>						
102 Other Personal Emoluments				381,432		
103 Employers Contributions				275,826		
206 Travel				2,500		
207 Utilities				751,500		
208 Rental of Property				101,984		
209 Library Books & Publications				5,500		
210 Supplies & Materials				199,450		
211 Maintenance of Property				1,643,985		
212 Operating Expenses				436,150		
226 Professional Services				200,000		
<b>Total Non Statutory Recurrent Expenditure</b>				<b>3,998,327</b>		
751 Property & Plant				100,000		
752 Machinery & Equipment				300,000		
753 Furniture and Fittings				5,000		
755 Computer Software				275,000		
785 Assets Under Construction				6,000,000		
<b>Total Non Statutory Capital Expenditure</b>				<b>6,680,000</b>		
101 Statutory Personal Emoluments				2,943,596		
<b>Total Statutory Expenditure</b>				<b>2,943,596</b>		
<b>Total Subprogram 0249 :</b>				<b>13,621,923</b>		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 39 MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE**  
**PROGRAMME: 242 Administration of Justice**  
**PROGRAMME STATEMENT:** To ensure that the court system and the administration of justice functions speedily and effectively.  
**SUBPROGRAMME: 0250 PROCESSING SERVING**  
**SUBPROGRAMME STATEMENT:** To carry out its functions in accordance with the Court Process Act, Cap 111A.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
242 ADMINISTRATION OF JUSTICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0250 Processing Serving</b>						
102 Other Personal Emoluments				851,255		
103 Employers Contributions				371,561		
206 Travel				56,830		
210 Supplies & Materials				47,200		
211 Maintenance of Property				117,622		
212 Operating Expenses				56,001		
<b>Total Non Statutory Recurrent Expenditure</b>				1,500,469		
756 Vehicles				120,000		
<b>Total Non Statutory Capital Expenditure</b>				120,000		
101 Statutory Personal Emoluments				3,014,571		
<b>Total Statutory Expenditure</b>				3,014,571		
<b>Total Subprogram 0250 :</b>				4,635,040		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>242</b>	<b>Administration of Justice</b>
<b>PROGRAMME STATEMENT:</b>		To ensure that the court system and the administration of justice functions speedily and effectively.
<b>SUBPROGRAMME:</b>	<b>0251</b>	<b>COMMUNITY LEGAL SERVICES COMMISSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		To assist in the payment of legal fees for criminal cases and the payment of personal emoluments and office expenses.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
242 ADMINISTRATION OF JUSTICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0251 Community Legal Services Commission</b>						
316 Grants to Public Institutions				3,113,980		
<b>Total Non Statutory Recurrent Expenditure</b>				3,113,980		
<b>Total Subprogram 0251 :</b>				3,113,980		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>244</b>	<b>Police Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide the highest quality police services in partnership with our community to ensure a safe and stable environment.
<b>SUBPROGRAMME:</b>	<b>0255</b>	<b>POLICE HEADQUARTERS AND MANAGEMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the general management of police services in accordance with the Police Act Cap. 167 and the administration and supervision of operating divisions throughout the island.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
244 POLICE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0255 Police Headquarters &amp; Management</b>						
102 Other Personal Emoluments				2,416,956	2,416,312	2,413,729
103 Employers Contributions				1,005,505	1,014,212	1,013,362
206 Travel				964,000	833,000	833,000
207 Utilities				1,892,844	1,880,000	1,854,483
208 Rental of Property				150,057	162,400	150,057
209 Library Books & Publications				6,500	1,000	6,500
210 Supplies & Materials				1,499,627	1,088,480	1,648,687
211 Maintenance of Property				5,350,676	8,588,821	16,387,279
212 Operating Expenses				1,812,577	1,577,928	1,365,000
223 Structures				534,800	195,000	75,000
226 Professional Services				1,500,960	397,894	637,270
250 Depreciation Expense						
317 Subscriptions				345,370	354,725	694,595
<b>Total Non Statutory Recurrent Expenditure</b>				17,479,872	18,509,772	27,078,962
751 Property & Plant				230,000	260,000	230,000
752 Machinery & Equipment				13,620,168	5,122,053	6,805,619
753 Furniture and Fittings				146,974	77,475	54,350
755 Computer Software				340,344	3,072,785	4,301,578
785 Assets Under Construction				23,000,000	11,500,000	6,600,000
<b>Total Non Statutory Capital Expenditure</b>				37,337,486	20,032,313	17,991,547
101 Statutory Personal Emoluments				9,628,539	9,760,427	9,826,686
<b>Total Statutory Expenditure</b>				9,628,539	9,760,427	9,826,686
<b>Total Subprogram 0255 :</b>				64,445,897	48,302,512	54,897,195

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>244</b>	<b>Police Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide the highest quality police services in partnership with our community to ensure a safe and stable environment.
<b>SUBPROGRAMME:</b>	<b>0256</b>	<b>GENERAL POLICE SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To preserve the peace, prevent and detect crime and other contraventions of the Laws of Barbados, control and regulate traffic on all highways and public places and to provide for the staffing and operational costs of police stations.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
244 POLICE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0256 General Police Services</b>						
102 Other Personal Emoluments				27,611,862	27,611,862	27,611,862
103 Employers Contributions				7,131,781	7,182,512	7,234,397
206 Travel				110,000	110,000	110,000
207 Utilities				4,712,000	5,281,358	5,281,358
208 Rental of Property				396,200	396,200	396,200
210 Supplies & Materials				1,190,569	1,137,685	938,300
211 Maintenance of Property				6,822,493	6,298,183	6,298,183
212 Operating Expenses				5,422,276	7,395,398	4,832,449
226 Professional Services				115,000	139,800	139,800
313 Subsidies				120,000	120,000	120,000
<b>Total Non Statutory Recurrent Expenditure</b>				53,632,181	55,672,998	52,962,549
752 Machinery & Equipment				23,855	116,851	116,851
756 Vehicles				7,505,000	7,729,750	9,695,000
<b>Total Non Statutory Capital Expenditure</b>				7,528,855	7,846,601	9,811,851
101 Statutory Personal Emoluments				56,066,855	56,519,812	56,983,075
<b>Total Statutory Expenditure</b>				56,066,855	56,519,812	56,983,075
<b>Total Subprogram 0256 :</b>				117,227,891	120,039,411	119,757,475

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>244</b>	<b>Police Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide the highest quality police services in partnership with our community to ensure a safe and stable environment.
<b>SUBPROGRAMME:</b>	<b>0257</b>	<b>REGIONAL POLICE TRAINING CENTRE</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide professional training of recruits from Barbados and other contributing islands in the region and refresher and senior courses for members of the Force in Barbados and the region.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
244 POLICE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0257 Regional Police Training Centre</b>						
102 Other Personal Emoluments					100,985	100,985
103 Employers Contributions					94,712	94,821
206 Travel					70,000	70,000
207 Utilities					267,800	267,800
208 Rental of Property					55,000	55,000
209 Library Books & Publications					6,000	6,000
210 Supplies & Materials					281,747	281,747
211 Maintenance of Property					288,404	303,404
212 Operating Expenses					613,500	613,500
226 Professional Services					70,000	70,000
<b>Total Non Statutory Recurrent Expenditure</b>					1,848,148	1,863,257
785 Assets Under Construction					200,000	
<b>Total Non Statutory Capital Expenditure</b>					200,000	
101 Statutory Personal Emoluments					870,536	871,503
<b>Total Statutory Expenditure</b>					870,536	871,503
<b>Total Subprogram 0257 :</b>					2,918,684	2,734,760

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>244</b>	<b>Police Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide the highest quality police services in partnership with our community to ensure a safe and stable environment.
<b>SUBPROGRAMME:</b>	<b>0258</b>	<b>POLICE BAND</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the general management of the Police Band in accordance with Section 42 of the Police Act Cap. 167.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
244 POLICE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0258 Police Band</b>						
102 Other Personal Emoluments				262,896	262,896	262,896
103 Employers Contributions				232,720	232,837	233,190
206 Travel				80,000	80,000	80,000
207 Utilities				34,492	34,492	34,492
208 Rental of Property				34,747	28,546	28,546
209 Library Books & Publications				49,000	1,500	1,500
210 Supplies & Materials				267,904	283,356	283,356
211 Maintenance of Property				118,000	117,050	117,050
212 Operating Expenses				528,651	108,437	108,437
<b>Total Non Statutory Recurrent Expenditure</b>				1,608,410	1,149,114	1,149,467
751 Property & Plant				50,000		
752 Machinery & Equipment				224,740	156,000	156,000
755 Computer Software				17,140		
<b>Total Non Statutory Capital Expenditure</b>				291,880	156,000	156,000
101 Statutory Personal Emoluments				2,065,079	2,065,779	2,069,277
<b>Total Statutory Expenditure</b>				2,065,079	2,065,779	2,069,277
<b>Total Subprogram 0258 :</b>				3,965,369	3,370,893	3,374,744

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>39</b>	<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>
<b>PROGRAMME:</b>	<b>244</b>	<b>Police Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide the highest quality police services in partnership with our community to ensure a safe and stable environment.
<b>SUBPROGRAMME:</b>	<b>0259</b>	<b>TRAFFIC WARDEN DIVISION</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide staffing and maintenance of the public car parks and the regulation of street parking throughout the island.

<b>MINISTRY OF LEGAL AFFAIRS AND CRIMINAL JUSTICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
244 POLICE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0259 Traffic Warden Division</b>						
102 Other Personal Emoluments				687,425	687,425	687,425
103 Employers Contributions				189,801	189,801	189,801
206 Travel				40,000	40,000	40,000
207 Utilities				33,780	33,780	33,780
208 Rental of Property				1,000	1,000	1,000
210 Supplies & Materials				2,398	2,398	3,283
211 Maintenance of Property				14,000	14,000	14,000
212 Operating Expenses				23,329	23,329	23,329
<b>Total Non Statutory Recurrent Expenditure</b>				991,733	991,733	992,618
101 Statutory Personal Emoluments				974,964	974,964	974,964
<b>Total Statutory Expenditure</b>				974,964	974,964	974,964
<b>Total Subprogram 0259 :</b>				1,966,697	1,966,697	1,967,582

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### Subprogram 0238: POLICE COMPLAINT AUTHORITY

- 226 – Provides investigation consultancy services.
- 752 – Provides for the purchase of laptop.

#### Subprogram 0240: FORENSIC SERVICES

- 226 – Provides for research services, consultancy services to provide advice to the department as it relates to validation projects and accreditation protocols and for other consultancy services.
- 317 – Provides for subscriptions to international organizations and journals, e.g. Forensic Society of Britain, IAFT, Human Genetics, AFQAM, International Association of Property & Evidence, TechNet, ASQ Membership Fee for QCO & Director.
- 751 – Provides for the purchase of an extractor fan and freezer box.
- 752 – Provides for the purchase of forensic laboratory equipment and laptops.

#### Subprogram 0242: THE CRIMINAL JUSTICE RESEARCH AND PLANNING UNIT

- 223 – Provides for Electrical cabling.
- 226 – Provides for research services and consultancy services to the department.
- 752 – Provides for the purchase of a Server.
- 753 – Provides for the purchase of Office Dividers.

#### Subprogram 0243: PAYMENT OF CLAIMS MADE AGAINST THE CROWN

- 233 – Provides for payments of damages, costs for expert witnesses and expenses for overseas travel arising from claims made against the Crown.

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### **Program 240: Legal Services**

#### Subprogram 0245: SOLICITOR GENERAL'S CHAMBERS

- 226 – Includes provision for the outsourcing of legal services, private investigators and doctors, required for verification of damages or claims.
- 752 – Provides for the purchase of a Photocopier and Backup System.  
Head 30(i)

## EXPLANATORY NOTES

Subprogram 0246: PARLIAMENTARY COUNSEL SERVICES

- 226 – Provides for the payment of fees to consultants for Legislative Drafting and a Legislative Editor/Research Officer.
  - 752 – Provides for the purchase of laptops, backup system and a server.
  - 755 – Provides for the purchase of digital management system software.
- 

**Program 241: Legal Registration Services**

Subprogram 0247: REGISTRATION DEPARTMENT

- 226 – Includes provision for the payment of consultancy fees re Registration Management System, Disaster Recovery and Continuity Project, Upgrade to network infrastructure and Case Management System.
  - 752 – Provides for the purchase of Security and Electrical Equipment
  - 753 – Provides for the purchase of furniture.
  - 755 – Provides for the purchase of software for the Registration Management System.
- 

**Program 242: Administration of Justice**

Subprogram 0248: SUPREME COURT

- 226 – Provides consultancy services for technical support.
- 752 – Provides for the purchase of Security and other office equipment
- 753 – Provides for the purchase of furniture.
- 755 – Provides for the purchase of software for the Library.

Subprogram 0249: MAGISTRATES COURTS

- 226 – Provides for consultancy fees to handwriting experts.
- 751 – Provides for the purchase and installation of air-conditioning split units at the Magistrates Courts (District B, District A & District E)
- 752 – Provides for the purchase of other office Equipment and Surveillance Systems.
- 755 – Provides for the purchase of application software for Court Case Management.

## EXPLANATORY NOTES

Subprogram 0250: PROCESS SERVING

752 – Provides for the purchase of handheld computers for the marshals.

Subprogram 0251: COMMUNITY LEGAL SERVICES COMMISSION

316 – Provides for the payment of legal fees for criminal and civil cases and payments for victims of crime, related staff and other expenses.

416 – Provides a capital grant for the purchasing of computer equipment.

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**Program 244: Police Services**

Subprogram 0255: POLICE HEADQUARTERS AND MANAGEMENT

223 – Includes provision for network and electrical cabling, telephone installation and the installation of security systems and devices.

226 – Provides for professional fees for the renovation of police stations, structural and engineering services on construction related projects. It also includes consultancy services for the fees for consultant, Chaplin's, a nurse for the Wellness Program and applicants entering the Police Force.

317 – Provides for the contributions and membership fees of the Association of Caribbean Commissioners of Police (ACCP), International Criminal Police Organisation (INTERPOL) and Commission on Accreditation for Law Enforcement Agencies (CALEA)

751 – Provides for the purchase of air condition units.

752 – Provides for the purchase of electrical, telecommunication, photographic computer hardware, security and workshop equipment and devices.

753 – Provides for the purchase of furniture and network racks.

755 – Provides for the purchase of policing software.

Subprogram 0256: GENERAL POLICE SERVICES

226 – Includes provision for professional services rendered by veterinary, farrier services, victim support program.

313 – Provides for grants to transport board for officers who use the public transportation.

756 – Includes provision for the purchase of motor vehicles and motorcycles for the Barbados Police Service.

## EXPLANATORY NOTES

Subprogram 0258: POLICE BAND

753 – Provides for the purchase of musical instruments.

756 – Provides for the purchase of a bus/Coach.

# **MINISTRY OF TRANSPORT AND WORK**

# MINISTRY OF TRANSPORT AND WORKS

## **STRATEGIC GOALS**

**The strategic goals of the Ministry are:**

- To provide sound planning/policy advice and technical services in the areas of transport, road works, mechanical and electrical services and drainage maintenance.
- To provide a well-regulated and competitive environment for the land transport industry.
- To provide an excellent and safe technology driven, modern and efficient public transportation system.
- To To maintain and rehabilitate highways, tenantry and residential roads and other public accesses.
- To promote safety in all work relating to roads, public transport and electrical systems management.
- To provide effective flood alleviation and mitigation solutions across Barbados.
- Build and strengthen human capacity and skills as well as institutional capacity within the transport sector.

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE****MINISTRY OF TRANSPORT AND WORKS****Non-Statutory Appropriation**

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Ministry of Transport and Works

ONE HUNDRED AND SIXTY/ QP G MILLION UKZ HUNDRED CP F "UKZ V[ / HXG" THOUSAND ONE QP G" HUNDRED AND SIXTY HOUR DOLLARS

(\$383.887.386)

## Mission Statement:

The objective of the Ministry of Transport, Works and Water Resources is to achieve efficiency and effectiveness whilst safeguarding the public interest in the goals to provide efficient road networks, the proper maintenance of vehicles, certain electrical services and public transportation.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 40</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION & POLICY FORMULATION SERVICES		11,484,745	11,484,745	11,321,770	9,284,144	9,336,551
510 ROAD NETWORK SERVICES		76,680,322	76,680,322	95,414,052	30,938,095	30,122,921
511 DRAINAGE SERVICES		8,996,877	8,996,877	17,955,624	9,518,640	9,247,762
512 SCOTLAND DISTRICT SPECIAL WORKS		1,855,326	1,855,326	5,022,357	647,498	647,498
514 GOVERNMENT VEHICLE SERVICES		5,488,338	5,488,338	7,247,474	1,429,205	1,430,441
515 ELECTRICAL ENGINEERING SERVICES		3,781,636	3,781,636	16,342,252	3,012,650	2,917,299
516 PUBLIC TRANSPORTATION SERVICES		15,854,444	15,854,444	18,942,609	12,736,604	12,080,098
517 TRANSPORT		29,681,214	29,681,214	15,681,214	15,681,214	15,681,214
<b>Total Head 40 :</b>		<b>153,822,902</b>	<b>153,822,902</b>	<b>187,927,352</b>	<b>83,248,050</b>	<b>81,463,784</b>

40 MINISTRY OF TRANSPORT AND WORKS	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0510 Technical Management Services	1,071,129	112,180	73,505	1,256,814	921,729	13,000
7085 General Management and Coordination Services	3,614,137	278,569	376,297	4,269,003	2,201,314	12,000
<b>510 ROAD NETWORK SERVICES</b>						
0495 Tenantry Roads					110,000	
0498 Road Rehabilitation (CAF)					873,100	
0511 Highway Construction & Maintenance Services	14,120,973	296,464	1,475,218	15,892,655	14,942,760	
0513 Residential Road Construction and Maintenance Services					7,000	
0514 Bridge Construction & Maintenance Services					1,190,000	
0544 Road and Bridge Rehabilitation Scotland District						
0582 Roadway Beautification Project					20,175,000	
<b>511 DRAINAGE SERVICES</b>						
0515 Maintenance of Drainage to Prevent Flooding	1,727,119	93,684	187,031	2,007,834	7,436,290	
<b>512 SCOTLAND DISTRICT SPECIAL WORKS</b>						
0516 Scotland District Special Works	420,980	121,868	47,150	589,998	57,500	
<b>514 GOVERNMENT VEHICLE SERVICES</b>						
0519 Vehicles & Equipment Workshop	1,241,892	51,503	134,579	1,427,974	3,009,000	
0520 Purchase of General Purpose Equipment					45,000	
<b>515 ELECTRICAL ENGINEERING SERVICES</b>						
0521 Gov'ernment Electrical Engineer's Department	1,465,408	23,848	150,354	1,639,610	6,952,642	
0522 Purchase of Air Condition System						
<b>516 PUBLIC TRANSPORTATION SERVICES</b>						
0523 Licensing Inspection of Vehicles	2,051,595	252,142	253,466	2,557,203	4,778,168	
0524 Provision of Traffic & Street Lights					6,000,000	
0525 Improvement to Traffic Management	359,179	27,098	40,228	426,505	842,200	
0526 Parking System Car Park	189,778	3,500	21,255	214,533	45,000	

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										11,321,770
				2,191,543	2,120,000				2,120,000	4,311,543
				6,482,317	527,910				527,910	7,010,227
										<b>95,414,052</b>
				110,000	5,700,000				5,700,000	5,810,000
				873,100	13,547,216				13,547,216	14,420,316
				30,835,415	7,976,321				7,976,321	38,811,736
				7,000	7,000,000				7,000,000	7,007,000
				1,190,000	6,000,000				6,000,000	7,190,000
					2,000,000				2,000,000	2,000,000
				20,175,000						20,175,000
										<b>17,955,624</b>
				9,444,124	8,511,500				8,511,500	17,955,624
										<b>5,022,357</b>
				647,498	4,374,859				4,374,859	5,022,357
										<b>7,247,474</b>
				4,436,974	5,500				5,500	4,442,474
				45,000	2,760,000				2,760,000	2,805,000
										<b>16,342,252</b>
				8,592,252	7,550,000				7,550,000	16,142,252
					200,000				200,000	200,000
										<b>18,942,609</b>
				7,335,371	280,000				280,000	7,615,371
				6,000,000						6,000,000
				1,268,705	3,799,000				3,799,000	5,067,705
				259,533						259,533

	RECURRENT					
40 MINISTRY OF TRANSPORT AND WORKS	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>517 TRANSPORT</b>						
0527 Transport Board Subsidy						12,167,000
0528 Transport Board						
0546 Improvement to Public Transport						2,689,214
<b>TOTAL</b>	<b>26,262,190</b>	<b>1,260,856</b>	<b>2,759,083</b>	<b>30,282,129</b>	<b>69,586,703</b>	<b>14,881,214</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
				12,167,000			750,000		750,000	15,681,214
				2,689,214			75,000		75,000	12,167,000
										750,000
										2,764,214
				<b>114,750,048</b>	<b>72,352,306</b>		<b>825,000</b>		<b>73,177,306</b>	<b>187,927,354</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the supervision of the departments under the control of the Ministry of Transport and Works in regards to approved policies and projects.
<b>SUBPROGRAMME:</b>	<b>7085</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the initiation and review of all the activities of the Ministry of Transport and Works.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7085 General Management and Coordination Services</b>						
102 Other Personal Emoluments	875,722	214,059	277,457	278,569	279,681	279,770
103 Employers Contributions	534,025	385,919	368,246	376,297	380,082	378,299
206 Travel	220,520	44,186	45,000	45,000	45,000	45,000
207 Utilities	856,196	872,840	932,589	932,589	932,589	932,589
208 Rental of Property	19,221	20,000	20,000	35,000	35,000	35,000
209 Library Books & Publications	5,233	5,940	5,940	5,940	5,940	5,940
210 Supplies & Materials	144,897	230,570	187,600	145,285	187,600	187,600
211 Maintenance of Property	78,668	133,000	108,000	108,000	108,000	108,000
212 Operating Expenses	92,509	285,500	282,500	282,500	344,500	344,500
223 Structures	4,010	10,000	10,000	10,000	10,000	10,000
226 Professional Services	87,000	100,000	637,000	637,000	584,000	584,000
317 Subscriptions				12,000	12,000	12,000
<b>Total Non Statutory Recurrent Expenditure</b>	2,918,000	2,302,014	2,874,332	2,868,180	2,924,392	2,922,698
752 Machinery & Equipment	84,072	540,995	537,600	440,000	285,000	285,000
753 Furniture and Fittings	23,445			17,910		
755 Computer Software	31,565	100,000	100,000	70,000	130,000	130,000
<b>Total Non Statutory Capital Expenditure</b>	139,081	640,995	637,600	527,910	415,000	415,000
101 Statutory Personal Emoluments	4,531,466	3,773,400	3,658,713	3,614,137	3,644,147	3,692,986
<b>Total Statutory Expenditure</b>	4,531,466	3,773,400	3,658,713	3,614,137	3,644,147	3,692,986
<b>Total Subprogram 7085 :</b>	7,588,547	6,716,409	7,170,645	7,010,227	6,983,539	7,030,684

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the supervision of the departments under the control of the Ministry of Transport and Works in regards to approved policies and projects.
<b>SUBPROGRAMME:</b>	<b>0510</b>	<b>TECHNICAL MANAGEMENT SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the professional/technical direction and supervision of projects to be executed during the financial year. It also provides for the continuing program of computerizing the various activities of the Ministry.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0510 Technical Management Services</b>						
102 Other Personal Emoluments	67,245	112,180	112,180	112,180	112,180	
103 Employers Contributions	33,796	63,506	63,805	73,505	73,810	
206 Travel	16,071					
208 Rental of Property		1,500	1,500	1,500	1,500	
209 Library Books & Publications		1,200	1,200	1,200	1,200	
210 Supplies & Materials	20,808	42,729	40,329	45,729	45,729	
211 Maintenance of Property	29,712	60,500	60,500	57,500	57,500	
212 Operating Expenses	260,985	281,800	420,800	420,800	529,100	521,100
226 Professional Services	240,717	600,000	400,000	395,000		
317 Subscriptions	12,555	13,000	13,000	13,000	13,000	13,000
<b>Total Non Statutory Recurrent Expenditure</b>	681,887	1,176,415	1,113,314	1,120,414	834,019	534,100
752 Machinery & Equipment	150,709	344,000	234,000			
785 Assets Under Construction	503,954	8,000,000	1,620,000	2,120,000		
<b>Total Non Statutory Capital Expenditure</b>	654,663	8,344,000	1,854,000	2,120,000		
101 Statutory Personal Emoluments	528,036	580,827	980,827	1,071,129	1,073,850	
<b>Total Statutory Expenditure</b>	528,036	580,827	980,827	1,071,129	1,073,850	
<b>Total Subprogram 0510 :</b>	1,864,586	10,101,242	3,948,141	4,311,543	1,907,869	534,100

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the general administrative services to the Departments under the Prime Minister's Office, accommodation that benefits the official residence of the Prime Minister's
<b>SUBPROGRAMME:</b>	<b>0550</b>	<b>OFFICE OF INFRASTRUCTURE AND DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides oversight for implementation of Infrastructural Projects

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0550 Office of Infrastructure and Development</b>						
102 Other Personal Emoluments	72,768	312,944	170,482			
103 Employers Contributions	6,291	14,790	16,494			
206 Travel		3,000	1,500			
207 Utilities		26,000	13,000			
208 Rental of Property		1,428	1,428			
209 Library Books & Publications		2,700	1,350			
210 Supplies & Materials	21,133	9,800	4,900			
211 Maintenance of Property		15,000	7,500			
212 Operating Expenses	37,593	107,300	53,650			
226 Professional Services	3,600	100,000	50,000			
250 Depreciation Expense	230					
<b>Total Non Statutory Recurrent Expenditure</b>	141,616	592,962	320,304			
752 Machinery & Equipment	4,598	26,800	26,800			
753 Furniture and Fittings	11,415	14,855	14,855			
755 Computer Software		4,000	4,000			
<b>Total Non Statutory Capital Expenditure</b>	16,013	45,655	45,655			
<b>Total Subprogram 0550 :</b>	157,629	638,617	365,959			

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>510</b>	<b>Road Networks Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of all roads, cane tracks and guard walls, including highway rehabilitation and all major road projects.
<b>SUBPROGRAMME:</b>	<b>0495</b>	<b>TENANTRY ROADS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the construction and maintenance of tenantry roads.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
510 ROAD NETWORK SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0495 Tenantry Roads</b>						
208 Rental of Property	-860	20,000	60,000	60,000	60,000	60,000
210 Supplies & Materials	2,064	10,000	10,000	10,000	10,000	10,000
211 Maintenance of Property	29,294	40,000	40,000	40,000	40,000	40,000
<b>Total Non Statutory Recurrent Expenditure</b>	30,497	70,000	110,000	110,000	110,000	110,000
785 Assets Under Construction	119,428	1,200,000	5,700,000	5,700,000		
<b>Total Non Statutory Capital Expenditure</b>	119,428	1,200,000	5,700,000	5,700,000		
<b>Total Subprogram 0495 :</b>	149,925	1,270,000	5,810,000	5,810,000	110,000	110,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>510</b>	<b>Road Networks Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of all roads, cane tracks and guard walls, including highway rehabilitation and all major road projects.
<b>SUBPROGRAMME:</b>	<b>0498</b>	<b>ROAD REHABILITATION CAF</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the rehabilitation of fourteen (14) roads (two (2) highways & twelve (12) secondary roads) throughout the island.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
510 ROAD NETWORK SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0498 Road Rehabilitation (CAF)</b>						
208 Rental of Property		25,000		10,000	10,000	10,000
210 Supplies & Materials		15,000	3,500	2,500	2,500	2,500
212 Operating Expenses		8,000	3,000	3,000	2,000	2,000
226 Professional Services	552,425	607,200	763,000	857,600		
<b>Total Non Statutory Recurrent Expenditure</b>	552,425	655,200	769,500	873,100	14,500	14,500
752 Machinery & Equipment		5,000		47,216		
785 Assets Under Construction	9,465,289	15,000,000	13,000,000	13,500,000		
<b>Total Non Statutory Capital Expenditure</b>	9,465,289	15,005,000	13,000,000	13,547,216		
<b>Total Subprogram 0498 :</b>	10,017,713	15,660,200	13,769,500	14,420,316	14,500	14,500

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>510</b>	<b>Road Networks Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of all roads, cane tracks and guard walls, including highway rehabilitation and all major road projects.
<b>SUBPROGRAMME:</b>	<b>0511</b>	<b>HIGHWAY CONSTRUCTION AND MAINTENANCE SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the upgrading and improving of existing roads, the continuation of the Overlay Program, routine maintenance and other prescribed works.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
510 ROAD NETWORK SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0511 Highway Construction &amp; Maintenance Services</b>						
102 Other Personal Emoluments	1,255,526	484,770	368,760	296,464	296,464	296,464
103 Employers Contributions	1,471,810	1,366,702	1,456,089	1,475,218	1,480,102	1,483,635
206 Travel	243,645	600,000	600,000	600,000	600,000	600,000
207 Utilities	374,700	325,000	325,000	734,000	734,000	734,000
208 Rental of Property	129,126	200,000	210,000	210,000	210,000	210,000
210 Supplies & Materials	84,910	90,000	84,900	113,200	64,500	64,500
211 Maintenance of Property	8,837,854	9,678,946	13,930,560	11,930,560	11,430,250	11,430,250
212 Operating Expenses	320,259	610,000	610,000	610,000	610,000	610,000
223 Structures	14,137	265,000	265,000	515,000	265,000	265,000
226 Professional Services	66,620	140,000	160,000	230,000		
250 Depreciation Expense	240					
<b>Total Non Statutory Recurrent Expenditure</b>	12,798,829	13,760,418	18,010,309	16,714,442	15,690,316	15,693,849
750 Land Acquisition		1,000,000	1,000,000			
751 Property & Plant		40,000	40,000	40,000		
752 Machinery & Equipment	179,553	199,500	132,500	1,722,405	50,000	50,000
785 Assets Under Construction	12,682,423	14,135,713	13,695,580	6,213,916		
<b>Total Non Statutory Capital Expenditure</b>	12,861,976	15,375,213	14,868,080	7,976,321	50,000	50,000
101 Statutory Personal Emoluments	13,057,265	10,991,940	14,240,433	14,120,973	14,172,113	14,207,574
<b>Total Statutory Expenditure</b>	13,057,265	10,991,940	14,240,433	14,120,973	14,172,113	14,207,574
<b>Total Subprogram 0511 :</b>	38,718,070	40,127,571	47,118,822	38,811,736	29,912,429	29,951,423

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>510</b>	<b>Road Networks Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of all roads, cane tracks and guard walls, including highway rehabilitation and all major road projects.
<b>SUBPROGRAMME:</b>	<b>0513</b>	<b>RESIDENTIAL ROAD CONSTRUCTION &amp; MAINTENANCE SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for road repairs and improvements in residential areas.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
510 ROAD NETWORK SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0513 Residential Road Construction and Maintenance Services</b>						
210 Supplies & Materials	4,178	6,500	7,000	7,000	7,000	7,000
<b>Total Non Statutory Recurrent Expenditure</b>	4,178	6,500	7,000	7,000	7,000	7,000
785 Assets Under Construction	889,165	1,500,000	3,000,000	7,000,000		
<b>Total Non Statutory Capital Expenditure</b>	889,165	1,500,000	3,000,000	7,000,000		
<b>Total Subprogram 0513 :</b>	893,343	1,506,500	3,007,000	7,007,000	7,000	7,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>510</b>	<b>Road Networks Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of all roads, cane tracks and guard walls, including highway rehabilitation and all major road projects.
<b>SUBPROGRAMME:</b>	<b>0514</b>	<b>BRIDGE CONSTRUCTION &amp; MAINTENANCE SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the repair and strengthening of bridges and culverts throughout the Island.

MINISTRY OF TRANSPORT AND WORKS	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
510 ROAD NETWORK SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0514 Bridge Construction &amp; Maintenance Services</b>						
208 Rental of Property	294	35,000	35,000	35,000	35,000	35,000
210 Supplies & Materials	2,038	5,000	5,000	5,000	5,000	5,000
226 Professional Services	99,352	2,100,000	286,750	1,150,000		
<b>Total Non Statutory Recurrent Expenditure</b>	101,684	2,140,000	326,750	1,190,000	40,000	40,000
785 Assets Under Construction	477,168	2,835,000	4,648,250	6,000,000		
<b>Total Non Statutory Capital Expenditure</b>	477,168	2,835,000	4,648,250	6,000,000		
<b>Total Subprogram 0514 :</b>	578,852	4,975,000	4,975,000	7,190,000	40,000	40,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>512</b>	<b>Scotland District Special Works</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the expenses related to the repairs/improvements to roads, bridges and other areas of the Scotland District.
<b>SUBPROGRAMME:</b>	<b>0516</b>	<b>SCOTLAND DISTRICT SPECIAL WORKS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the general maintenance and improvements related to the Scotland District.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
512 SCOTLAND DISTRICT SPECIAL WORKS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0516 Scotland District Special Works</b>						
102 Other Personal Emoluments	7,439	162,444	121,868	121,868	121,868	121,868
103 Employers Contributions	37,621	57,744	43,262	47,150	47,150	47,150
208 Rental of Property	804	20,000	50,000	50,000	50,000	50,000
210 Supplies & Materials	530	7,500	7,500	7,500	7,500	7,500
<b>Total Non Statutory Recurrent Expenditure</b>	46,395	247,688	222,630	226,518	226,518	226,518
785 Assets Under Construction	614,887	1,237,609	1,237,609	4,374,859		
<b>Total Non Statutory Capital Expenditure</b>	614,887	1,237,609	1,237,609	4,374,859		
101 Statutory Personal Emoluments	338,667	415,576	395,087	420,980	420,980	420,980
<b>Total Statutory Expenditure</b>	338,667	415,576	395,087	420,980	420,980	420,980
<b>Total Subprogram 0516 :</b>	999,949	1,900,873	1,855,326	5,022,357	647,498	647,498

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>514</b>	<b>Government Vehicle Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of the Ministry's vehicles, as well as vehicles for other Government departments and Statutory Boards.
<b>SUBPROGRAMME:</b>	<b>0519</b>	<b>VEHICLE AND EQUIPMENT WORKSHOP</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the maintenance of the Ministry's vehicles, and provides for the maintenance of vehicles for other Government departments and Statutory Boards.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
514 GOVERNMENT VEHICLE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0519 Vehicles &amp; Equipment Workshop</b>						
102 Other Personal Emoluments	96,597	44,729	51,503	51,503	51,503	51,503
103 Employers Contributions	160,904	149,898	136,475	134,579	134,703	134,828
206 Travel	32,885	60,250	60,250			
210 Supplies & Materials	6,923	50,800	50,800	40,500		
211 Maintenance of Property	2,247,881	2,510,000	2,649,000	2,749,000		
212 Operating Expenses	48,538	161,000	125,000	179,500		
226 Professional Services	25,500	30,000	40,000	40,000		
<b>Total Non Statutory Recurrent Expenditure</b>	2,619,230	3,006,677	3,113,028	3,195,082	186,206	186,331
752 Machinery & Equipment	2,208	70,500		5,500		
<b>Total Non Statutory Capital Expenditure</b>	2,208	70,500		5,500		
101 Statutory Personal Emoluments	1,418,802	1,382,278	1,289,475	1,241,892	1,242,999	1,244,111
<b>Total Statutory Expenditure</b>	1,418,802	1,382,278	1,289,475	1,241,892	1,242,999	1,244,111
<b>Total Subprogram 0519 :</b>	4,040,239	4,459,455	4,402,503	4,442,474	1,429,205	1,430,442

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>510</b>	<b>Road Networks Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of all roads, cane tracks and guard walls, including highway rehabilitation and all major road projects.
<b>SUBPROGRAMME:</b>	<b>0544</b>	<b>ROAD AND BRIDGE REHABILITATION SCOTLAND DISTRICT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for rehabilitation work on roads and bridges across the Scotland District.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
510 ROAD NETWORK SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0544 Road and Bridge Rehabilitation Scotland District</b>						
785 Assets Under Construction	1,763,914	3,500,000	2,000,000	2,000,000	854,167	
<b>Total Non Statutory Capital Expenditure</b>	1,763,914	3,500,000	2,000,000	2,000,000	854,167	
<b>Total Subprogram 0544 :</b>	1,763,914	3,500,000	2,000,000	2,000,000	854,167	

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>510</b>	<b>Road Networks Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of all roads, cane tracks and guard walls, including highway rehabilitation and all major road projects.
<b>SUBPROGRAMME:</b>	<b>0582</b>	<b>ROADWAY BEAUTIFICATION PROJECT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the maintenance and upkeep of the verges of the highways

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
510 ROAD NETWORK SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0582 Roadway Beautification Project</b>						
226 Professional Services				20,175,000	20,175,000	20,175,000
<b>Total Non Statutory Recurrent Expenditure</b>				20,175,000	20,175,000	20,175,000
<b>Total Subprogram 0582 :</b>				20,175,000	20,175,000	20,175,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>514</b>	<b>Government Vehicle Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of the Ministry's vehicles, as well as vehicles for other Government departments and Statutory Boards.
<b>SUBPROGRAMME:</b>	<b>0520</b>	<b>PURCHASE OF GENERAL PURPOSE EQUIPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the procurement of vehicles, plant and equipment necessary to execute the Ministry's road program.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
514 GOVERNMENT VEHICLE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0520 Purchase of General Purpose Equipment</b>						
211 Maintenance of Property	29,523	30,000	30,000	30,000		
212 Operating Expenses		15,000	15,000	15,000		
<b>Total Non Statutory Recurrent Expenditure</b>	29,523	45,000	45,000	45,000		
752 Machinery & Equipment	151,940	1,248,000	448,000	1,980,000		
756 Vehicles		7,545,385	592,835	780,000		
<b>Total Non Statutory Capital Expenditure</b>	151,940	8,793,385	1,040,835	2,760,000		
<b>Total Subprogram 0520 :</b>	181,462	8,838,385	1,085,835	2,805,000		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>515</b>	<b>Electrical Engineering Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the inspection of electrical wiring in all buildings, the maintenance of streetlights, radio equipment and other electrical fittings.
<b>SUBPROGRAMME:</b>	<b>0521</b>	<b>GOVERNMENT ELECTRICAL ENGINEERING DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the maintenance of streetlights, inspection of electrical wiring in all buildings and overseeing that proper electrical standards are maintained, as well as maintenance of electrical and air-conditioning systems.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
515 ELECTRICAL ENGINEERING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0521 Gov'ernment Electrical Engineer's Department</b>						
102 Other Personal Emoluments	83,740	23,848	23,848	23,848	23,848	23,848
103 Employers Contributions	147,300	152,594	146,355	150,354	150,715	151,199
206 Travel	128,087	162,438	162,438	165,000	165,000	165,000
207 Utilities	73,912	191,376	100,000	100,000	100,000	100,000
208 Rental of Property	4,489	5,000	6,500	6,500	6,500	6,500
209 Library Books & Publications		2,000	2,000	15,500	2,000	2,000
210 Supplies & Materials	42,166	43,670	48,387	50,659	50,659	50,659
211 Maintenance of Property	315,727	422,900	459,550	528,483	528,483	528,483
212 Operating Expenses	17,907	20,000	25,000	32,000	25,000	25,000
226 Professional Services	12,305	20,000	270,000	6,054,500	20,000	20,000
<b>Total Non Statutory Recurrent Expenditure</b>	825,633	1,043,826	1,244,078	7,126,844	1,072,205	1,072,689
752 Machinery & Equipment	4,840	220,000	240,000	6,900,000	270,000	170,000
756 Vehicles		632,150	632,150	650,000		
<b>Total Non Statutory Capital Expenditure</b>	4,840	852,150	872,150	7,550,000	270,000	170,000
101 Statutory Personal Emoluments	1,403,969	1,404,686	1,465,408	1,465,408	1,465,408	1,465,408
<b>Total Statutory Expenditure</b>	1,403,969	1,404,686	1,465,408	1,465,408	1,465,408	1,465,408
<b>Total Subprogram 0521 :</b>	2,234,442	3,300,662	3,581,636	16,142,252	2,807,613	2,708,097

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>515</b>	<b>Electrical Engineering Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the inspection of electrical wiring in all buildings, the maintenance of streetlights, radio equipment and other electrical fittings.
<b>SUBPROGRAMME:</b>	<b>0522</b>	<b>PURCHASE OF AIR-CONDITIONING SYSTEM</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the purchase and installation of air-conditioning units/systems in Government Ministries and departments.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
515 ELECTRICAL ENGINEERING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0522 Purchase of Air Condition System</b>						
250 Depreciation Expense	554					
<b>Total Non Statutory Recurrent Expenditure</b>	554					
751 Property & Plant	76,923	200,000	200,000	200,000	200,000	200,000
<b>Total Non Statutory Capital Expenditure</b>	76,923	200,000	200,000	200,000	200,000	200,000
<b>Total Subprogram 0522 :</b>	77,477	200,000	200,000	200,000	200,000	200,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>516</b>	<b>Public Transportation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the inspection of all motor vehicles used for public transportation, agriculture and industrial purposes. It also provides for the supervision of the Transport System.
<b>SUBPROGRAMME:</b>	<b>0523</b>	<b>LICENSING, INSPECTION OF VEHICLES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the inspection of all motor vehicles as well as the regulating and control of the transport System.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
516 PUBLIC TRANSPORTATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0523 Licensing Inspection of Vehicles</b>						
102 Other Personal Emoluments	756,645	302,628	252,142	252,142	252,142	252,142
103 Employers Contributions	248,392	253,692	243,812	253,466	256,911	258,494
206 Travel	68,746	90,000	120,000	120,000	120,000	120,000
207 Utilities	158,353	302,500	305,000	305,000	305,000	305,000
208 Rental of Property	15,673	22,000	22,000	22,000	22,000	22,000
210 Supplies & Materials	670,709	1,582,500	1,304,500	859,500	1,025,000	1,025,000
211 Maintenance of Property	885,262	1,217,530	1,076,530	1,041,368	796,500	176,500
212 Operating Expenses	34,822	178,000	141,000	141,000	141,000	141,000
226 Professional Services	583,126	741,433	979,300	2,289,300		
<b>Total Non Statutory Recurrent Expenditure</b>	3,421,728	4,690,283	4,444,284	5,283,776	2,918,553	2,300,136
751 Property & Plant		10,000	10,000			
752 Machinery & Equipment	1,008,396	1,151,500	218,000	280,000		
753 Furniture and Fittings			7,000			
755 Computer Software		300,000				
<b>Total Non Statutory Capital Expenditure</b>	1,008,396	1,461,500	235,000	280,000		
101 Statutory Personal Emoluments	1,289,651	1,584,537	2,022,814	2,051,595	2,080,313	2,093,807
<b>Total Statutory Expenditure</b>	1,289,651	1,584,537	2,022,814	2,051,595	2,080,313	2,093,807
<b>Total Subprogram 0523 :</b>	5,719,775	7,736,320	6,702,098	7,615,371	4,998,866	4,393,943

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>516</b>	<b>Public Transportation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the inspection of all motor vehicles used for public transportation, agriculture and industrial purposes. It also provides for the supervision of the Transport System.
<b>SUBPROGRAMME:</b>	<b>0524</b>	<b>PROVISION OF TRAFFIC AND STREET LIGHTING</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for street lighting in all parishes, the Bridgetown Harbour and the Wharf.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
516 PUBLIC TRANSPORTATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0524 Provision of Traffic &amp; Street Lights</b>						
207 Utilities	5,859,716	6,000,000	4,400,000	6,000,000	6,000,000	6,000,000
<b>Total Non Statutory Recurrent Expenditure</b>	5,859,716	6,000,000	4,400,000	6,000,000	6,000,000	6,000,000
<b>Total Subprogram 0524 :</b>	5,859,716	6,000,000	4,400,000	6,000,000	6,000,000	6,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>516</b>	<b>Public Transportation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the inspection of all motor vehicles used for public transportation, agriculture and industrial purposes. It also provides for the supervision of the Transport System.
<b>SUBPROGRAMME:</b>	<b>0525</b>	<b>IMPROVEMENT TO TRAFFIC MANAGEMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for improving the traffic management, purchasing and installing traffic lights for road junctions and pedestrian crossings, road signs and road studs.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
516 PUBLIC TRANSPORTATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0525 Improvement to Traffic Management</b>						
102 Other Personal Emoluments		57,440	27,098	27,098	27,098	27,098
103 Employers Contributions	42,750	53,944	46,522	40,228	40,228	40,228
207 Utilities	41,473	66,580				
208 Rental of Property		2,400	2,400	2,400	2,400	2,400
209 Library Books & Publications		1,500	1,500	2,000	2,000	2,000
210 Supplies & Materials	4,847	7,500	7,500	9,500	7,500	7,500
211 Maintenance of Property	90,689	273,000	623,000	274,000	274,000	274,000
212 Operating Expenses	24,296	32,300	32,300	154,300	146,800	146,800
226 Professional Services	302,095	400,000	400,000	400,000	200,000	200,000
250 Depreciation Expense	4,802					
<b>Total Non Statutory Recurrent Expenditure</b>	510,951	894,664	1,140,320	909,526	700,026	700,026
752 Machinery & Equipment	73,078	130,000	190,000	949,000	419,000	369,000
757 Infrastructure	83,749	3,024,500	2,700,000	1,850,000		
785 Assets Under Construction				1,000,000		
<b>Total Non Statutory Capital Expenditure</b>	156,827	3,154,500	2,890,000	3,799,000	419,000	369,000
101 Statutory Personal Emoluments	378,753	424,854	424,854	359,179	359,179	359,179
<b>Total Statutory Expenditure</b>	378,753	424,854	424,854	359,179	359,179	359,179
<b>Total Subprogram 0525 :</b>	1,046,531	4,474,018	4,455,174	5,067,705	1,478,205	1,428,205

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>516</b>	<b>Public Transportation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the inspection of all motor vehicles used for public transportation, agriculture and industrial purposes. It also provides for the supervision of the Transport System.
<b>SUBPROGRAMME:</b>	<b>0526</b>	<b>PARKING SYSTEMS CAR PARKS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for improving, upgrading and maintenance of car parks and bus terminals, as well as facilities at various transport terminals.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
516 PUBLIC TRANSPORTATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0526 Parking System Car Park</b>						
102 Other Personal Emoluments		3,500	3,500	3,500	3,500	3,500
103 Employers Contributions	29,240	25,103	24,542	21,255	21,255	21,255
210 Supplies & Materials	18,773	65,000	30,000	30,000	30,000	30,000
212 Operating Expenses	2,012	20,000	15,000	15,000	15,000	15,000
<b>Total Non Statutory Recurrent Expenditure</b>	50,024	113,603	73,042	69,755	69,755	69,755
101 Statutory Personal Emoluments	266,420	224,130	224,130	189,778	189,778	189,778
<b>Total Statutory Expenditure</b>	266,420	224,130	224,130	189,778	189,778	189,778
<b>Total Subprogram 0526 :</b>	316,445	337,733	297,172	259,533	259,533	259,533

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>517</b>	<b>Transport</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the expenditure associated with the implementation of measures geared towards the improvement to public transport in Barbados.
<b>SUBPROGRAMME:</b>	<b>0527</b>	<b>TRANSPORT BOARD (SUBSIDY)</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the advancement of a subsidy to the Transport Board to assist with offsetting the operational cost.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
517 TRANSPORT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0527 Transport Board Subsidy</b>						
313 Subsidies	26,321,094	12,167,000	12,167,000	12,167,000	12,167,000	12,167,000
<b>Total Non Statutory Recurrent Expenditure</b>	26,321,094	12,167,000	12,167,000	12,167,000	12,167,000	12,167,000
416 Grants to Public Institutions	11,020,829	14,000,000	14,000,000			
<b>Total Non Statutory Capital Expenditure</b>	11,020,829	14,000,000	14,000,000			
<b>Total Subprogram 0527 :</b>	37,341,923	26,167,000	26,167,000	12,167,000	12,167,000	12,167,000



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>40</b>	<b>MINISTRY OF TRANSPORT AND WORKS</b>
<b>PROGRAMME:</b>	<b>517</b>	<b>Transport</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the expenditure associated with the implementation of measures reared towards the improvement to public transport in Barbados.
<b>SUBPROGRAMME:</b>	<b>0546</b>	<b>IMPROVEMENT TO PUBLIC TRANSPORT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for expenditure in connection with improvement to public transport.

<b>MINISTRY OF TRANSPORT AND WORKS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
517 TRANSPORT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0546 Improvement to Public Transport</b>						
316 Grants to Public Institutions	2,689,214	2,689,214	2,689,214	2,689,214	2,689,214	2,689,214
<b>Total Non Statutory Recurrent Expenditure</b>	2,689,214	2,689,214	2,689,214	2,689,214	2,689,214	2,689,214
416 Grants to Public Institutions		75,000	75,000	75,000	75,000	75,000
<b>Total Non Statutory Capital Expenditure</b>		75,000	75,000	75,000	75,000	75,000
<b>Total Subprogram 0546 :</b>	2,689,214	2,764,214	2,764,214	2,764,214	2,764,214	2,764,214

## EXPLANATORY NOTES

### **Program 040: Direction, and Policy Formulation Services**

#### Subprogram 7085: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 223 – Provides for network cabling at Ministry of Transport and Works
- 752 – Provides for the purchase of Machinery and Equipment.
- 755 – Provides for the purchase of Cyber Software Security for the Ministry.

#### Subprogram 0510: TECHNICAL MANAGEMENT SERVICES

- 226 - Provides for Consultancy and Engineering Services.
- 317 - Provides for subscription to the International Road Federation.
- 752 - Provides for the purchase of Drones, Surveying Equipment and Computer Hardware.
- 785 - Provides for the construction of a Depot at Fairy Valley and a new Terminal at Cheapside.

### **Program 510: Road Network Services**

#### Subprogram 0495: TENANTRY ROADS

- 785 - Provides for the construction and upgrade of Tenantry roads across several parishes.

#### Subprogram 0498: ROAD REHABILITATION (CAF)

- 226 - Provides for Consultancy Services
- 785 - Provides Climate Change Adaptation Professional services  
Road Construction and Roller Compacted Concrete Roads
- 752 - Provides for the purchase Machinery and Equipment

### **Program 510: Road Network Services**

#### Subprogram 0511: HIGHWAY CONSTRUCTION AND MAINTENANCE SERVICES

- 211 - Provides for Road Maintenance upgrades to Unpaved Roads. The purchase of Hot mix for pot hole patching.
- 223 - Provide for Cabling and installation of street lights and construction of a sidewalks for Primary Schools.

- 226 - Provides for engagement of a Public Relations and Engineering Consultants
- 752 - Provides for the purchase of Road/Construction Machinery and Laboratory equipment.
- 785 - Provides Climate Change Adaptation for rehabilitation and upgrades to several major roads, Roundabouts and highways across the island.

Subprogram 0513: RESIDENTIAL ROAD CONSTRUCTION AND MAINTENANCE SERVICES

- 785 - Provides for the upgrade of roads in residential areas.

Subprogram 0514: BRIDGE CONSTRUCTION & MAINTENANCE SERVICES

- 226 - Provides Climate Change Adaptation for fees to Consultants to Design Bridges
- 785 - Provides Climate Change Adaptation for Infrastructural Works of Pie Corner Bridge Phase 2, Dodds Bridge, Farm Road Bridge, Missum Bridge and Consett Bay Bridge

Subprogram 0544: ROAD AND BRIDGE REHABILITATION SCOTLAND DISTRICT (COMPLANT Project)

- 785 - Provides Climate Change Adaptation for Road Upgrades- Professional Services – Scotland District Rehabilitation. Project includes upgrades to 22 Roads and 8 Bridges.

**Program 511: Drainage Services**

Subprogram 0515: MAINTENANCE OF DRAINAGE TO PREVENT FLOODING

- 223 - Provides for Climate Change Adaptation - Well Maintenance, the construction and rehabilitation of new wells as well as for the construction of retention ponds, box drains and check dams.
- 226 - Provides for consultancies to update the drainage infrastructure, as well as for the execution of work to support a Geographic Information System (GIS) and Storm Water Management System.
- 752 - Provides for purchase of computers, Road Works Machinery and Storm water level loggers.
- 785 - Climate Change Adaptation –Flood Mitigation Works at Trents Phase I and II, Wilcox, Goodland and Pillersdorf.

**Program 512: Scotland District Special Works**

Subprogram 0516: SCOTLAND DISTRICT SPECIAL WORKS

- 785 - Provides for the rehabilitation of roads and consultancy in the Scotland District.

**Program 514: Government Vehicle Services**

Subprogram 0519: VEHICLE AND EQUIPMENT WORKSHOP

226 - Provides for consultancies to support the preventative maintenance of Fleet.

Subprogram 0520: PURCHASE OF GENERALPURPOSE EQUIPMENT

752 - Provides for the Purchase of Workshop Equipment

756 - Provides for the purchase of Vehicles

**Program 515: Electrical Engineering Services**

Subprogram 0521: GOVERNMENT ELECTRICAL ENGINEERING DEPARTMENT

226 - Provides for consultancy services for the installation of Solar Street Lights from the Chinese Government.

752 - Provides for the purchase of Workshop Equipment and procurement of new inspection program.

756 - Provides for the purchase of a vehicle.

Subprogram 0522: PURCHASE OF AIR-CONDITIONING SYSTEMS

751 - Provides for the purchase of air-conditioning units across central Government.

**Program 516: Public Transportation Services**

Subprogram 0523: LICENSING, INSPECTION OF VEHICLES

226 - Provides Registration Centre personnel for tagging of Vehicles re: EVR Project, Engagement of three testing officers and consultancy for Database development.

751 - Provides for the purchase of a water supply system.

752 - Provides for the purchase of a 35 tonne, a 50 tonne Hoist and Computers

Subprogram 0524: PROVISION OF TRAFFIC AND STREET LIGHTING

207 - Provides for the payment of electricity costs for Metered and non-metered street-lights across the island.

Subprogram 0525: IMPROVEMENT TO TRAFFIC MANAGEMENT

- 226 - Provides for Professional Services.
- 752 - Provides for the purchase of Road Works machinery and traffic related equipment.
- 757 - Provides for Traffic Infrastructure (Signage Project)

**MINISTRY OF ENERGY, BUSINESS  
DEVELOPMENT AND CONSUMER  
AFFAIRS**

# MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS

## **STRATEGIC GOALS**

The strategic goals of the Energy Division are:

- Provide strategic direction in the formulation, execution, co-ordination, revision and supervision of all the policies, legislative agenda and programmes of the Division, including the Barbados National Energy Policy (2019 – 2030) to support the transitioning of Barbados' energy sector to 100% renewable energy.
- Collect and compile energy related data and provide advice and technical support to formulate strategies which ensure the efficient production, consumption and pricing of energy products and services.
- To promote and facilitate the safe and efficient exploration, production, development and distribution of hydrocarbons within Barbados' offshore petroleum acreage.
- To promote and facilitate the exploration, development and production of the island's onshore non-renewable natural resources in an economically and environmentally sustainable manner.
- To promote and facilitate the exploration, development and production of the island's onshore non-renewable natural resources in an economically and environmentally sustainable manner.
- To provide sound technical advice and services to the Government and people of Barbados in respect of energy, geology, geophysics, mining, land development, geohazards and mapping.
- To unlock viable RE and EE projects in the public, private and domestic sectors through efficient lighting for buildings and streets, efficient air conditioning, efficient computer monitors, solar PV and electrification of the transport sector.
- Increase Energy Efficiency (EE) and RE applications within the National Petroleum Corporation (NPC) and Barbados National Oil Company Limited (BNOCL) operations to reduce Greenhouse Gas (GHG) emissions.

### **The strategic goals of Small Business and Entrepreneurship:**

- Encouraging local investment in energy projects and programmes in Barbados with a view to increasing the number of shareholders and players in the various energy subsectors.
- Improving the efficiency in production and consumption of energy products and water within the various sub-sectors.
- Increasing the number of persons locally with qualifications and skills relating to energy production and management of renewable and fossil fuel sources.
- Improving the awareness and understanding of energy production and consumption its impacts and associated environmental and socio economic consequences within all sectors of the public.
- Promoting more local entrepreneurial activities and increasing product development of export through the energy sector.

### **The strategic goals of International Business:**

- Bolster Barbados' reputation as a transparent, efficient and competitively regulated global business, financial services and wealth management centre.
- Provide and maintain a reliable system of public records and an efficient registry service which supports the commercial activities of the public and private sectors as well as the competitive development of Barbados' trade and business.

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE****MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry of Energy, Business Development and Consumer Affairs

**EIGHTY-ONE MILLION, ONE HUNDRED AND TWENTY-ONE THOUSAND, TWO HUNDRED AND FIFTY-THREE DOLLARS**

(\$81,121,253.00)

**Mission Statement****2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 41 MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION & POLICY FORMULATION SERVICES				32,686,413	26,252,385	24,399,943
114 ENERGY & NATURAL RESOURCES				49,457,029	30,116,765	36,940,940
128 MICRO-ENTERPRISE DEVELOPMENT					2,000,000	2,000,000
462 COOPERATIVES DEVELOPMENT				576,105	476,669	476,982
463 UTILITIES REGULATION				6,816,167	5,453,347	5,459,294
465 PRIVATE SECTOR ENHANCEMENT				1,544,330	867,846	867,846
480 DEVELOPMENT OF COMMERCE AND CONSUMER AFFAIRS				2,278,953	2,183,053	2,179,082
<b>Total Head 41 :</b>				<b>93,358,997</b>	<b>67,350,064</b>	<b>72,324,087</b>

41 MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0162 Trust Loan Funds Ltd			132,368	132,368	3,375,152	153,600
0410 Electronic Single Window Project		752,940	70,574	823,514	2,894,797	
0461 Business Development	256,733	13,775	21,754	292,262	2,279,100	1,500,000
0490 International Business and Financial Services	1,102,504	1,212,287	180,529	2,495,320	3,986,864	382,125
0494 Treaty Negotiations					204,000	
7030 General Management and Coordination Services	1,358,937	103,030	107,258	1,569,225	2,518,550	230,000
7040 General Management and Coordination Services	528,412	88,696	68,148	685,256	225,739	
<b>114 ENERGY &amp; NATURAL RESOURCES</b>						
0154 Natural Resources Department	476,491	182,632	92,260	751,383	1,756,543	
0450 Electricity Planning Unit		857,778	63,660	921,438	2,572,620	
0452 Energy Conservation and Renewable Energy Unit		377,704	32,374	410,078	3,773,017	5,000
0453 Barbados Offshore Petroleum Programme	150,409	79,872	14,898	245,179	1,922,257	45,000
0455 Smart Energy Fund		2,240,644	184,096	2,424,740	3,483,626	
7097 General Management & Coordination Services	1,378,593	268,976	258,948	1,906,517	4,928,056	66,896
<b>462 COOPERATIVES DEVELOPMENT</b>						
0465 Co-operatives Department	302,748	13,995	28,742	345,485	225,200	520
<b>463 UTILITIES REGULATION</b>						
0468 Fair Trading Commission	1,776,604	545,942	210,295	2,532,841	2,689,476	99,076
0469 Office of Public Counsel	395,710	28,393	34,926	459,029	733,220	
<b>465 PRIVATE SECTOR ENHANCEMENT</b>						
0472 Private Sector Service Exports Initiatives		7,128	37,536	44,664	463,091	1,026,575
<b>480 DEVELOPMENT OF COMMERCE AND CONSUMER AFFAIRS</b>						
0485 Department of Commerce and Consumer Affairs	1,175,466	34,897	129,190	1,339,553	789,800	50,000
<b>TOTAL</b>	<b>8,902,607</b>	<b>6,808,689</b>	<b>1,667,556</b>	<b>17,378,852</b>	<b>38,821,108</b>	<b>3,558,792</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>32,686,413</b>
				3,661,120	100,300		4,000,000		4,100,300	7,761,420
				3,718,311	27,000				27,000	3,745,311
				4,071,362	2,615,320				2,615,320	6,686,682
				6,864,309	1,784,070				1,784,070	8,648,379
				204,000						204,000
				4,317,775	359,851				359,851	4,677,626
				910,995	52,000				52,000	962,995
										<b>49,457,029</b>
				2,507,926	147,000				147,000	2,654,926
				3,494,058	5,000				5,000	3,499,058
				4,188,095	12,000				12,000	4,200,095
				2,212,436	8,000				8,000	2,220,436
				5,908,366	19,230,473		3,842,206		23,072,679	28,981,045
				6,901,469	825,000		175,000		1,000,000	7,901,469
										<b>576,105</b>
				571,205	4,900				4,900	576,105
										<b>6,816,167</b>
				5,321,393	285,025				285,025	5,606,418
				1,192,249	17,500				17,500	1,209,749
										<b>1,544,330</b>
				1,534,330	10,000				10,000	1,544,330
										<b>2,278,953</b>
				2,179,353	99,600				99,600	2,278,953
				<b>59,758,752</b>	<b>25,583,039</b>		<b>8,017,206</b>		<b>33,600,245</b>	<b>93,358,997</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>7030</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Initiation, execution and review of Ministry's policy and programmes; the exercise of the budgetary control over funds voted by parliament for use by the Ministry; and the provision of centralised services - personnel administration and accounting.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7030 General Management and Coordination Services</b>						
102 Other Personal Emoluments				103,030	103,031	103,031
103 Employers Contributions				107,258	108,843	110,265
206 Travel				6,000	6,000	6,000
207 Utilities				44,943	44,943	44,943
209 Library Books & Publications				3,000	3,000	3,000
210 Supplies & Materials				40,003	40,003	37,003
211 Maintenance of Property				212,260	212,260	212,260
212 Operating Expenses				416,344	296,019	296,044
226 Professional Services				1,794,000	819,800	509,800
230 Contingencies				2,000	8,087	8,087
317 Subscriptions				230,000	230,000	230,000
<b>Total Non Statutory Recurrent Expenditure</b>				2,958,838	1,871,986	1,560,432
752 Machinery & Equipment				10,800	23,000	23,000
753 Furniture and Fittings				10,000	10,000	10,000
755 Computer Software				251,051		5,000
756 Vehicles				88,000		
<b>Total Non Statutory Capital Expenditure</b>				359,851	33,000	38,000
101 Statutory Personal Emoluments				1,358,937	1,313,665	1,319,481
<b>Total Statutory Expenditure</b>				1,358,937	1,313,665	1,319,481
<b>Total Subprogram 7030 :</b>				4,677,626	3,218,651	2,917,913

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>7040</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the formulaton, execution and review of policy affecting all programs of the Ministry as well as the supervision of all departments and agencies with respect to general and personnel administration.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7040 General Management and Coordination Services</b>						
102 Other Personal Emoluments				88,696	88,697	88,697
103 Employers Contributions				68,148	70,842	71,622
206 Travel				1,200	1,200	1,200
207 Utilities				67,032	67,032	67,032
209 Library Books & Publications				1,900	1,900	1,900
210 Supplies & Materials				59,800	59,800	48,000
211 Maintenance of Property				51,132	51,132	51,132
212 Operating Expenses				10,615	11,615	9,115
226 Professional Services				33,110	33,110	33,110
230 Contingencies				950	950	950
<b>Total Non Statutory Recurrent Expenditure</b>				382,583	386,278	372,758
752 Machinery & Equipment				52,000	52,000	7,500
<b>Total Non Statutory Capital Expenditure</b>				52,000	52,000	7,500
101 Statutory Personal Emoluments				528,412	533,165	538,065
<b>Total Statutory Expenditure</b>				528,412	533,165	538,065
<b>Total Subprogram 7040 :</b>				962,995	971,443	918,323

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 41 MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** To formulate and implement national transformation that improves the quality of life in Barbados.  
**SUBPROGRAMME: 0162 TRUST LOAN FUNDS LTD**  
**SUBPROGRAMME STATEMENT:** The objective of this initiative is to provide \$10 million per year for each of the next five (5) years to seed a Trust Loans Fund in order to give all small businesses or business owners, security-free loans of up to \$5,000 each.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0162 Trust Loan Funds Ltd</b>						
103 Employers Contributions				132,368		
212 Operating Expenses				3,273,052		
226 Professional Services				102,100		
<b>Total Non Statutory Recurrent Expenditure</b>				3,507,520		
416 Grants to Public Institutions				4,000,000	10,000,000	10,000,000
752 Machinery & Equipment				100,300		
<b>Total Non Statutory Capital Expenditure</b>				4,100,300	10,000,000	10,000,000
318 Retiring Benefits				153,600		
<b>Total Statutory Expenditure</b>				153,600		
<b>Total Subprogram 0162 :</b>				7,761,420	10,000,000	10,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0410</b>	<b>ELECTRONIC SINGLE WINDOW PROJECT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To facilitate various stakeholders involved in trade and transport to lodge standardized information and documents with a single entry point to fulfill all import, export, and transit-related regulatory requirements.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0410 Electronic Single Window Project</b>						
102 Other Personal Emoluments				752,940	757,244	
103 Employers Contributions				70,574	71,733	
206 Travel				18,000	18,000	
207 Utilities				21,400	21,400	
208 Rental of Property				3,000	3,000	
209 Library Books & Publications				800	800	
210 Supplies & Materials				27,500	27,500	
211 Maintenance of Property				62,095	59,795	
212 Operating Expenses				677,802	34,220	
226 Professional Services				2,084,200	510,000	
<b>Total Non Statutory Recurrent Expenditure</b>				3,718,311	1,503,692	
752 Machinery & Equipment				7,000		
753 Furniture and Fittings				10,000	5,000	
755 Computer Software				10,000		
<b>Total Non Statutory Capital Expenditure</b>				27,000	5,000	
<b>Total Subprogram 0410 :</b>				3,745,311	1,508,692	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0461</b>	<b>BUSINESS DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the collaboration with agencies working with small business to facilitate the delivery of quality services to the sector; the conducting of research into the development of SMEs and the general promotion of business development.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0461 Business Development</b>						
102 Other Personal Emoluments				13,775	13,775	13,775
103 Employers Contributions				21,754	22,109	22,464
206 Travel				2,500	2,500	2,500
207 Utilities				3,200	3,200	3,200
209 Library Books & Publications				700	700	700
210 Supplies & Materials				39,100	10,500	10,500
211 Maintenance of Property				2,000	2,000	2,000
212 Operating Expenses				2,034,000	450,000	450,000
226 Professional Services				197,600	117,600	117,600
314 Grants To Individuals				750,000	500,000	500,000
315 Grants to Non-Profit Organisations				750,000	750,000	750,000
<b>Total Non Statutory Recurrent Expenditure</b>				3,814,629	1,872,384	1,872,738
752 Machinery & Equipment				64,800	11,400	11,400
753 Furniture and Fittings				50,520	50,520	50,520
785 Assets Under Construction				2,500,000	2,500,000	2,500,000
<b>Total Non Statutory Capital Expenditure</b>				2,615,320	2,561,920	2,561,920
101 Statutory Personal Emoluments				256,733	256,733	256,733
<b>Total Statutory Expenditure</b>				256,733	256,733	256,733
<b>Total Subprogram 0461 :</b>				6,686,682	4,691,037	4,691,392

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0490</b>	<b>INTERNATIONAL BUSINESS AND FINANCIAL SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To support Government's renewed vision for the development of the International Business Sector, through the expansion and diversification of products and services.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0490 International Business and Financial Services</b>						
102 Other Personal Emoluments				1,212,287	1,241,012	1,264,777
103 Employers Contributions				180,529	182,624	184,343
206 Travel				20,012	20,012	20,012
209 Library Books & Publications				500	500	500
210 Supplies & Materials				17,250	17,250	17,250
211 Maintenance of Property				1,095,678	1,088,434	1,088,434
212 Operating Expenses				458,324	318,311	318,311
226 Professional Services				2,395,100	716,160	716,160
315 Grants to Non-Profit Organisations				110,000	110,000	110,000
317 Subscriptions				272,125	149,171	140,675
<b>Total Non Statutory Recurrent Expenditure</b>				5,761,805	3,843,474	3,860,462
752 Machinery & Equipment				70,000	10,000	
753 Furniture and Fittings						
755 Computer Software				1,714,070	698,967	698,967
<b>Total Non Statutory Capital Expenditure</b>				1,784,070	708,967	698,967
101 Statutory Personal Emoluments				1,102,504	1,106,121	1,108,886
<b>Total Statutory Expenditure</b>				1,102,504	1,106,121	1,108,886
<b>Total Subprogram 0490 :</b>				8,648,379	5,658,562	5,668,315

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 41 MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** To formulate and implement national transformation that improves the quality of life in Barbados.  
**SUBPROGRAMME: 0494 TREATY NEGOTIATIONS**  
**SUBPROGRAMME STATEMENT:** Provides for the cost and expenses of negotiating of Double Taxation Bilateral Investment Treaties.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0494 Treaty Negotiations</b>						
212 Operating Expenses				204,000	204,000	204,000
<b>Total Non Statutory Recurrent Expenditure</b>				204,000	204,000	204,000
<b>Total Subprogram 0494 :</b>				204,000	204,000	204,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0586</b>	<b>NATIONAL FINANCIAL LITERACY PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the formulaton, execution and review of policy affecting all programs of the Ministry as well as the supervision of all departments and agencies with respect to general and personnel administration.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0586 National Financial Literacy Programme</b>						
102 Other Personal Emoluments						
103 Employers Contributions						
206 Travel						
207 Utilities						
209 Library Books & Publications						
210 Supplies & Materials				22,600	14,500	14,500
211 Maintenance of Property						
212 Operating Expenses				5,154,378	5,154,378	5,154,378
226 Professional Services				1,104,000	1,104,000	1,104,000
230 Contingencies						
<b>Total Non Statutory Recurrent Expenditure</b>				6,280,978	6,260,878	6,260,878
752 Machinery & Equipment				61,000		
<b>Total Non Statutory Capital Expenditure</b>				61,000		
101 Statutory Personal Emoluments						
<b>Total Statutory Expenditure</b>						
<b>Total Subprogram 0586 :</b>				6,341,978	6,272,878	6,272,878

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>114</b>	<b>Energy &amp; Natural Resources</b>
<b>PROGRAMME STATEMENT:</b>		To encourage the development of all local energy resources in an economic and sustainable manner, and to provide the most economic supply of energy to meet the country's needs.
<b>SUBPROGRAMME:</b>	<b>7097</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the planning, implementation and review of policy affecting all programs and activities of the Ministry its departments and agencies.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
114 ENERGY & NATURAL RESOURCES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7097 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments				268,976	134,488	134,488
103 Employers Contributions				258,948	130,959	132,468
206 Travel				5,940	5,940	5,940
207 Utilities				258,696	262,178	265,936
208 Rental of Property				26,894	27,624	28,453
209 Library Books & Publications				1,548	1,590	1,634
210 Supplies & Materials				41,597	34,015	35,346
211 Maintenance of Property				220,875	228,825	238,257
212 Operating Expenses				543,572	600,400	632,630
226 Professional Services				3,826,000	850,000	700,000
230 Contingencies				2,934	2,934	2,934
317 Subscriptions				66,896	66,896	66,896
<b>Total Non Statutory Recurrent Expenditure</b>				5,522,876	2,345,849	2,244,982
415 Grants to Non-Profit Organisations				175,000	175,000	175,000
752 Machinery & Equipment				575,000	22,000	15,000
753 Furniture and Fittings				100,000	8,000	8,000
756 Vehicles				150,000		
<b>Total Non Statutory Capital Expenditure</b>				1,000,000	205,000	198,000
101 Statutory Personal Emoluments				1,378,593	1,383,175	1,387,756
<b>Total Statutory Expenditure</b>				1,378,593	1,383,175	1,387,756
<b>Total Subprogram 7097 :</b>				7,901,469	3,934,024	3,830,738

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>114</b>	<b>Energy &amp; Natural Resources</b>
<b>PROGRAMME STATEMENT:</b>		To encourage the development of all local energy resources in an economic and sustainable manner, and to provide the most economic supply of energy to meet the country's needs.
<b>SUBPROGRAMME:</b>	<b>0154</b>	<b>NATURAL RESOURCES DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides advice on energy policy. Its main functions are: the administration of Petroleum Mining Operations Act Cap:281; advising on pricing policy on petroleum products; alternative energy products, programs; and on energy conservation programs.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
114 ENERGY & NATURAL RESOURCES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0154 Natural Resources Department</b>						
102 Other Personal Emoluments				182,632	62,147	62,147
103 Employers Contributions				92,260	41,243	41,716
206 Travel				500	500	500
207 Utilities				5,000	2,000	2,000
209 Library Books & Publications				4,008	4,008	4,058
210 Supplies & Materials				8,950	8,950	8,950
211 Maintenance of Property				105,700	105,700	105,700
212 Operating Expenses				562,739	557,575	557,575
226 Professional Services				1,069,646	450,000	450,000
<b>Total Non Statutory Recurrent Expenditure</b>				2,031,435	1,232,123	1,232,646
752 Machinery & Equipment				20,000	15,000	10,000
756 Vehicles				127,000		
<b>Total Non Statutory Capital Expenditure</b>				147,000	15,000	10,000
101 Statutory Personal Emoluments				476,491	476,491	476,491
<b>Total Statutory Expenditure</b>				476,491	476,491	476,491
<b>Total Subprogram 0154 :</b>				2,654,926	1,723,614	1,719,137

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>114</b>	<b>Energy &amp; Natural Resources</b>
<b>PROGRAMME STATEMENT:</b>		To encourage the development of all local energy resources in an economic and sustainable manner, and to provide the most economic supply of energy to meet the country's needs.
<b>SUBPROGRAMME:</b>	<b>0450</b>	<b>ELECTRICITY PLANNING UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the assessment of current conditions affecting the welfare of Barbadians to facilitate the identification of policies, strategies, action programs and projects aimed at reducing the extent and severity of poverty.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
114 ENERGY & NATURAL RESOURCES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0450 Electricity Planning Unit</b>						
102 Other Personal Emoluments				857,778	428,889	428,889
103 Employers Contributions				63,660	32,337	32,852
206 Travel				500	500	500
209 Library Books & Publications				4,020	4,020	4,020
210 Supplies & Materials				18,500	16,075	18,180
212 Operating Expenses				779,600	396,200	416,400
226 Professional Services				1,770,000	565,000	565,000
<b>Total Non Statutory Recurrent Expenditure</b>				3,494,058	1,443,021	1,465,841
752 Machinery & Equipment				5,000	5,000	5,000
<b>Total Non Statutory Capital Expenditure</b>				5,000	5,000	5,000
<b>Total Subprogram 0450 :</b>				3,499,058	1,448,021	1,470,841

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>114</b>	<b>Energy &amp; Natural Resources</b>
<b>PROGRAMME STATEMENT:</b>		To encourage the development of all local energy resources in an economic and sustainable manner, and to provide the most economic supply of energy to meet the country's needs.
<b>SUBPROGRAMME:</b>	<b>0452</b>	<b>ENERGY CONSERVATION AND RENEWABLE ENERGY UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the implementation of an Energy Conservation and Renewable Energy Program.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
114 ENERGY & NATURAL RESOURCES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0452 Energy Conservation and Renewable Energy Unit</b>						
102 Other Personal Emoluments				377,704	154,200	154,200
103 Employers Contributions				32,374	12,061	12,179
206 Travel				500	500	500
207 Utilities				3,900	6,000	6,200
209 Library Books & Publications				2,500	3,000	3,000
210 Supplies & Materials				8,500	7,675	7,806
211 Maintenance of Property				361,589	207,680	188,161
212 Operating Expenses				286,582	280,082	280,082
226 Professional Services				3,109,446	781,000	586,016
317 Subscriptions				5,000	5,000	5,000
<b>Total Non Statutory Recurrent Expenditure</b>				4,188,095	1,457,198	1,243,144
752 Machinery & Equipment				12,000	6,000	12,000
<b>Total Non Statutory Capital Expenditure</b>				12,000	6,000	12,000
<b>Total Subprogram 0452 :</b>				4,200,095	1,463,198	1,255,144

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>114</b>	<b>Energy &amp; Natural Resources</b>
<b>PROGRAMME STATEMENT:</b>		To encourage the development of all local energy resources in an economic and sustainable manner, and to provide the most economic supply of energy to meet the country's needs.
<b>SUBPROGRAMME:</b>	<b>0453</b>	<b>BARBADOS OFFSHORE PETROLEUM PROGRAM</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the development of the country's offshore petroleum resources.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
114 ENERGY & NATURAL RESOURCES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0453 Barbados Offshore Petroleum Programme</b>						
102 Other Personal Emoluments				79,872	39,936	39,936
103 Employers Contributions				14,898	7,567	7,685
209 Library Books & Publications				3,000	1,000	1,000
210 Supplies & Materials				6,780	6,200	6,200
211 Maintenance of Property				1,800	18,400	18,400
212 Operating Expenses				270,677	212,928	213,214
226 Professional Services				1,640,000	600,000	500,000
317 Subscriptions				45,000	450	450
<b>Total Non Statutory Recurrent Expenditure</b>				2,062,027	886,481	786,885
752 Machinery & Equipment				8,000		
<b>Total Non Statutory Capital Expenditure</b>				8,000		
101 Statutory Personal Emoluments				150,409	150,409	150,409
<b>Total Statutory Expenditure</b>				150,409	150,409	150,409
<b>Total Subprogram 0453 :</b>				2,220,436	1,036,890	937,294

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>114</b>	<b>Energy &amp; Natural Resources</b>
<b>PROGRAMME STATEMENT:</b>		To encourage the development of all local energy resources in an economic and sustainable manner, and to provide the most economic supply of energy to meet the country's needs.
<b>SUBPROGRAMME:</b>	<b>0454</b>	<b>NATIONAL PETROLEUM CORPORATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provision of Energy Security by Diversifying the Energy Matrix.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
114 ENERGY & NATURAL RESOURCES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0454 National Petroleum Corporation</b>						
210 Supplies & Materials					2,000	
<b>Total Non Statutory Recurrent Expenditure</b>					2,000	
<b>Total Subprogram 0454 :</b>					2,000	

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>114</b>	<b>Energy &amp; Natural Resources</b>
<b>PROGRAMME STATEMENT:</b>		To encourage the development of all local energy resources in an economic and sustainable manner, and to provide the most economic supply of energy to meet the country's needs.
<b>SUBPROGRAMME:</b>	<b>0455</b>	<b>SMART ENERGY FUND</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the establishment and operation of the Smart Energy Fund.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
114 ENERGY & NATURAL RESOURCES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0455 Smart Energy Fund</b>						
102 Other Personal Emoluments				2,240,644	1,124,445	1,125,464
103 Employers Contributions				184,096	93,509	94,952
206 Travel				2,000	2,500	1,500
208 Rental of Property				50,268	13,000	13,000
210 Supplies & Materials				31,500	22,250	15,250
211 Maintenance of Property				37,400	12,000	12,000
212 Operating Expenses				710,491	984,274	
226 Professional Services				2,631,967	3,075,410	316,913
230 Contingencies				20,000	50,000	20,000
<b>Total Non Statutory Recurrent Expenditure</b>				5,908,366	5,377,388	1,599,079
416 Grants to Public Institutions				3,842,206	5,687,150	506,250
721 Fund Investments				8,253,505	6,982,811	5,064,983
752 Machinery & Equipment				7,079,433	2,384,325	20,557,474
753 Furniture and Fittings				10,000	2,000	
755 Computer Software				50,000	75,344	
756 Vehicles				3,837,535		
<b>Total Non Statutory Capital Expenditure</b>				23,072,679	15,131,630	26,128,707
<b>Total Subprogram 0455 :</b>				28,981,045	20,509,018	27,727,786

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>128</b>	<b>Micro-Enterprise Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the Barbados Agency for Micro-Enterprise Development for payments related to operating expenses and technical assistance
<b>SUBPROGRAMME:</b>	<b>0157</b>	<b>BARBADOS AGENCY FOR MICRO-ENTERPRISE DEVELOPMENT (FUNDACCESS)</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for technical assistance to clients and for the advancement of a subsidy to assist with offsetting operating cost.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
128 MICRO-ENTERPRISE DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0157 B'dos Agency For Micro-Enterprise Dev (FUNDACCESS)</b>						
416 Grants to Public Institutions					2,000,000	2,000,000
<b>Total Non Statutory Capital Expenditure</b>					2,000,000	2,000,000
<b>Total Subprogram 0157 :</b>					2,000,000	2,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>462</b>	<b>Cooperatives Development</b>
<b>PROGRAMME STATEMENT:</b>		Administration of Co-operatives Societies Act, Cap. 378A, Friendly Societies Act Cap. 379, Buildings Societies Act, Cap. 377; and Industrial and Provident Societies Act, Cap.380.
<b>SUBPROGRAMME:</b>	<b>0465</b>	<b>CO-OPERATIVES DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides assistance in the development of cooperatives societies; overseeing the activities of friendly societies and collecting and analysing statistical data.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
462 COOPERATIVES DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0465 Co-operatives Department</b>						
102 Other Personal Emoluments				13,995	13,995	13,995
103 Employers Contributions				28,742	29,056	29,369
206 Travel				15,500	15,500	15,500
207 Utilities				18,500	18,500	18,500
209 Library Books & Publications				1,900	1,900	1,900
210 Supplies & Materials				12,700	12,950	12,950
211 Maintenance of Property				7,100	7,100	7,100
212 Operating Expenses				69,500	69,500	69,500
226 Professional Services				100,000		
317 Subscriptions				520	520	520
<b>Total Non Statutory Recurrent Expenditure</b>				268,457	169,021	169,334
752 Machinery & Equipment				4,900	4,900	4,900
<b>Total Non Statutory Capital Expenditure</b>				4,900	4,900	4,900
101 Statutory Personal Emoluments				302,748	302,748	302,748
<b>Total Statutory Expenditure</b>				302,748	302,748	302,748
<b>Total Subprogram 0465 :</b>				576,105	476,669	476,982

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 41 MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS**  
**PROGRAMME: 463 Utilities Regulation**  
**PROGRAMME STATEMENT:** Administration of Fair Trading Commission Act, Cap. 326B; the Liabilities Regulation Act, Cap. 282; the Fair Competition Act, Cap. 326C; the Consumer Protection Act, Cap. 326D;  
**SUBPROGRAMME: 0468 FAIR TRADING COMMISSION**  
**SUBPROGRAMME STATEMENT:** Provides funds for the operations of the Fair Trading Commission.

<b>MINISTRY OF ENERGY, BUSINESS AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
463 UTILITIES REGULATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0468 FAIR TRADING COMMISSION</b>						
316 Grants to Public Institutions				5,604,418	4,639,521	4,644,037
<b>Total Non Statutory Recurrent Expenditure</b>				5,604,418	4,639,521	4,644,037
<b>Total Subprogram 0468 :</b>				5,604,418	4,639,521	4,644,037

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>463</b>	<b>Utilities Regulation</b>
<b>PROGRAMME STATEMENT:</b>		Administration of Fair Trading Commission Act, Cap. 326B; the Liabilities Regulation Act, Cap. 282; the Fair Competition Act, Cap. 326C; the Consumer Protection Act, Cap. 326D;
<b>SUBPROGRAMME:</b>	<b>0469</b>	<b>OFFICE OF THE PUBLIC COUNSEL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Administration of the Consumer Guarantee Act, Cap. 326E; representing consumers at rate hearings; mediating disputes between consumers and suppliers; representing consumer before the Consumer Claims Tribunal.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
463 UTILITIES REGULATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0469 Office of Public Counsel</b>						
102 Other Personal Emoluments				28,393	28,393	28,393
103 Employers Contributions				34,926	35,609	36,293
206 Travel				4,000	4,000	4,000
207 Utilities				20,900	20,900	20,900
208 Rental of Property				30,000	30,000	30,000
209 Library Books & Publications				5,000	5,000	5,000
210 Supplies & Materials				19,225	19,725	17,825
211 Maintenance of Property				14,700	20,000	20,000
212 Operating Expenses				539,395	140,865	140,865
226 Professional Services				100,000	100,000	100,000
<b>Total Non Statutory Recurrent Expenditure</b>				796,539	404,492	403,277
752 Machinery & Equipment				11,500	11,000	11,000
753 Furniture and Fittings				6,000		
<b>Total Non Statutory Capital Expenditure</b>				17,500	11,000	11,000
101 Statutory Personal Emoluments				395,710	398,334	400,980
<b>Total Statutory Expenditure</b>				395,710	398,334	400,980
<b>Total Subprogram 0469 :</b>				1,209,749	813,826	815,257

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>465</b>	<b>Private Sector Enhancement</b>
<b>PROGRAMME STATEMENT:</b>		Provides support to the Private Sector of Barbados to allow it to participate more fully in international trade negotiations and to promote and facilitate the successful export of services.
<b>SUBPROGRAMME:</b>	<b>0472</b>	<b>PRIVATE SECTOR SERVICE EXPORT INITIATIVES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides assistance to the private sector in developing and implementing initiatives to facilitate the successful export of services primarily to markets, which are or will be liberalized as a result of international trade negotiations.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
465 PRIVATE SECTOR ENHANCEMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0472 Private Sector Service Exports Initiatives</b>						
102 Other Personal Emoluments				7,128		
103 Employers Contributions				37,536		
211 Maintenance of Property				17,963		
212 Operating Expenses				25,328		
226 Professional Services				419,800		
315 Grants to Non-Profit Organisations				1,026,575	867,846	867,846
<b>Total Non Statutory Recurrent Expenditure</b>				1,534,330	867,846	867,846
752 Machinery & Equipment				10,000		
<b>Total Non Statutory Capital Expenditure</b>				10,000		
<b>Total Subprogram 0472 :</b>				1,544,330	867,846	867,846

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>41</b>	<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>
<b>PROGRAMME:</b>	<b>480</b>	<b>Development of Commerce and Consumer Affairs</b>
<b>PROGRAMME STATEMENT:</b>		To advance and promote commerce and consumerism by public education, facilitating the importation and exportation of goods and certifying that products consumed are safe.
<b>SUBPROGRAMME:</b>	<b>0485</b>	<b>DEPARTMENT OF COMMERCE AND CONSUMER AFFAIRS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Administration of the Miscellaneous Control Act, Cap. 329; administration of the Control of Standards Act, Cap. 326A; administration of the Act, Cap. 331; administration of the Metrology Act; develop and implement consumer protection programs.

<b>MINISTRY OF ENERGY, BUSINESS DEVELOPMENT AND CONSUMER AFFAIRS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
480 DEVELOPMENT OF COMMERCE AND CONSUMER AFFAIRS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0485 Department of Commerce and Consumer Affairs</b>						
102 Other Personal Emoluments				34,897	34,897	34,897
103 Employers Contributions				129,190	131,366	132,931
206 Travel				65,000	65,000	65,000
207 Utilities				45,000	45,000	45,000
208 Rental of Property				17,200	17,200	17,200
209 Library Books & Publications				2,000	2,000	2,000
210 Supplies & Materials				21,500	19,500	19,500
211 Maintenance of Property				74,100	74,100	74,100
212 Operating Expenses				265,000	237,355	237,355
226 Professional Services				300,000	240,000	240,000
315 Grants to Non-Profit Organisations				50,000	50,000	50,000
<b>Total Non Statutory Recurrent Expenditure</b>				1,003,887	916,418	917,983
752 Machinery & Equipment				59,600	65,600	55,600
753 Furniture and Fittings				40,000	20,000	20,000
<b>Total Non Statutory Capital Expenditure</b>				99,600	85,600	75,600
101 Statutory Personal Emoluments				1,175,466	1,181,035	1,185,499
<b>Total Statutory Expenditure</b>				1,175,466	1,181,035	1,185,499
<b>Total Subprogram 0485 :</b>				2,278,953	2,183,053	2,179,082

## EXPLANATORY NOTES

### **Program 114: Energy and Natural Resources Department**

#### Subprogram 0154: NATURAL RESOURCES DEPARTMENT

- 212 – To provide Petroleum Quota Payments to Landowners.
- 226 – American Association of Petroleum Geologist (AAPG) Technical Assistance Programme.
- The execution of a Software Online Workshop.

#### Subprogram 0450: ELECTRICITY PLANNING UNIT

- 226 – Reviewing and Monitoring of Dispatch Code
- Interconnection Codes of Practice.

#### Subprogram 0452: ENERGY CONSERVATION AND RENEWABLE ENERGY UNIT

- 226 – Information Technology Consultancy Regarding the Upgrade of the ELPA Portal.
- Development of a Renewable Energy Monitoring and Maintenance System.
- 317 – Provides Annual Subscriptions to IRENA.

#### Subprogram 0453: BARBADOS OFFSHORE PETROLEUM PROGRAMME

- 226 – Fees to consultants for the Contract Review and Drafting, Prequalification Committee, Technical Evaluation Committee, Licensing Round Guidance.
- 317 – Provide for the subscription to the Association of International Petroleum Negotiators (AIPN).

#### Subprogram 0455: SMART ENERGY FUND (IDB Funded)

- 226 – Provide consultancy services for the Smart Energy Fund.  
To provide external audit services.

- 416 – Provide Capital Grants to Public Institutions to finance pre-investment studies of Renewable Energy (RE) and Energy Efficiency (EE) Projects through the Enterprise Growth Fund Limited (EGFL).
- 721 – Provide subsidized loans to businesses to implement viable Renewable Energy Efficient project including electric mobility through the Enterprise Growth Fund (EGFL) Limited.
- 752 – Provision of Photovoltaic Systems.

#### EXPLANATORY NOTES

- 756 – Purchase of electrical buses and other electrical vehicles.
- Subprogram 0457: PUBLIC SECTOR SMART ENERGY PROGRAMME (IDB/EU Funded)
- 226 – Fees provided to consultants for the Final Evaluation Consultancies
  - Provide External Audit Service.
  - 752 – Procurement and installation of Energy Efficiency (EE) Equipment.
- Subprogram 0467: PROJECT MONITORING AND COORDINATION TEAM
- 226 – Provide Change Management Consultancy.
  - Review the Barbados National Energy Policy and Implementation Plan.
  - Lamberts Wind Project.
- Subprogram 7097: GENERAL MANAGEMENT AND COORDINATION SERVICES
- 226 – Drafting of the Electricity Supplies Act (ESA) Regulations.
  - Development of Legal and Regulatory Framework.
  - Consultancies provided on Vehicle-to-Grid (V2G) and Virtual Power Plants.
- 317 – Provide for the annual subscription and contribution to Latin America Energy Organisations (OLADE) and Scientific Research Council.

**Program 040: Direction and Policy Formulation**

**Subprogram 0162: TRUST LOAN FUNDS**

- 416 – Provides grant funds to finance Trust Loan Fund Ltd operational activities and fosters sustainable Micro enterprise development by providing access to credit, enterprise training, business support and other professional developmental services.

**Subprogram 0410: ELECTRONIC SINGLE WINDOW PROJECT**

- 226 – Provides for the payment of fees to UNCTAD to operationalize the Electronic Single Window Project.
- 752 – Provides for the purchase of computers, printers and multimedia equipment.

**EXPLANATORY NOTES**

- 753 – Provides for the purchase of tables and chairs.
- 755 – Provides for the procurement of Software.

**Program 040: Direction and Policy Formulation**

**Subprogram 0586: NATIONAL FINANCIAL LITERACY PROGRAMME**

- 212 – Provides for facilitators and events in respect of the FLITE, Business and Community Components.
- 226 – Provides for Coordinators, Administrators and Officers.
- 752 – Provides for computer and office equipment.

Subprogram 0461: BUSINESS DEVELOPMENT

- 226 – Provides for fees for professional services - Marketing and Public Relation Business, Financial Literacy Bureau Technical Advisor & Social Media Services consultancies.
- 314 – Provides for grants to Micro, Small, and Medium Enterprises (MSMEs) to help with business development.
- 315 – Provides for grants to Non-Profit Institutions in support of the Small Business Association (SBA).
- 752 – Provides for the purchase of computers, printers and multimedia equipment.
- 753 – Provides for the purchase of tables and chairs.
- 785 – Provides for professional fees and material for the construction of six (6) roadside vending facilities.

Subprogram 0490: INTERNATIONAL BUSINESS AND FINANCIAL SERVICES

- 226 – Provides for consultancy services for network management, bankrupt and insolvent estates as required by the BIA.
- 315 – Provides for a grant to Barbados International Business Association (B.I.B.A) of 88,000.
- 317 – Provides for a subscriptions and contributions to the OECD Global Forum of 15,000 Euros per annum of Note (11) 27/M11 EP 11 dd 2011/12/13.
- 752 – Provides for the purchase of a computers and other office equipment.

EXPLANATORY NOTES

- 755 – Provides for the purchase of software.

**Subprogram 7030: GENERAL MANAGEMENT AND COORDINATION SERVICES**

- 226 – Provides for ITC services, Junior Stock Exchange, Network Management, Develop an E-commerce Strategy and Website Management consultancies.
- 230 – Provides for contingencies.
- 317 – Subscriptions and Contributions to the CARICOM Competitive Commission. and the United Nation Industrial Development Organization (UNIDO).
- 752 – Provides for the purchase of computer equipment.
- 753 – Provides for the purchase of office furniture and fixtures.

**Subprogram 7040: GENERAL MANAGEMENT AND COORDINATION SERVICES**

- 226 – Provides for Secretarial services to the Copyright Tribunal and Quasi. Judicial Hearings.
- 230 – Provides for contingencies.
- 752 – Provides for Machinery and Computer Hardware.

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**Program 128: Micro-Enterprise Development**

**Subprogram 0157: BARBADOS AGENCY FOR MICRO-ENTERPRISE DEVELOPMENT (FUNDACCESS)**

- 416 – Provides for a Capital Grants to Fund Access to finance its recurring expenses and the provision of Micro Loans to Small Business Individuals.

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EXPLANATORY NOTES

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**Program 462: Co-operatives Development**

Subprogram 0465: CO-OPERATIVES DEPARTMENT

- 226 – Provides for a Consultant to draft a National Cooperative Policy for the Department.
- 317 – Provides for subscription to a Regional Organization: CASROC.
- 752 – Provides for the purchase of capital equipment to replace obsolete items.

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**Program 463: Utilities Regulation**

Subprogram 0468: FAIR TRADING COMMISSION

- 316 – Provides for a grant to the Fair-Trading Commission to meet expenditure related to the operations of the Fair Competition, Consumer Protection Division.

Subprogram 0469: OFFICE OF THE PUBLIC COUNSEL

- 226 – Provides for fees to engage consultants to provide technical advice.
  - 317 – Provides for subscription to NASUCA, WESTLAW, CARILAW and CAIJO.
  - 752 – Provides for the purchase of computer equipment to replace obsolete items.
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## EXPLANATORY NOTES

**Program 465: Private Sector Enhancement**

Sub-program 0472: PRIVATE SECTOR EXPORT INITIATIVES

- 315 - Provides financial assistance for capacity building and institutional strengthening, competitiveness enhancement, export promotion and marketing and trade facilitation.

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**Program 480: Development of Commerce and Consumer Affairs**

Subprogram 0485: DEPARTMENT OF COMMERCE AND CONSUMER AFFAIRS

- 226 - Provides for the payment to engage various consultants for the following activities: the development of Consumer Price Index and Housing Index, a silver Economy Study and other sundry consultancies.
- 752 - Provides for the purchase of replacement & upgrade of Metrology Equipment for the Weight & Measures section.
- 753 - Provides for the purchase of furniture and fittings.

**MINISTRY OF PRIVATE AND PUBLIC  
INVESTMENT**

# **MINISTRY OF PUBLIC AND PRIVATE INVESTMENT**

## **Strategic Goals**

**The strategic goals of the Ministry are:**

- 1.** To establish a Government Economic Service to support the policy platform that guides the sustainable economic and social development of the country.
- 2.** To improve competitiveness and doing business environment for local investment and economic enfranchisement and foreign direct investment.
- 3.** To implement a prioritized Public Sector Investment Program supported by enhanced technical and financial cooperation that promotes debt and fiscal sustainability, accountability and efficiency.

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**MINISTRY OF PRIVATE AND PUBLIC INVESTMENT**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2026 for the non statutory expenditure of the Ministry Of Private and Public Investment

SIXTY-TWO MILLION, SEVEN HUNDRED AND TWENTY-NINE THOUSAND AND SEVENTY SIX DOLLARS

(\$62,729,076\_

**Mission Statement**

The objective of the Ministry of Private and Public Investment is to provide expert policy and technical advice to the Minister of Private and Public Investment on all matters pertaining to economic and social planning through economic research and analysis.

**2025/26 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 44 MINISTRY OF PRIVATE AND PUBLIC INVESTMENT</b>	<b>Actual Expenditure 2023-2024</b>	<b>Approved Estimates 2024-2025</b>	<b>Revised Estimates 2024-2025</b>	<b>Estimates 2025- 2026</b>	<b>Forward Estimates 2026- 2027</b>	<b>Forward Estimates 2027-2028</b>
002 ECONOMIC AND SOCIAL PLANNING	\$	\$	\$	\$ 1,123,109	\$ 5,773,331	\$ 5,773,331
332 DEVELOPMENT OF TOURISM POTENTIAL				49,115,974	2,334,017	2,334,017
337 DEVELOPMENT OF TOURISM POTENTIAL				10,200,000	2,793,822	2,793,822
425 PROMOTION OF SPORTING ACHIEVEMENT AND FITNESS				3,290,000	15,207,559	15,207,559
<b>Total Head 44 :</b>				63,729,083	26,108,729	26,108,729

44 MINISTRY OF PUBLIC & PRIVATE INVESTMENT PROGRAM/SUBPROGRAM	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
<b>121 ECONOMIC &amp; SOCIAL PLANNING</b> 0152 Public Investment Unit	1,000,007	41,497	81,605	1,123,109		
<b>332 DEVELOPMENT OF TOURISM POTENTIAL</b> 0347 Barbados Tourism Investment Inc.						4,115,974
<b>337 INVESTMENT PROMOTION AND FACILITATION</b> 7083 Invest Barbados						10,120,000
<b>425 PROMOTION OF SPORTING ACHIEVEMENT &amp; FITNESS</b> 0489 Kensington Oval Management Inc						2,700,000
<b>TOTAL</b>	<b>1,000,007</b>	<b>41,497</b>	<b>81,605</b>	<b>1,123,109</b>		<b>16,935,975</b>

**CAPITAL**

<b>Debt Service Interest</b>	<b>Depreciation Expense</b>	<b>Bad Debt Expense</b>	<b>Non Capital Assets</b>	<b>Total Operating Expenditure</b>	<b>Capital Assets</b>	<b>Land Acquisitions</b>	<b>Capital Transfers</b>	<b>Debt Servicing Amortization</b>	<b>Total Capital Expenditure</b>	<b>Grand Total</b>
				1,123,109						<b>1,123,109</b>
				4,115,974			45,000,000		45,000,000	49,115,974
				10,120,000			80,000		80,000	<b>10,200,000</b>
				2,700,000			590,000		590,000	<b>3,290,000</b>
				<b>18,059,083</b>			<b>45,670,001</b>		<b>45,670,001</b>	<b>63,729,083</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>44</b>	<b>MINISTRY OF PRIVATE AND PUBLIC INVESTMENT</b>
<b>PROGRAMME:</b>	<b>121</b>	<b>Economic &amp; Social Planning</b>
<b>PROGRAMME STATEMENT:</b>		Provides a sound framework for economic and social planning through economic research and analysis.
<b>SUBPROGRAMME:</b>	<b>0152</b>	<b>PUBLIC INVESTMENT UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides technical advice to the Minister on matters pertaining to Public Investment and Project Planning; and provide technical support to ministries and statutory corporations in the preparation, implementation and evaluation of investment projects.

<b>MINISTRY OF PRIVATE AND PUBLIC INVESTMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
121 ECONOMIC AND SOCIAL PLANNING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0152 Public Investment Unit</b>						
102 Other Personal Emoluments				41,497	41,497	41,497
103 Employers Contributions				81,605	81,605	81,605
<b>Total Non Statutory Recurrent Expenditure</b>				123,102	123,102	123,102
101 Statutory Personal Emoluments				1,000,007	1,008,974	1,016,516
<b>Total Statutory Expenditure</b>				1,000,007	1,008,974	1,016,516
<b>Total Subprogram 0152 :</b>				1,123,109	1,132,076	1,139,618

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>44</b>	<b>MINISTRY OF PRIVATE AND PUBLIC INVESTMENT</b>
<b>PROGRAMME:</b>	<b>332</b>	<b>Development of Tourism Potential</b>
<b>PROGRAMME STATEMENT:</b>		To strengthen and intensify tourism marketing and promotional activities to establish and maintain standards for local tourism facilities and encourage investment in tourism.
<b>SUBPROGRAMME:</b>	<b>0347</b>	<b>BARBADOS TOURISM INVESTMENT INC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operations for BTII, which has been given responsibility for managing the implementation of the Urban Rehabilitation Programme in Bridgetown, Speightstown and St. Lawrence Gap.

<b>MINISTRY OF PRIVATE AND PUBLIC INVESTMENT</b>	<b>Actual Expenditure 2023-2024</b>	<b>Approved Estimates 2024-2025</b>	<b>Revised Estimates 2024-2025</b>	<b>Budget Estimates 2025-2026</b>	<b>Forward Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>
332 DEVELOPMENT OF TOURISM POTENTIAL	\$	\$	\$	\$	\$	\$
<b>Subprogram 0347 Barbados Tourism Investment Inc.</b>						
316 Grants to Public Institutions				4,115,974	2,916,552	2,916,552
<b>Total Non Statutory Recurrent Expenditure</b>				4,115,974	2,916,552	2,916,552
416 Grants to Public Institutions				45,000,000	43,323,366	43,323,366
<b>Total Non Statutory Capital Expenditure</b>				45,000,000	43,323,366	43,323,366
<b>Total Subprogram 0347 :</b>				49,115,974	46,239,918	46,239,918

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>44</b>	<b>MINISTRY OF PRIVATE AND PUBLIC INVESTMENT</b>
<b>PROGRAMME:</b>	<b>337</b>	<b>Investment Promotion and Facilitation</b>
<b>PROGRAMME STATEMENT:</b>		To promote and facilitate investment in the international business sector; the indigenous services export sector, and to collaborate on the development of the Barbados Brand.
<b>SUBPROGRAMME:</b>	<b>7083</b>	<b>INVEST BARBADOS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for a grant to Invest Barbados.

<b>MINISTRY OF PRIVATE AND PUBLIC INVESTMENT</b>	<b>Actual Expenditure 2023-2024</b>	<b>Approved Estimates 2024-2025</b>	<b>Revised Estimates 2024-2025</b>	<b>Budget Estimates 2025-2026</b>	<b>Forward Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>
337 DEVELOPMENT OF TOURISM POTENTIAL	\$	\$	\$	\$	\$	\$
<b>Subprogram 7083 Invest Barbados</b>						
316 Grants to Public Institutions				10,120,000	6,680,419	6,680,419
<b>Total Non Statutory Recurrent Expenditure</b>				10,120,000	6,680,419	6,680,419
416 Grants to Public Institutions				80,000	385,000	385,000
<b>Total Non Statutory Capital Expenditure</b>				80,000	385,000	385,000
<b>Total Subprogram 7083 :</b>				10,200,000	7,065,419	7,065,419

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 44 MINISTRY OF PRIVATE AND PUBLIC INVESTMENT**  
**PROGRAMME: 425 Promotion of Sporting Achievement & Fitness**  
**PROGRAMME STATEMENT:** Provides for the expansion and further development of sports facilities, extend sports programme to additional groups and to increase the working hours of the under-employed  
**SUBPROGRAMME: 0489 KENSINGTON OVAL MANAGEMENT INC**  
**SUBPROGRAMME STATEMENT:** Provides for the promotion and hosting of cricketing events and other cultural activities.

MINISTRY OF PRIVATE AND PUBLIC INVESTMENT	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
425 Promotion of Sporting Achievement & Fitness	\$	\$	\$	\$	\$	\$
<b>Subprogram 0489 Kensington Oval Management</b>						
316 Grants to Public Institutions				2,700,000	1,300,000	1,300,000
<b>Total Non Statutory Recurrent Expenditure</b>				2,700,000	1,300,000	1,300,000
416 Grants to Public Institutions				590,000	1,400,000	1,400,000
<b>Total Non Statutory Capital Expenditure</b>				590,000	1,400,000	1,400,000
<b>Total Subprogram 0489 :</b>				3,290,000	2,700,000	2,700,000

## EXPLANATORY NOTES

**Program 0121: Economic and Social Planning**

Sub-program 7013: GENERAL MANAGEMENT AND CO-ORDINATION SERVICES

- 211 – Provides for the repair and maintenance of office furniture and equipment, maintenance on vehicle MP148, insurance coverage on Contents Equipment and Vehicle.
  - 212 – Includes provisions for postage, hosting of conference and meetings, seminars Training workshops under the National Population Policy and Macro Fiscal Unity.
  - 226 – Consultancy fees for CDB. Plans for Growth Economics Development and for the implementation of the Government capacity building and cloud technology framework.
  - 317 – Provides for annual subscriptions and contributions to the Institute, Commonwealth Fund for Technical Cooperation (CFTC), Latin America Economic System (SELA).
- 

**Program 332: Development of Tourism Potential**

Subprogram 0347: BARBADOS TOURISM INVESTMENT INC.

- 316 – Includes provision for the operating expenses of the Barbados Tourism Investment Inc.
- 416 – Provides for a grant to cover capital expenditure.

**Program 337: Investment Promotion and Facilitation**

Subprogram 8304: INVEST BARBADOS

- 316 – Provides financial assistance for capacity building and institutional strengthening, competitiveness enhancement, export promotion and marketing and trade facilitation.
- 416 – Provides for a grant to cover capital expenditure.

EXPLANATORY NOTES

**Program 425:                   Promotion of Sporting Achievement & Fitness**

Subprogram 0489:           KENSINGTON OVAL MANAGEMENT INC.

316       –       Includes provision for the operating expenses of the Barbados Tourism Investment Inc.

416       –       Provides for a grant to cover capital expenditure.



**MINISTRY OF SPORTS AND COMMUNITY  
EMPOWERMENT**

## **MINISTRY OF SPORTS AND COMMUNITY**

### **EMPOWERMENT**

#### **STRATEGIC GOALS**

- To provide technical support to youth and community organisations.
- To engage in partnerships for the development and implementation of mechanisms to support access to diverse employment opportunities.
- To facilitate access to opportunities and services from both governmental and non-governmental agencies for young people and youth and community organisations.
- To create synergies to support a culture of innovation and creativity towards the development of businesses and entrepreneurs within the communities.
- To continuously monitor and evaluate all youth and community projects with a view to ensuring relevance and high impact.
- To provide an overarching framework to guide the development of sports in Barbados;
- To maintain compliance with the International Convention Against Doping in Sports.
- To advance key areas of sports development, including through collaborations with key stakeholders of sports.
- To promote the advancement of road tennis, internationally.
- To promote sports as a viable career option for job seekers.

These Strategic priorities will be executed through the following:

- Strengthening and empowering youth organisations to participate in and make meaningful contributions to the process of governance as primary stakeholders within the youth development spaces.
- Enhancing economic participation of young people by promoting skills development, employment, entrepreneurship and investment through the development of partnerships with other government agencies, local financing institutions, overseas development agencies (ODAs) and civil Society organizations.
- Retaining and retooling young people to meet the domestic, regional and global labour market, developing human capacity and resilience through life skills programmes and through the Next Steps Training Initiative, a new strategic skills development programme.
- Facilitating and supporting young people to be small business owners and entrepreneurs through entrepreneurial development training, provision of accounting and marketing services, business counselling and referrals for financial assistance.
- Providing targeted assistance to young persons through the Building Blocks Project to support the establishment of business enterprises on the blocks.
- Collaborating with other government agencies and private entities to offer vocational counselling, training referrals and job placement services within communities through focused community-based events.
- Developing community social intervention projects to address the issue of youth crime, and the re-entry and re-integration of young people coming from penal institutions into communities, through the application of culture and sports, like the Youth Achieving Results and Community Sports Training Programme.

- Research and evaluation to identify causal factors of youth underdevelopment and to recommend interventions to increase access to opportunities.

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

#### MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT

##### Non-Statutory Appropriation

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Ministry of Sports and Community Empowerment

FIFTY EIGHT MILLION AND SIXTY TWO THOUSAND, EIGHT HUNDRED AND FIFTY EIGHT DOLLARS

(\$58,062,858)

##### Mission Statement:

To build a stable and cohesive society by empowering youth in the communities and to give assistance to the elderly in a positive way.

#### 2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme

HEAD 51 MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
	\$	\$	\$	\$	\$	\$
277 YOUTH AFFAIRS AND SPORTS				16,558,321	9,907,484	10,000,756
422 COMMUNITY DEVELOPMENT				13,651,135	11,447,866	11,464,867
425 PROMOTION OF SPORTING ACHIEVEMENT & FITNESS				27,853,402	34,589,968	27,587,291
<b>Total Head 51 :</b>				<b>58,062,858</b>	<b>55,945,318</b>	<b>49,052,914</b>

	<b>RECURRENT</b>					
<b>51 MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT</b>	<b>Personal Emoluments</b>				<b>Goods and Services</b>	<b>Transfers</b>
<b>PROGRAM/SUBPROGRAM</b>	<b>Statutory</b>	<b>Non-Statutory</b>	<b>National Insurance</b>	<b>Total Personal Emoluments</b>		
<b>277 YOUTH AFFAIRS AND SPORTS</b>						
0563 Sports Development Unit	76,317	2,183	7,506	86,006	15,032,315	1,440,000
<b>422 COMMUNITY DEVELOPMENT</b>						
0426 Community Development Department	1,941,931	292,908	245,169	2,480,008	3,566,577	195,000
<b>425 PROMOTION OF SPORTING ACHIEVEMENT &amp; FITNESS</b>						
0432 National Sports Council						15,353,402
<b>TOTAL</b>	<b>2,018,248</b>	<b>295,091</b>	<b>252,675</b>	<b>2,566,104</b>	<b>18,598,892</b>	<b>16,988,402</b>

					CAPITAL					Grand Total
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisition	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	
				16,558,321						16,558,321
				6,241,585	7,409,550				7,409,550	13,651,135
				15,353,402			12,500,000		12,500,000	27,853,402
				<b>38,153,308</b>	<b>7,409,550</b>		<b>12,500,000</b>		<b>19,909,550</b>	<b>58,062,858</b>

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>51</b>	<b>MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT</b>
<b>PROGRAMME:</b>	<b>277</b>	<b>Youth Affairs and Sports</b>
<b>PROGRAMME STATEMENT:</b>		Provides an enabling environment for the holistic development and protection of children, youth and families.
<b>SUBPROGRAMME:</b>	<b>0563</b>	<b>SPORTS DEVELOPMENT UNIT</b>
<b>SUB PROGRAMME STATEMENT:</b>		To create an environment that is conducive to excellence and development in sports, while highlighting the the economic potential of sports and promoting it as a mechanism for social development.

MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
277 YOUTH AFFAIRS AND SPORTS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0563 Sports Development Unit</b>						
102 Other Personal Emoluments				2,183	2,183	2,183
103 Employers' Contributions				7,506	7,506	7,506
206 Travel				10,000	10,000	10,000
209 Library Books and Publications				530	530	530
210 Supplies and Materials				6,500	6,500	6,500
212 Operating Expenses				14,382,752	7,731,915	7,825,187
226 Professional Services				632,533	632,533	632,533
314 Grants to Individuals				200,000	200,000	200,000
315 Grants to Non-Profit Organizations				1,240,000	1,240,000	1,240,000
<b>Total Non Statutory Recurrent Expenditure</b>				<b>16,482,004</b>	<b>9,831,167</b>	<b>9,924,439</b>
101 Personal Emoluments				76,317	76,317	76,317
<b>Total Statutory Expenditure</b>				<b>76,317</b>	<b>76,317</b>	<b>76,317</b>
<b>Total Subprogram 0563 :</b>				<b>16,558,321</b>	<b>9,907,484</b>	<b>10,000,756</b>

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>51</b>	<b>MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT</b>
<b>PROGRAMME:</b>	<b>422</b>	<b>Community Development</b>
<b>PROGRAMME STATEMENT:</b>		Community Development mobilises communities and provides leadership training and other opportunities
<b>SUBPROGRAMME:</b>	<b>0426</b>	<b>COMMUNITY DEVELOPMENT DEPARTMENT</b>
<b>SUB PROGRAMME STATEMENT:</b>		The Department is responsible for community mobilisation, construction, management, maintenance and development of community centres island wide.

MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
422 COMMUNITY DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0426 Community Development Department</b>						
102 Other Personal Emoluments				292,908	292,908	292,908
103 Employers' Contributions				245,169	245,015	247,855
206 Travel				100,000	100,000	100,000
207 Utilities				600,000	600,000	600,000
208 Rental Of Property				105,000	105,000	105,000
209 Library Books and Publications				2,450	2,450	2,450
210 Supplies and Materials				290,500	272,650	276,300
211 Maintenance of Property				456,100	456,197	454,100
212 Operating Expenses				1,297,000	1,297,000	1,297,000
226 Professional Services				715,527	715,527	715,527
314 Grants to Individuals				60,000	60,000	60,000
315 Grants to Non-Profit Organizations				135,000	135,000	135,000
<b>Total Non Statutory Recurrent Expenditure</b>				<b>4,299,654</b>	<b>4,281,747</b>	<b>4,286,140</b>
751 Property & Plant				2,250,000	2,250,000	2,250,000
752 Machinery & Equipment				3,049,400	43,000	43,000
755 Computer Software				10,150	20,301	20,301
785 Assets Under Construction				2,100,000	2,900,000	2,900,000
<b>Total Non Statutory Capital Expenditure</b>				<b>7,409,550</b>	<b>5,213,301</b>	<b>5,213,301</b>
101 Personal Emoluments				1,941,931	1,952,818	1,965,426
<b>Total Statutory Expenditure</b>				<b>1,941,931</b>	<b>1,952,818</b>	<b>1,965,426</b>
<b>Total Subprogram 0426 :</b>				<b>13,651,135</b>	<b>11,447,866</b>	<b>11,464,867</b>

**BARBADOS ESTIMATES 2025 - 2026**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>51</b>	<b>MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT</b>
<b>PROGRAMME:</b>	<b>425</b>	<b>Promotion of Sporting Achievement &amp; Fitness</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the expansion and further development of sports facilities, extend sports programme to additional groups and to increase the working hours of the under-employed
<b>SUBPROGRAMME:</b>	<b>0432</b>	<b>NATIONAL SPORTS COUNCIL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides responsibility for stimulating and facilitating the development of Sports in Barbados. Also to develop, maintain and manage sporting facilities provided by the Government for public use.

<b>MINISTRY OF SPORTS AND COMMUNITY EMPOWERMENT</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
425 PROMOTION OF SPORTING ACHIEVEMENT & FITNESS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0432 National Sports Council</b>						
315 Grants to Non-Profit Organisations				353,402	353,402	353,402
316 Grants to Public Institutions				15,000,000	19,462,132	19,219,455
<b>Total Non Statutory Recurrent Expenditure</b>				15,353,402	19,815,534	19,572,857
416 Grants to Public Institutions				12,500,000	19,034,763	19,082,736
<b>Total Non Statutory Capital Expenditure</b>				12,500,000	15,630,000	9,050,000
<b>Total Subprogram 0432 :</b>				27,853,402	35,445,534	28,622,857

## EXPLANTORY NOTES

**Program 277: Youth Affairs and Sports**

Subprogram 0563: SPORTS DEVELOPMENT UNIT

- 210 – Provides for the purchase of personal computers, computer supplies and printing supplies.
- 212 – Provides for the advancement of excellence and development in sports, and the promotion of the economic and social opportunities in sports.
- 226 – Provides for consultancy services with respect to sports development, and the training of potential sports scholarship awardees in preparation for their SAT examinations.
- 314 – Provides for the provision of grants to sporting individuals in need of financial assistance.
- 315 – Provides support to sports organisations towards assisting sportspersons and the advancing the development of sports.

Program 422: **Community Development**

Subprogram 0426: COMMUNITY DEVELOPMENT DEPARTMENT

- 210 – Provides for the purchase of supplies for community centres.

- 212 – Provides for the self-development and vocational training programmes to impact communities, new community initiatives that engender community engagement and advertising and promotion of these activities.
- 226 – Provides for fees for professional and contract services.
- 314 – Provides for the provision of grants to individuals.
- 315 – Provides for grants to non-profit organisations.
- 751 – Provides for building improvements.
- 752 – Provides for purchase of multimedia equipment and computer hardware and work stations.
- 755 – Provides for purchase of software applications and licenses.
- 785 – Provides for professional fees and costs of construction of community centre at London Bourne Bay Street.

**Program 0425: Sporting Development and Promotions**

Sub-Program 0432: NATIONAL SPORTS COUNCIL

- 315 – Provides for grants to the National Anti-Doping Commission, Grants to National Associations, the Boxing Control Board and the Barbados Motoring Federation.
- 316 – Provides for the operational costs of the National Sports Council.
- 416 – Provides for the capital costs of the National Sports Council.

**MINISTRY OF ENVIRONMENT, NATIONAL  
BEAUTIFICATION AND FISHERIES**

## MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES

### **STRATEGIC GOALS**

The strategic goals of the Ministry are:

- To pursue the development of a National Environmental Governance Structure for Barbados that supports a National Policy Process aimed at ensuring that environmental sustainability principles are at the centre of macroeconomic growth strategies to encourage a Green Post COVID Recovery, while systematically enhancing national resilience to climate change.
- To provide a comprehensive framework for the implementation of policies, programmes and projects to assist Barbados in executing climate change mitigation measures and adapting to its projected impacts.
- To complete an Integrated Waste Management Policy and Legislative Framework for Barbados, including the completion of a Waste to Energy Feasibility Study.
- To advance Barbados' commitment to ozone layer protection by phasing out ozone-depleting substances, regulating the refrigeration and air-conditioning sector, and ensuring compliance with the Kigali Amendment for hydrofluorocarbon (HFC) reduction.
- To undertake the effective management of the biodiversity via ecosystem restoration, and land resources of Barbados to combat desertification particularly in degraded areas and to contribute to their conservation, effective management, and increased awareness of the importance of local biodiversity and land resources, and their contribution to local development.
- To provide for the transformation and creation of aesthetically pleasing geographical green spaces in communities across Barbados, including a general robust Beautification Program, which will be seriously buttressed by a vibrant Environmental Protection Regulatory Framework and the development of a National Botanical Gardens and the ongoing planting of one million trees, to act as a strategic Hub for a sustainable National Green Post COVID- 19 Recovery.
- To develop a transparent policy and governance framework proposal that would set the criteria and terms where individual enterprises or public-private partnership arrangements that involve public assets (coastal or marine resources) could be assessed and conditionally approved for piloting.
- To identify necessary actions to facilitate the sustainable integration of the National Coastal Risk Information and Planning Platform within Government processes related

to the mitigation, financial management, risk transfer and emergency planning aspects of the disaster management cycle.

- To enhance the sustainability and modernization of Barbados' fishing industry by strengthening legislative frameworks, expanding Marine Managed Areas, improving the tuna value chain, deploying Fish Aggregating Devices, upgrading infrastructure, and implementing innovative financing and training models for those in the fishing industry.
- To provide mechanisms which integrate and ensure compliance with regional and international environmental agreements and standards into national law.
- To establish a framework for environmental reporting across Government and the private sector (State of the Environment Report from Government and Environmental Performance reports by Private Sector).
- To facilitate and disseminate research on the policies, plans, programme, and projects that impact the environment.

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE****MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry of Environment, National Beautification and Fisheries

ONE HUNDRED AND TWENTY-ONE MILLION, TWO HUNDRED AND TWENTY THOUSAND, FIFTEEN DOLLARS

(\$121,220,015.00)

**Mission Statement****2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 59 MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION & POLICY FORMULATION SERVICES				4,616,359	12,084,837	5,850,710
163 FISHERIES MANAGEMENT AND DEVELOPMENT				12,461,602	13,413,319	13,471,475
164 GENERAL SUPPORT SERVICES				7,084,876	7,131,430	7,155,388
400 ENVIRONMENTAL HEALTH SERVICES				1,734,318	1,304,001	1,081,976
650 PRESERVATION AND CONSERVATION				91,619,907	120,251,118	108,412,227
651 PRIMARY ENVIRONMENTAL CARE SERVICES				7,055,855	7,448,400	7,460,811
<b>Total Head 59 :</b>				<b>124,572,917</b>	<b>161,633,105</b>	<b>143,432,587</b>

59 MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0388 Market Development Projects					630,000	
7158 General Management & Coordination Services	499,981	533,729	85,959	1,119,669	2,200,690	100,000
<b>163 FISHERIES MANAGEMENT AND DEVELOPMENT</b>						
0173 Fisheries Services	965,636	35,826	110,260	1,111,722	3,278,980	530,000
0174 Fisheries Development Measures					660,900	250,000
<b>164 GENERAL SUPPORT SERVICES</b>						
0385 Markets	3,131,234	123,186	394,354	3,648,774	3,399,102	
<b>400 ENVIRONMENTAL HEALTH SERVICES</b>						
0374 Project Management Coordination Unit	324,317	176,749	48,495	549,561	1,184,757	
<b>650 PRESERVATION AND CONSERVATION</b>						
0117 National Cleanup Program					20,422,312	
0382 Climate Resilience and Sustainable Integrated Coastal Zone Management Program		770,157	77,287	847,444	755,488	
0386 National Conservation Commission						38,626,722
0387 Coastal Zone Management Unit	930,619	331,502	119,891	1,382,012	3,825,202	10,125
0399 Botanical Gardens		144,383	7,673	152,056	3,881,965	
0409 Policy Research, Planning and Information Unit	725,987	10,151	63,661	799,799	2,879,082	30,000
0420 We Gathering Vision 2020					1,186,833	
0555 Natural Heritage Department	422,892	48,580	42,129	513,601	756,034	
7095 General Management & Coordination Services	1,038,871	477,570	138,505	1,654,946	3,052,657	225,000
<b>651 PRIMARY ENVIRONMENTAL CARE SERVICES</b>						
0411 Environmental Protection Department	2,213,364	54,733	232,152	2,500,249	4,467,206	
<b>TOTAL</b>	<b>10,252,900</b>	<b>2,706,566</b>	<b>1,320,366</b>	<b>14,279,836</b>	<b>59,481,203</b>	<b>39,771,847</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>4,616,359</b>
				630,000	540,000				540,000	1,170,000
				3,420,359	26,000				26,000	3,446,359
										<b>12,461,602</b>
				4,920,702	6,630,000				6,630,000	11,550,702
				910,900						910,900
										<b>7,084,876</b>
				7,047,876	37,000				37,000	7,084,876
										<b>1,734,318</b>
				1,734,318						1,734,318
										<b>91,619,907</b>
				20,422,312						20,422,312
				1,602,932	3,464,884				3,464,884	5,067,816
				38,626,722	2,999,244				2,999,244	41,625,966
				5,217,338	625,000				625,000	5,842,338
				4,034,021	3,044,500				3,044,500	7,078,521
				3,708,881	10,000				10,000	3,718,881
				1,186,833	245,000				245,000	1,431,833
				1,269,635	12,000				12,000	1,281,635
				4,932,603	218,000				218,000	5,150,603
										<b>7,055,855</b>
				6,967,455	88,400				88,400	7,055,855
				<b>104,932,887</b>	<b>18,840,028</b>				<b>18,840,028</b>	<b>132,372,919</b>

	RECURRENT					
82 MINISTRY OF ENVIRONMENT AND NATIONAL BEAUTIFICATION	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
163 FISHERIES MANAGEMENT AND DEVELOPMENT 0158 Beryl Emergency Response and Recovery Project					6,900,000	
<b>TOTAL</b>					<b>6,900,000</b>	



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>7158</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the administration and execution of policies and programmes for the provision of maritime services.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7158 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments				533,729	534,722	535,714
103 Employers Contributions				85,959	86,639	87,179
206 Travel				8,000	8,000	8,000
207 Utilities				137,010	96,400	137,010
208 Rental of Property				6,465	246,465	246,465
209 Library Books & Publications				2,300	2,300	2,300
210 Supplies & Materials				242,181	256,294	256,294
211 Maintenance of Property				155,600	155,600	155,600
212 Operating Expenses				1,284,134	1,352,445	1,352,445
226 Professional Services				360,000	6,640,000	360,000
230 Contingencies				5,000	5,000	5,000
315 Grants to Non-Profit Organisations				100,000	100,000	100,000
<b>Total Non Statutory Recurrent Expenditure</b>				2,920,378	9,483,865	3,246,007
752 Machinery & Equipment				11,000	11,000	11,000
753 Furniture and Fittings				15,000	15,000	15,000
785 Assets Under Construction					900,000	900,000
<b>Total Non Statutory Capital Expenditure</b>				26,000	926,000	926,000
101 Statutory Personal Emoluments				499,981	504,972	508,703
<b>Total Statutory Expenditure</b>				499,981	504,972	508,703
<b>Total Subprogram 7158 :</b>				3,446,359	10,914,837	4,680,710

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

**HEAD: 59 MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** To formulate and implement national transformation that improves the quality of life in Barbados.  
**SUBPROGRAMME: 0388 MARKET DEVELOPMENT PROJECTS**  
**SUBPROGRAMME STATEMENT:** To provide for professional and other related services for major projects.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0388 Market Development Projects</b>						
211 Maintenance of Property				630,000	630,000	630,000
<b>Total Non Statutory Recurrent Expenditure</b>				630,000	630,000	630,000
751 Property & Plant				540,000	540,000	540,000
<b>Total Non Statutory Capital Expenditure</b>				540,000	540,000	540,000
<b>Total Subprogram 0388 :</b>				1,170,000	1,170,000	1,170,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>163</b>	<b>Fisheries Management &amp; Development</b>
<b>PROGRAMME STATEMENT:</b>		To manage and develop the fisheries sector by ensuring the optimum utilization of the fisheries resources in the waters of Barbados.
<b>SUBPROGRAMME:</b>	<b>0173</b>	<b>FISHERIES SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To manage and coordinate staff, provide services and incentives to the fishing industry inclusive of those required by the Fisheries Management Plan and Laws.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
163 FISHERIES MANAGEMENT AND DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0173 Fisheries Services</b>						
102 Other Personal Emoluments				35,826	35,826	35,826
103 Employers Contributions				110,260	110,883	111,685
206 Travel				25,000	25,000	25,000
207 Utilities				235,000	235,000	235,000
208 Rental of Property				100,000	80,000	102,000
210 Supplies & Materials				215,000	114,000	114,000
211 Maintenance of Property				856,180	867,180	867,680
212 Operating Expenses				1,017,000	722,500	722,500
223 Structures				220,000	50,000	50,000
226 Professional Services				605,800	338,550	338,550
230 Contingencies				5,000	2,000	2,000
314 Grants To Individuals				150,000	200,000	200,000
315 Grants to Non-Profit Organisations				100,000	100,000	100,000
317 Subscriptions				280,000	250,000	250,000
<b>Total Non Statutory Recurrent Expenditure</b>				3,955,066	3,130,939	3,154,241
751 Property & Plant				1,215,000	5,665,000	5,665,000
752 Machinery & Equipment				810,000	215,000	220,000
753 Furniture and Fittings				75,000	23,500	23,500
755 Computer Software				25,000		
756 Vehicles				1,880,000	150,000	175,000
785 Assets Under Construction				2,625,000	2,500,000	2,500,000
<b>Total Non Statutory Capital Expenditure</b>				6,630,000	8,553,500	8,583,500
101 Statutory Personal Emoluments				965,636	970,480	975,334
<b>Total Statutory Expenditure</b>				965,636	970,480	975,334

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>163</b>	<b>Fisheries Management &amp; Development</b>
<b>PROGRAMME STATEMENT:</b>		To manage and develop the fisheries sector by ensuring the optimum utilization of the fisheries resources in the waters of Barbados.
<b>SUBPROGRAMME:</b>	<b>0173</b>	<b>FISHERIES SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To manage and coordinate staff, provide services and incentives to the fishing industry inclusive of those required by the Fisheries Management Plan and Laws.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
163 FISHERIES MANAGEMENT AND DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0173 Fisheries Services</b>						
<b>Total Subprogram 0173 :</b>				11,550,702	12,654,919	12,713,075

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>163</b>	<b>Fisheries Management &amp; Development</b>
<b>PROGRAMME STATEMENT:</b>		To manage and develop the fisheries sector by ensuring the optimum utilization of the fisheries resources in the waters of Barbados.
<b>SUBPROGRAMME:</b>	<b>0174</b>	<b>FISHERIES DEVELOPMENT MEASURES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To conduct research in the technical areas of the fishing industry and to provide technical assistance, training and extension services to the fishing industry in these areas.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
163 FISHERIES MANAGEMENT AND DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0174 Fisheries Development Measures</b>						
209 Library Books & Publications				30,900	3,900	3,900
210 Supplies & Materials				65,000	43,500	43,500
211 Maintenance of Property				140,000	55,000	55,000
212 Operating Expenses				265,000	251,000	251,000
226 Professional Services				155,000	155,000	155,000
230 Contingencies				5,000		
315 Grants to Non-Profit Organisations				250,000	250,000	250,000
<b>Total Non Statutory Recurrent Expenditure</b>				910,900	758,400	758,400
<b>Total Subprogram 0174 :</b>				910,900	758,400	758,400

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>164</b>	<b>General Support Services</b>
<b>PROGRAMME STATEMENT:</b>		To maintain attractive marketing infrastructure in an effort to promote and encourage patronage and provide efficient service to the fishing industry.
<b>SUBPROGRAMME:</b>	<b>0385</b>	<b>MARKETS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide mainly for the maintenance and upkeep of public markets which are used for the retailing of meat, agricultural produce and fish.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
164 GENERAL SUPPORT SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0385 Markets</b>						
102 Other Personal Emoluments				123,186	123,186	123,186
103 Employers Contributions				394,354	396,994	399,217
206 Travel				54,000	54,000	54,000
207 Utilities				1,624,000	1,624,000	1,624,000
208 Rental of Property				251,218	251,218	251,218
210 Supplies & Materials				205,000	205,000	205,000
211 Maintenance of Property				919,884	919,884	919,884
212 Operating Expenses				127,000	127,000	127,000
223 Structures				3,000	3,000	3,000
226 Professional Services				215,000	215,000	215,000
<b>Total Non Statutory Recurrent Expenditure</b>				3,916,642	3,919,282	3,921,505
751 Property & Plant				20,000	20,000	20,000
752 Machinery & Equipment				17,000	17,000	17,000
753 Furniture and Fittings					19,000	19,000
<b>Total Non Statutory Capital Expenditure</b>				37,000	56,000	56,000
101 Statutory Personal Emoluments				3,131,234	3,156,148	3,177,883
<b>Total Statutory Expenditure</b>				3,131,234	3,156,148	3,177,883
<b>Total Subprogram 0385 :</b>				7,084,876	7,131,430	7,155,388

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>400</b>	<b>Environment Health Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for implementation environmental health policies through programs in six polyclinics and sanitation services to the population.
<b>SUBPROGRAMME:</b>	<b>0374</b>	<b>PROJECT MANAGEMENT COORDINATION UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide both the physical infrastructure and non physical framework required to ensure the proper management of the solid waste generated on the island.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
400 ENVIRONMENTAL HEALTH SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0374 Project Management Coordination Unit</b>						
102 Other Personal Emoluments				176,749	178,712	181,089
103 Employers Contributions				48,495	48,415	49,013
206 Travel				5,000	5,000	5,000
207 Utilities				11,950	11,950	11,950
208 Rental of Property				17,000	17,000	17,000
209 Library Books & Publications				2,150	2,150	2,150
210 Supplies & Materials				20,880	20,380	20,380
211 Maintenance of Property				45,777	49,777	46,777
212 Operating Expenses				452,000	346,300	324,300
226 Professional Services				630,000	300,000	100,000
<b>Total Non Statutory Recurrent Expenditure</b>				1,410,001	979,684	757,659
101 Statutory Personal Emoluments				324,317	324,317	324,317
<b>Total Statutory Expenditure</b>				324,317	324,317	324,317
<b>Total Subprogram 0374 :</b>				1,734,318	1,304,001	1,081,976

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>7095</b>	<b>GENERAL MANAGEMENT &amp; CO-ORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Initiation and review of policy administration and supervision of Operating Departments in respect of the execution of approved policies and programs and the exercise of budgetary control over funds voted by Parliament.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 7095 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments				477,570	477,570	477,570
103 Employers Contributions				138,505	138,208	138,517
206 Travel				20,000	20,000	20,000
207 Utilities				110,555	110,555	110,555
208 Rental of Property				48,524	48,524	48,524
209 Library Books & Publications				5,000	5,000	5,000
210 Supplies & Materials				265,258	246,015	246,015
211 Maintenance of Property				136,100	136,100	136,100
212 Operating Expenses				1,283,320	1,138,320	1,103,320
226 Professional Services				1,183,900	833,000	613,000
315 Grants to Non-Profit Organisations				125,000	125,000	125,000
317 Subscriptions				100,000	100,000	100,000
<b>Total Non Statutory Recurrent Expenditure</b>				3,893,732	3,378,292	3,123,601
752 Machinery & Equipment				13,000	13,000	13,000
753 Furniture and Fittings				5,000	5,000	5,000
755 Computer Software				200,000		200,000
<b>Total Non Statutory Capital Expenditure</b>				218,000	18,000	218,000
101 Statutory Personal Emoluments				1,038,871	1,044,595	1,049,176
<b>Total Statutory Expenditure</b>				1,038,871	1,044,595	1,049,176
<b>Total Subprogram 7095 :</b>				5,150,603	4,440,887	4,390,777

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0117</b>	<b>NATIONAL CLEANUP PROGRAM</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the transformation and the creation of aesthetically pleasing geographical green spaces in communities across Barbados.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0117 National Cleanup Program</b>						
208 Rental of Property				1,032,960		
210 Supplies & Materials				64,000	64,000	64,000
211 Maintenance of Property				1,327,000	1,327,000	1,327,000
212 Operating Expenses				1,503,022	1,503,022	1,503,022
226 Professional Services				16,495,330	21,902,849	21,902,849
<b>Total Non Statutory Recurrent Expenditure</b>				20,422,312	24,796,871	24,796,871
<b>Total Subprogram 0117 :</b>				20,422,312	24,796,871	24,796,871

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0382</b>	<b>CLIMATE RESILIENCE AND SUSTAINABLE INTEGRATED COASTAL ZONE MANAGI</b>
<b>SUBPROGRAMME STATEMENT:</b>		To improve the resilience of the Coastlines of Barbados from degradation and climate-related risks as well as to augment the Coastal Zone Management Unit's delivery of coastal management services. The aim is to achieve a balance between economic activiti

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0382 Climate Resilience and Sustainable Integrated Coastal Zone Management Program</b>						
102 Other Personal Emoluments				770,157	778,045	784,736
103 Employers Contributions				77,287	78,757	80,226
206 Travel				35,000	35,000	35,000
207 Utilities				6,000	6,000	6,000
209 Library Books & Publications				420	420	420
210 Supplies & Materials				10,500	10,500	10,500
211 Maintenance of Property				48,500	48,500	48,500
212 Operating Expenses				110,320	111,320	111,320
226 Professional Services				544,748	649,947	501,718
<b>Total Non Statutory Recurrent Expenditure</b>				1,602,932	1,718,489	1,578,420
755 Computer Software				3,500		
785 Assets Under Construction				3,461,384	28,652,625	17,194,109
<b>Total Non Statutory Capital Expenditure</b>				3,464,884	28,652,625	17,194,109
<b>Total Subprogram 0382 :</b>				5,067,816	30,371,114	18,772,529

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0386</b>	<b>NATIONAL CONSERVATION COMMISSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		The Commission's purpose is to protect, enhance and sustain our marine and terrestrial environment and for the provision of social services relating to public safety and recreation for our citizens and visitors to our shores.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0386 National Conservation Commission</b>						
102 Other Personal Emoluments						
103 Employers Contributions						
206 Travel						
207 Utilities						
208 Rental of Property						
209 Library Books & Publications						
210 Supplies & Materials						
211 Maintenance of Property						
212 Operating Expenses						
226 Professional Services						
230 Contingencies						
316 Grants to Public Institutions				38,626,722	41,228,592	41,685,552
<b>Total Non Statutory Recurrent Expenditure</b>				38,626,722	41,228,592	41,685,552
416 Grants to Public Institutions				2,999,244	853,000	
751 Property & Plant						
752 Machinery & Equipment						
756 Vehicles						
<b>Total Non Statutory Capital Expenditure</b>					853,000	
<b>Total Subprogram 0386 :</b>				41,625,966	42,081,592	41,685,552

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0387</b>	<b>COASTAL ZONE MANAGEMENT UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		The Coastal Zone Management Unit will be continuing the program of monitoring and implementing restorative and remedial work on the beaches of Barbados.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0387 Coastal Zone Management Unit</b>						
102 Other Personal Emoluments				331,502	332,470	333,437
103 Employers Contributions				119,891	120,133	120,374
206 Travel				9,000	9,000	9,000
207 Utilities				232,600	472,600	472,600
208 Rental of Property				141,200	106,200	106,200
209 Library Books & Publications				2,732	2,732	2,732
210 Supplies & Materials				49,500	40,500	40,500
211 Maintenance of Property				1,310,650	798,150	798,150
212 Operating Expenses				1,107,520	439,720	439,720
226 Professional Services				972,000	440,000	370,000
317 Subscriptions				10,125	10,125	10,125
<b>Total Non Statutory Recurrent Expenditure</b>				4,286,720	2,771,630	2,702,838
752 Machinery & Equipment				625,000	10,000	10,000
757 Infrastructure					30,000	300,000
<b>Total Non Statutory Capital Expenditure</b>				625,000	40,000	310,000
101 Statutory Personal Emoluments				930,618	931,589	932,554
<b>Total Statutory Expenditure</b>				930,618	931,589	932,554
<b>Total Subprogram 0387 :</b>				5,842,338	3,743,219	3,945,392

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0399</b>	<b>BOTANICAL GARDENS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To develop a Botanical Garden at Waterford to reduce the levels of pollutants in Barbados' drinking water, preserve and display a variety of indigenous and endemic Barbadian plants, enhance the aesthetics of the area, to create an area for recreation.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0399 Botanical Gardens</b>						
102 Other Personal Emoluments				144,383	144,383	144,383
103 Employers Contributions				7,673	7,673	7,673
207 Utilities				36,000	36,000	36,000
208 Rental of Property				105,000	105,000	105,000
209 Library Books & Publications				750	750	750
210 Supplies & Materials				244,870	244,870	244,870
211 Maintenance of Property				1,156,200	1,156,200	1,156,200
212 Operating Expenses				112,505	112,505	112,505
226 Professional Services				2,226,640	2,226,640	2,226,640
<b>Total Non Statutory Recurrent Expenditure</b>				4,034,021	4,034,021	4,034,021
751 Property & Plant				12,000	12,000	12,000
752 Machinery & Equipment				200,000	200,000	200,000
753 Furniture and Fittings				2,500	6,000	6,000
756 Vehicles				30,000	30,000	30,000
785 Assets Under Construction				2,800,000	3,800,000	3,800,000
<b>Total Non Statutory Capital Expenditure</b>				3,044,500	4,048,000	4,048,000
<b>Total Subprogram 0399 :</b>				7,078,521	8,082,021	8,082,021

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0409</b>	<b>POLICY RESEARCH, PLANNING &amp; INFORMATION UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To facilitate, information dissemination, and research functions to support environmental policy design, implementation, evaluation and reporting processes.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0409 Policy Research, Planning and Information Unit</b>						
102 Other Personal Emoluments				10,151	10,151	10,151
103 Employers Contributions				63,661	63,661	63,661
206 Travel				5,000	5,000	5,000
209 Library Books & Publications				30,500	500	500
210 Supplies & Materials				12,000	12,000	12,000
212 Operating Expenses				290,400	290,400	290,400
226 Professional Services				2,541,182	2,541,182	2,541,182
315 Grants to Non-Profit Organisations				30,000	30,000	30,000
<b>Total Non Statutory Recurrent Expenditure</b>				2,982,894	2,952,894	2,952,894
752 Machinery & Equipment				10,000	10,000	10,000
<b>Total Non Statutory Capital Expenditure</b>				10,000	10,000	10,000
101 Statutory Personal Emoluments				725,987	727,950	730,533
<b>Total Statutory Expenditure</b>				725,987	727,950	730,533
<b>Total Subprogram 0409 :</b>				3,718,881	3,690,844	3,693,427

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0420</b>	<b>WE GATHERING VISION 2020</b>
<b>SUBPROGRAMME STATEMENT:</b>		This Subprogram provides for the the coordination of the National Tree Planting Project which aims to begin the planting of one million trees across Barbados and the management and monitoring in respect to the execution of the tree planting project.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0420 We Gathering Vision 2020</b>						
207 Utilities				3,500	3,500	3,500
208 Rental of Property				35,000	35,000	35,000
210 Supplies & Materials				51,000	111,000	111,000
211 Maintenance of Property				25,000	295,000	295,000
212 Operating Expenses				772,333	772,333	772,333
226 Professional Services				300,000	300,000	300,000
<b>Total Non Statutory Recurrent Expenditure</b>				1,186,833	1,516,833	1,516,833
752 Machinery & Equipment				145,000	145,000	145,000
785 Assets Under Construction				100,000	100,000	100,000
<b>Total Non Statutory Capital Expenditure</b>				245,000	245,000	245,000
<b>Total Subprogram 0420 :</b>				1,431,833	1,761,833	1,761,833

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0555</b>	<b>NATURAL HERITAGE DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To upgrade diversify and protect Barbados' nature tourism product through the development of sites that can serve as attractions and recreational areas while providing opportunities for scientific research and the creation of business opportunities.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0555 Natural Heritage Department</b>						
102 Other Personal Emoluments				48,580	48,580	48,580
103 Employers Contributions				42,129	42,238	42,323
206 Travel				15,000	15,000	15,000
207 Utilities				90,278	90,278	90,278
208 Rental of Property				6,000	6,000	6,000
209 Library Books & Publications				1,560	1,560	1,560
210 Supplies & Materials				43,500	43,500	43,500
211 Maintenance of Property				195,196	195,196	195,196
212 Operating Expenses				167,500	167,500	167,500
226 Professional Services				237,000	237,000	237,000
<b>Total Non Statutory Recurrent Expenditure</b>				846,743	846,852	846,937
751 Property & Plant				6,000	6,000	6,000
752 Machinery & Equipment				6,000	6,000	6,000
<b>Total Non Statutory Capital Expenditure</b>				12,000	12,000	12,000
101 Statutory Personal Emoluments				422,892	423,885	424,888
<b>Total Statutory Expenditure</b>				422,892	423,885	424,888
<b>Total Subprogram 0555 :</b>				1,281,635	1,282,737	1,283,825

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>59</b>	<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>
<b>PROGRAMME:</b>	<b>651</b>	<b>Primary Environmental Care Services</b>
<b>PROGRAMME STATEMENT:</b>		To facilitate a safe and healthy environment, by minimizing and where possible preventing the discharge of pollutants to soil, water, air and the natural environment of Barbados.
<b>SUBPROGRAMME:</b>	<b>0411</b>	<b>ENVIRONMENTAL PROTECTION DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		The EPD is the pollution prevention, monitoring, control and enforcement Division of Barbados. The mission of the EPD is to promote sustainable practices through control, regulation and enforcement.

<b>MINISTRY OF ENVIRONMENT, NATIONAL BEAUTIFICATION AND FISHERIES</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
651 PRIMARY ENVIRONMENTAL CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0411 Environmental Protection Department</b>						
102 Other Personal Emoluments				54,733	54,733	54,733
103 Employers Contributions				232,152	233,233	234,575
206 Travel				47,700	47,700	47,700
207 Utilities				201,345	201,345	201,345
208 Rental of Property				16,400	16,400	16,400
209 Library Books & Publications				2,132	2,132	2,132
210 Supplies & Materials				33,600	33,600	33,600
211 Maintenance of Property				429,959	429,959	429,959
212 Operating Expenses				3,036,070	3,037,090	3,037,090
226 Professional Services				700,000	1,131,576	1,131,576
<b>Total Non Statutory Recurrent Expenditure</b>				4,754,091	5,187,768	5,189,110
752 Machinery & Equipment				38,400	38,400	38,400
785 Assets Under Construction				50,000		
<b>Total Non Statutory Capital Expenditure</b>				88,400	38,400	38,400
101 Statutory Personal Emoluments				2,213,366	2,222,232	2,233,301
<b>Total Statutory Expenditure</b>				2,213,366	2,222,232	2,233,301
<b>Total Subprogram 0411 :</b>				7,055,857	7,448,400	7,460,811

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### Subprogram 0388: MARKET DEVELOPMENT PROJECTS

- 751 – Provides for the upgrade of the Bridgetown Fisheries Complex and the Berinda Cox Fisheries Complex.

#### Subprogram 7158: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 226 – Provides for consultancy services for public awareness programs and the programs relating to the IADB scoping study and strategic roadmap.
  - 315 – Provides for Grants to non-governmental organizations.
  - 752 – Provides for the purchase of computer hardware.
  - 753 – Provides for the purchase of furniture and fixtures.
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### **Program 163: Fisheries Management and Development**

#### Subprogram 0173: FISHERIES SERVICES

- 226 – Provides for contracted positions to support research and development, Data collection and analysis, implementation of new legislation, public awareness and education.
- 314 – Provides incentives for boat maintenance, safety equipment, and for upgrading of safety and fish handling equipment.
- 317 – Provides for the subscription to Caribbean Regional Fisheries Mechanism and the International Commission for the Conservation of Tuna.
- 751 – Provides for the finalisation of the Consett Bay development, West Jetty repairs in Bridgetown Fisheries Complex, Slipway and Haul-up facility At Bridgetown Fisheries Complex and Consett Bay boatyard and Community Centre
- 752 – Provides for a backup generator, computer equipment and a GPS vessel monitoring system.
- 756 – Provides for the purchase of one electric vehicle.

#### Subprogram 0174: FISHERIES DEVELOPMENT MEASURES

- 226 – Provides for consultancy fishing sector including technical assistance, surveys and product development.

## EXPLANATORY NOTES

- 230 – Provides for shortage of supplies.
  - 315 – Provides for grants to Barbados National Union of Fisherfolk Organisation and the Barbados Game Fishing Association.
- 

### **Program 164: General Support Services**

#### Subprogram 0385: MARKETS

- 223 – Provides for the upgrade of male and female bathrooms, preparation and installation of gutters and rainwater harvesting tanks at the Bridgetown and Berinda Cox markets.
  - 226 – Provides for the upgrade of male and female bathrooms, preparation and installation of gutters and rainwater harvesting tanks at the Bridgetown Fisheries Complex and Berinda Cox Fisheries Complex.
  - 752 – Provides for the purchase of pressure washers and refrigerated display cases.
  - 753 – Provides for the purchase of furniture.
- 

### **Program 400: Environmental Health Services**

#### Subprogram 0374: PROJECT MANAGEMENT AND COORDINATION UNIT

- 226 – Provides for payment of a Waste Characterization Study.
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### **Program 650: Preservation and Conservation of the Terrestrial and Marine Environment**

#### Subprogram 0387: COASTAL ZONE MANAGEMENT UNIT

- 226 – Provides for coral reef and water quality monitoring programs, coastal hazards management programs and conservation initiatives.
- 317 – Provides for subscriptions to Regional Organizations such as IOC Inter-governmental Oceanographic Commission.
- 752 – Provides for the purchase of eight (8) Sofar Buoys.
- 757 – Provides for work improvement to Holetown concrete walkway.

## EXPLANATORY NOTES

### Subprogram 0402: COASTAL RISK ASSESMENT AND MANAGEMENT PROGRAMME (IDB Funded)

- 226 – Provides for professional fees relating to the commencement of BA-L1059, Climate Resilient Infrastructure and Integrated Coastal Zone Management Program, funded by the IADB.
- 756 – Provides for the purchase of two electric vehicles under the BA-L1059.

### Subprogram 7095: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 226 – Provides for the consultancy services for Project Assistant on Biodiversity and Public Relations officer assigned to the Ministry. Also provides for Consultant and Field assistant in the Gullies and Ecosystem Management Program and provides for contractual fees for the Gullies Are Alive Project.
- 315 – Provides for support to NGOs (BSTP/ Wild Isle Trust). Support to Community Groups in the Gullies Program and also provides for School participation in the School Environmental Program
- 317 – Provides for subscriptions to Regional and International organizations conventions - UNEP Trust Fund, UNCCD Cities Trust Fund, UN Convention to Combat Desertification, UNEP Environment Fund.
- 752 – Provides for upgrading of computers
- 753 – Provides for purchase of furniture.
- 755 – Provides for the purchase of an electronic document management system.

### Subprogram 0386: NATIONAL CONSERVATION COMMISSION

- 316 – Provides for the increase in payment of salaries, wages , National Insurance and reimbursable travel for workers of the National Conservation Commission.
- 416 – Provides for the Capital Expenditure including building Kiosks at Worthing Beach, Pebbles Beach, Browns Beach, Brandons Beach, Enterprise Beach, Paynes Bay, Stabilization of Farley Hill Ruins, Maintenance of Dover beach Facility, Independence Square Fountain, Folkestone Office and Museum Folkestone washroom, Heywoods washroom, and a Solar Garage at Codrington.

### Subprogram 0399: BOTANICAL GARDENS

- 226 – Provides for Contract Fees for services in the development of the Botanical gardens. Provides for Professional Services for documentary on the Botanical Gardens.

## EXPLANATORY NOTES

753 – Provides for the purchase of furniture.

785 – Provides for Professional Service in the building out of the seniors, woodlands and sculpture Gardens. The Extension of brick pavers for the Amphitheatre, Adjacent road, pathways and roundels in the Senior Gardens Timber Pergolas for the Woodlands Gardens

Subprogram 0409: POLICY RESEARCH, PLANNING & INFORMATION UNIT

226 – Provides for activities related to the UN PAGE, Environmental Governance Assessment, and XII Forum Follow up.

Subprogram 0420: WE GATHERING VISION 2025

752 – Provides for the purchase of agricultural equipment.

Subprogram 0555: NATURAL HERITAGE DEPARTMENT

226 – Provides for services to assist with various activities relevant to the development of environmental monitoring of the Zone of Special Environmental Control, NP and NHCA, the development and implementation of the National Park and Gullies management activities and the provision of services in the C-SIDS Solid Care Program.

751 – Provides for replacement tank, windows to building and Air condition unit

752 – Provides for the purchase of computer hardware and copier

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**Program 651: Primary Environmental Care Services**

Subprogram 0411: ENVIRONMENTAL PROTECTION DEPARTMENT

226 – Provides for professional services to clear backlog of development applications

752 – Provision made for the purchase of equipment.

**MINISTRY OF TECHNOLOGICAL AND  
VOCATIONAL TRAINING**

# MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING

## **STRATEGIC GOALS**

**The strategic goals of the Ministry are to:**

- Provide access to high-quality opportunities for lifelong learning
- Provide Barbadians with smart and innovative skills
- Create future-ready TVET programs
- Advancing ladderized education
- Increase Enterprise-Based training (EBT)

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE****MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING****Non-Statutory Appropriation**

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Ministry of Technological and Vocational Training

TWO HUNDRED AND EIGHTY FOUR MILLION FOUR HUNDRED AND EIGHTY FIVE THOUSAND SIX HUNDRED AND TWENTY DOLLARS

(\$284,485,620)

**Mission Statement:**

To promote, provide, and support accessible, inclusive, equitable, relevant, and high quality TVET

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 63</b> <b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
040 DIRECTION & POLICY FORMULATION SERVICES				3,983,207	3,429,417	3,435,462
045 NATIONAL TRANSFORMATION				7,614,504	7,614,504	7,614,504
270 TEACHER TRAINING				15,161,548	15,161,361	15,161,361
273 TERTIARY				248,446,005	251,713,605	251,691,497
421 OCCUPATIONAL TRAINING				24,714,337	24,714,337	24,714,337
<b>Total Head 63 :</b>				<b>299,919,602</b>	<b>302,633,224</b>	<b>302,617,161</b>

63 MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
7105 General Management & Coordination Services	844,551	84,564	68,836	997,951	2,259,568	178,310
<b>045 NATIONAL TRANSFORMATION</b>						
0148 National Transformation Initiative					7,614,504	
<b>270 TEACHER TRAINING</b>						
0272 Erdiston College	2,112,824	1,148,020	294,161	3,555,005		4,551,857
<b>273 TERTIARY</b>						
0279 Samuel Jackman Prescod Institute of Technology	6,394,302	4,222,183	1,102,711	11,719,196		7,686,852
0282 China Aid Project		139,255	7,043	146,298	2,924,129	
0284 University of the West Indies						98,401,944
0285 Barbados Community College						31,256,748
0286 Jean and Norma Holder Hospitality Institute						9,494,891
0287 Higher Education Awards						38,153,698
0289 Open & Flexible Learning Centre						1,598,713
0305 Barbados Accreditation Council						2,910,920
0569 Higher Education Development Unit	623,381	50,999	49,008	723,388	2,811,303	
0581 Barbados Institute of Food and Agriculture					5,934,107	
<b>421 OCCUPATIONAL TRAINING</b>						
0423 Barbados Vocational Training Board						14,671,315
0424 TVET Council						6,899,997
0425 Employment and Training Fund						
<b>TOTAL</b>	<b>9,975,058</b>	<b>5,645,021</b>	<b>1,521,759</b>	<b>17,141,838</b>	<b>21,543,611</b>	<b>215,805,245</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisition	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										3,983,207
				3,435,829	547,378				547,378	3,983,207
										7,614,504
				7,614,504						7,614,504
										15,161,548
				8,106,862			7,054,686		7,054,686	15,161,548
										234,784,594
				19,406,048			4,000,688		4,000,688	23,406,736
				3,070,427	8,202,487					3,070,427
				98,401,944						98,401,944
				31,256,748			20,825,839		20,825,839	52,082,587
				9,494,891			1,045,804		1,045,804	10,540,695
				38,153,698						32,694,774
				1,598,713						1,598,713
				2,910,920						2,910,920
				3,534,691	4,000				4,000	3,538,691
				5,934,107	605,000				605,000	6,539,107
										24,714,337
				14,671,315			843,025		843,025	15,514,340
				6,899,997			600,000		600,000	7,499,997
							1,700,000		1,700,000	1,700,000
				249,031,770	9,358,865		36,070,042		37,226,420	299,919,602

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction &amp; Policy Formulation Services</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>7105</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for all educational services, established in accordance with principal legislation. The initiation and review of policy affecting all programmes of the Ministry and the maintenance and repair of buildings, vehicles and furniture.

MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7105 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments				84,564	84,564	84,564
103 Employers' Contributions				68,836	68,836	68,836
206 Travel				10,000	10,000	10,000
207 Utilities				172,003	172,003	172,003
208 Rental Of Property				27,600	27,600	27,600
209 Library Books and Publications				5,900	5,900	5,900
210 Supplies and Materials				619,865	619,865	619,865
211 Maintenance of Property				109,300	109,300	109,300
212 Operating Expenses				403,900	403,900	403,900
223 Structures				15,000	15,000	15,000
226 Professional Services				896,000	896,000	896,000
317 Subscriptions				178,310	178,310	178,310
<b>Total Non Statutory Recurrent Expenditure</b>				<b>2,591,278</b>	<b>2,591,278</b>	<b>2,591,278</b>
752 Machinery & Equipment				121,295	121,295	121,295
753 Furniture and Fixture				326,083		
756 Vehicles				100,000		
<b>Total Non Statutory Capital Expenditure</b>				<b>547,378</b>	<b>121,295</b>	<b>121,295</b>
101 Personal Emoluments				844,551	716,844	722,889
<b>Total Statutory Expenditure</b>				<b>844,551</b>	<b>716,844</b>	<b>722,889</b>
<b>Total Subprogram 7105 :</b>				<b>3,983,207</b>	<b>3,429,417</b>	<b>3,435,462</b>

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>045</b>	<b>National Transformation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0148</b>	<b>NATIONAL TRANSFORMATION INITITIVE</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides training under the Barbados Employment and Sustainable Transformation (BEST) Programme.

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
045 NATIONAL TRANSFORMATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0148 National Transformation Inititive</b>						
212 Operating Expenses				7,614,504	7,614,504	7,614,504
<b>Total Non Satutory Recurrent Expenditure</b>				<b>7,614,504</b>	<b>7,614,504</b>	<b>7,614,504</b>
<b>Total Subprogram 0148 :</b>				<b>7,614,504</b>	<b>7,614,504</b>	<b>7,614,504</b>

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>270</b>	<b>Teacher Training</b>
<b>PROGRAMME STATEMENT:</b>		Provides for teacher and staff training at the Erdiston Teachers Training College and other local Institutions, as well as abroad when the training is not available locally.
<b>SUBPROGRAMME:</b>	<b>0272</b>	<b>ERDISTON COLLEGE</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for administrative and operational cost for the college, which was established under the Erdiston Training College Board of Management order 1983, for the training of teachers.

MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
270 TEACHER TRAINING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0272 Erdiston College</b>						
102 Other Personal Emoluments				1,148,020	1,148,020	1,148,020
103 Employers' Contributions				294,161	293,974	293,974
316 Grants to Public Institutions				4,551,857	4,551,857	4,551,857
<b>Total Non Statutory Recurrent Expenditure</b>				<b>5,994,038</b>	<b>5,993,851</b>	<b>5,993,851</b>
416 Capital Grants to Public Inst				7,054,686	7,054,686	7,054,686
<b>Total Non Statutory Capital Expenditure</b>				<b>7,054,686</b>	<b>7,054,686</b>	<b>7,054,686</b>
101 Personal Emoluments				2,112,824	2,112,824	2,112,824
<b>Total Statutory Expenditure</b>				<b>2,112,824</b>	<b>2,112,824</b>	<b>2,112,824</b>
<b>Total Subprogram 0272 :</b>				<b>15,161,548</b>	<b>15,161,361</b>	<b>15,161,361</b>

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0279</b>	<b>SAMUEL JACKMAN PRESCOD INSTITUTE OF TECHNOLOGY</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides to meet all the operating costs of the Samuel Jackman Prescod Institute of Technology.

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0279 Samuel Jackman Prescod Institute of Technology</b>						
102 Other Personal Emoluments				4,222,183	4,318,156	4,337,098
103 Employers' Contributions				1,102,711	1,102,711	1,102,711
316 Grants to Public Institutions				7,686,852	7,686,852	7,686,852
<b>Total Non Statutory Recurrent Expenditure</b>				<b>13,011,746</b>	<b>13,107,719</b>	<b>13,126,661</b>
416 Capital Grants to Public Inst				4,000,688	4,000,688	4,000,688
<b>Total Non Statutory Capital Expenditure</b>				<b>4,000,688</b>	<b>4,000,688</b>	<b>4,000,688</b>
101 Personal Emoluments				6,394,302	6,341,807	6,345,996
<b>Total Statutory Expenditure</b>				<b>6,394,302</b>	<b>6,341,807</b>	<b>6,345,996</b>
<b>Total Subprogram 0279 :</b>				<b>23,406,736</b>	<b>23,450,214</b>	<b>23,473,345</b>

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0282</b>	<b>CHINA AID PROJECT</b>
<b>SUB PROGRAMME STATEMENT:</b>		To provide for project work related to the construction, establishment and operational cost of the Hope Agriculture Training Institute and the UWI Centre for Food Security and Entrepreneurship.

MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0282 China Aid Project</b>						
102 Other Personal Emoluments				139,255	139,255	139,255
103 Employers' Contributions				7,043	7,043	7,043
207 Utilities				235,889	242,966	230,254
210 Supplies and Materials				281,240	161,217	128,690
211 Maintenance of Property				288,000	288,000	288,000
212 Operating Expenses				115,000	80,000	80,000
226 Professional Services				2,004,000	1,600,000	1,600,000
<b>Total Non Statutory Recurrent Expenditure</b>				<b>3,070,427</b>	<b>2,518,481</b>	<b>2,473,242</b>
785 Assets Under Construction				8,202,487	1,402,000	1,402,000
<b>Total Non Statutory Capital Expenditure</b>				<b>8,202,487</b>	<b>1,402,000</b>	<b>1,402,000</b>
<b>Total Subprogram 0282 :</b>				<b>11,272,914</b>	<b>3,920,481</b>	<b>3,875,242</b>

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0284</b>	<b>UNIVERSITY OF THE WEST INDIES</b>
<b>SUB PROGRAMME STATEMENT:</b>		To provide payment of economic cost for Barbadian students at U.W.I, including Government's contribution towards the Seismic Research Centre, Council of Legal Education, and LLM Programme in Legal Drafting.

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0284 University of the West Indies</b>						
316 Grants to Public Institutions				98,401,944	98,401,944	98,401,944
<b>Total Non Satutory Recurrent Expenditure</b>				<b>98,401,944</b>	<b>98,401,944</b>	<b>98,401,944</b>
<b>Total Subprogram 0284 :</b>				<b>98,401,944</b>	<b>98,401,944</b>	<b>98,401,944</b>

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0285</b>	<b>BARBADOS COMMUNITY COLLEGE</b>
<b>SUB PROGRAMME STATEMENT:</b>		To provide grant to the BCC ( Act Cap. 38), finance staffing , operating cost, maintenance of college buildings, equipment and executing the college's programme.

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0285 Barbados Community College</b>						
316 Grants to Public Institutions				31,256,748	31,256,748	31,256,748
<b>Total Non Statutory Recurrent Expenditure</b>				<b>31,256,748</b>	<b>31,256,748</b>	<b>31,256,748</b>
416 Capital Grants to Public Inst				20,825,839	20,825,839	20,825,839
<b>Total Non Statutory Capital Expenditure</b>				<b>20,825,839</b>	<b>20,825,839</b>	<b>20,825,839</b>
550 Other NonTax Revenue						
<b>Total Subprogram 0285 :</b>				<b>52,082,587</b>	<b>52,082,587</b>	<b>52,082,587</b>

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0286</b>	<b>JEAN AND NORMA HOLDER HOSPITALITY INSTITUTE</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides a grant for the operating costs of the Hospitality Institute.

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0286 Jean and Norma Holder Hospitality Institute</b>						
316 Grants to Public Institutions				9,494,891	9,494,891	9,494,891
<b>Total Non Statutory Recurrent Expenditure</b>				<b>9,494,891</b>	<b>9,494,891</b>	<b>9,494,891</b>
416 Capital Grants to Public Inst				1,045,804	1,045,804	1,045,804
<b>Total Non Statutory Capital Expenditure</b>				<b>1,045,804</b>	<b>1,045,804</b>	<b>1,045,804</b>
<b>Total Subprogram 0286 :</b>				<b>10,540,695</b>	<b>10,540,695</b>	<b>10,540,695</b>

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0287</b>	<b>HIGHER EDUCATION AWARDS</b>
<b>SUB PROGRAMME STATEMENT:</b>		To provide Scholarships, Exhibitions, Outstanding Achievement Bursaries, National Development Grants, fees for Barbadian students at UWI, Codrington College, studying in Cuba and other Ad-Hoc awards

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0287 Higher Education Awards</b>						
314 Grants to Individuals				32,694,774	44,694,774	44,694,774
<b>Total Non Statutory Recurrent Expenditure</b>				<b>32,694,774</b>	<b>44,694,774</b>	<b>44,694,774</b>
334 Statutory Grants to Individuals				5,458,924	5,458,924	5,458,924
				<b>5,458,924</b>	<b>5,458,924</b>	<b>5,458,924</b>
<b>Total Subprogram 0287 :</b>				<b>38,153,698</b>	<b>50,153,698</b>	<b>50,153,698</b>

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0289</b>	<b>OPEN &amp; FLEXIBLE LEARNING CENTRE</b>
<b>SUB PROGRAMME STATEMENT:</b>		To provide technical and vocational education for students through Open and Flexible Learning Facilities.

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0289 Open &amp; Flexible Learning Centre</b>						
316 Grants to Public Institutions				1,598,713	1,598,713	1,598,713
<b>Total Non Statutory Recurrent Expenditure</b>				<b>1,598,713</b>	<b>1,598,713</b>	<b>1,598,713</b>
<b>Total Subprogram 0289 :</b>				<b>1,598,713</b>	<b>1,598,713</b>	<b>1,598,713</b>

**BARBADOS ESTIMATES 2026-2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0305</b>	<b>BARBADOS ACCREDITATION COUNCIL</b>
<b>SUB PROGRAMME STATEMENT:</b>		To undertake the Government's obligations under protocol 11 of the CARICOM Single Market and Economy.

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0305 Barbados Accreditation Council</b>						
316 Grants to Public Institutions				2,910,920	2,910,920	2,910,920
<b>Total Non Statutory Recurrent Expenditure</b>				<b>2,910,920</b>	<b>2,910,920</b>	<b>2,910,920</b>
<b>Total Subprogram 0305 :</b>				<b>2,910,920</b>	<b>2,910,920</b>	<b>2,910,920</b>

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0569</b>	<b>HIGHER EDUCATION DEVELOPMENT UNIT</b>
<b>SUB PROGRAMME STATEMENT:</b>		To provide for project work related to the establishment and operational cost of tertiary institution through the merger of BCC, SJI and Erdiston College, including a review of the programme and structure of this institute.

MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0569 Higher Education Development Unit</b>						
102 Other Personal Emoluments				50,999	50,099	50,099
103 Employers' Contributions				49,008	55,952	55,952
206 Travel				2,000	2,000	2,000
207 Utilities				418,728	418,728	418,728
208 Rental Of Property				36,260	36,060	36,060
209 Library Books and Publications				250,400	250,400	250,400
210 Supplies and Materials				120,200	120,200	120,200
211 Maintenance of Property				576,515	576,515	576,515
212 Operating Expenses				907,200	907,200	907,200
226 Professional Services				500,000	500,000	500,000
<b>Total Non Statutory Recurrent Expenditure</b>				<b>2,911,310</b>	<b>2,917,154</b>	<b>2,917,154</b>
751 Property & Plant				4,000	4,000	4,000
<b>Total Non Statutory Capital Expenditure</b>				<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
101 Personal Emoluments				623,381	623,381	623,381
<b>Total Statutory Expenditure</b>				<b>623,381</b>	<b>623,381</b>	<b>623,381</b>
<b>Total Subprogram 0569 :</b>				<b>3,538,691</b>	<b>3,544,535</b>	<b>3,544,535</b>

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>273</b>	<b>Tertiary</b>
<b>PROGRAMME STATEMENT:</b>		To provide exhibitions, scholarships and financial assistance to tertiary institutions.
<b>SUBPROGRAMME:</b>	<b>0581</b>	<b>BARBADOS INSTITUTE OF FOOD AND AGRICULTURE</b>
<b>SUB PROGRAMME STATEMENT:</b>		To provide grant to the BCC (Act Cap. 38), finance staffing, operating cost, maintenance of the BIFA buildings, equipment and executing the school of agriculture programme.

MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
273 TERTIARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0581 Barbados Institute of Food and Agriculture</b>						
206 Travel				100,000	100,000	100,000
207 Utilities				924,289		
208 Rental Of Property				105,800	105,800	105,800
209 Library Books and Publications				10,000	10,000	10,000
210 Supplies and Materials				424,880	424,880	424,880
211 Maintenance of Property				1,152,528	1,152,528	1,152,528
212 Operating Expenses				122,000	122,000	122,000
226 Professional Services				3,094,610	3,094,610	3,094,610
<b>Total Non Statutory Recurrent Expenditure</b>				<b>5,934,107</b>	<b>5,009,818</b>	<b>5,009,818</b>
752 Machinery & Equipment				50,000		
753 Furniture and Fixture				100,000	100,000	100,000
755 Computer Software				380,000		
756 Vehicles				75,000		
<b>Total Non Statutory Capital Expenditure</b>				<b>605,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Total Subprogram 0581 :</b>				<b>6,539,107</b>	<b>5,109,818</b>	<b>5,109,818</b>

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>421</b>	<b>Occupational Training</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the expansion and upgrading of training activities; support of priority training programmes in accordance with agreed national priorities.
<b>SUBPROGRAMME:</b>	<b>0423</b>	<b>BARBADOS VOCATIONAL TRAINING BOARD</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for an adequate supply of trained manpower in all branches of economic activity; the supervision of apprentices, training programmes, and the testing and certification of trainees and apprentices.

<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
421 OCCUPATIONAL TRAINING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0423 Barbados Vocational Training Board</b>						
316 Grants to Public Institutions				14,671,315	14,671,315	14,671,315
<b>Total Non Statutory Recurrent Expenditure</b>				<b>14,671,315</b>	<b>14,671,315</b>	<b>14,671,315</b>
416 Capital Grants to Public Inst				843,025	843,025	843,025
<b>Total Non Statutory Capital Expenditure</b>				<b>843,025</b>	<b>843,025</b>	<b>843,025</b>
<b>Total Subprogram 0423 :</b>				<b>15,514,340</b>	<b>15,514,340</b>	<b>15,514,340</b>

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>421</b>	<b>Occupational Training</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the expansion and upgrading of training activities; support of priority training programmes in accordance with agreed national priorities.
<b>SUBPROGRAMME:</b>	<b>0424</b>	<b>TVET COUNCIL</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for the Technical and Vocational Education and Training (TVET) Council in accordance with the TVET Act, 1993-11; Management of the Employment and Training Fund (ETF), which aims to promote and support training.

MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
421 OCCUPATIONAL TRAINING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0424 TVET Council</b>						
316 Grants to Public Institutions				6,899,997	6,899,997	6,899,997
<b>Total Non Statutory Recurrent Expenditure</b>				<b>6,899,997</b>	<b>6,899,997</b>	<b>6,899,997</b>
416 Capital Grants to Public Inst				600,000	600,000	600,000
<b>Total Non Statutory Capital Expenditure</b>				<b>600,000</b>	<b>600,000</b>	<b>600,000</b>
<b>Total Subprogram 0424 :</b>				<b>7,499,997</b>	<b>7,499,997</b>	<b>7,499,997</b>

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

<b>HEAD:</b>	<b>63</b>	<b>MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING</b>
<b>PROGRAMME:</b>	<b>421</b>	<b>Occupational Training</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the expansion and upgrading of training activities; support of priority training programmes in accordance with agreed national priorities.
<b>SUBPROGRAMME:</b>	<b>0425</b>	<b>EMPLOYMENT AND TRAINING FUND</b>
<b>SUB PROGRAMME STATEMENT:</b>		Provides for the promotion and support of training and the upgrading of skills for the labour force by the application of the Employment and Training Fund (ETF), established by the Section 13 of the (TVET) Council Act, 1993-11.

MINISTRY OF TECHNOLOGICAL AND VOCATIONAL TRAINING	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
421 OCCUPATIONAL TRAINING	\$	\$	\$	\$	\$	\$
<b>Subprogram 0425 Employment and Training Fund</b>						
416 Capital Grants to Public Inst				1,700,000	1,700,000	1,700,000
<b>Total Non Statutory Capital Expenditure</b>				<b>1,700,000</b>	<b>1,700,000</b>	<b>1,700,000</b>
<b>Total Subprogram 0425 :</b>				<b>1,700,000</b>	<b>1,700,000</b>	<b>1,700,000</b>

EXPLANATORY NOTES

**Program 270: Teacher Training**

Subprogram 0272: ERDISTON COLLEGE

- 316 – Provides funding to cover the operational costs of Erdiston College.
  - 416 – Provides for the acquisition of machinery and equipment and furniture and fittings.
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**Program 273: Tertiary**

Subprogram 0279: SAMUEL JACKMAN PRESCOD INSTITUTE OF TECHNOLOGY

- 316 – To provide for the operational cost of the Institution
- 416 – Provide funds for building improvements, electrical upgrades to buildings, provides for the purchase of machinery and equipment, furniture and fixtures and the purchase of a vehicle.

Subprogram 0284: UNIVERSITY OF THE WEST INDIES

- 316 – Provides funding to cover the economic costs of students attending the University of the West Indies.

Subprogram 0285: BARBADOS COMMUNITY COLLEGE

- 316 – Grant funding to cover the operational costs of the College.
- 416 – Provides for capital expenditure.

Subprogram 0286: JEAN AND NORMA HOLDER HOSPITALITY INSTITUTE

- 316 – Provides a grant to cover the operational costs of the Hospitality Institute.
- 416 – Provides for capital expenditure.

## EXPLANATORY NOTES

### Subprogram 0287: HIGHER EDUCATION AWARDS

- 314 – Provides for the payment of tuition fees to the University of the West Indies, grants to the Codrington College, allowances to Barbadian students studying in Cuba as well as ad hoc financial assistance to Barbadian students.
- 334 – Provides for payment of allowances and tuition fees on behalf of Barbadian Scholarship and Exhibition winners, grants to National Development Scholarship winners as well as grants to students at tertiary institutions. Provision is also made for the Errol Barrow scholarships, Tech Voc scholarships and scholarships to Cuban students.

### Subprogram 0305: BARBADOS ACCREDITATION COUNCIL

- 316 - Provides grant funding for the Barbados Accreditation Council
- 416 - Provides for the setting up of the National Qualification Framework

### Subprogram 0569: HIGHER EDUCATION DEVELOPMENT UNIT

- 226 – To provide for consultancy services for the Hope Agricultural Training Institute (HATI) as well as the UWI Centre for Food Security Project.
- 785 - Provides for the construction costs re the Hope and Dukes China Aid projects

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## **Program 421: Occupational Training**

### Subprogram 0423: BARBADOS VOCATIONAL TRAINING BOARD

- 315 – Provides for a grant to assist with the recurrent expenses.
- 416 – Provides for a grant to assist with the capital expenses.

### Subprogram 0424: TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) COUNCIL

- 315 – Provides grants for recurrent expenses.
- 415 – Provides for grant for capital expenses.

EXPLANATORY NOTES

Subprogram 0425: EMPLOYMENT AND TRAINING FUND

416 – Provides for grant for capital expenses.

**MINISTRY OF AGRICULTURE AND FOOD**  
**NUTRITIONAL SECURITY**

# MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY

## **STRATEGIC GOALS**

**The strategic goals of the Ministry are:**

- Provide leadership to the agricultural sector by first becoming relevant through a process of strategic transformation, which includes digitization, structural and process deconstruction and reconstruction;
- Enhance food and nutrition security by developing agri-food systems driven by innovation, research and development, new product development and increased productivity;
- Enfranchise and empower people by facilitating access to agricultural resources through development programmes and market penetration for their products;
- Increase resilience in the agricultural sector to climate change and exogenous shocks through the provision of risk reduction and resource management mechanisms; and
- Ensure plant and animal health and animal welfare, as well as food safety and quality through education, regulation, monitoring, surveillance and testing.

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE****MINISTRY OF AGRICULTURE AND FOOD SECURITY****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry Of Agriculture And Food Security

**NINETY-NINE MILLION, TWO HUNDRED AND FIFTY-TWO THOUSAND, THREE HUNDRED AND EIGHTY-THREE DOLLARS**

(\$99,252,383.00)

**Mission Statement**

The objective of this Ministry is to guide agricultural, fisheries and rural development and to ensure an adequate supply of wholesome food for all at an affordable price.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 83 MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION & POLICY FORMULATION SERVICES	11,154,104	15,707,634	17,597,308	21,922,968	19,014,284	18,395,431
160 MEASURES TO STIMULATE INCREASED CROP PRODUCTION	40,378,161	34,150,481	8,389,183	26,427,817	9,012,145	8,603,359
161 MEASURES TO STIMULATE INCREASED LIVESTOCK PRODUCTION	6,717,836	9,522,548	9,496,949	11,479,089	10,841,617	11,170,594
162 RESOURCE DEVELOPMENT AND PROTECTION	15,155,773	19,228,900	26,726,089	24,778,298	94,596,256	20,471,734
164 GENERAL SUPPORT SERVICES	12,658,506	18,662,541	13,593,855	16,629,539	15,155,001	14,960,571
165 ANCILLARY, TECHNICAL AND ANALYTICAL SERVICES	3,816,797	9,041,622	9,283,147	15,270,418	14,743,935	10,176,493
168 SUPPORT OF MAJOR AGRICULTURAL DEVELOPMNT PROG	500,000	500,000	500,000	500,000	500,000	500,000
<b>Total Head 83 :</b>	<b>90,381,179</b>	<b>106,813,726</b>	<b>85,586,531</b>	<b>117,008,129</b>	<b>163,863,238</b>	<b>84,278,182</b>

83 MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0160 Technical Management & Coordination	724,910	75,179	54,976	855,065	2,409,600	
0161 Special Development Projects		110,231	7,204	117,435	559,450	
0168 National Agricultural Health and Food Control Programm					121,100	
0187 Agricultural Planning and Dev	624,338	78,263	75,759	778,360	7,076,964	
7055 General Management & Coordination Services	2,235,769	96,282	234,043	2,566,094	2,836,400	1,674,000
<b>160 MEASURES TO STIMULATE INCREASED CROP PRODUCTION</b>						
0163 Food Crop Research, Development and Extension	877,450	64,765	111,994	1,054,209	931,000	5,000
0164 Non-Food Crop Research, Development and Extension	547,459	127,075	79,124	753,658	622,200	
0166 Cotton Research and Development	363,497	16,258	42,995	422,750	389,000	
0636 Barbados Agricultural Development and Marketing						14,519,000
<b>161 MEASURES TO STIMULATE INCREASED LIVESTOCK PRODUCTION</b>						
0165 Livestock Research & Development Services	526,910	34,770	64,618	626,298	1,909,9700	
0189 Animal Nutrition Unit	394,476	45,846	47,681	488,003	1,763,650	
0199 Blackbelly Sheep					1,430,200	
0639 Southern Meats		1,779,781	221,789	2,001,570	919,230	3,000,000
<b>162 RESOURCE DEVELOPMENT AND PROTECTION</b>						
0167 Scotland District	3,743,344	279,226	444,640	4,467,210	2,465,350	
0169 Plant Protection	751,335	33,174	78,546	863,055	351,000	40,000
0170 Veterinary Services	1,226,431	261,525	141,448	1,629,404	1,548,150	
0171 Regulatory	151,467	95,445	25,612	272,524	285,950	3,000
0172 Quarantine	230,490	22,706	27,366	280,562	415,550	
0183 Barbados Medicinal Cannabis Licensing Authority						3,568,905

83 MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>164 GENERAL SUPPORT SERVICES</b>						
0175 Marketing Facilities	2,778,987	107,122	323,801	3,209,910	4,445,300	
0176 Technical Workshop and other Services	184,411	31,566	27,311	243,288	149,900	
0178 Incentives and other subsidies	316,797	5,661	31,683	354,141	204,994	6,788,417
0188 Agricultural Extension Services	178,782	1,834	18,873	199,489	223,600	
<b>165 ANCILLARY, TECHNICAL AND ANALYTICAL SERVICES</b>						
0179 Government Analytical Services	1,288,797	42,702	128,794	1,460,293	3,745,125	6,000
<b>168 SUPPORT OF MAJOR AGRICULTURAL DEVELOPMNT PROG</b>						
0191 FARMERS' EMPOWERMENT AND ENFRANCHISEMENT DRIVE (FEED) PROGRA						
<b>TOTAL</b>	<b>17,755,746</b>	<b>1,529,630</b>	<b>2,038,891</b>	<b>21,324,267</b>	<b>33,884,183</b>	<b>29,604,322</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>21,922,968</b>
				3,264,665	661,500				661,500	3,926,165
				676,885	2,200,000				2,200,000	2,876,885
				121,100						121,100
				7,855,324						7,855,324
				5,402,494	67,000				142,000	7,143,494
										<b>26,427,817</b>
				1,985,209	65,000				65,000	2,055,209
				1,375,858	226,000				226,000	1,601,858
				811,750	5,000				5,000	816,750
				14,519,000			7,435,000		7,435,000	14,519,000
										<b>11,479,089</b>
				2,542,236	1,338,000				1,338,000	3,880,236
				2,251,653	537,000				537,000	2,788,653
				1,430,200	30,000				30,000	1,460,200
	79,200			3,000,000			350,000		350,000	3,350,000
										<b>24,778,298</b>
				7,608,841	920,000	443,000			1,363,000	8,981,841
				1,214,555	520,000				520,000	1,774,055
				3,177,554	5,805,557				5,805,557	8,983,111
				558,474	12,000				12,000	573,474
				696,112	25,000				25,000	721,112

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>16,629,539</b>
				7,655,210	763,500				763,500	8,418,710
				393,188	15,000				15,000	408,188
				559,135	32,000				32,000	591,135
				423,089						423,089
										<b>15,270,418</b>
				5,205,418	10,059,000				10,059,000	15,270,418
										<b>500,000</b>
							500,000		500,000	500,000
	<b>79,200</b>			<b>50,891,496</b>	<b>23,734,557</b>	<b>443,000</b>	<b>8,460,800</b>		<b>32,195,357</b>	<b>117,008,129</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To enable the Ministry to continue initiation and review of agricultural policy affecting all programs and projects of the Ministry and its related departments.
<b>SUBPROGRAMME:</b>	<b>7055</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the initiation and review of agricultural policy.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7055 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments	213,671	157,577	96,282	96,282	114,119	114,119
103 Employers Contributions	189,432	202,900	209,297	234,043	234,570	234,570
206 Travel	530	750	750	3,000	750	750
207 Utilities	547,485	552,000	622,000	622,000	622,000	622,000
208 Rental of Property	4,688	41,000	41,000	41,000	41,000	41,000
209 Library Books & Publications	303	1,250	1,750	1,250	1,500	1,500
210 Supplies & Materials	161,825	167,760	197,400	207,400	209,900	209,900
211 Maintenance of Property	718,925	724,000	619,900	984,502	609,900	644,900
212 Operating Expenses	2,784,557	274,930	462,850	723,248	692,850	723,248
223 Structures		60,000	50,000	10,000	10,000	10,000
226 Professional Services	5,789	216,700	144,000	144,000	144,000	144,000
230 Contingencies		50,000	25,000	25,000	25,000	25,000
315 Grants to Non-Profit Organisations	90,000	90,000	90,000	90,000	90,000	90,000
317 Subscriptions	1,189,342	1,344,000	1,856,897	1,584,000	1,584,000	1,584,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>5,906,546</b>	<b>3,882,867</b>	<b>4,417,126</b>	<b>4,765,725</b>	<b>4,379,589</b>	<b>4,444,987</b>
751 Property & Plant				80,000		
752 Machinery & Equipment	22,281	50,000	50,000	35,000		
753 Furniture and Fittings	6,545	33,650				
755 Computer Software		27,000	20,000	27,000	27,000	27,000
756 Vehicles		250,000				
<b>Total Non Statutory Capital Expenditure</b>	<b>28,826</b>	<b>360,650</b>	<b>70,000</b>	<b>142,000</b>	<b>27,000</b>	<b>27,000</b>
101 Statutory Personal Emoluments	1,834,530	2,075,550	2,072,296	2,235,769	2,122,522	2,258,394
<b>Total Statutory Expenditure</b>	<b>1,834,530</b>	<b>2,075,550</b>	<b>2,072,296</b>	<b>2,235,769</b>	<b>2,122,522</b>	<b>2,258,394</b>
<b>Total Subprogram 7055 :</b>	<b>7,769,903</b>	<b>6,319,067</b>	<b>6,559,422</b>	<b>7,143,494</b>	<b>6,529,111</b>	<b>6,730,381</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To enable the Ministry to continue initiation and review of agricultural policy affecting all programs and projects of the Ministry and its related departments.
<b>SUBPROGRAMME:</b>	<b>0160</b>	<b>TECHNICAL MANAGEMENT, RESEARCH AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To direct and coordinate the research extension and development activities of the Department of Agriculture.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0160 Technical Management &amp; Coordination</b>						
102 Other Personal Emoluments	23,274	53,363	75,179	75,179	75,179	75,179
103 Employers Contributions	27,123	40,000	54,662	54,976	42,475	42,475
206 Travel	1,747	12,000	10,000	8,000	8,000	8,000
207 Utilities				100,800	100,800	
208 Rental of Property		5,300	5,600	5,000	5,000	5,000
209 Library Books & Publications	40,484	55,000	56,000	3,800	2,300	2,300
210 Supplies & Materials	104,995	329,900	301,600	527,160	444,000	440,000
211 Maintenance of Property	6,730	9,500	7,318	69,500	70,000	70,000
212 Operating Expenses	604,465	966,300	447,182	711,500	697,500	697,500
226 Professional Services	402,350	2,003,800	1,400,000	935,000	535,000	535,000
250 Depreciation Expense	154					
317 Subscriptions				48,840		
<b>Total Non Statutory Recurrent Expenditure</b>	1,211,321	3,475,163	2,357,541	2,539,755	1,980,254	1,875,454
751 Property & Plant				641,000	13,500	13,500
752 Machinery & Equipment	9,701	16,000	12,000	20,500	15,500	15,500
755 Computer Software		100,000	75,000			
<b>Total Non Statutory Capital Expenditure</b>	9,701	116,000	87,000	661,500	29,000	29,000
101 Statutory Personal Emoluments	397,434	465,865	734,829	724,910	549,739	551,392
<b>Total Statutory Expenditure</b>	397,434	465,865	734,829	724,910	549,739	551,392
<b>Total Subprogram 0160 :</b>	1,618,456	4,057,028	3,179,370	3,926,165	2,558,993	2,455,846

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To enable the Ministry to continue initiation and review of agricultural policy affecting all programs and projects of the Ministry and its related departments.
<b>SUBPROGRAMME:</b>	<b>0161</b>	<b>SPECIAL DEVELOPMENT PROJECTS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for professional and other related services for major projects.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0161 Special Development Projects</b>						
102 Other Personal Emoluments	91,749	110,231	110,231	110,231	110,231	110,231
103 Employers Contributions	5,703	6,881	6,881	7,204	7,204	7,204
206 Travel	334	500	500	1,500	1,000	1,000
210 Supplies & Materials	6,259	6,750	8,750	8,750	8,750	8,750
211 Maintenance of Property	392,128	785,200	1,544,200	229,200	1,536,200	1,535,200
212 Operating Expenses	8,633	20,000	20,000	20,000	20,000	20,000
223 Structures	15,128	200,000	100,000	100,000	100,000	100,000
226 Professional Services	41,720	100,000	250,000	200,000	200,000	200,000
<b>Total Non Statutory Recurrent Expenditure</b>	561,653	1,229,562	2,040,562	676,885	1,983,385	1,982,385
785 Assets Under Construction	24,518	1,750,000	2,950,000	2,200,000	5,000,000	5,000,000
<b>Total Non Statutory Capital Expenditure</b>	24,518	1,750,000	2,950,000	2,200,000	5,000,000	5,000,000
101 Statutory Personal Emoluments	403	109,264				
<b>Total Statutory Expenditure</b>	403	109,264				
<b>Total Subprogram 0161 :</b>	586,574	3,088,826	4,990,562	2,876,885	6,983,385	6,982,385

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To enable the Ministry to continue initiation and review of agricultural policy affecting all programs and projects of the Ministry and its related departments.
<b>SUBPROGRAMME:</b>	<b>0168</b>	<b>NATIONAL AGRICULTURAL HEALTH AND FOOD CONTROL PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		To enhance competitiveness of the agricultural and fisheries sectors of Barbados by raising the National Agricultural Health and Food Control System up to international safety standards.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0168 National Agricultural Health and Food Control Programm</b>						
206 Travel		1,000	500	500	500	500
207 Utilities		3,100	3,100	3,100	3,100	3,100
210 Supplies & Materials		25,000	10,250	10,250	18,250	18,250
212 Operating Expenses	10,618	11,000	7,250	7,250	85,750	85,750
226 Professional Services	1,550	249,500	100,000	100,000	300,000	300,000
<b>Total Non Statutory Recurrent Expenditure</b>	12,168	289,600	121,100	121,100	407,600	407,600
<b>Total Subprogram 0168 :</b>	12,168	289,600	121,100	121,100	407,600	407,600

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To enable the Ministry to continue initiation and review of agricultural policy affecting all programs and projects of the Ministry and its related departments.
<b>SUBPROGRAMME:</b>	<b>0187</b>	<b>AGRICULTURAL PLANNING AND DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for activities associated with agricultural planning, policy and the conduct of agricultural development projects.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0187 Agricultural Planning and Dev</b>						
102 Other Personal Emoluments	1,239	74,395	5,174	78,263	80,846	80,846
103 Employers Contributions	51,280	48,105	77,168	75,759	75,759	75,759
206 Travel	15,126	18,000	13,000	25,000	25,000	25,000
207 Utilities	1,723	2,000	1,500	3,420	3,420	3,420
208 Rental of Property		50,000	22,616	82,616	82,618	82,618
209 Library Books & Publications	398	848	750	22,750	9,570	19,500
210 Supplies & Materials	34,767	271,767	418,120	855,912	58,000	58,000
211 Maintenance of Property		3,000	63,000	30,010	25,010	25,010
212 Operating Expenses	276,595	760,200	1,023,395	1,353,956	853,671	292,040
226 Professional Services	243,245	301,500	435,000	4,703,300	704,200	529,000
316 Grants to Public Institutions	267					
<b>Total Non Statutory Recurrent Expenditure</b>	624,640	1,529,815	2,059,723	7,230,986	1,918,094	1,191,193
101 Statutory Personal Emoluments	542,363	423,298	687,131	624,338	617,101	628,026
<b>Total Statutory Expenditure</b>	542,363	423,298	687,131	624,338	617,101	628,026
<b>Total Subprogram 0187 :</b>	1,167,003	1,953,113	2,746,854	7,855,324	2,535,195	1,819,219

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>160</b>	<b>Measures To Stimulate Increased Crop Production</b>
<b>PROGRAMME STATEMENT:</b>		To understand the needs of farmers and address these needs through research and share the information.
<b>SUBPROGRAMME:</b>	<b>0163</b>	<b>FOOD CROP RESEARCH DEVELOPMENT &amp; EXTENSION</b>
<b>SUBPROGRAMME STATEMENT:</b>		To conduct field, laboratory and literature research on production or designated priority crop groupings as well as to extend the results of such research to farmers.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
160 MEASURES TO STIMULATE INCREASED CROP PRODUCTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0163 Food Crop Research, Development and Extension</b>						
102 Other Personal Emoluments	14,596	60,674	64,765	64,765	64,765	64,765
103 Employers Contributions	80,465	114,211	106,932	111,994	109,203	109,203
206 Travel	6,443	25,000	25,000	25,000	25,000	25,000
207 Utilities	37,122	84,500	84,500	89,500	89,500	89,500
208 Rental of Property	4,930	6,000	18,000	6,000	6,000	6,000
209 Library Books & Publications		6,500	6,500	6,500	2,000	2,000
210 Supplies & Materials	144,599	235,500	290,500	301,500	325,000	325,000
211 Maintenance of Property	207,956	213,000	190,000	233,000	203,000	193,000
212 Operating Expenses	106,686	116,000	150,000	96,000	65,000	65,000
223 Structures	96,823	162,500	157,500	52,500	38,000	38,000
226 Professional Services	79,968	80,000	95,000	121,000	95,000	95,000
250 Depreciation Expense	169					
317 Subscriptions		5,000	7,000	5,000	5,000	5,000
<b>Total Non Statutory Recurrent Expenditure</b>	779,757	1,108,885	1,195,697	1,112,759	1,027,468	1,017,468
752 Machinery & Equipment	90,789	258,300	472,000	65,000	65,000	65,000
756 Vehicles		150,000	120,000			
<b>Total Non Statutory Capital Expenditure</b>	90,789	408,300	592,000	65,000	65,000	65,000
101 Statutory Personal Emoluments	705,585	852,005	851,966	877,450	854,490	856,454
<b>Total Statutory Expenditure</b>	705,585	852,005	851,966	877,450	854,490	856,454
<b>Total Subprogram 0163 :</b>	1,576,131	2,369,190	2,639,663	2,055,209	1,946,958	1,938,922

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>160</b>	<b>Measures To Stimulate Increased Crop Production</b>
<b>PROGRAMME STATEMENT:</b>		To understand the needs of farmers and address these needs through research and share the information.
<b>SUBPROGRAMME:</b>	<b>0164</b>	<b>NON-FOOD CROP RESEARCH AND DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To stimulate the development of flowers as vehicles of diversification and for significant foreign exchange earnings.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
160 MEASURES TO STIMULATE INCREASED CROP PRODUCTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0164 Non-Food Crop Research, Development and Extension</b>						
102 Other Personal Emoluments	10,213	112,500	127,075	127,075	127,075	127,075
103 Employers Contributions	52,479	65,000	82,761	79,124	115,468	116,445
206 Travel	26,642	10,000	10,000	10,000	10,000	10,000
207 Utilities	81,351	120,803	120,803	153,000	154,000	154,000
208 Rental of Property	649	7,500	5,500	5,500	6,500	6,500
209 Library Books & Publications	578	700	700	1,000	1,000	1,000
210 Supplies & Materials	51,436	47,400	92,400	102,400	104,900	104,900
211 Maintenance of Property	95,747	102,300	109,800	119,800	120,200	118,800
212 Operating Expenses	23,785	39,000	39,500	45,500	46,000	46,000
223 Structures	45,199	65,000	25,000	25,000	30,000	30,000
226 Professional Services	25,491	50,000	132,673	160,000	95,000	50,000
250 Depreciation Expense	2,031					
<b>Total Non Statutory Recurrent Expenditure</b>	415,601	620,203	746,212	828,399	810,143	764,720
752 Machinery & Equipment	370,530	1,100,000	106,000	226,000	220,000	
785 Assets Under Construction	16,247,332	25,335,208				
<b>Total Non Statutory Capital Expenditure</b>	16,617,862	26,435,208	106,000	226,000	220,000	
101 Statutory Personal Emoluments	523,834	530,031	581,244	547,459	873,047	880,857
<b>Total Statutory Expenditure</b>	523,834	530,031	581,244	547,459	873,047	880,857
<b>Total Subprogram 0164 :</b>	17,557,298	27,585,442	1,433,456	1,601,858	1,903,190	1,645,577

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>160</b>	<b>Measures To Stimulate Increased Crop Production</b>
<b>PROGRAMME STATEMENT:</b>		To understand the needs of farmers and address these needs through research and share the information.
<b>SUBPROGRAMME:</b>	<b>0166</b>	<b>COTTON RESEARCH AND DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To stimulate the development of cotton as a vehicle of diversification and for significant foreign exchange earnings.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
160 MEASURES TO STIMULATE INCREASED CROP PRODUCTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0166 Cotton Research and Development</b>						
102 Other Personal Emoluments		16,178	16,258	16,258	16,258	16,258
103 Employers Contributions	38,085	49,137	42,995	42,995	42,995	42,995
206 Travel	3,070	10,000	10,000	8,000	10,000	10,000
207 Utilities		1,800	1,800	3,000	3,000	4,000
208 Rental of Property		4,000	4,000	4,000	6,000	5,000
210 Supplies & Materials	107,980	106,400	143,500	130,500	144,500	148,500
211 Maintenance of Property	84,541	100,500	131,000	100,000	94,500	94,500
212 Operating Expenses	11,868	19,500	27,000	23,500	24,500	38,000
226 Professional Services	79,759	98,000	108,000	120,000	110,000	110,000
<b>Total Non Statutory Recurrent Expenditure</b>	325,303	405,515	484,553	448,253	451,753	469,253
751 Property & Plant		110,000	110,000	5,000		
752 Machinery & Equipment	7,918	25,000	70,000		25,000	
756 Vehicles		140,000	140,000		140,000	
<b>Total Non Statutory Capital Expenditure</b>	7,918	275,000	320,000	5,000	165,000	
101 Statutory Personal Emoluments	361,512	365,334	361,511	363,497	545,244	549,607
<b>Total Statutory Expenditure</b>	361,512	365,334	361,511	363,497	545,244	549,607
<b>Total Subprogram 0166 :</b>	694,733	1,045,849	1,166,064	816,750	1,161,997	1,018,860

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>160</b>	<b>Measures To Stimulate Increased Crop Production</b>
<b>PROGRAMME STATEMENT:</b>		To understand the needs of farmers and address these needs through research and share the information.
<b>SUBPROGRAMME:</b>	<b>0636</b>	<b>BARBADOS AGRICULTURAL DEVELOPMENT MARKETING CORPORATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the development of agriculture through market research and to create opportunities for investment that produces enterprise food security and prosperity in the agricultural sector.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
160 MEASURES TO STIMULATE INCREASED CROP PRODUCTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0636 Barbados Agricultural Development and Marketing</b>						
316 Grants to Public Institutions	14,900,000	2,500,000	2,500,000	14,519,000	4,000,000	4,000,000
<b>Total Non Statutory Recurrent Expenditure</b>	14,900,000	2,500,000	2,500,000	14,519,000	4,000,000	4,000,000
416 Grants to Public Institutions	5,650,000	650,000	650,000			
<b>Total Non Statutory Capital Expenditure</b>	5,650,000	650,000	650,000			
318 Retiring Benefits				7,435,000		
<b>Total Statutory Expenditure</b>				7,435,000		
<b>Total Subprogram 0636 :</b>	20,550,000	3,150,000	3,150,000	21,954,000	4,000,000	4,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>161</b>	<b>Measures to Stimulate Increased Livestock Production</b>
<b>PROGRAMME STATEMENT:</b>		To stimulate and sustain livestock production through the provision of Research and Developmental services to the livestock sector.
<b>SUBPROGRAMME:</b>	<b>0165</b>	<b>LIVESTOCK RESEARCH EXTENSION AND DEVELOPMENT SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide research activities as well as artificial insemination and the impounding of livestock.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
161 MEASURES TO STIMULATE INCREASED LIVESTOCK PRODUCTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0165 Livestock Research &amp; Development Services</b>						
102 Other Personal Emoluments	11,949	34,770	34,770	34,770	34,770	34,770
103 Employers Contributions	59,855	75,529	70,733	64,618	70,856	70,980
206 Travel		2,000	2,000	1,500	1,500	1,500
207 Utilities	73,171	101,300	109,500	120,200	122,200	128,000
208 Rental of Property	5,284	12,750	16,000	11,000	6,000	6,000
210 Supplies & Materials	216,283	566,750	326,200	579,500	504,500	381,000
211 Maintenance of Property	411,741	438,500	366,000	545,738	430,000	376,000
212 Operating Expenses	41,736	52,750	75,750	190,000	69,250	69,250
223 Structures	41,802	215,000	260,000	243,000	60,000	510,000
226 Professional Services	24,871	25,000	110,000	200,000	200,000	200,000
250 Depreciation Expense	609					
<b>Total Non Statutory Recurrent Expenditure</b>	887,301	1,524,349	1,370,953	1,990,326	1,499,076	1,777,500
751 Property & Plant	46,576	50,000	200,000	210,000	510,000	190,000
752 Machinery & Equipment	310,504	655,000	292,000	353,000	140,000	470,000
756 Vehicles		120,000		140,000	140,000	
785 Assets Under Construction	82,357	775,000	675,000	660,000		950,000
<b>Total Non Statutory Capital Expenditure</b>	439,437	1,600,000	1,167,000	1,363,000	790,000	1,610,000
101 Statutory Personal Emoluments	545,636	577,483	581,846	526,910	634,244	635,897
<b>Total Statutory Expenditure</b>	545,636	577,483	581,846	526,910	634,244	635,897
<b>Total Subprogram 0165 :</b>	1,872,374	3,701,832	3,119,799	3,880,236	2,923,320	4,023,397

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>161</b>	<b>Measures to Stimulate Increased Livestock Production</b>
<b>PROGRAMME STATEMENT:</b>		To stimulate and sustain livestock production through the provision of Research and Developmental services to the livestock sector.
<b>SUBPROGRAMME:</b>	<b>0189</b>	<b>ANIMAL NUTRITION UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide all animal nutrition and forage research activities performed at the Unit as well as to perform such services as artificial insemination and the impounding of livestock.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
161 MEASURES TO STIMULATE INCREASED LIVESTOCK PRODUCTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0189 Animal Nutrition Unit</b>						
102 Other Personal Emoluments	6,130	42,212	45,846	45,846	45,846	45,846
103 Employers Contributions	41,133	57,500	50,584	47,681	44,305	44,305
206 Travel	899	5,000	12,000	10,000	10,000	10,000
207 Utilities	100,018	168,500	168,500	196,500	156,500	156,500
208 Rental of Property	3,093	6,200	7,000	3,000	3,000	3,000
209 Library Books & Publications		6,000	4,000	1,000	4,000	3,000
210 Supplies & Materials	124,424	117,850	212,250	348,250	327,250	327,250
211 Maintenance of Property	402,923	430,200	245,700	544,700	561,200	558,200
212 Operating Expenses	67,588	143,600	178,700	179,000	256,600	201,600
223 Structures	20,000	30,000	35,000	35,000	35,000	35,000
226 Professional Services	122,055	185,000	425,700	446,200	496,200	451,200
250 Depreciation Expense	1,127					
<b>Total Non Statutory Recurrent Expenditure</b>	889,390	1,192,062	1,385,280	1,857,177	1,939,901	1,835,901
751 Property & Plant	108,369	270,000	660,000	360,000	160,000	160,000
752 Machinery & Equipment	121,957	172,000	180,000	177,000	177,000	177,000
<b>Total Non Statutory Capital Expenditure</b>	230,326	442,000	840,000	537,000	337,000	337,000
101 Statutory Personal Emoluments	367,549	389,554	393,670	394,476	367,996	367,996
<b>Total Statutory Expenditure</b>	367,549	389,554	393,670	394,476	367,996	367,996
<b>Total Subprogram 0189 :</b>	1,487,265	2,023,616	2,618,950	2,788,653	2,644,897	2,540,897

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>161</b>	<b>Measures to Stimulate Increased Livestock Production</b>
<b>PROGRAMME STATEMENT:</b>		To stimulate and sustain livestock production through the provision of Research and Developmental Services to the livestock sector.
<b>SUBPROGRAMME:</b>	<b>0199</b>	<b>Blackbelly Sheep</b>
<b>SUBPROGRAMME STATEMENT:</b>		To create a viable industry for high quality affordable lamb and to provide hides for the manufacture of value-added leather goods

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
161 MEASURES TO STIMULATE INCREASED LIVESTOCK PRODUCTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0199 Blackbelly Sheep</b>						
207 Utilities	6,266	17,400	14,000	15,700	16,200	17,700
210 Supplies & Materials	165,942	275,900	292,200	434,500	578,200	557,600
211 Maintenance of Property	42,147	43,300	123,500	110,000	139,000	139,500
212 Operating Expenses	308,490	345,500	458,500	545,000	815,000	116,500
223 Structures		35,000	35,000	25,000	15,000	15,000
226 Professional Services	187,933	245,000	260,000	300,000	300,000	350,000
250 Depreciation Expense	899					
<b>Total Non Statutory Recurrent Expenditure</b>	711,677	962,100	1,183,200	1,430,200	1,863,400	1,196,300
751 Property & Plant	292,822	460,000	120,000	30,000	30,000	30,000
752 Machinery & Equipment	103,698	125,000	505,000			
<b>Total Non Statutory Capital Expenditure</b>	396,521	585,000	625,000	30,000	30,000	30,000
<b>Total Subprogram 0199 :</b>	1,108,198	1,547,100	1,808,200	1,460,200	1,893,400	1,226,300

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>161</b>	<b>Measures to Stimulate Increased Livestock Production</b>
<b>PROGRAMME STATEMENT:</b>		To stimulate and sustain livestock production through the provision of Research and Developmental services to the livestock sector.
<b>SUBPROGRAMME:</b>	<b>0639</b>	<b>SOUTHERN MEATS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide an abattoir service for livestock farmers according to international meat handling standards

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
161 MEASURES TO STIMULATE INCREASED LIVESTOCK PRODUCTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0639 Southern Meats</b>						
102 Other Personal Emoluments				1,779,781		
103 Employers Contributions				221,789		
207 Utilities				461,400		
208 Rental of Property				5,400		
210 Supplies & Materials				88,800		
211 Maintenance of Property				86,900		
212 Operating Expenses				204,490		
226 Professional Services				18,000		
250 Depreciation Expense				79,200		
316 Grants to Public Institutions	1,950,000	1,950,000	1,950,000		3,030,000	3,030,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,950,000	1,950,000	1,950,000	2,945,760	3,030,000	3,030,000
416 Grants to Public Institutions	300,000	300,000			350,000	350,000
417 Subscriptions				350,000		
<b>Total Non Statutory Capital Expenditure</b>	300,000	300,000		350,000	350,000	350,000
233 Statutory Crown Expenses				18,240		
236 Professional Services				36,000		
<b>Total Statutory Expenditure</b>				54,240		
<b>Total Subprogram 0639 :</b>	2,250,000	2,250,000	1,950,000	3,350,000	3,380,000	3,380,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>162</b>	<b>Resource Development and Protection</b>
<b>PROGRAMME STATEMENT:</b>		To protect the agriculture resources of the island through the provision of research, development, regulatory and extension services
<b>SUBPROGRAMME:</b>	<b>0167</b>	<b>SCOTLAND DISTRICT DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the operating expenses of the continuing program of stabilisation and maintenance activities in the Scotland District.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
162 RESOURCE DEVELOPMENT AND PROTECTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0167 Scotland District</b>						
102 Other Personal Emoluments	231,935	259,591	279,226	279,226	279,226	279,226
103 Employers Contributions	427,367	450,000	513,130	444,640	450,286	451,111
206 Travel	14,161	20,000	20,500		20,500	20,500
207 Utilities	178,757	199,000	209,000	223,400	223,400	223,400
208 Rental of Property	12,583	79,000	79,000	138,000	79,000	79,000
209 Library Books & Publications		500	500	800	450	450
210 Supplies & Materials	180,899	201,700	196,500	188,300	205,000	202,600
211 Maintenance of Property	1,102,778	1,133,850	753,350	1,699,631	1,118,000	1,033,000
212 Operating Expenses	86,910	146,994	146,994	207,300	207,300	207,300
223 Structures	15,000	22,000	22,000	17,000	17,000	17,000
226 Professional Services	100,674	822,500	689,200	677,200	707,200	707,200
250 Depreciation Expense	2,552					
<b>Total Non Statutory Recurrent Expenditure</b>	2,353,616	3,335,135	2,909,400	3,875,497	3,307,362	3,220,787
750 Land Acquisition	461,479	463,000	463,000	443,000	443,000	443,000
751 Property & Plant	160,045	244,000	596,000	220,000	160,000	40,000
752 Machinery & Equipment	247,542	154,500	701,000	380,000	137,000	1,300,000
755 Computer Software		11,000	11,000			
756 Vehicles		290,000	170,000	120,000	120,000	
785 Assets Under Construction		110,000		200,000		
<b>Total Non Statutory Capital Expenditure</b>	869,066	1,272,500	1,941,000	1,363,000	860,000	1,783,000
101 Statutory Personal Emoluments	3,625,143	3,137,734	4,387,935	3,743,344	3,750,493	3,757,298
<b>Total Statutory Expenditure</b>	3,625,143	3,137,734	4,387,935	3,743,344	3,750,493	3,757,298
<b>Total Subprogram 0167 :</b>	6,847,825	7,745,369	9,238,335	8,981,841	7,917,855	8,761,085

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>162</b>	<b>Resource Development and Protection</b>
<b>PROGRAMME STATEMENT:</b>		To protect the agriculture resources of the island through the provision of research, development, regulatory and extension services
<b>SUBPROGRAMME:</b>	<b>0169</b>	<b>PLANT PROTECTION</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide a variety of services to protect the Crops Resources of Barbados from destruction by pests, diseases and weeds and by identifying and controlling those pests which destroys crops and the extension of research results to farmers.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
162 RESOURCE DEVELOPMENT AND PROTECTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0169 Plant Protection</b>						
102 Other Personal Emoluments	53,070	72,662	72,882	33,174	33,174	33,174
103 Employers Contributions	68,530	95,000	76,104	78,546	64,575	64,575
206 Travel	27,403	20,000	30,000	25,000	20,000	20,000
207 Utilities	12,615	28,500	28,500	33,000	35,000	35,000
208 Rental of Property	2,127	4,000	4,000	4,000	5,000	4,000
209 Library Books & Publications		1,500	2,500	1,000	1,250	2,500
210 Supplies & Materials	79,735	110,350	110,300	97,500	91,450	87,000
211 Maintenance of Property	105,454	112,750	105,000	90,000	118,750	113,750
212 Operating Expenses	59,431	88,000	86,500	72,000	105,000	78,000
226 Professional Services		25,000	25,000	25,000	40,000	40,000
317 Subscriptions		36,500	36,500	40,000	40,000	40,000
<b>Total Non Statutory Recurrent Expenditure</b>	408,366	594,262	577,286	499,220	554,199	517,999
751 Property & Plant				20,000		
752 Machinery & Equipment		10,000		3,500	50,000	50,000
756 Vehicles						120,000
785 Assets Under Construction		500,000	500,000	500,000	2,000,000	1,500,000
<b>Total Non Statutory Capital Expenditure</b>		510,000	500,000	523,500	2,050,000	1,670,000
101 Statutory Personal Emoluments	594,854	728,352	655,344	751,335	625,652	625,652
<b>Total Statutory Expenditure</b>	594,854	728,352	655,344	751,335	625,652	625,652
<b>Total Subprogram 0169 :</b>	1,003,220	1,832,614	1,732,630	1,774,055	3,229,851	2,813,651

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>162</b>	<b>Resource Development and Protection</b>
<b>PROGRAMME STATEMENT:</b>		To protect the agriculture resources of the island through the provision of research, development, regulatory and extension services
<b>SUBPROGRAMME:</b>	<b>0170</b>	<b>VETERINARY SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the work by the Veterinary Services Department which includes Regulatory, Clinical, Field, Control and Eradication as well as the Veterinary Services Laboratory.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
162 RESOURCE DEVELOPMENT AND PROTECTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0170 Veterinary Services</b>						
102 Other Personal Emoluments	249,147	113,228	83,537	261,525	213,855	214,968
103 Employers Contributions	135,516	159,766	148,777	141,448	130,047	130,472
206 Travel	55,332	75,000	75,000	75,000	75,000	75,000
207 Utilities	120,167	164,000	184,000	184,000	184,000	184,000
209 Library Books & Publications		22,500	15,000	20,000	13,000	13,000
210 Supplies & Materials	396,249	561,850	511,850	605,450	854,850	853,850
211 Maintenance of Property	291,205	323,500	260,500	373,500	299,500	283,500
212 Operating Expenses	246,906	253,200	228,200	278,200	378,200	378,200
223 Structures	12,173	14,000	31,000	11,000	2,000	2,000
226 Professional Services	149,157	149,500	129,600		129,600	129,600
230 Contingencies		10,000	5,000	5,000	5,000	5,000
250 Depreciation Expense	10,903					
<b>Total Non Statutory Recurrent Expenditure</b>	1,666,755	1,846,544	1,672,464	1,955,123	2,285,052	2,269,590
752 Machinery & Equipment	138,900	152,350	287,400	271,557	288,000	90,000
753 Furniture and Fittings		42,228	60,000	15,000	10,000	
755 Computer Software		21,500	22,000	15,000		100,000
785 Assets Under Construction		1,000,000	7,500,000	5,500,000	75,000,000	
<b>Total Non Statutory Capital Expenditure</b>	138,900	1,216,078	7,869,400	5,801,557	75,298,000	190,000
101 Statutory Personal Emoluments	1,221,450	1,472,510	1,423,263	1,226,431	1,184,685	1,486,908
<b>Total Statutory Expenditure</b>	1,221,450	1,472,510	1,423,263	1,226,431	1,184,685	1,486,908
<b>Total Subprogram 0170 :</b>	3,027,105	4,535,132	10,965,127	8,983,111	78,767,737	3,946,498

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>162</b>	<b>Resource Development and Protection</b>
<b>PROGRAMME STATEMENT:</b>		To protect the agriculture resources of the island through the provision of research, development, regulatory and extension services
<b>SUBPROGRAMME:</b>	<b>0171</b>	<b>REGULATORY</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide the regulatory basis for the protection of human and animal health and the environment from potentially dangerous side-effects of the production of the use of pesticides.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
162 RESOURCE DEVELOPMENT AND PROTECTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0171 Regulatory</b>						
102 Other Personal Emoluments	90,770	118,183	95,445	95,445	95,445	95,445
103 Employers Contributions	23,562	24,577	24,933	25,612	25,912	25,612
206 Travel	16,318	29,800	30,000	30,000	30,000	30,000
208 Rental of Property		9,000	6,000	6,000	6,000	6,000
209 Library Books & Publications		500	500	850	500	250
210 Supplies & Materials	4,067	4,100	18,500	7,500	8,500	11,000
211 Maintenance of Property	8,085	11,250	25,000	34,000	25,850	24,000
212 Operating Expenses	79,753	243,200	205,300	142,600	151,700	77,700
226 Professional Services	112,938	260,000	45,000	65,000	55,000	65,000
317 Subscriptions		3,000	3,000	3,000	3,500	3,000
<b>Total Non Statutory Recurrent Expenditure</b>	335,493	703,610	453,678	410,007	402,407	338,007
751 Property & Plant		5,000	5,000	4,000	5,000	4,000
752 Machinery & Equipment		5,000	5,000	8,000	22,000	8,000
<b>Total Non Statutory Capital Expenditure</b>		10,000	10,000	12,000	27,000	12,000
101 Statutory Personal Emoluments	152,088	149,493	148,289	151,467	154,232	151,467
<b>Total Statutory Expenditure</b>	152,088	149,493	148,289	151,467	154,232	151,467
<b>Total Subprogram 0171 :</b>	487,581	863,103	611,967	573,474	583,639	501,474

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>162</b>	<b>Resource Development and Protection</b>
<b>PROGRAMME STATEMENT:</b>		To protect the agriculture resources of the island through the provision of research, development, regulatory and extension services
<b>SUBPROGRAMME:</b>	<b>0172</b>	<b>QUARANTINE</b>
<b>SUBPROGRAMME STATEMENT:</b>		To prevent or significantly reduce the introduction and spread of pests and diseases from other countries into Barbados.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
162 RESOURCE DEVELOPMENT AND PROTECTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0172 Quarantine</b>						
102 Other Personal Emoluments	20,763	22,705	22,706	22,706	22,706	22,706
103 Employers Contributions	26,033	39,512	27,888	27,366	24,466	24,466
206 Travel	41,042	95,000	95,000	105,000	105,000	105,000
207 Utilities	104,462	112,000	105,000	110,000	110,000	110,000
209 Library Books & Publications		1,500	2,000	1,500	1,000	1,500
210 Supplies & Materials	43,895	54,900	51,600	57,300	50,800	60,300
211 Maintenance of Property	26,764	81,500	69,000	56,100	52,100	56,100
212 Operating Expenses	46,476	57,150	60,150	63,650	65,150	63,650
223 Structures		15,000	2,000			
226 Professional Services		230,000	230,000	22,000	22,000	22,000
250 Depreciation Expense	1,295					
<b>Total Non Statutory Recurrent Expenditure</b>	310,731	709,267	665,344	465,622	453,222	465,722
752 Machinery & Equipment	7,766	10,000	2,000		2,500	
755 Computer Software		35,000	25,000	25,000	10,000	25,000
<b>Total Non Statutory Capital Expenditure</b>	7,766	45,000	27,000	25,000	12,500	25,000
101 Statutory Personal Emoluments	211,361	238,231	238,232	230,490	204,599	204,599
<b>Total Statutory Expenditure</b>	211,361	238,231	238,232	230,490	204,599	204,599
<b>Total Subprogram 0172 :</b>	529,858	992,498	930,576	721,112	670,321	695,321

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>162</b>	<b>Resource Development and Protection</b>
<b>PROGRAMME STATEMENT:</b>		To protect the agriculture resources of the island through the provision of research, development, regulatory and extension services
<b>SUBPROGRAMME:</b>	<b>0183</b>	<b>Barbados Medicinal Cannabis Licensing Authority</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the regulation and handling of medicinal cannabis.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
162 RESOURCE DEVELOPMENT AND PROTECTION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0183 Barbados Medicinal Cannabis Licensing Authority</b>						
103 Employers Contributions				116,479		
206 Travel				100,410		
207 Utilities				58,680		
208 Rental of Property				140,500		
209 Library Books & Publications				5,000		
210 Supplies & Materials				50,542		
211 Maintenance of Property	109			81,000		
212 Operating Expenses				1,205,144		
226 Professional Services				271,150		
316 Grants to Public Institutions	3,208,075	3,208,184	3,196,654		3,416,053	3,577,905
319 Other Retiring Benefits				230,551		
<b>Total Non Statutory Recurrent Expenditure</b>	3,208,184	3,208,184	3,196,654	2,259,456	3,416,053	3,577,905
416 Grants to Public Institutions	52,000	52,000	50,800		10,800	175,800
752 Machinery & Equipment				35,800		
756 Vehicles				140,000		
<b>Total Non Statutory Capital Expenditure</b>	52,000	52,000	50,800	175,800	10,800	175,800
101 Statutory Personal Emoluments				1,309,449		
<b>Total Statutory Expenditure</b>				1,309,449		
<b>Total Subprogram 0183 :</b>	3,260,184	3,260,184	3,247,454	3,744,705	3,426,853	3,753,705

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>164</b>	<b>General Support Services</b>
<b>PROGRAMME STATEMENT:</b>		To maintain attractive marketing infrastructure in an effort to promote and encourage patronage and provide efficient service to the fishing industry.
<b>SUBPROGRAMME:</b>	<b>0175</b>	<b>MARKETING FACILITIES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide mainly for the maintenance and upkeep of public markets which are used for the retailing of meat, agricultural produce and fish.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
164 GENERAL SUPPORT SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0175 Marketing Facilities</b>						
102 Other Personal Emoluments	90,837	32,122	107,122	107,122	107,122	107,122
103 Employers Contributions	286,794	323,057	322,811	323,801	311,483	310,482
206 Travel	15,385	27,000	27,000	28,000	28,000	28,000
207 Utilities	1,120,240	1,591,000	1,607,500	1,619,000	1,630,000	1,619,000
208 Rental of Property	106,851	150,500	151,500	154,000	154,500	154,000
209 Library Books & Publications		850	850	850	850	850
210 Supplies & Materials	215,823	226,200	237,200	240,300	247,300	239,650
211 Maintenance of Property	1,587,268	1,846,000	1,576,200	1,892,150	1,977,500	1,897,300
212 Operating Expenses	138,891	145,200	161,000	184,000	171,500	184,000
223 Structures		10,500	11,500	7,000	10,500	10,500
226 Professional Services	243,254	244,000	320,000	320,000	370,000	320,000
250 Depreciation Expense	341					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,805,686</b>	<b>4,596,429</b>	<b>4,522,683</b>	<b>4,876,223</b>	<b>5,008,755</b>	<b>4,870,904</b>
751 Property & Plant	83,571	150,000	135,000	135,000	150,000	135,000
752 Machinery & Equipment	10,502	340,000	365,000	625,000	321,000	625,000
753 Furniture and Fittings	81,198					
755 Computer Software		3,500	3,500	3,500	3,500	3,500
756 Vehicles	95,477	120,000				
<b>Total Non Statutory Capital Expenditure</b>	<b>270,748</b>	<b>613,500</b>	<b>503,500</b>	<b>763,500</b>	<b>474,500</b>	<b>763,500</b>
101 Statutory Personal Emoluments	2,513,070	2,484,739	2,778,987	2,778,987	2,647,286	2,634,482
<b>Total Statutory Expenditure</b>	<b>2,513,070</b>	<b>2,484,739</b>	<b>2,778,987</b>	<b>2,778,987</b>	<b>2,647,286</b>	<b>2,634,482</b>
<b>Total Subprogram 0175 :</b>	<b>6,589,504</b>	<b>7,694,668</b>	<b>7,805,170</b>	<b>8,418,710</b>	<b>8,130,541</b>	<b>8,268,886</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>164</b>	<b>General Support Services</b>
<b>PROGRAMME STATEMENT:</b>		To maintain attractive marketing infrastructure in an effort to promote and encourage patronage and provide efficient service to the fishing industry.
<b>SUBPROGRAMME:</b>	<b>0176</b>	<b>TECHNICAL, WORKSHOP AND OTHER SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To keep all of the Ministry's rolling stock of vehicles and equipment in good condition for coordinating the use of MA vehicles by the various operating sections of the Ministry's technical staff and for assisting research agronomists and others.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
164 GENERAL SUPPORT SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0176 Technical Workshop and other Services</b>						
102 Other Personal Emoluments	29,719	30,762	31,566	31,566	31,566	31,566
103 Employers Contributions	20,127	27,311	27,311	27,311	27,311	27,311
206 Travel	2,140	5,500	5,500	5,500	5,500	5,500
208 Rental of Property		1,000	1,000	5,000	1,000	1,000
210 Supplies & Materials	13,015	9,450	11,700	14,500	15,700	12,200
211 Maintenance of Property	83,047	106,000	103,700	111,900	110,550	110,550
212 Operating Expenses	9,292	17,000	13,000	13,000	13,000	13,000
<b>Total Non Statutory Recurrent Expenditure</b>	157,340	197,023	193,777	208,777	204,627	201,127
752 Machinery & Equipment		10,000	10,000	15,000	20,000	20,000
<b>Total Non Statutory Capital Expenditure</b>		10,000	10,000	15,000	20,000	20,000
101 Statutory Personal Emoluments	150,574	148,030	152,201	184,411	152,479	152,479
<b>Total Statutory Expenditure</b>	150,574	148,030	152,201	184,411	152,479	152,479
<b>Total Subprogram 0176 :</b>	307,914	355,053	355,978	408,188	377,106	373,606

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>164</b>	<b>General Support Services</b>
<b>PROGRAMME STATEMENT:</b>		To maintain attractive marketing infrastructure in an effort to promote and encourage patronage and provide efficient service to the fishing.
<b>SUBPROGRAMME:</b>	<b>0178</b>	<b>INCENTIVES &amp; OTHER SUBSIDIES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To monitor and disburse the various subsidies and incentives given by Government to farmers to stimulate agricultural production in Barbados

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
164 GENERAL SUPPORT SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0178 Incentives and other subsidies</b>						
102 Other Personal Emoluments	7,378	5,661	5,661	5,661	5,661	5,661
103 Employers Contributions	30,867	34,734	31,292	31,683	31,683	31,683
206 Travel	12,024	13,500	16,000	16,000	16,000	16,000
210 Supplies & Materials	17,466	37,000	31,000	35,000	24,000	24,000
211 Maintenance of Property	31,552	40,000	50,000	50,600	51,100	51,100
212 Operating Expenses	14,465	17,500	23,000	20,000	22,000	22,000
226 Professional Services	5,963	10,000	81,459	83,394	85,329	85,329
313 Subsidies	200,000	200,000	200,000	200,000	200,000	200,000
314 Grants To Individuals	4,606,570	9,100,000	3,935,907	6,388,417	5,232,162	5,032,162
315 Grants to Non-Profit Organisations	200,000	200,000	200,000	200,000	200,000	200,000
<b>Total Non Statutory Recurrent Expenditure</b>	5,126,284	9,658,395	4,574,319	7,030,755	5,867,935	5,667,935
751 Property & Plant				5,000	5,000	5,000
752 Machinery & Equipment		20,000	20,000	27,000	3,500	
755 Computer Software		10,000	10,000			
<b>Total Non Statutory Capital Expenditure</b>		30,000	30,000	32,000	8,500	5,000
101 Statutory Personal Emoluments	317,764	316,796	316,797	316,797	316,797	316,797
<b>Total Statutory Expenditure</b>	317,764	316,796	316,797	316,797	316,797	316,797
<b>Total Subprogram 0178 :</b>	5,444,048	10,005,191	4,921,116	7,379,552	6,193,232	5,989,732

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>164</b>	<b>General Support Services</b>
<b>PROGRAMME STATEMENT:</b>		To maintain attractive marketing infrastructure in an effort to promote and encourage patronage and provide efficient service to the fishing industry.
<b>SUBPROGRAMME:</b>	<b>0188</b>	<b>AGRICULTURAL EXTENSION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide farm advisory and educational services to the island's farmers with the aim of developing a modern farming community using techniques and technology appropriate for sustainable agricultural development.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
164 GENERAL SUPPORT SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0188 Agricultural Extension Services</b>						
102 Other Personal Emoluments	2,133	1,833	1,834	1,834	1,834	1,834
103 Employers Contributions	13,609	32,362	18,528	18,873	14,302	14,301
206 Travel		22,000	17,500	15,000	15,000	15,000
207 Utilities		9,000	9,000	11,000	10,000	11,000
210 Supplies & Materials	421	4,600	4,600	7,250	5,500	6,400
211 Maintenance of Property	33,576	61,000	84,200	74,350	69,200	75,850
212 Operating Expenses	12,580	13,500	23,500	16,000	17,000	16,000
226 Professional Services		173,647	173,647	100,000	183,324	50,000
250 Depreciation Expense	6,650					
<b>Total Non Statutory Recurrent Expenditure</b>	68,969	317,942	332,809	244,307	316,160	190,385
756 Vehicles	93,101	100,000				
<b>Total Non Statutory Capital Expenditure</b>	93,101	100,000				
101 Statutory Personal Emoluments	154,971	189,687	178,782	178,782	137,962	137,962
<b>Total Statutory Expenditure</b>	154,971	189,687	178,782	178,782	137,962	137,962
<b>Total Subprogram 0188 :</b>	317,041	607,629	511,591	423,089	454,122	328,347

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>83</b>	<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>
<b>PROGRAMME:</b>	<b>165</b>	<b>Ancillary Technical &amp; Analytical Services</b>
<b>PROGRAMME STATEMENT:</b>		To provide expenditure for the administration of the Government Analytical Services Laboratory and the Metereology Department.
<b>SUBPROGRAMME:</b>	<b>0179</b>	<b>GOVERNMENT ANALYTICAL SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide a timely and reliable scientific service for government departments, the private sector and private individuals.

<b>MINISTRY OF AGRICULTURE, FOOD AND NUTRITIONAL SECURITY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
165 ANCILLARY, TECHNICAL AND ANALYTICAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0179 Government Analytical Services</b>						
102 Other Personal Emoluments	75,561	42,765	42,702	42,702	42,702	42,702
103 Employers Contributions	114,351	132,630	125,064	128,794	128,794	128,794
206 Travel		500	500		500	500
207 Utilities	252,101	320,340	332,400	332,420	338,400	343,420
208 Rental of Property	1,100	3,200	3,300	2,550	3,300	3,250
209 Library Books & Publications		4,000	6,000	6,000	4,000	4,000
210 Supplies & Materials	304,744	407,350	436,000	635,300	652,600	750,550
211 Maintenance of Property	438,964	1,341,455	1,341,455	2,119,555	860,805	2,030,705
212 Operating Expenses	70,962	81,950	81,200	92,200	99,700	108,200
223 Structures	787,311	1,151,800	48,000	18,000	18,000	18,000
226 Professional Services	181,118	274,500	329,100	539,100	544,100	199,100
250 Depreciation Expense	536					
317 Subscriptions	4,966	10,000	6,000	6,000	6,000	6,000
<b>Total Non Statutory Recurrent Expenditure</b>	2,231,714	3,770,490	2,751,721	3,922,621	2,698,901	3,635,221
751 Property & Plant	15,060	50,000	2,550,000			
752 Machinery & Equipment	267,475	533,000	668,500	759,000		
753 Furniture and Fittings	3,280	35,000		250,000	290,000	40,000
755 Computer Software		100,000		50,000	260,000	
756 Vehicles		120,000	120,000			
785 Assets Under Construction	198,020	3,200,000	1,908,000	9,000,000	10,200,000	5,200,000
<b>Total Non Statutory Capital Expenditure</b>	483,835	4,038,000	5,246,500	10,059,000	10,750,000	5,240,000
101 Statutory Personal Emoluments	1,101,248	1,233,132	1,284,926	1,288,797	1,295,034	1,301,272
<b>Total Statutory Expenditure</b>	1,101,248	1,233,132	1,284,926	1,288,797	1,295,034	1,301,272
<b>Total Subprogram 0179 :</b>	3,816,797	9,041,622	9,283,147	15,270,418	14,743,935	10,176,493



## EXPLANATORY NOTES

**Program 040: DIRECTION AND POLICY FORMULATION**

**Sub-program 7055: GENERAL MANAGEMENT AND COORDINATION SERVICES**

- 223 - Provides retrofitting for hurricane preparedness systems and devices.
- 230 - Provides for emergency hurricane food supplies.
- 315 - Provides for grants to Non-Profit Agencies and the National Agricultural Exhibition.
- 317 - Provides for contributions and membership fees for regional and international organizations.
- 751 - Provides for new air condition unit.
- 755 - Provides for computer software.

**Sub-program 0160: TECHNICAL MANAGEMENT, RESEARCH AND COORDINATION SERVICES**

- 210 - Provide supplies for the Food and General Supplies Committee.
- 226 - Provides for agricultural research and extension consultancy.
- 752 - Provides for the purchase of Agro-meteorological Stations.

**Sub-program 0161: SPECIAL DEVELOPMENT PROJECTS**

- 223 - Provides for road upgrades.
- 785 - Provides for the professional fees, works in progress, upgrading and supplies and materials for building construction works of the administration block at Fairchild Street, Eagle Hall Market, a new Six Roads Market, and Speightstown Outdoor Facility.

**Sub-program 0168: NATIONAL AGRICULTURAL HEALTH AND FOOD CONTROL PROGRAMME**

- 226 - Provides for professional consultancy fees.

**Sub-program 0187: AGRICULTURAL PLANNING AND DEVELOPMENT**

- 226 - Provides for professional services and fees associated with the Market Information System (MIS), statistical programme/NAS, RC of Agriculture and Agro-Linkages.

**Program 160: MEASURES TO STIMULATE INCREASED CROP PRODUCTION**

**Sub-program 0163: FOOD CROP RESEARCH, DEVELOPMENT AND EXTENSION**

- 223 - Provides for the retrofitting of a tractor shed, a greenhouse and well Maintenance.
- 226 - Provide for professional services in technological development.
- 317 - Provides for subscriptions to greenhouse and organic international agencies.
- 752 - Provides for purchase of agricultural machinery – rock and stone Crusher, mulch layer, mulch retriever and apiary equipment.

**Sub-program 0164: NON-FOOD CROP RESEARCH AND DEVELOPMENT**

- 223 - Provides for security systems and devices.
- 226 - Provides for professional services for the erection of an equipment shed.
- 317 - Provides for subscription towards membership in professional international organizations.
- 752 - Provides for the purchase of laboratory equipment.

**Sub-program 0166: COTTON RESEARCH AND DEVELOPMENT**

- 226 - Provides for fees and contracts for professional services.
- 751 - Provides for the purchase of air condition unit.

**Sub-program 0638: BARBADOS AGRICULTURAL DEVELOPMENT AND MARKETING CORPORATION**

- 316 - Provides for debt service support.
- 416 - Provides for purchase of operating capital assets.

**Sub-program 0637: BARBADOS AGRICULTURAL MANAGEMENT CORPORATION**

- 316 - Provides for debt service support.

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**Program 161: MEASURES TO STIMULATE INCREASED LIVESTOCK PRODUCTION**

**Sub-program 0165: LIVESTOCK RESEARCH AND DEVELOPMENT SERVICES**

- 223 - Provides for upgrading of security systems and devices
- 226 - Provides for other professional consultancies
- 751 - Provides for upgrading of sheep pen
- 752 - Provides for purchase of agricultural equipment – stationery milking Machine.
- 756 - Provides for replacement 4x4 truck
- 785 - Provides for construction of a milking parlour and for security grills for Sheep pens.

**Subprogram 0189: ANIMAL NUTRITION UNIT**

- 226 - Provides for forage and insemination development
- 751 - Provides for the construction of 4H-rabbitry due to displacement with relocation of animal pound.
- 752 - Provides for the purchase of agricultural equipment – implements and a tractor.

**Sub-program 0199: BLACK BELLY SHEEP**

- 226 - Provides for Barbados Black Belly Sheep and the Rapid Expansion Programme
- 751 - Provides for security cameras.

**Sub-program 0639: SOUTHERN MEATS INCORPORATION**

- 316 - Provides for debt service support.
  - 416 - Provides for purchase of operating capital assets
-

**Program 162: RESOURCE DEVELOPMENT AND PROTECTION**

**Sub-program 0167: SCOTLAND DISTRICT DEVELOPMENT**

- 223 - Provides for electrical cabling and well maintenance.
- 226 - Provides for professional consultancies re: soil sampling analysis, Geotechnical studies, development and management of beehives, software support.
- 750 - Provides for land improvements stabilization works.
- 751 - Provides for construction of a Plant Nursery Sales Office, and lunch Room.
- 752 - Provides for the purchase of long reach excavator and a drone
- 756 - Provides for a 4x4 as a Land Rover alternative.
- 785 - Provides for building construction – workshop and pit shed.

**Sub-program 0169: PLANT PROTECTION**

- 226 - Provides for the consultancy associated with the identification of pests and diseases and hiring of itinerant labour.
- 317 - Provision for subscription to international organizations.
- 751 - Provides for purchase A/C Unit for lunch room.
- 785 - Provides for building construction.

**Sub-program 0170: VETERINARY SERVICES**

- 226 - Provides for professional fees for software contracts
- 752 - Provides for the purchase of laboratory equipment.
- 753 - Provides for the purchase of furniture and fixtures to outfit new laboratory.
- 755 - Provides for the software renewal for Laboratory Information Management System (LIMS) this system is in keeping with the goal of implementing a Quality Management solution for ISO 17025 accreditation.
- 785 - Provides for the construction of a new laboratory.

**Sub-program 0171: REGULATORY**

- 226 - Provides for professional fees for national pesticide reform and the farmer and consumer educational and awareness programme that is needed for effective transition

**Sub-program 0172: QUARANTINE**

- 223 - Provides for network installations.  
755 - Provides for computer software.

**Sub-program 0183: BARBADOS MEDICINAL CANNABIS LICENSING AUTHORITY**

- 316 -Provides for debt service support.
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**Program 164: GENERAL SUPPORT SERVICES**

**Sub-program 0175: MARKETING FACILITIES**

- 211 - Provides for maintenance contracts of all locations and the assigned Equipment.  
223 - Provides for network installations.  
226 - Provides for professional fees for consultancies.  
751 - Provides for the replacement of split systems air conditioning.  
752 - Provides for the purchase of electrical equipment, agricultural machinery equipment and security equipment.  
755 - Provides for the purchase of computer software.

**Sub-program 0176: TECHNICAL WORKSHOP & OTHER SERVICES**

- 212 - Provides for professional development, uniforms and welding supplies.  
752 - Provides for workshop equipment.

**Sub-program 0178: INCENTIVES & OTHER SUBSIDIES**

- 313 - Provides for grants to farmers associations, agricultural societies and Co-operatives and provide for assistance to non-sugar agricultural Exporters.

- 314 - Provides for various incentive rebates and grants to the farming Community and debt to sugar producers.
- 315 - Provision for grant to the 4-H Foundation

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**Sub-program 0188: AGRICULTURAL EXTENSION SERVICES**

- 226 - Provides for the consultancy services.

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**Program 165: ANCILLARY, TECHNICAL AND ANALYTICAL SERVICES**

**Sub-program 0179: GOVERNMENT ANALYTICAL SERVICES**

- 210 - Provides mainly for laboratory supplies.
- 211 - Provides for equipment and vehicle insurance and building and equipment – service, repairs and calibration maintenance.
- 223 - Provides for electrical cabling and retrofitting re: air cooling systems.
- 226 - Provides for professional services, accreditation and software contracts.
- 317 - Provides for payment of subscriptions and contributions to International organizations.
- 752 - Provides for laboratory equipment.
- 753 - Provides for furniture to assist in outfitting new laboratory.
- 755 - Provides for computer software - LIMS.
- 785 - Provides for building construction – laboratory.

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**Program 168: SUPPORT FOR MAJOR AGRICULTURAL DEVELOPMENTAL PROGRAMMES**

**Sub-program 0191: FARMERS' EMPOWERMENT ENFRANCHISEMENT DRIVE**

- 416 - Provides for capital expenditure of the FEED program.

**MINISTRY OF LABOUR, SOCIAL SECURITY  
AND THIRD SECTOR**

# MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR

## STRATEGIC GOALS

The strategic goals of the Ministry are:

1. To formulate and implement policies, legislation and programmes that will promote fundamental principles and rights at work, safeguard and enhance employment conditions, relations and opportunities;
2. To support and encourage the creation of employment of acceptable quality by fostering a climate of harmonious industrial relations;
3. To ensure that persons have the skills necessary to find decent and productive work that will meet the needs of all branches of economic activity through effective people development policies and programmes;
4. To explore opportunities for the employment of Barbadians in local and overseas markets;
5. To promote and sensitize persons about the various services offered, which would better equip and assist them, as they transition from the school to work environment and/or from one job to another.
6. To develop and disseminate labour market information that will enhance decision making and national development;
7. To create an enabling environment for the growth and development of the Third Sector through the establishment of a comprehensive policy framework;

8. To engage in international dialogue on labour matters and represent the interest of Barbados as a small island developing state; and
9. To promote the spiritual development of Barbados and facilitate collaboration and cooperation among the different faiths.
10. To support and encourage social dialogue between the social partners and government and facilitate recommendations to the government on issues of social justice directly or through the Social Partnership.

## BARBADOS ESTIMATES 2026-2027

### PARTICULARS OF SERVICE

#### MINISTRY OF LABOUR SOCIAL SECURITY AND THIRD SECTOR

##### Non-Statutory Appropriation

Estimates of the amount required for the year ending March 31, 2027 for the non statutory expenditure of the Ministry of Labour Social Security and Third Sector

TWENTY MILLION, FOUR HUNDRED AND SEVENTY-SIX THOUSAND AND FOURTEEN DOLLARS

(\$20,476,014)

##### Mission Statement:

The objective of the Ministry of Labour, Social Security and Third Sector is to assist the Government and its Social Partners in promoting opportunities for the provision of decent and productive work, in conditions of freedom of association, equity, security and human dignity and to provide quality social and economic benefits for Barbadians.

#### 2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme

HEAD 84 MINISTRY OF LABOUR SOCIAL SECURITY AND THIRD SECTOR	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
	\$	\$	\$	\$	\$	\$
040 DIRECTION&POLICY FORMULATION		17,072,604	17,072,604	11,100,893	27,606,888	25,161,070
365 HIV/AIDS PREVENT&CONTROL PROJ		363,554	363,554	509,654	509,654	698,654
420 EMPLOYMENT & LABOUR RELATIONS		7,022,485	7,022,485	7,726,774	16,575,767	16,988,569
484 HUMAN RESOURCE STRATEGY		874,054	874,054	1,138,693	1,014,992	1,014,992
<b>Total Head 84 :</b>		<b>25,332,697</b>	<b>25,332,697</b>	<b>20,476,014</b>	<b>45,707,301</b>	<b>43,863,285</b>

84 MINISTRY OF LABOUR SOCIAL SECURITY AND THIRD SECTOR	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION&amp;POLICY FORMULATION</b>						
0023 Secretariat for Social Justice					85,000	
0024 Secretariat for Third Sector Activities					230,000	
0025 Job Start Plus Programme					1,492,485	
0156 Secretariat for Social Partners					540,000	
0434 Other Institutions						1,890,960
0486 Ecclesiastical Affairs					1,567,244	
7120 General Management and Coordination Services	1,801,148	297,737	1,192,044	198,674	2,853,545	95,600
<b>365 HIV/AIDS PREVENT&amp;CONTROL PROJ</b>						
8316 Anti - Discrimination Unit	177,670	5,760	18,224	201654	308,000	
<b>420 EMPLOYMENT &amp; LABOUR RELATIONS</b>						
0421 Labour Department	1,883,815	68,912	189,090	2,141,817	1,124,074	3,085
0422 External Employment Services	698,190	681,289	84,450	1,463,929	1,817,183	
0499 Employment Rights Tribunal					1,054,026	
<b>484 HUMAN RESOURCE STRATEGY</b>						
0573 Human Resource Strategy & Skill		436,849	29,844	466,693	488,500	180,000
<b>TOTAL</b>	<b>4,560,823</b>	<b>1,490,547</b>	<b>520,282</b>	<b>6,571,652</b>	<b>11,560,057</b>	<b>2,169,645</b>

					CAPITAL					Grand Total
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisition	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	
										11,100,893
				85,000						85,000
				230,000						230,000
				1,492,485						1,492,485
				540,000						540,000
				1,890,960						1,890,960
				1,567,244						1,567,244
				5,246,704	48,500				48,500	5,295,204
										<b>509,654</b>
				509,654						509,654
										<b>7,726,774</b>
				3,268,976	66,100				66,100	3,335,076
				3,281,112	16,560				16,560	3,297,672
				1,054,026	40,000				40,000	1,094,026
										<b>1,138,693</b>
				1,135,193	3,500				3,500	1,138,693
				<b>20,301,354</b>	<b>174,600</b>				<b>174,660</b>	<b>20,476,014</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the supervision of departments and Statutory Boards under its control in regard to approved policies and projects.
<b>SUBPROGRAMME:</b>	<b>7120</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the initiation and review of all activities of the Ministry. It also provides for the payment of membership subscription to regional and international organizations

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7120 General Management and Coordination Services</b>						
102 Other Personal Emoluments	152,203	205,362	296,965	297,737	292,905	292,905
103 Employers Contributions	146,662	167,943	197,804	198,674	198,674	198,674
206 Travel	7,930	8,000	8,000	15,000	15,000	15,000
207 Utilities	62,900	63,000	63,000	75,000	75,000	75,000
208 Rental of Property	5,105	14,600	14,600	14,600	14,600	14,600
209 Library Books & Publications	551	3,000	3,000	11,664	11,664	11,664
210 Supplies & Materials	45,470	46,000	68,400	72,600	57,600	57,600
211 Maintenance of Property	92,307	118,500	113,000	109,000	96,500	96,500
212 Operating Expenses	525,327	715,841	799,540	1,177,516	1,177,516	1,177,516
226 Professional Services	160,696	636,280	464,280	1,340,680	1,340,680	1,340,680
230 Contingencies				37,485	37,485	37,485
317 Subscriptions	79,371	79,948	79,948	95,600	95,600	95,600
<b>Total Non Statutory Recurrent Expenditure</b>	1,278,521	2,058,474	2,108,537	3,445,556	3,413,224	3,413,224
752 Machinery & Equipment		10,000	18,000	36,000	36,000	36,000
755 Computer Software		12,500	12,500	12,500	12,500	12,500
<b>Total Non Statutory Capital Expenditure</b>		22,500	30,500	48,500	48,500	48,500
101 Statutory Personal Emoluments	1,542,905	1,777,178	1,777,004	1,801,149	1,801,148	1,801,148
<b>Total Statutory Expenditure</b>	1,542,905	1,777,178	1,777,004	1,801,149	1,801,148	1,801,148
<b>Total Subprogram 7120 :</b>	2,821,426	3,858,152	3,916,041	5,295,204	5,262,872	5,262,872

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the supervision of departments and Statutory Boards under its control in regard to approved policies and projects.
<b>SUBPROGRAMME:</b>	<b>0023</b>	<b>SECRETARIAT FOR SOCIAL JUSTICE</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide a Secretariat for Social Justice

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0023 Secretariat for Social Justice</b>						
210 Supplies & Materials		5,000	5,000	5,000	5,000	5,000
212 Operating Expenses	24,075	50,000	50,000	80,000	80,000	80,000
<b>Total Non Statutory Recurrent Expenditure</b>	24,075	55,000	55,000	85,000	85,000	85,000
<b>Total Subprogram 0023 :</b>	24,075	55,000	55,000	85,000	85,000	85,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the supervision of departments and Statutory Boards under its control in regard to approved policies and projects.
<b>SUBPROGRAMME:</b>	<b>0024</b>	<b>SECRETARIAT FOR THE THIRD SECTOR ACTIVITIES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide a Secretariat for the Third Sector

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0024 Secretariat for Third Sector Activities</b>						
212 Operating Expenses	30,013	31,400	55,000	205,000	205,000	205,000
226 Professional Services				25,000	25,000	25,000
<b>Total Non Statutory Recurrent Expenditure</b>	30,013	31,400	55,000	230,000	230,000	230,000
<b>Total Subprogram 0024 :</b>	30,013	31,400	55,000	230,000	230,000	230,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the supervision of departments and Statutory Boards under its control in regard to approved policies and projects.
<b>SUBPROGRAMME:</b>	<b>0025</b>	<b>JOB START PLUS PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		The provision of an intervention to provide opportunities for young persons, ages 16-24, to gain work experience and to prepare them for future employment opportunities.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0025 Job Start Plus Programme</b>						
212 Operating Expenses	463,937	1,585,500	862,000	862,000	862,000	862,000
226 Professional Services	488,339	1,227,000	601,000	601,000	601,000	601,000
230 Contingencies	57,545	61,985	29,485	29,485	29,485	29,485
<b>Total Non Statutory Recurrent Expenditure</b>	1,009,821	2,874,485	1,492,485	1,492,485	1,492,485	1,492,485
<b>Total Subprogram 0025 :</b>	1,009,821	2,874,485	1,492,485	1,492,485	1,492,485	1,492,485

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 84 MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR**  
**PROGRAMME: 040 Direction And Policy Formulation**  
**PROGRAMME STATEMENT:** Provides for the general administrative services to the Departments under the Prime Minister's Office, accommodation that benefits the official residence of the Prime Minister's  
**SUBPROGRAMME: 0156 SECRETARIAT FOR SOCIAL PARTNERS**  
**SUBPROGRAMME STATEMENT:** To provide a Secretariat for the Social Partners.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0156 Secretariat for Social Partners</b>						
212 Operating Expenses	150,569	274,000	100,000	540,000	540,000	540,000
<b>Total Non Statutory Recurrent Expenditure</b>	150,569	274,000	100,000	540,000	540,000	540,000
<b>Total Subprogram 0156 :</b>	150,569	274,000	100,000	540,000	540,000	540,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the supervision of departments and Statutory Boards under its control in regard to approved policies and projects.
<b>SUBPROGRAMME:</b>	<b>0434</b>	<b>OTHER INSTITUTIONS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for subscriptions and contributions to BIMAP, BEC, BWU, NUPW, CTUSAB, AIDS Foundation of Barbados, and Human Resource Management Association of Barbados.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0434 Other Institutions</b>						
317 Subscriptions	1,690,959	1,690,960	1,890,960	1,890,960	1,890,960	1,890,960
<b>Total Non Statutory Recurrent Expenditure</b>	1,690,959	1,690,960	1,890,960	1,890,960	1,890,960	1,890,960
<b>Total Subprogram 0434 :</b>	1,690,959	1,690,960	1,890,960	1,890,960	1,890,960	1,890,960

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the supervision of Departments and Statutory Boards under its control in regards to approved policies and projects.
<b>SUBPROGRAMME:</b>	<b>0458</b>	<b>SPECIAL TRAINING PROJECT - GIVE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for improving worker attitudes and work ethics by promoting certain standards of appropriate behaviour in the workplace.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0458 Special Training Project (GIVE)</b>						
212 Operating Expenses	18,333	20,000				
<b>Total Non Statutory Recurrent Expenditure</b>	18,333	20,000				
<b>Total Subprogram 0458 :</b>	18,333	20,000				

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the general administrative services to the Departments under the Prime Minister's Office and accommodation that benefits the official residence of the Prime
<b>SUBPROGRAMME:</b>	<b>0486</b>	<b>ECCLESIASTICAL AFFAIRS</b>
<b>SUBPROGRAMME STATEMENT:</b>		this subprogram addresses the challenges encountered by the elderly and other beneficiaries through the provision of services at home and or with in the community rather than institutions

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0486 Ecclesiastical Affairs</b>						
210 Supplies & Materials		10,000	10,000	10,000	10,000	10,000
212 Operating Expenses	890,815	891,816	996,816	1,537,244	1,537,244	1,537,244
226 Professional Services	11,000	20,000	20,000	20,000	20,000	20,000
<b>Total Non Statutory Recurrent Expenditure</b>	901,815	921,816	1,026,816	1,567,244	1,567,244	1,567,244
<b>Total Subprogram 0486 :</b>	901,815	921,816	1,026,816	1,567,244	1,567,244	1,567,244

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>120</b>	<b>Operations of NIS &amp; Social Security</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the operation of the National Insurance and Social Security Schemes and other specified social security measures in accordance with legislation.
<b>SUBPROGRAMME:</b>	<b>0142</b>	<b>NATIONAL INSURANCE DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the payment of emoluments to the staff of the National Insurance Department.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
120 OPER OF NATIONAL INS & SOCIAL SECURITY SCHEMES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0142 National Insurance Department</b>						
103 Employers Contributions	3,889					
314 Grants To Individuals	55,000,000					
<b>Total Non Statutory Recurrent Expenditure</b>	55,003,889					
101 Statutory Personal Emoluments	35,515					
<b>Total Statutory Expenditure</b>	35,515					
<b>Total Subprogram 0142 :</b>	55,039,405					

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>365</b>	<b>HIV/AIDS Prevention and Control Project</b>
<b>PROGRAMME STATEMENT:</b>		To assist the National HIV/AIDS Commission Project Coordinating Unit and to coordinate all project related activities.
<b>SUBPROGRAMME:</b>	<b>8316</b>	<b>Anti - Discrimination Unit</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the continuing sensitization and education about the measures to prevent HIV/AIDS.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
365 HIV/AIDS PREVENT&CONTROL PROJ	\$	\$	\$	\$	\$	\$
<b>Subprogram 8316 Anti - Discrimination Unit</b>						
102 Other Personal Emoluments		5,143	5,760	5,760	5,760	5,760
103 Employers Contributions	11,786	10,949	18,224	18,224	18,224	18,224
206 Travel		1,000	1,000	1,000	1,000	1,000
212 Operating Expenses	91,909	96,000	160,900	287,000	287,000	287,000
226 Professional Services				20,000	20,000	20,000
<b>Total Non Statutory Recurrent Expenditure</b>	103,695	113,092	185,884	331,984	331,984	331,984
101 Statutory Personal Emoluments	122,426	116,025	177,670	177,670	177,670	177,670
<b>Total Statutory Expenditure</b>	122,426	116,025	177,670	177,670	177,670	177,670
<b>Total Subprogram 8316 :</b>	226,121	229,117	363,554	509,654	509,654	509,654

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>420</b>	<b>Employment &amp; Labour Relations</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of a stable and harmonious industrial relations climate in the economy.
<b>SUBPROGRAMME:</b>	<b>0421</b>	<b>LABOUR DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the enforcement of legislation; provision of conciliation services in industrial disputes; the preparation of labour statistics; and advising government, employers and workers on all labour matters.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
420 EMPLOYMENT & LABOUR RELATIONS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0421 Labour Department</b>						
102 Other Personal Emoluments	43,913	59,922	59,922	68,912	68,913	68,913
103 Employers Contributions	161,168	170,306	163,610	189,090	189,090	189,090
206 Travel	33,085	50,000	50,000	50,000	50,000	50,000
207 Utilities	83,240	83,240	83,240	90,240	90,240	90,240
208 Rental of Property	2,115	9,000	9,000	18,000	18,000	18,000
209 Library Books & Publications		2,000	2,000	2,000	2,000	2,000
210 Supplies & Materials	31,532	51,220	49,330	161,965	74,110	74,110
211 Maintenance of Property	32,315	50,179	55,179	212,679	190,179	190,179
212 Operating Expenses	130,997	157,465	270,410	293,660	293,660	293,660
226 Professional Services	16,000	16,000	183,450	295,530	295,530	295,530
317 Subscriptions	1,243	3,085	3,085	3,085	3,085	3,085
<b>Total Non Statutory Recurrent Expenditure</b>	535,608	652,417	929,226	1,385,161	1,274,807	1,274,807
752 Machinery & Equipment	39,214	45,200	30,700	66,100	66,100	66,100
<b>Total Non Statutory Capital Expenditure</b>	39,214	45,200	30,700	66,100	66,100	66,100
101 Statutory Personal Emoluments	1,528,778	1,724,885	1,732,692	1,883,815	1,883,815	1,883,815
<b>Total Statutory Expenditure</b>	1,528,778	1,724,885	1,732,692	1,883,815	1,883,815	1,883,815
<b>Total Subprogram 0421 :</b>	2,103,600	2,422,502	2,692,618	3,335,076	3,224,722	3,224,722

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>420</b>	<b>Employment &amp; Labour Relations</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of a stable and harmonious industrial relations climate in the economy.
<b>SUBPROGRAMME:</b>	<b>0422</b>	<b>BARBADOS EMPLOYMENT AND CAREER COUNSELLING SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides funding mainly for the administration of schemes whereby Barbadians are assisted in finding temporary employment overseas, the expenses of the Barbados Liaison Service in Canada and the USA and physometric testing of migrant workers.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
420 EMPLOYMENT & LABOUR RELATIONS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0422 External Employment Services</b>						
102 Other Personal Emoluments	548,070	583,698	775,052	681,289	681,289	681,289
103 Employers Contributions	70,280	85,867	83,910	84,450	84,450	84,450
206 Travel	12,331	20,000	20,000	30,000	30,000	30,000
207 Utilities	44,510	44,510	53,654	70,137	70,137	70,137
208 Rental of Property	190,417	190,417	231,355	189,556	189,556	189,556
209 Library Books & Publications		900	900	920	920	920
210 Supplies & Materials	13,500	15,000	16,500	44,000	44,000	44,000
211 Maintenance of Property	81,755	92,055	179,820	302,080	302,080	302,080
212 Operating Expenses	605,457	736,750	724,950	833,090	833,090	833,090
226 Professional Services	128,878	632,272	432,000	347,400	347,400	347,400
<b>Total Non Statutory Recurrent Expenditure</b>	1,695,197	2,401,469	2,518,141	2,582,922	2,582,922	2,582,922
752 Machinery & Equipment		6,000	6,000	16,560	16,560	16,560
<b>Total Non Statutory Capital Expenditure</b>		6,000	6,000	16,560	16,560	16,560
101 Statutory Personal Emoluments	650,742	689,588	698,175	698,189	698,190	698,190
<b>Total Statutory Expenditure</b>	650,742	689,588	698,175	698,189	698,190	698,190
<b>Total Subprogram 0422 :</b>	2,345,939	3,097,057	3,222,316	3,297,672	3,297,672	3,297,672

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>420</b>	<b>Employment &amp; Labour Relations</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of a stable and harmonious industrial relations climate in the economy.
<b>SUBPROGRAMME:</b>	<b>0499</b>	<b>EMPLOYMENT RIGHTS TRIBUNAL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the Administration of the Employment Rights Act.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
420 EMPLOYMENT & LABOUR RELATIONS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0499 Employment Rights Tribunal</b>						
208 Rental of Property				168,000	168,000	168,000
209 Library Books & Publications	1,182	2,500	6,200	6,200	6,200	6,200
210 Supplies & Materials	548	27,630	43,600	43,600	43,600	43,600
211 Maintenance of Property		8,367	8,367	8,367	8,367	8,367
212 Operating Expenses	88,397	470,300	489,400	179,400	179,400	179,400
226 Professional Services	261,780	271,800	519,984	648,459	648,459	648,459
<b>Total Non Statutory Recurrent Expenditure</b>	351,907	780,597	1,067,551	1,054,026	1,054,026	1,054,026
752 Machinery & Equipment		40,000	40,000	40,000	40,000	40,000
<b>Total Non Statutory Capital Expenditure</b>		40,000	40,000	40,000	40,000	40,000
<b>Total Subprogram 0499 :</b>	351,907	820,597	1,107,551	1,094,026	1,094,026	1,094,026

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>84</b>	<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>
<b>PROGRAMME:</b>	<b>484</b>	<b>Human Resource Strategy</b>
<b>PROGRAMME STATEMENT:</b>		The provision of a suitable level of human resource in terms of numbers and skills and also maintains and enhances the industrial relations climate within the Public Service.
<b>SUBPROGRAMME:</b>	<b>0573</b>	<b>HUMAN RESOURCE SECTOR STRATEGY AND SKILL DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide administrative cost for general coordination of the national human resource development, in relation to human resource needs and the cost of regulatory functions related to the implementation of policies and programmes.

<b>MINISTRY OF LABOUR, SOCIAL SECURITY AND THIRD SECTOR</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
484 HUMAN RESOURCE STRATEGY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0573 Human Resource Strategy &amp; Skill</b>						
102 Other Personal Emoluments	436,847	450,207	436,848	436,849	436,848	436,848
103 Employers Contributions	28,251	30,106	30,106	29,844	29,844	29,844
206 Travel	10,429	4,377	6,000	8,000	8,000	8,000
210 Supplies & Materials	1,309	10,700	8,700	8,700	8,700	8,700
211 Maintenance of Property		4,000	4,000	4,000	4,000	4,000
212 Operating Expenses	42,425	140,200	152,400	245,000	321,800	321,800
226 Professional Services	90,902	307,000	146,000	222,800	146,000	146,000
315 Grants to Non-Profit Organisations	90,000	90,000	90,000	180,000	180,000	180,000
<b>Total Non Statutory Recurrent Expenditure</b>	700,162	1,036,590	874,054	1,135,193	1,135,192	1,135,192
752 Machinery & Equipment				3,500	3,500	3,500
<b>Total Non Statutory Capital Expenditure</b>				3,500	3,500	3,500
<b>Total Subprogram 0573 :</b>	700,162	1,036,590	874,054	1,138,693	1,138,692	1,138,692

## EXPLANATORY NOTES

**Program 040: Direction & Policy Formulation Services**

Secretariat for Social Justice Direction & Policy

Subprogram 0023: Formulation Services

- 212 - Provides for meetings, seminars and workshops of the Social Justice Committee, including capacity- building activities.

Subprogram 0024: Secretariat for Third Sector Activities

- 212 - Provides for meetings, seminars and workshops including capacity-building activities.

Sub Program 0025: JOB START PLUS PROGRAMME

- 212 - Provides for the world of work and core skills training, certification for NEET with no certification, protective equipment, personal accident and limited liability insurance for the Job Start Initiative and the subsidizing of stipends for employers.
- 226 - Provides for registration and client management system, branding & marketing strategy, career guidance counsellors, contracting of training services for world of work, literacy, core skills training, civic education training delivery and psychosocial counselling.

Subprogram 0156: SECRETARIAT FOR SOCIAL PARTNERSHIP

- 212 - Provides for Social Partnership, Sub-Committee and Construction Sector meetings and Public Relations for Protocol VII.

Subprogram 7120: GENERAL MANAGEMENT & COORDINATION SERVICES

- 212 - Provides for the Minister and delegation to attend ILO meetings to be held in Geneva, public education and outreach on minimum wage indexation and promotion of the Barbados Standard Classification of Occupations (BARSOC).

- 226 - Provides for Consultancy Services re Advancing Philanthropic Efforts and labour market research, the Advisor to government and a Communications Specialist. It also provides for data collection, development of a minimum wage model and impact modelling, along with a national productivity study and a future of work study.

- 317 - Provides for subscriptions to the ILO and RIAL Fund

Subprogram 0486: ECCLESIASTICAL AFFAIRS

- 212 - Provides for National Thanksgiving Service, compensation to the Anglican and Methodist Churches, the conduct of an annual religious symposium and faith-based special projects.

**Program 420: Employment and Labour Relations**

**Subprogram 0421: LABOUR DEPARTMENT**

- 212 - Provides for public education and awareness activities, specifically the bi-annual OSH week of activities.
- 226 - Provides for contracting services for labour Consultants and Security fees. It also provides for IT Solutions and Webpage Development.
- 752 - Provides for testing and safety equipment

**Subprogram 0422: EXTERNAL EMPLOYMENT SERVICES**

- 212 - Provides for engagement of overseas employers, business promotions and external employment programs.
- 226 Provides IT Solutions and support for stakeholder engagement for Barbados Job Register and other related employment services.

**Subprogram 0499: EMPLOYMENT RIGHTS TRIBUNAL**

- 212 Provides for the payment of board members
- 226 Provides for salaries of the staff of the tribunal and new board
- 752 - Provides for computer equipment for the new board

**Program 484:**

**People Development and Implementation Unit**

SECTOR STRATEGY AND SKILL

Subprogram 0573

DEVELOPMENT

- 212 - Provides for new Green Jobs Initiative and career advisory support and capacity building to the third sector and guidance counselors  
  
Sector skills council to be established to support the Modernization of the Apprenticeship Scheme  
  
To address Substance abuse in the workplace
- 226 - Provides for development of national adult literacy and numeracy strategy
- 315 - Provides for Grants to Non-Profit Organisations - Third Sector Support. To be increased to support more NGO's and Third Sector.

**MINISTRY OF HEALTH AND WELLNESS**

# MINISTRY OF HEALTH AND WELLNESS

## STRATEGIC GOALS

**The strategic goals of the Ministry are:**

1. Promote and protect the health of the population; (ii) Provide safe, quality centered services;
2. Provide safe, quality centered services;
3. Improve the performance of the health system; and
4. Engage and mobilize partners in health.

The social and economic indicators to monitor and evaluate these strategic goals are:

- (i) Patient Satisfaction Surveys;
- (ii) Waiting times at the Polyclinic;
- (iii) Waiting times at the A&E;
- (iv) Waiting times for procedures;
- (v) Rate of NCDs in the population;
- (vi) Certified sick leave;
- (vii) Childhood vaccination rates;
- (viii) Maternal Mortality Rates;
- (ix) Infant Mortality Rates;
- (x) Household Out-of-pocket spending on health care; and
- (xi) Government health budget allocation as a % of total Government Budget.

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE****MINISTRY OF HEALTH AND WELLNESS****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry Of Health And Wellness

THREE HUNDRED AND SEVENTY-FIVE MILLION, THREE HUNDRED AND THIRTY-SEVEN THOUSAND, FIVE HUNDRED AND EIGHTY-TWO DOLLARS AND FIFTY -SEVEN CENTS

(\$375,337,583)

**Mission Statement**

The Mission of the Ministry of Health and Wellness is to promote health, provide comprehensive health care and ensure environmental concerns are considered in all aspects of national development.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 86 MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION & POLICY FORMULATION SERVICES	30,687,622	57,744,855	55,079,794	63,714,223	44,210,505	38,614,243
360 PRIMARY HEALTH CARE SERVICES	52,997,124	64,881,780	69,561,772	76,126,681	76,756,132	76,131,103
361 HOSPITAL SERVICES	206,545,790	146,875,419	167,532,244	234,058,076	223,862,845	211,705,014
362 CARE OF THE DISABLED	1,594,823	1,914,647	1,995,789	2,145,577	1,891,772	1,907,395
363 PHARMACEUTICAL PROGRAM	29,014,721	28,563,331	31,276,907	32,256,971	35,217,622	35,750,485
364 CARE OF THE ELDERLY	33,044,540	39,165,541	42,826,053	46,163,867	46,638,015	46,858,263
365 HIV/AIDS PREVENTION AND CONTROL PROJECT	4,889,347	5,609,745	5,857,472	6,018,483	5,857,923	5,879,846
400 ENVIRONMENTAL HEALTH SERVICES	3,875,594	5,072,438	5,334,664	5,317,102	85,490,772	85,608,237
<b>Total Head 86 :</b>	<b>362,649,561</b>	<b>349,827,756</b>	<b>379,464,695</b>	<b>465,800,980</b>	<b>519,925,586</b>	<b>502,454,586</b>

86 MINISTRY OF HEALTH AND WELLNESS	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0040 HEALTH PROMOTION UNIT	155,436	3,272	15,677	174,385	355,800	
0052 Non-Communicable Diseases					2,278,195	
0321 Barbados Adolescent Health Action Plan					325,000	
0360 Office of the Director General, Social and Environmental Policy		182,628	16,215	198,843	440,590	
0361 TECHNICAL MANAGEMENT	729,959	159,126	109,502	998,587	2,617,765	
0378 Procurement for QEH (EIB)						
0379 Rebuild and Refurbishment of Polyclinics (SFD)						
0389 Barbados Pharmaceutical Inc						6,353,890
7045 GENERAL MANAGEMENT	5,645,191	8,600,383	1,493,284	15,738,858	13,820,312	2,083,303
<b>360 PRIMARY HEALTH CARE SERVICES</b>						
0362 Barbados Living Laboratory						4,205,379
0363 LABORATORY SERVICES	1,717,275	624,878	257,566	2,599,719	8,592,779	
0364 DENTAL HEALTH SERVICE	822,687	482,264	139,291	1,444,242	629,671	
0365 NUTRITION SERVICE	802,990	163,274	110,269	1,076,533	447,650	
0366 David Thompson Polyclinic	1,353,680	345,900	142,019	1,841,599	1,376,550	
0406 WINSTON SCOTT POLYCLINIC - MATERNAL	5,717,887	3,913,209	867,087	10,498,183	3,173,100	
0407 WARRENS POLYCLINIC - MATERNAL	2,635,126	944,122	329,553	3,908,801	1,685,873	
0408 MAURICE BYER POLYCLINIC - MATERNAL	3,618,389	1,504,053	572,205	5,694,647	1,357,731	
0412 RANDAL PHILLIPS POLYCLINIC - MATERNAL	3,903,948	953,637	498,858	5,356,443	1,245,740	
0413 ST PHILIP POLYCLINIC - MATERNAL	2,714,124	567,789	318,453	3,600,366	1,066,308	
0414 BLACK ROCK POLYCLINIC - MATERNAL	3,329,151	914,955	397,408	4,641,514	1,696,346	
0415 EDGAR COCHRANE POLYCLINIC - MATERNAL	1,439,840	575,025	174,173	2,189,038	762,332	
0416 GLEBE POLYCLINIC - MATERNAL	1,234,135	303,218	151,066	1,688,419	954,175	

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>63,714,223</b>
				530,185						530,185
				2,278,195						2,278,195
				325,000						325,000
				639,433	148,695				148,695	788,128
				3,616,352	651,000				651,000	4,267,352
							5,000,000		5,000,000	5,000,000
					12,000,000				12,000,000	12,000,000
				6,353,890						6,353,890
				31,642,473	529,000				529,000	32,171,473
										<b>76,126,681</b>
				4,205,379						4,205,379
				11,192,498	2,140,500				2,140,500	13,332,998
				2,073,913	119,000				119,000	2,192,913
				1,524,183						1,524,183
				3,218,149	191,000				191,000	3,409,149
				13,671,283	627,500				627,500	14,298,783
				5,594,674	115,000				115,000	5,709,674
				7,052,378	151,651				151,651	7,204,029
				6,602,183	169,000				169,000	6,771,183
				4,666,674	331,692				331,692	4,998,366
				6,337,860	316,000				316,000	6,653,860
				2,951,370	113,500				113,500	3,064,870
				2,642,594	118,700				118,700	2,761,294

86 MINISTRY OF HEALTH AND WELLNESS	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>361 HOSPITAL SERVICES</b>						
0375 QEH						182,207,157
0376 EMERGENCY AMBULANCE SER						5,057,856
0377 PSYCHIATRIC HOSPITAL	21,566,264	3,474,894	2,396,876	27,438,034	11,077,842	60,000
0380 QEH MEDICAL AIDE SCHEME						3,000,000
<b>362 CARE OF THE DISABLED</b>						
0381 ALBERT GRAHAM CENTRE	1,065,030	275,442	136,653	1,477,125	493,452	
<b>363 PHARMACEUTICAL PROGRAM</b>						
0383 DRUG SERVICE	4,692,232	1,125,372	644,925	6,462,529	25,549,142	
<b>364 CARE OF THE ELDERLY</b>						
0390 ALTERNATIVE CARE OF THE ELDERLY					5,266,625	
0446 GERIATRIC HOSPITAL- CARE OF ELDERLY	14,720,284	1,929,591	1,813,427	18,463,302	6,768,734	
0447 ST PHILIP DISTRICT HOSPITAL - CARE OF ELDERLY	6,362,378	923,816	779,724	8,065,918	2,598,744	
0449 ST LUCY DISTRICT HOSPITAL - CARE OF ELDERLY	2,377,177	368,069	308,766	3,054,012	1,190,500	
<b>365 HIV/AIDS PREVENTION AND CONTROL PROJECT</b>						
0397 HIV/STI Prevention, Treatment, Care and Support	1,854,226	656,357	224,100	2,734,683	3,021,800	
<b>400 ENVIRONMENTAL HEALTH SERVICES</b>						
0367 Environ Sanitation Unit	430,808	46,665	54,680	532,153	217,841	
0370 Animal Control Unit	263,139	140,246	46,322	449,707	227,390	
0371 Vector Control Unit	827,300	451,162	116,669	1,395,131	778,944	
0372 Sanitation Service Authority						
0451 Environmental Health Department	484,742	629,681	104,303	1,218,726	341,400	
<b>TOTAL</b>	<b>90,463,397</b>	<b>30,259,029</b>	<b>12,219,071</b>	<b>132,941,497</b>	<b>100,358,331</b>	<b>202,967,585</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
							3,425,000			<b>234,058,076</b>
				185,207,157					3,425,000	185,632,157
				5,057,856						5,057,856
				38,575,876	1,792,187				1,792,187	40,368,063
				3,000,000						3,000,000
										<b>2,145,577</b>
				1,970,577	175,000				175,000	2,145,577
										<b>32,256,971</b>
				32,011,671	245,300				245,300	32,256,971
										<b>46,163,867</b>
				5,266,625						5,266,625
				25,232,036	247,834				247,834	25,479,870
				10,664,662	486,676				486,676	11,151,338
				4,244,512	21,522				21,522	4,266,034
										<b>6,018,483</b>
				5,756,483	262,000				262,000	6,018,483
										<b>5,317,102</b>
				749,994						749,994
				677,097	109,800				109,800	786,897
				2,174,075	6,010				6,010	2,180,085
				1,560,126	40,000				40,000	1,600,126
				<b>436,267,413</b>	<b>21,108,567</b>		<b>8,425,000</b>		<b>29,533,567</b>	<b>465,800,980</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		This administration, coordination and execution of the overall policy of the Ministry.
<b>SUBPROGRAMME:</b>	<b>7045</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Executing the responsibilities required by the Health Services Act (Cap. 44). Exercise budgetary control of funds voted by Parliament and the execution of the Health Strategic Plan.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7045 GENERAL MANAGEMENT</b>						
102 Other Personal Emoluments	6,717,128	6,805,334	6,058,978	8,600,383	8,687,626	8,750,236
103 Employers Contributions	1,362,977	1,189,000	1,514,844	1,493,284	1,510,096	1,519,071
206 Travel	39,432	38,500	39,000	39,000	42,000	43,000
207 Utilities	722,699	917,000	911,378	885,378	940,774	991,000
208 Rental of Property	278,155	158,662	165,322	198,000	198,000	198,000
209 Library Books & Publications		553	553	553	553	553
210 Supplies & Materials	924,183	1,313,063	814,244	1,391,376	1,442,620	1,398,363
211 Maintenance of Property	193,468	205,968	233,468	228,468	284,623	290,968
212 Operating Expenses	5,078,599	4,506,932	5,062,795	5,962,282	5,810,155	5,743,759
226 Professional Services	4,124,555	4,169,702	3,971,055	5,115,255	4,900,255	4,950,255
250 Depreciation Expense	345					
315 Grants to Non-Profit Organisations	929,368	974,600	1,024,600	1,024,600	1,024,600	1,024,600
317 Subscriptions	1,233,501	1,243,820	1,213,770	1,058,703	1,058,703	1,114,560
<b>Total Non Statutory Recurrent Expenditure</b>	21,604,410	21,523,134	21,010,007	25,997,282	25,900,005	26,024,365
751 Property & Plant		85,000	85,000	85,000		
752 Machinery & Equipment	241,980	323,500	412,240	374,000	193,000	300,000
753 Furniture and Fittings	4,590	30,000	30,000	25,000	25,000	30,000
755 Computer Software	32,526	45,000	263,000	45,000	102,000	
756 Vehicles		96,575	96,575			
<b>Total Non Statutory Capital Expenditure</b>	279,096	580,075	886,815	529,000	320,000	330,000
101 Statutory Personal Emoluments	5,532,953	5,471,662	4,757,235	5,645,191	5,680,628	5,703,430
<b>Total Statutory Expenditure</b>	5,532,953	5,471,662	4,757,235	5,645,191	5,680,628	5,703,430
<b>Total Subprogram 7045 :</b>	27,416,459	27,574,871	26,654,057	32,171,473	31,900,633	32,057,795

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		This administration, coordination and execution of the overall policy of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0040</b>	<b>HEALTH PROMOTIONS UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Promotes the use of health promotion strategies in formulation and program planning; establishing linkages with stakeholders; and builds capacity for behaviour change among selected groups.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0040 HEALTH PROMOTION UNIT</b>						
102 Other Personal Emoluments		3,272	3,272	3,272	3,272	3,272
103 Employers Contributions	14,531	14,825	15,058	15,677	15,928	16,178
206 Travel	1,536	2,500	2,500	2,500	2,500	2,500
209 Library Books & Publications	-4,620	5,000	7,000	8,000	8,000	8,000
212 Operating Expenses	256,619	284,000	284,000	247,100	249,100	251,100
226 Professional Services	63,416	86,000	112,500	98,200	100,000	100,000
<b>Total Non Statutory Recurrent Expenditure</b>	331,481	395,597	424,330	374,749	378,800	381,050
101 Statutory Personal Emoluments	141,016	155,436	155,436	155,436	155,436	155,436
<b>Total Statutory Expenditure</b>	141,016	155,436	155,436	155,436	155,436	155,436
<b>Total Subprogram 0040 :</b>	472,497	551,033	579,766	530,185	534,236	536,486

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		This administration, coordination and execution of the overall policy of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0052</b>	<b>NON-COMMUNICABLE DISEASES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To improve health by reducing the risk factors for and the burden of Non-Communicable Diseases.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0052 Non-Communicable Diseases</b>						
210 Supplies & Materials		15,795	15,795	19,795	16,000	16,000
212 Operating Expenses	294,918	463,000	673,400	1,673,400	703,400	703,400
226 Professional Services		10,000	585,000	585,000	248,000	266,000
<b>Total Non Statutory Recurrent Expenditure</b>	294,918	488,795	1,274,195	2,278,195	967,400	985,400
<b>Total Subprogram 0052 :</b>	294,918	488,795	1,274,195	2,278,195	967,400	985,400

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		This administration, coordination and execution of the overall policy of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0321</b>	<b>BARBADOS ADOLESCENT HEALTH ACTION PLAN</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides funding for Barbados Adolescent Health Action Plan to improve the health of adolescents 10-19 years, living in Barbados.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0321 Barbados Adolescent Health Action Plan</b>						
212 Operating Expenses		250,000	250,000	325,000	325,000	325,000
<b>Total Non Statutory Recurrent Expenditure</b>		250,000	250,000	325,000	325,000	325,000
<b>Total Subprogram 0321 :</b>		250,000	250,000	325,000	325,000	325,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		This administration, coordination and execution of the overall policy of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0360</b>	<b>OFFICE OF THE DIRECTOR GENERAL, SOCIAL AND ENVIRONMENTAL POLICY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the administration and operational cost of the Office of the Director General, Social and Environmental Policy.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0360 Office of the Director General, Social and Environmental Policy</b>						
102 Other Personal Emoluments		181,661	181,661	182,628	182,628	182,628
103 Employers Contributions		15,523	15,523	16,215	16,480	16,744
206 Travel		39,420	39,420	39,420	40,603	41,391
207 Utilities		45,000	45,000	84,000	85,272	85,908
208 Rental of Property		14,743	14,743	14,743	14,743	14,743
209 Library Books & Publications				615	615	615
210 Supplies & Materials		55,000	55,000	102,131	67,985	69,129
212 Operating Expenses		16,800	16,800	36,800	37,304	37,640
226 Professional Services		67,124	67,124	162,881	133,119	133,119
<b>Total Non Statutory Recurrent Expenditure</b>		435,271	435,271	639,433	578,749	581,917
752 Machinery & Equipment			15,000			
753 Furniture and Fittings		45,000	30,000	10,000		
756 Vehicles				138,695		
<b>Total Non Statutory Capital Expenditure</b>		45,000	45,000	148,695		
<b>Total Subprogram 0360 :</b>		480,271	480,271	788,128	578,749	581,917

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>MINISTRY OF HEALTH AND WELLNESS</b>						
<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>	
<b>HEAD: 86 MINISTRY OF HEALTH AND WELLNESS</b>						
<b>PROGRAMME: 040 Direction And Policy Formulation</b>						
PROGRAMME STATEMENT: This administration, coordination and execution of the overall policy of the Ministry.						
<b>SUBPROGRAMME: 0361 TECHNICAL MANAGEMENT SERVICES</b>						
SUBPROGRAMME STATEMENT: Provides for the planning and supervision of all maintenance programmes for all buildings, vehicles, plant equipment and instruments of the Ministry except, Q.E.H. and the Psychiatric Hospital.						
<b>MINISTRY OF HEALTH AND WELLNESS</b>						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
<b>Subprogram 0361 TECHNICAL MANAGEMENT</b>						
102 Other Personal Emoluments	49,884	73,956	156,143	159,126	161,087	163,047
103 Employers Contributions	71,230	100,000	107,521	109,502	110,069	110,650
206 Travel	3,004	40,000	25,000	25,000	25,000	25,000
207 Utilities				59,000		
208 Rental of Property	12,865	37,000	44,000	44,000	44,000	37,000
210 Supplies & Materials	27,288	61,000	61,000	46,000	41,000	46,000
211 Maintenance of Property	1,483,742	1,155,500	2,112,500	2,155,765	2,015,765	2,015,765
212 Operating Expenses	108,002	155,000	155,000	155,000	155,000	155,000
223 Structures	17,459	53,000	82,000	142,000	142,000	142,000
226 Professional Services	1,998	25,000	125,000	50,000	50,000	50,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>1,775,472</b>	<b>1,700,456</b>	<b>2,868,164</b>	<b>3,88,980</b>	<b>2,743,921</b>	<b>2,744,462</b>
751 Property & Plant	-19,821,859			40,000	40,000	40,000
752 Machinery & Equipment	21,880	50,000		110,000	111,000	111,000
785 Assets Under Construction	2,705,201	4,730,000	1,140,000	500,000	500,000	500,000
<b>Total Non Statutory Capital Expenditure</b>	<b>-17,094,778</b>	<b>4,780,000</b>	<b>1,140,000</b>	<b>651,000</b>	<b>651,000</b>	<b>651,000</b>
101 Statutory Personal Emoluments	626,934	818,456	732,368	729,959	731,071	732,183
<b>Total Statutory Expenditure</b>	<b>626,934</b>	<b>818,456</b>	<b>732,368</b>	<b>729,959</b>	<b>731,071</b>	<b>732,183</b>
<b>Total Subprogram 0361 :</b>	<b>-14,692,372</b>	<b>7,298,912</b>	<b>4,740,532</b>	<b>4,267,352</b>	<b>4,125,992</b>	<b>4,127,645</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		The administration, coordination and execution of the overall policy of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0378</b>	<b>Procurement for QEH (EIB)</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides funding for procurement of equipment for the hospital and the polyclinics financed by the European Investment Bank (EIB).

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0378 Procurement for QEH (EIB)</b>						
416 Grants to Public Institutions	17,196,119	13,000,000	13,000,000	5,000,000		
<b>Total Non Statutory Capital Expenditure</b>	17,196,119	13,000,000	13,000,000	5,000,000		
<b>Total Subprogram 0378 :</b>	17,196,119	13,000,000	13,000,000	5,000,000		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		The administration, coordination and execution of the overall policy of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0379</b>	<b>Rebuild and Refurbishment of Polyclinics (SFD)</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides funding for construction of two (2) purpose-built facilities, modernize, and upgrade nine (9) polyclinics for the provision of primary care services.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0379 Rebuild and Refurbishment of Polyclinics (SFD)</b>						
785 Assets Under Construction		5,000,000	5,000,000	12,000,000		
<b>Total Non Statutory Capital Expenditure</b>		5,000,000	5,000,000	12,000,000		
<b>Total Subprogram 0379 :</b>		5,000,000	5,000,000	12,000,000		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 86 MINISTRY OF HEALTH AND WELLNESS**  
**PROGRAMME: 040 Direction & Policy Formulation Services**  
**PROGRAMME STATEMENT:** The administration, coordination and execution of the overall policy of the Ministry.  
**SUBPROGRAMME: 0389 BARBADOS PHARMACEUTICAL INC**  
**SUBPROGRAMME STATEMENT:** Establishment of a Pharmaceutical Manufacturing Industry in Barbados.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0389 Barbados Pharmaceutical Inc</b>						
316 Grants to Public Institutions		3,100,973	3,100,973	6,353,890	6,977,468	5,778,495
<b>Total Non Statutory Recurrent Expenditure</b>		3,100,973	3,100,973	6,353,890	6,977,468	5,778,495
<b>Total Subprogram 0389 :</b>		3,100,973	3,100,973	6,353,890	6,977,468	5,778,495

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0362</b>	<b>BARBADOS LIVING LABORATORY</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide laboratory services, genomic testing and to engage in medical and scientific research and development.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0362 Barbados Living Laboratory</b>						
316 Grants to Public Institutions			2,250,000	4,205,379	4,646,070	4,677,172
<b>Total Non Statutory Recurrent Expenditure</b>			2,250,000	4,205,379	4,646,070	4,677,172
<b>Total Subprogram 0362 :</b>			2,250,000	4,205,379	4,646,070	4,677,172

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0363</b>	<b>LABORATORY SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		This Subprogram provides for the provision of laboratory services.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0363 LABORATORY SERVICES</b>						
102 Other Personal Emoluments	336,319	379,183	553,384	624,878	638,325	651,832
103 Employers Contributions	183,413	160,000	244,208	257,566	260,875	263,535
206 Travel	27,247	25,000	39,600	39,600	39,600	39,600
207 Utilities	624,103	869,139	712,513	983,900	983,900	983,900
208 Rental of Property	48,400	46,600	55,223	64,223	64,223	64,223
209 Library Books & Publications	5,999	4,750	4,750	4,750	4,750	4,750
210 Supplies & Materials	3,414,034	4,293,200	4,671,945	5,308,526	5,328,526	5,348,526
211 Maintenance of Property	637,863	922,250	907,000	1,332,680	1,363,680	1,217,680
212 Operating Expenses	335,953	719,800	637,600	776,600	772,600	778,239
223 Structures		22,500	22,500	22,500	22,500	
226 Professional Services		50,000	50,000	60,000	60,000	
250 Depreciation Expense	4,652					
<b>Total Non Statutory Recurrent Expenditure</b>	5,617,984	7,492,422	7,898,723	9,475,223	9,538,979	9,352,285
751 Property & Plant	13,128	20,000	55,000	55,000	55,000	55,000
752 Machinery & Equipment	817,291	2,611,000	1,681,000	1,895,500	2,050,500	2,065,500
753 Furniture and Fittings	17,771	70,000	30,000	120,000	120,000	120,000
755 Computer Software		60,000	70,000	70,000	70,000	70,000
<b>Total Non Statutory Capital Expenditure</b>	848,190	2,761,000	1,836,000	2,140,500	2,295,500	2,310,500
101 Statutory Personal Emoluments	1,412,989	1,139,515	1,726,317	1,717,275	1,719,369	1,720,841
<b>Total Statutory Expenditure</b>	1,412,989	1,139,515	1,726,317	1,717,275	1,719,369	1,720,841
<b>Total Subprogram 0363 :</b>	7,879,163	11,392,937	11,461,040	13,332,998	13,553,848	13,383,626

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0364</b>	<b>DENTAL HEALTH SERVICE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the rendering of dental care to school children, pregnant mothers and the elderly.

MINISTRY OF HEALTH AND WELLNESS	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0364 DENTAL HEALTH SERVICE</b>						
102 Other Personal Emoluments	298,187	481,175	507,713	482,264	482,264	482,264
103 Employers Contributions	92,233	130,000	139,137	139,291	139,768	140,274
206 Travel	22,191	28,500	28,500	28,500	20,500	20,500
210 Supplies & Materials	112,121	286,871	290,171	290,171	290,171	290,171
211 Maintenance of Property	17,211	144,000	147,000	147,000	147,000	147,000
212 Operating Expenses	52,198	96,640	99,000	99,000	99,000	99,000
226 Professional Services	60,000	65,000	65,000	65,000	65,000	65,000
250 Depreciation Expense	1,816					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>655,957</b>	<b>1,232,186</b>	<b>1,276,521</b>	<b>1,251,226</b>	<b>1,243,703</b>	<b>1,244,209</b>
751 Property & Plant		49,000	53,000	53,000	53,000	53,000
752 Machinery & Equipment	29,537	85,000	66,000	66,000	66,000	66,000
<b>Total Non Statutory Capital Expenditure</b>	<b>29,537</b>	<b>134,000</b>	<b>119,000</b>	<b>119,000</b>	<b>119,000</b>	<b>119,000</b>
101 Statutory Personal Emoluments	722,422	826,398	820,752	822,687	824,624	826,558
<b>Total Statutory Expenditure</b>	<b>722,422</b>	<b>826,398</b>	<b>820,752</b>	<b>822,687</b>	<b>824,624</b>	<b>826,558</b>
<b>Total Subprogram 0364 :</b>	<b>1,407,916</b>	<b>2,192,584</b>	<b>2,216,273</b>	<b>2,192,913</b>	<b>2,187,327</b>	<b>2,189,767</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0365</b>	<b>NUTRITION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for specialist services in nutrition education and advice with particular reference to expectant mothers and infants; and providing special diets and supplies to persons at risk.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0365 NUTRITION SERVICE</b>						
102 Other Personal Emoluments	64,010	135,609	154,027	163,274	166,238	169,385
103 Employers Contributions	64,049	87,885	105,024	110,269	115,139	116,941
206 Travel	24,094	32,500	27,000	30,000	33,000	36,000
207 Utilities	2,269	40,100	23,850	28,850	24,850	24,850
208 Rental of Property	5,698	18,000	18,000	21,600	21,800	22,000
209 Library Books & Publications		3,000	3,000	3,000	3,000	3,000
210 Supplies & Materials	37,014	72,900	129,200	129,200	123,400	128,600
211 Maintenance of Property	11,922	24,800	56,500	66,500	61,100	66,700
212 Operating Expenses	49,775	118,700	150,500	168,500	194,500	219,000
<b>Total Non Statutory Recurrent Expenditure</b>	258,832	533,494	667,101	721,193	743,027	786,476
101 Statutory Personal Emoluments	543,718	682,135	714,101	802,990	810,877	818,765
<b>Total Statutory Expenditure</b>	543,718	682,135	714,101	802,990	810,877	818,765
<b>Total Subprogram 0365 :</b>	802,550	1,215,629	1,381,202	1,524,183	1,553,904	1,605,241

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0366</b>	<b>DAVID THOMPSON POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for preventive health care on the basis of outpatient treatment at the David Thompson Polyclinic.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0366 David Thompson Polyclinic</b>						
102 Other Personal Emoluments	309,426	386,037	447,701	345,900	338,175	345,900
103 Employers Contributions	132,650	157,000	153,025	142,019	143,213	144,476
206 Travel	27,919	28,000	34,000	40,000	45,000	45,000
207 Utilities	248,838	340,200	240,200	295,200	295,200	295,200
208 Rental of Property	16,883	25,400	25,400	55,400	55,800	55,800
209 Library Books & Publications				800	800	800
210 Supplies & Materials	161,113	113,200	236,200	255,300	383,900	330,700
211 Maintenance of Property	224,485	266,000	443,000	449,000	1,175,000	812,500
212 Operating Expenses	50,086	26,300	186,000	107,850	108,350	112,349
223 Structures	77,621	95,000	235,000	143,000	71,500	55,000
230 Contingencies					35,000	35,000
250 Depreciation Expense	512					
<b>Total Non Statutory Recurrent Expenditure</b>	1,249,533	1,437,137	2,000,526	1,834,469	2,651,938	2,232,725
751 Property & Plant	51,633	66,000	40,000	60,000	347,000	40,000
752 Machinery & Equipment	78,311	76,000	167,000	119,000	87,000	60,000
753 Furniture and Fittings	45,330	80,000		12,000	15,000	15,000
<b>Total Non Statutory Capital Expenditure</b>	175,274	222,000	207,000	191,000	449,000	115,000
101 Statutory Personal Emoluments	1,027,236	1,319,287	1,655,100	1,353,680	1,360,011	1,366,455
236 Professional Services				30,000	30,000	
<b>Total Statutory Expenditure</b>	1,027,236	1,319,287	1,655,100	1,383,680	1,390,011	1,366,455
<b>Total Subprogram 0366 :</b>	2,452,043	2,978,424	3,862,626	3,409,149	4,490,949	3,714,180

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0406</b>	<b>WINSTON SCOTT POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for preventive health care on the basis of outpatient treatment. It also provides for immunization, Fast Track and laboratory services.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0406 WINSTON SCOTT POLYCLINIC - MATERNAL</b>						
102 Other Personal Emoluments	2,445,283	2,046,557	2,965,696	3,913,209	3,945,805	3,963,030
103 Employers Contributions	731,153	700,000	797,664	867,087	868,546	877,015
206 Travel	32,984	40,000	40,000	40,000	40,000	40,000
207 Utilities	367,568	472,500	450,500	470,500	470,500	470,500
208 Rental of Property	51,339	82,600	83,400	86,400	86,400	86,400
209 Library Books & Publications		5,000	2,000			
210 Supplies & Materials	579,493	841,521	791,900	902,700	926,000	988,500
211 Maintenance of Property	591,447	686,100	854,800	819,100	691,600	624,100
212 Operating Expenses	488,007	614,090	609,400	745,900	758,400	758,400
223 Structures	39,188	49,500	38,000	87,500	44,700	44,700
226 Professional Services				21,000		
230 Contingencies		50,000				
<b>Total Non Statutory Recurrent Expenditure</b>	5,326,462	5,587,868	6,633,360	7,953,396	7,831,951	7,852,645
751 Property & Plant	62,554	621,500	480,500	342,500	300,000	240,000
752 Machinery & Equipment	146,134	158,000	212,407	275,000	29,000	19,000
753 Furniture and Fittings	61,694	68,000	68,000	10,000		
756 Vehicles		120,000	120,000			
785 Assets Under Construction	30,782	169,500	257,000			
<b>Total Non Statutory Capital Expenditure</b>	301,164	1,137,000	1,137,907	627,500	329,000	259,000
101 Statutory Personal Emoluments	5,019,626	4,858,622	4,910,230	5,717,887	5,756,771	5,793,775
<b>Total Statutory Expenditure</b>	5,019,626	4,858,622	4,910,230	5,717,887	5,756,771	5,793,775
<b>Total Subprogram 0406 :</b>	10,647,252	11,583,490	12,681,497	14,298,783	13,917,722	13,905,420

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0407</b>	<b>EUNICE GIBSON POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for preventive health care on the basis of outpatient treatment at the Eunice Gibson Polyclinic and the St. Andrew's Outpatient Clinic.

MINISTRY OF HEALTH AND WELLNESS	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0407 WARRENS POLYCLINIC - MATERNAL</b>						
102 Other Personal Emoluments	556,233	579,489	792,030	944,122	948,281	952,465
103 Employers Contributions	266,545	250,000	292,350	329,553	332,158	334,656
206 Travel	22,404	41,800	41,800	41,800	44,800	44,800
207 Utilities	174,718	296,701	188,278	259,950	264,950	269,950
208 Rental of Property	19,262	60,082	60,082	86,700	88,700	90,700
210 Supplies & Materials	355,493	255,196	479,296	611,972	446,060	450,060
211 Maintenance of Property	300,556	305,727	322,227	393,170	385,370	386,370
212 Operating Expenses	65,002	71,010	119,210	169,210	169,210	169,210
223 Structures	102,499	123,071	123,071	123,071	125,000	125,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,862,712	1,983,076	2,418,344	2,959,548	2,804,529	2,823,211
751 Property & Plant	179,116	260,000				
752 Machinery & Equipment	141,913	162,064	80,000	115,000	100,000	100,000
756 Vehicles		138,000	138,000			
<b>Total Non Statutory Capital Expenditure</b>	321,029	560,064	218,000	115,000	100,000	100,000
101 Statutory Personal Emoluments	2,359,927	2,249,060	2,749,152	2,635,126	2,643,589	2,648,894
<b>Total Statutory Expenditure</b>	2,359,927	2,249,060	2,749,152	2,635,126	2,643,589	2,648,894
<b>Total Subprogram 0407 :</b>	4,543,668	4,792,200	5,385,496	5,709,674	5,548,118	5,572,105

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0408</b>	<b>MAURICE BYER POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for preventive health care on the basis of outpatient treatment at the Maurice Byer Polyclinic and the St. Joseph Outpatient Clinic.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0408 MAURICE BYER POLYCLINIC - MATERNAL</b>						
102 Other Personal Emoluments	1,096,038	1,143,564	1,581,829	1,504,053	1,513,868	1,515,656
103 Employers Contributions	391,897	425,000	576,026	572,205	575,386	578,367
206 Travel	53,271	66,870	66,870	66,870	66,870	66,870
207 Utilities	243,194	256,295	256,295	256,295	256,085	256,085
208 Rental of Property	16,070	67,600	73,695	72,640	72,640	72,640
210 Supplies & Materials	229,562	227,258	271,095	322,834	264,900	265,700
211 Maintenance of Property	583,121	458,625	428,350	525,730	332,850	332,850
212 Operating Expenses	66,042	83,042	83,042	87,362	87,362	87,362
223 Structures	2,403	13,000	17,900	26,000	3,000	3,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,681,597</b>	<b>2,741,254</b>	<b>3,355,102</b>	<b>3,433,989</b>	<b>3,172,961</b>	<b>3,178,530</b>
752 Machinery & Equipment	38,375	163,601	123,740	50,000		
756 Vehicles		20,000	20,000	101,651		
<b>Total Non Statutory Capital Expenditure</b>	<b>38,375</b>	<b>183,601</b>	<b>143,740</b>	<b>151,651</b>		
101 Statutory Personal Emoluments	3,215,388	3,393,063	3,439,668	3,618,389	3,638,554	3,655,690
<b>Total Statutory Expenditure</b>	<b>3,215,388</b>	<b>3,393,063</b>	<b>3,439,668</b>	<b>3,618,389</b>	<b>3,638,554</b>	<b>3,655,690</b>
<b>Total Subprogram 0408 :</b>	<b>5,935,360</b>	<b>6,317,918</b>	<b>6,938,510</b>	<b>7,204,029</b>	<b>6,811,515</b>	<b>6,834,220</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0412</b>	<b>RANDAL PHILIPS POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for preventive health care on the basis of outpatient treatment at the Randal Philips Polyclinic.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0412 RANDAL PHILLIPS POLYCLINIC - MATERNAL</b>						
102 Other Personal Emoluments	784,063	1,019,800	915,507	953,637	955,989	958,477
103 Employers Contributions	348,616	439,048	481,473	498,858	501,982	505,461
206 Travel	30,215	61,600	36,115	61,600	61,600	61,600
207 Utilities	183,951	185,150	210,150	219,662	236,712	246,762
208 Rental of Property	15,396	33,403	24,720	35,478	33,403	33,403
210 Supplies & Materials	171,467	177,100	227,268	287,600	274,200	348,200
211 Maintenance of Property	196,456	365,500	291,500	318,500	326,500	348,000
212 Operating Expenses	42,968	59,700	67,500	212,900	97,900	97,900
223 Structures	33,508	30,000	80,000	110,000	130,000	130,000
250 Depreciation Expense	1,777					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>1,808,416</b>	<b>2,371,301</b>	<b>2,334,233</b>	<b>2,698,235</b>	<b>2,618,286</b>	<b>2,729,803</b>
751 Property & Plant	14,987	56,500	44,000	20,000	20,000	40,000
752 Machinery & Equipment	68,210	94,000	94,000	50,000	100,000	100,000
753 Furniture and Fittings	29,673	30,000				
756 Vehicles				99,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>112,870</b>	<b>180,500</b>	<b>138,000</b>	<b>169,000</b>	<b>120,000</b>	<b>140,000</b>
101 Statutory Personal Emoluments	2,881,107	3,182,690	3,711,410	3,903,948	3,916,362	3,923,505
<b>Total Statutory Expenditure</b>	<b>2,881,107</b>	<b>3,182,690</b>	<b>3,711,410</b>	<b>3,903,948</b>	<b>3,916,362</b>	<b>3,923,505</b>
<b>Total Subprogram 0412 :</b>	<b>4,802,393</b>	<b>5,734,491</b>	<b>6,183,643</b>	<b>6,771,183</b>	<b>6,654,648</b>	<b>6,793,308</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0413</b>	<b>ST. PHILIP POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for preventive health care on the basis of outpatient treatment at the St. Philip Polyclinic.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0413 ST PHILIP POLYCLINIC - MATERNAL</b>						
102 Other Personal Emoluments	455,834	515,650	598,338	567,789	567,789	567,789
103 Employers Contributions	244,374	265,000	280,981	318,453	321,037	323,948
206 Travel	20,478	20,600	20,600	20,600	30,000	30,000
207 Utilities	241,506	241,518	251,652	258,365	258,365	258,365
208 Rental of Property	27,865	33,556	41,300	41,300	41,300	41,300
210 Supplies & Materials	135,281	198,023	198,023	213,800	191,300	205,000
211 Maintenance of Property	160,659	197,113	166,613	273,200	222,000	184,000
212 Operating Expenses	79,236	32,264	115,864	158,043	156,043	156,043
223 Structures	40,274	111,556	50,000	101,000	40,000	20,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>1,405,508</b>	<b>1,615,280</b>	<b>1,723,371</b>	<b>1,952,550</b>	<b>1,827,834</b>	<b>1,786,445</b>
751 Property & Plant	-5,500	119,000	50,000	123,550	10,000	10,000
752 Machinery & Equipment	30,000	55,109	112,718	208,142	112,000	112,000
756 Vehicles	107,872	107,878				
<b>Total Non Statutory Capital Expenditure</b>	<b>132,372</b>	<b>281,987</b>	<b>162,718</b>	<b>331,692</b>	<b>122,000</b>	<b>122,000</b>
101 Statutory Personal Emoluments	2,176,533	2,366,452	2,372,091	2,714,124	2,720,125	2,723,917
<b>Total Statutory Expenditure</b>	<b>2,176,533</b>	<b>2,366,452</b>	<b>2,372,091</b>	<b>2,714,124</b>	<b>2,720,125</b>	<b>2,723,917</b>
<b>Total Subprogram 0413 :</b>	<b>3,714,413</b>	<b>4,263,719</b>	<b>4,258,180</b>	<b>4,998,366</b>	<b>4,669,959</b>	<b>4,632,362</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0414</b>	<b>BRANFORD TAITT POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for preventive health care on the basis of outpatient treatment at the Branford Taitt Polyclinic.

MINISTRY OF HEALTH AND WELLNESS	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0414 BLACK ROCK POLYCLINIC - MATERNAL</b>						
102 Other Personal Emoluments	779,696	720,712	935,413	914,955	918,465	935,429
103 Employers Contributions	363,502	378,193	395,433	397,408	402,070	406,045
206 Travel	53,253	48,490	53,339	54,000	56,006	58,806
207 Utilities	490,500	340,500	602,483	430,086	442,988	456,278
208 Rental of Property	36,220	58,598	58,598	42,250	43,518	44,823
210 Supplies & Materials	278,686	290,515	375,782	292,700	301,481	310,525
211 Maintenance of Property	330,745	355,473	497,648	518,000	533,540	549,546
212 Operating Expenses	83,950	98,448	101,148	78,380	80,731	83,154
223 Structures	7,762	42,280	42,280	280,930	195,450	195,915
250 Depreciation Expense	270					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,424,584</b>	<b>2,333,209</b>	<b>3,062,124</b>	<b>3,008,709</b>	<b>2,974,249</b>	<b>3,040,521</b>
751 Property & Plant	292,330	821,246	486,002	140,000	144,200	148,526
752 Machinery & Equipment	111,651	175,545	287,546	168,000	151,540	155,186
753 Furniture and Fittings	49,135			8,000	8,240	8,487
<b>Total Non Statutory Capital Expenditure</b>	<b>453,115</b>	<b>996,791</b>	<b>773,548</b>	<b>316,000</b>	<b>303,980</b>	<b>312,199</b>
101 Statutory Personal Emoluments	3,194,129	3,245,209	3,434,477	3,329,151	3,350,282	3,365,169
<b>Total Statutory Expenditure</b>	<b>3,194,129</b>	<b>3,245,209</b>	<b>3,434,477</b>	<b>3,329,151</b>	<b>3,350,282</b>	<b>3,365,169</b>
<b>Total Subprogram 0414 :</b>	<b>6,071,828</b>	<b>6,575,209</b>	<b>7,270,149</b>	<b>6,653,860</b>	<b>6,628,511</b>	<b>6,717,889</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0415</b>	<b>EDGAR COCHRANE POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides preventive health care on the basis of outpatient treatment at the Edgar Cochrane Polyclinic.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0415 EDGAR COCHRANE POLYCLINIC - MATERNAL</b>						
102 Other Personal Emoluments	306,555	368,891	544,546	575,025	575,025	575,025
103 Employers Contributions	146,963	181,828	172,967	174,173	174,355	174,535
206 Travel	12,765	20,000	14,000	20,000	22,000	23,000
207 Utilities	141,504	180,143	180,143	181,643	183,143	184,743
208 Rental of Property	26,319	39,666	39,666	39,500	38,716	38,816
210 Supplies & Materials	175,270	176,547	215,800	240,700	202,973	207,573
211 Maintenance of Property	114,939	117,900	120,900	167,900	120,900	140,900
212 Operating Expenses	17,806	18,389	18,389	63,889	58,289	61,289
223 Structures	61,944	62,350	11,550	48,700	33,300	33,300
250 Depreciation Expense	496					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>1,004,560</b>	<b>1,165,714</b>	<b>1,317,961</b>	<b>1,511,530</b>	<b>1,408,701</b>	<b>1,439,181</b>
751 Property & Plant	181,594	186,000	186,000	45,000	25,000	25,000
752 Machinery & Equipment	32,660	63,000	51,000	68,500	66,500	66,500
756 Vehicles		110,000	110,000			
<b>Total Non Statutory Capital Expenditure</b>	<b>214,254</b>	<b>359,000</b>	<b>347,000</b>	<b>113,500</b>	<b>91,500</b>	<b>91,500</b>
101 Statutory Personal Emoluments	1,364,501	1,377,590	1,300,254	1,439,840	1,439,839	1,439,839
<b>Total Statutory Expenditure</b>	<b>1,364,501</b>	<b>1,377,590</b>	<b>1,300,254</b>	<b>1,439,840</b>	<b>1,439,839</b>	<b>1,439,839</b>
<b>Total Subprogram 0415 :</b>	<b>2,583,315</b>	<b>2,902,304</b>	<b>2,965,215</b>	<b>3,064,870</b>	<b>2,940,040</b>	<b>2,970,520</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>360</b>	<b>Primary Health Care Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for primary health care of the eight polyclinics, three satellite clinics, dental and nutrition services, which offer comprehensive clinical and community services.
<b>SUBPROGRAMME:</b>	<b>0416</b>	<b>GLEBE POLYCLINIC</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for preventive health care on the basis of outpatient treatment at the Glebe Polyclinic.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
360 PRIMARY HEALTH CARE SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0416 GLEBE POLYCLINIC - MATERNAL</b>						
102 Other Personal Emoluments	254,024	347,639	376,976	303,218	303,735	304,669
103 Employers Contributions	140,134	167,341	139,656	151,066	152,182	153,301
206 Travel	2,141	14,000	14,000	14,000	14,000	14,000
207 Utilities	130,498	159,460	244,400	167,460	167,460	167,460
208 Rental of Property	12,051	31,422	31,600	31,600	31,600	31,600
210 Supplies & Materials	129,731	233,701	341,756	556,739	106,392	110,892
211 Maintenance of Property	153,541	131,156	175,156	147,076	144,076	144,076
212 Operating Expenses	17,419	20,300	70,300	37,300	35,300	35,300
250 Depreciation Expense	133					
<b>Total Non Statutory Recurrent Expenditure</b>	839,673	1,105,019	1,393,844	1,408,459	954,745	961,298
751 Property & Plant	105,164	136,900	102,000	61,400	21,000	21,000
752 Machinery & Equipment	-4,728	68,500	100,300	57,300		
<b>Total Non Statutory Capital Expenditure</b>	100,436	205,400	202,300	118,700	21,000	21,000
101 Statutory Personal Emoluments	1,217,239	1,372,456	1,111,797	1,234,135	1,236,826	1,240,374
<b>Total Statutory Expenditure</b>	1,217,239	1,372,456	1,111,797	1,234,135	1,236,826	1,240,374
<b>Total Subprogram 0416 :</b>	2,157,347	2,682,875	2,707,941	2,761,294	2,212,571	2,222,672

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>361</b>	<b>Hospital Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the acute care services, of secondary, tertiary and emergency care on a 24 hour basis and the provision of mental health care services and care of the elderly.
<b>SUBPROGRAMME:</b>	<b>0375</b>	<b>QUEEN ELIZABETH HOSPITAL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operation of Queen Elizabeth Hospital and a range of specialist services. It is also concerned with the refurbishing of wards and other areas within the hospital.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
361 HOSPITAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0375 QEH</b>						
316 Grants to Public Institutions		120,933,248	120,933,248	182,207,157	182,207,157	182,207,157
<b>Total Non Statutory Recurrent Expenditure</b>		120,933,248	120,933,248	182,207,157	182,207,157	182,207,157
416 Grants to Public Institutions				3,425,000		
<b>Total Non Statutory Capital Expenditure</b>						
<b>Total Subprogram 0375 :</b>	124,920,572	125,035,339	169,675,181	185,632,157	149,916,333	135,076,599

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>361</b>	<b>Hospital Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the acute care services, of secondary, tertiary and emergency care on a 24 hour basis and the provision of mental health care services and care of the elderly.
<b>SUBPROGRAMME:</b>	<b>0376</b>	<b>EMERGENCY AMBULANCE SERVICE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the costs of operating an island-wide emergency ambulance service.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
361 HOSPITAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0376 EMERGENCY AMBULANCE SERVICE</b>						
211 Maintenance of Property	366					
316 Grants to Public Institutions	5,939,457	5,873,995	5,873,995	5,057,856	5,742,969	5,814,043
<b>Total Non Statutory Recurrent Expenditure</b>	5,939,823	5,873,995	5,873,995	5,057,856	5,742,969	5,814,043
416 Grants to Public Institutions	226,000	235,000	235,000			
<b>Total Non Statutory Capital Expenditure</b>	226,000	235,000	235,000			
<b>Total Subprogram 0376 :</b>	6,165,825	6,099,995	6,117,383	5,057,856	5,743,969	5,814,043

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>MINISTRY OF HEALTH AND WELLNESS</b>						
<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>	
<b>HEAD: 86 MINISTRY OF HEALTH AND WELLNESS</b>						
<b>PROGRAMME: 361 Hospital Services</b>						
PROGRAMME STATEMENT: Provides for the acute care services, of secondary, tertiary and emergency care on a 24 hour basis and the provision of mental health care services and care of the elderly.						
<b>SUBPROGRAMME: 0377 PSYCHIATRIC HOSPITAL</b>						
SUBPROGRAMME STATEMENT: The Psychiatric Hospital operates under the Mental Health Act (Cap. 45) and provides treatment and care to patients; specialist care to out patients at the Hospital and clinics/centres and Drug Rehabilitation Services.						
<b>MINISTRY OF HEALTH AND WELLNESS</b>						
361 HOSPITAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0377 PSYCHIATRIC HOSPITAL</b>						
102 Other Personal Emoluments	3,314,256	3,839,774	3,820,771	3,474,894	3,508,616	3,528,424
103 Employers Contributions	2,435,052	2,338,015	2,400,321	2,396,876	2,422,656	2,445,404
206 Travel	296,576	265,860	323,460	323,460	323,460	323,460
207 Utilities	2,009,725	2,389,298	2,000,000	2,015,425	2,030,431	2,030,433
208 Rental of Property	130,475	132,200	144,700	144,700	144,700	144,700
209 Library Books & Publications	4,511	7,700	6,500	6,500	6,500	6,500
210 Supplies & Materials	3,630,705	3,540,473	3,547,382	3,660,345	3,522,181	3,532,185
211 Maintenance of Property	1,313,697	1,348,911	1,356,410	1,356,410	1,323,960	1,323,960
212 Operating Expenses	2,576,925	2,578,620	2,578,619	2,832,769	2,832,769	2,832,769
223 Structures	94,411	141,000	80,000	78,233	35,000	35,000
226 Professional Services	574,621	460,000	660,000	660,000	660,000	660,000
250 Depreciation Expense	3,374					
315 Grants to Non-Profit Organisations	60,000	60,000	60,000	60,000	60,000	60,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>16,444,328</b>	<b>17,101,851</b>	<b>16,978,163</b>	<b>17,009,612</b>	<b>16,870,273</b>	<b>16,922,835</b>
751 Property & Plant	-10,769,311	90,010	43,500	43,500	32,250	32,250
752 Machinery & Equipment	103,784	245,492	324,843	407,900	131,000	131,000
753 Furniture and Fittings	79,816	58,400	102,000	51,000	51,000	51,000
755 Computer Software	27,419	29,787	29,787	29,787	29,787	29,787
756 Vehicles	240,267	264,246	264,246			
785 Assets Under Construction	507,429	544,000	1,265,000	1,260,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>-9,810,596</b>	<b>1,231,935</b>	<b>2,029,376</b>	<b>1,792,187</b>	<b>244,037</b>	<b>244,037</b>
101 Statutory Personal Emoluments	21,088,054	19,802,061	19,474,074	21,566,264	21,628,245	21,864,434
<b>Total Statutory Expenditure</b>	<b>21,088,054</b>	<b>19,802,061</b>	<b>19,474,074</b>	<b>21,566,264</b>	<b>21,628,245</b>	<b>21,864,434</b>
<b>Total Subprogram 0377 :</b>	<b>27,721,786</b>	<b>38,135,847</b>	<b>38,481,613</b>	<b>40,368,063</b>	<b>38,742,555</b>	<b>39,031,306</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>361</b>	<b>Hospital Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the acute care services, of secondary, tertiary and emergency care on a 24 hour basis and the provision of mental health care services and care of the elderly.
<b>SUBPROGRAMME:</b>	<b>0380</b>	<b>QEH MEDICAL AID SCHEME</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for expenses incurred in connection with patients and escorts, traveling for medical attention unavailable in Barbados. It also provides for the payment for services not available at the QEH as well as charges for trust account.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
361 HOSPITAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0380 QEH MEDICAL AIDE SCHEME</b>						
211 Maintenance of Property	399					
316 Grants to Public Institutions	2,982,601	1,750,000	2,000,000	3,000,000	3,000,000	3,000,000
<b>Total Non Statutory Recurrent Expenditure</b>	2,983,000	1,750,000	2,000,000	3,000,000	3,000,000	3,000,000
<b>Total Subprogram 0380 :</b>	2,983,000	1,750,000	2,000,000	3,000,000	3,000,000	3,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>362</b>	<b>Care of the Disabled</b>
<b>PROGRAMME STATEMENT:</b>		Provides for services of assessment, education and rehabilitation for disabled children as well as institutional care for other patients.
<b>SUBPROGRAMME:</b>	<b>0381</b>	<b>ALBERT GRAHAM CENTRE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides early diagnosis, assessment and treatment for children who have been identified as having physical or mental deficiencies at the earliest possible age.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
362 CARE OF THE DISABLED	\$	\$	\$	\$	\$	\$
<b>Subprogram 0381 ALBERT GRAHAM CENTRE</b>						
102 Other Personal Emoluments	63,965	153,300	152,768	275,442	275,442	275,442
103 Employers Contributions	95,147	137,895	134,531	136,653	137,665	138,295
206 Travel	9,350	9,000	12,000	12,000	12,000	12,000
207 Utilities	116,556	128,713	139,968	139,968	139,968	139,968
208 Rental of Property	5,987	19,608	19,608	8,408	19,608	19,608
209 Library Books & Publications	323	17,250	14,250	17,250	17,250	17,250
210 Supplies & Materials	42,985	75,172	67,127	67,127	45,450	43,950
211 Maintenance of Property	110,301	112,810	188,785	188,785	112,810	122,810
212 Operating Expenses	51,070	59,914	59,914	59,914	59,914	59,914
250 Depreciation Expense	466					
<b>Total Non Statutory Recurrent Expenditure</b>	496,150	713,662	788,951	905,547	820,107	829,237
751 Property & Plant	21,445	80,000	80,000	165,000		
752 Machinery & Equipment	11,880	16,500				
753 Furniture and Fittings				10,000		
756 Vehicles		180,000	180,000			
<b>Total Non Statutory Capital Expenditure</b>	33,325	276,500	260,000	175,000		
101 Statutory Personal Emoluments	866,657	924,485	946,838	1,065,030	1,071,665	1,078,158
<b>Total Statutory Expenditure</b>	866,657	924,485	946,838	1,065,030	1,071,665	1,078,158
<b>Total Subprogram 0381 :</b>	1,396,131	1,914,647	1,995,789	2,145,577	1,891,772	1,907,395

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>362</b>	<b>Care of the Disabled</b>
<b>PROGRAMME STATEMENT:</b>		Provides for services of assessment, education and rehabilitation for disabled children as well as institutional care for other patients.
<b>SUBPROGRAMME:</b>	<b>0456</b>	<b>ELAYNE SCANTLEBURY CENTRE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the staffing costs for the care for the mentally and physically challenged children/adults being housed at the St. Lucy District Hospital.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
362 CARE OF THE DISABLED	\$	\$	\$	\$	\$	\$
<b>Subprogram 0456 ELAYNE SCANTLEBURY CENTRE (ST ANDREW)</b>						
102 Other Personal Emoluments	32,643					
103 Employers Contributions	19,300					
212 Operating Expenses	718					
<b>Total Non Statutory Recurrent Expenditure</b>	52,661					
101 Statutory Personal Emoluments	146,031					
<b>Total Statutory Expenditure</b>	146,031					
<b>Total Subprogram 0456 :</b>	198,691					

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>363</b>	<b>Pharmaceutical Program</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the procurement of quality pharmaceuticals at an affordable price for the Barbadian public.
<b>SUBPROGRAMME:</b>	<b>0383</b>	<b>DRUG SERVICE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides quality drugs to Government Health Care Institutions, provision of free medication to residents of Barbados under the Special Benefit Service. Administered by the Drug Service Act Cap. 40A, and the (Drug Service) Financial Rules 1980.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
363 PHARMACEUTICAL PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0383 DRUG SERVICE</b>						
102 Other Personal Emoluments	729,818	730,234	826,791	1,125,372	1,133,309	1,138,723
103 Employers Contributions	567,864	592,819	592,916	644,925	649,020	651,315
206 Travel	27,896	25,000	28,000	28,000	22,000	22,000
207 Utilities	72,119	104,100	104,800	78,600	81,000	81,000
208 Rental of Property	16,862	19,750	19,750	19,950	20,000	20,000
209 Library Books & Publications	626	7,823	2,823	1,823	1,823	1,823
210 Supplies & Materials	12,397,699	12,543,592	13,512,312	15,100,789	16,329,300	16,324,300
211 Maintenance of Property	77,946	210,500	176,680	178,680	176,680	181,000
212 Operating Expenses	10,543,610	9,587,300	11,137,500	10,111,300	12,051,300	12,556,300
226 Professional Services	2,080	20,000	20,000	30,000	20,000	10,000
<b>Total Non Statutory Recurrent Expenditure</b>	24,436,520	23,841,118	26,421,572	27,319,439	30,484,432	30,986,461
752 Machinery & Equipment	101,343	103,408	57,000	145,300	10,000	15,000
753 Furniture and Fittings		6,400				
755 Computer Software		135,000	135,000	100,000		
<b>Total Non Statutory Capital Expenditure</b>	101,343	244,808	192,000	245,300	10,000	15,000
101 Statutory Personal Emoluments	4,476,859	4,477,405	4,663,335	4,692,232	4,723,190	4,749,024
<b>Total Statutory Expenditure</b>	4,476,859	4,477,405	4,663,335	4,692,232	4,723,190	4,749,024
<b>Total Subprogram 0383 :</b>	29,014,721	28,563,331	31,276,907	32,256,971	35,217,622	35,750,485

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>364</b>	<b>Care of the Elderly</b>
<b>PROGRAMME STATEMENT:</b>		Provides institutional care for the elderly both in the public and private sectors
<b>SUBPROGRAMME:</b>	<b>0390</b>	<b>ALTERNATIVE CARE FOR THE ELDERLY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the cost of caring for elderly persons who are transferred by the Ministry to Private Nursing Homes.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
364 CARE OF THE ELDERLY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0390 ALTERNATIVE CARE OF THE ELDERLY</b>						
212 Operating Expenses	4,732,852	5,266,625	5,266,625	5,266,625	5,266,625	5,266,625
<b>Total Non Statutory Recurrent Expenditure</b>	4,732,852	5,266,625	5,266,625	5,266,625	5,266,625	5,266,625
<b>Total Subprogram 0390 :</b>	4,732,852	5,266,625	5,266,625	5,266,625	5,266,625	5,266,625

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>364</b>	<b>Care of the Elderly</b>
<b>PROGRAMME STATEMENT:</b>		Provides institutional care for the elderly both in the public and private sectors
<b>SUBPROGRAMME:</b>	<b>0446</b>	<b>GERIATRIC DISTRICT HOSPITAL – CARE OF THE ELDERLY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the institutional and rehabilitary care for the elderly.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
364 CARE OF THE ELDERLY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0446 GERIATRIC HOSPITAL- CARE OF ELDERLY</b>						
102 Other Personal Emoluments	1,051,340	1,582,698	2,015,710	1,929,591	1,930,623	1,931,626
103 Employers Contributions	1,559,876	1,440,000	1,686,649	1,813,427	1,822,655	1,831,679
206 Travel	33,479	49,574	49,574	52,053	54,656	57,389
207 Utilities	829,344	829,344	829,344	1,373,117	1,441,773	1,513,862
208 Rental of Property	60,333	79,161	135,000	145,530	152,807	160,447
209 Library Books & Publications		1,988	1,988	1,988	2,087	2,192
210 Supplies & Materials	2,661,256	2,757,324	2,773,672	3,210,653	3,371,286	3,621,729
211 Maintenance of Property	391,480	465,901	526,256	1,252,929	1,315,525	1,381,357
212 Operating Expenses	175,045	184,585	251,550	507,464	532,837	559,480
223 Structures		18,000	36,000	10,000	10,500	11,025
226 Professional Services	6,650	75,000	100,000	215,000	225,750	237,038
250 Depreciation Expense	1,500					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>6,770,303</b>	<b>7,483,575</b>	<b>8,405,743</b>	<b>10,511,752</b>	<b>10,860,499</b>	<b>11,307,824</b>
751 Property & Plant	-4,009,958			5,000	5,250	5,513
752 Machinery & Equipment				44,806	47,046	49,399
756 Vehicles		250,000	250,000	198,028	207,929	218,326
<b>Total Non Statutory Capital Expenditure</b>	<b>-4,009,958</b>	<b>250,000</b>	<b>250,000</b>	<b>247,834</b>	<b>260,225</b>	<b>273,238</b>
101 Statutory Personal Emoluments	13,462,676	12,717,575	13,929,000	14,720,284	14,841,411	14,940,525
<b>Total Statutory Expenditure</b>	<b>13,462,676</b>	<b>12,717,575</b>	<b>13,929,000</b>	<b>14,720,284</b>	<b>14,841,411</b>	<b>14,940,525</b>
<b>Total Subprogram 0446 :</b>	<b>16,223,021</b>	<b>20,451,150</b>	<b>22,584,743</b>	<b>25,479,870</b>	<b>25,962,135</b>	<b>26,521,587</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>364</b>	<b>Care of the Elderly</b>
<b>PROGRAMME STATEMENT:</b>		Provides institutional care for the elderly both in the public and private sectors
<b>SUBPROGRAMME:</b>	<b>0447</b>	<b>ST. PHILIP DISTRICT HOSPITAL – CARE OF THE ELDERLY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides the holistic approach to the physical, cognitive, social and spiritual care of the elderly and physically challenged young adults housed at the Evalina Smith Children Ward.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
364 CARE OF THE ELDERLY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0447 ST PHILIP DISTRICT HOSPITAL - CARE OF ELDERLY</b>						
102 Other Personal Emoluments	726,513	1,387,269	923,816	923,816	923,816	923,816
103 Employers Contributions	652,578	610,000	735,806	779,724	783,374	790,234
206 Travel	5,105	7,000	7,000	7,000	7,000	7,000
207 Utilities	241,160	358,200	261,138	358,200	358,200	358,200
208 Rental of Property	47,731	65,000	65,000	65,000	65,000	65,000
209 Library Books & Publications		753	753	753	753	753
210 Supplies & Materials	1,116,873	1,365,000	1,365,000	1,502,271	1,500,669	1,485,000
211 Maintenance of Property	372,022	383,040	381,040	573,020	376,040	381,040
212 Operating Expenses	44,535	82,000	172,562	92,500	75,500	75,500
250 Depreciation Expense	236					
<b>Total Non Statutory Recurrent Expenditure</b>	3,206,754	4,258,262	3,912,115	4,302,284	4,090,352	4,086,543
751 Property & Plant	-20,308	241,000	239,000	380,000	239,000	232,000
752 Machinery & Equipment	-1,813	26,000	94,000	106,676		
785 Assets Under Construction	-3,592	400,000	332,000		400,000	
<b>Total Non Statutory Capital Expenditure</b>	-25,713	667,000	665,000	486,676	639,000	232,000
101 Statutory Personal Emoluments	5,388,801	4,693,569	6,180,440	6,362,378	6,414,812	6,466,585
<b>Total Statutory Expenditure</b>	5,388,801	4,693,569	6,180,440	6,362,378	6,414,812	6,466,585
<b>Total Subprogram 0447 :</b>	8,569,842	9,618,831	10,757,555	11,151,338	11,144,164	10,785,128

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>364</b>	<b>Care of the Elderly</b>
<b>PROGRAMME STATEMENT:</b>		Provides institutional care for the elderly both in the public and private sectors
<b>SUBPROGRAMME:</b>	<b>0449</b>	<b>ST. LUCY DISTRICT HOSPITAL – CARE OF THE ELDERLY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for institutional care on a 24-hour basis and rehabilitative care for the elderly and disabled children.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
364 CARE OF THE ELDERLY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0449 ST LUCY DISTRICT HOSPITAL - CARE OF ELDERLY</b>						
102 Other Personal Emoluments	302,836	340,408	382,380	368,069	370,004	371,457
103 Employers Contributions	275,296	289,329	306,511	308,766	311,931	314,365
206 Travel	6,013	7,500	7,500	7,500	7,500	8,000
207 Utilities	101,676	210,825	210,825	214,410	223,267	223,267
208 Rental of Property	21,354	24,328	24,328	24,328	24,328	24,328
209 Library Books & Publications		1,000	650	650	650	650
210 Supplies & Materials	296,010	372,470	564,428	556,712	542,628	542,850
211 Maintenance of Property	253,773	318,500	278,500	318,500	318,500	318,500
212 Operating Expenses	47,262	71,400	108,400	68,400	68,400	68,400
<b>Total Non Statutory Recurrent Expenditure</b>	1,304,219	1,635,760	1,883,522	1,867,335	1,867,208	1,871,817
752 Machinery & Equipment	-19,800	21,907	5,057	21,522		
<b>Total Non Statutory Capital Expenditure</b>	-19,800	21,907	5,057	21,522		
101 Statutory Personal Emoluments	2,234,406	2,171,268	2,328,551	2,377,177	2,397,883	2,413,106
<b>Total Statutory Expenditure</b>	2,234,406	2,171,268	2,328,551	2,377,177	2,397,883	2,413,106
<b>Total Subprogram 0449 :</b>	3,518,825	3,828,935	4,217,130	4,266,034	4,265,091	4,284,923

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>365</b>	<b>HIV/AIDS Prevention and Control Project</b>
<b>PROGRAMME STATEMENT:</b>		To assist the National HIV/AIDS Commission Project Coordinating Unit and to coordinate all project related activities.
<b>SUBPROGRAMME:</b>	<b>0397</b>	<b>HIV/STI Prevention, Treatment, Care and Support</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides Anti-Retroviral therapy and other forms of treatment to persons living with HIV/AIDS.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
365 HIV/AIDS PREVENTION AND CONTROL PROJECT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0397 HIV/STI Prevention, Treatment, Care and Support</b>						
102 Other Personal Emoluments	394,705	508,390	709,151	656,357	657,325	658,317
103 Employers Contributions	163,094	163,094	216,673	224,100	226,543	229,254
206 Travel	29,645	42,000	42,000	42,000	42,000	42,000
207 Utilities	318,826	332,100	332,100	332,100	334,500	334,500
208 Rental of Property	51,687	51,800	51,800	51,800	51,800	51,800
210 Supplies & Materials	2,070,102	2,179,525	2,136,000	2,309,000	2,415,000	2,425,000
211 Maintenance of Property	137,912	138,900	152,000	162,000	142,000	143,000
212 Operating Expenses	87,912	99,900	99,900	99,900	99,900	99,900
226 Professional Services	22,919	25,000	25,000	25,000	25,000	25,000
250 Depreciation Expense	83					
<b>Total Non Statutory Recurrent Expenditure</b>	3,276,884	3,540,709	3,764,624	3,902,257	3,994,068	4,008,771
751 Property & Plant	172,673	220,000	248,000	185,000		
752 Machinery & Equipment	11,306	32,000		77,000		
<b>Total Non Statutory Capital Expenditure</b>	183,979	252,000	248,000	262,000		
101 Statutory Personal Emoluments	1,428,484	1,817,036	1,844,848	1,854,226	1,863,855	1,871,075
<b>Total Statutory Expenditure</b>	1,428,484	1,817,036	1,844,848	1,854,226	1,863,855	1,871,075
<b>Total Subprogram 0397 :</b>	4,889,347	5,609,745	5,857,472	6,018,483	5,857,923	5,879,846

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>MINISTRY OF HEALTH AND WELLNESS</b>						
<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>	
<b>HEAD: 86 MINISTRY OF HEALTH AND WELLNESS</b>						
<b>PROGRAMME: 400 Environment Health Services</b>						
PROGRAMME STATEMENT: Provides for implementation environmental health policies through programs in six polyclinics and sanitation services to the population.						
<b>SUBPROGRAMME: 0367 ENVIRONMENTAL SANITATION UNIT</b>						
SUBPROGRAMME STATEMENT: To meet the operating costs to construct low cost sanitary facilities for needy persons. The construction and provision of slabs and seats for dry pits, construction and installation of slabs to form floors for baths and digging pits.						
<b>MINISTRY OF HEALTH AND WELLNESS</b>						
<b>400 ENVIRONMENTAL HEALTH SERVICES</b>	\$	\$	\$	\$	\$	\$
<b>Subprogram 0367 Environ Sanitation Unit</b>						
102 Other Personal Emoluments	10,470	36,716	36,716	46,665	46,665	46,665
103 Employers Contributions	49,423	53,477	53,477	54,680	54,680	54,680
206 Travel	10,860	9,900	9,900	12,000	12,000	12,000
207 Utilities	22,415	22,626	24,870	25,870	25,870	25,870
208 Rental of Property	280	282	295	310	310	310
210 Supplies & Materials	35,809	72,038	72,038	72,038	72,038	72,038
211 Maintenance of Property	41,703	44,691	44,691	44,691	44,691	44,691
212 Operating Expenses	53,245	62,932	62,932	62,932	62,932	62,932
<b>Total Non Statutory Recurrent Expenditure</b>	224,204	302,662	304,919	319,186	319,186	319,186
752 Machinery & Equipment	60,000	60,000				
<b>Total Non Statutory Capital Expenditure</b>	60,000	60,000				
101 Statutory Personal Emoluments	433,195	430,808	430,808	430,808	430,808	430,808
<b>Total Statutory Expenditure</b>	433,195	430,808	430,808	430,808	430,808	430,808
<b>Total Subprogram 0367 :</b>	717,399	793,470	735,727	749,994	749,994	749,994

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>400</b>	<b>Environment Health Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for implementation environmental health policies through programs in six polyclinics and sanitation services to the population.
<b>SUBPROGRAMME:</b>	<b>0370</b>	<b>ANIMAL CONTROL UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the control of stray dogs to reduce the spread of Zoonotic diseases . The staff headed by the Animal Control Officer is responsible for the work of this centre, in accordance with the provisions of the dogs Act.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
400 ENVIRONMENTAL HEALTH SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0370 Animal Control Unit</b>						
102 Other Personal Emoluments	31,029	61,753	96,487	140,246	284,700	144,455
103 Employers Contributions	31,736	42,457	40,705	46,322	93,342	47,028
206 Travel	11,085	7,707	7,707	16,000	32,000	16,000
207 Utilities	9,807	40,211	42,211	42,711	85,422	42,711
208 Rental of Property		281	295	305	610	305
210 Supplies & Materials	55,125	64,732	93,782	101,782	96,782	96,782
211 Maintenance of Property	13,639	16,500	37,900	39,900	39,900	39,900
212 Operating Expenses	18,539	25,692	22,692	26,692	26,692	26,692
<b>Total Non Statutory Recurrent Expenditure</b>	170,961	259,333	341,779	413,958	659,448	413,873
751 Property & Plant	30,000	30,000	26,000			
752 Machinery & Equipment		16,800	16,800	16,800		
756 Vehicles	82,446	83,000	88,000	93,000		
<b>Total Non Statutory Capital Expenditure</b>	112,446	129,800	130,800	109,800		
101 Statutory Personal Emoluments	255,659	310,631	263,139	263,139	263,140	263,140
<b>Total Statutory Expenditure</b>	255,659	310,631	263,139	263,139	263,140	263,140
<b>Total Subprogram 0370 :</b>	539,065	699,764	735,718	786,897	922,588	677,013

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>400</b>	<b>Environment Health Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for implementation environmental health policies through programs in six polyclinics and sanitation services to the population.
<b>SUBPROGRAMME:</b>	<b>0371</b>	<b>VECTOR CONTROL UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operational expenses of the unit for the extermination of pests and rodents for the protection of food crops and for the avoidance of diseases spread by such vermin.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
400 ENVIRONMENTAL HEALTH SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0371 Vector Control Unit</b>						
102 Other Personal Emoluments	311,444	260,526	451,162	451,162	451,162	451,162
103 Employers Contributions	78,747	90,000	118,688	116,669	118,577	119,512
206 Travel	4,091	10,000	10,000	10,000	10,000	10,000
207 Utilities	17,041	106,548	104,048	106,548	106,548	106,548
208 Rental of Property	20,296	20,922	23,435	20,945	20,945	20,945
210 Supplies & Materials	275,988	361,120	342,951	342,951	342,951	342,951
211 Maintenance of Property	148,294	191,001	262,000	267,000	267,000	267,000
212 Operating Expenses	18,741	21,000	10,000	31,500	31,500	31,500
<b>Total Non Statutory Recurrent Expenditure</b>	874,641	1,061,117	1,322,284	1,346,775	1,348,683	1,349,618
752 Machinery & Equipment		6,010	6,010	6,010	6,010	6,010
753 Furniture and Fittings		145,000	145,000			
<b>Total Non Statutory Capital Expenditure</b>		151,010	151,010	6,010	6,010	6,010
101 Statutory Personal Emoluments	456,228	514,755	860,720	827,300	834,099	840,921
<b>Total Statutory Expenditure</b>	456,228	514,755	860,720	827,300	834,099	840,921
<b>Total Subprogram 0371 :</b>	1,330,870	1,726,882	2,334,014	2,180,085	2,188,792	2,196,549

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>86</b>	<b>MINISTRY OF HEALTH AND WELLNESS</b>
<b>PROGRAMME:</b>	<b>400</b>	<b>Environment Health Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for implementation environmental health policies through programs in six polyclinics and sanitation services to the population.
<b>SUBPROGRAMME:</b>	<b>0451</b>	<b>ENVIRONMENTAL HEALTH DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides technical information to facilitate evidence based decision and policy making by the Ministry of Health.

<b>MINISTRY OF HEALTH AND WELLNESS</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
400 ENVIRONMENTAL HEALTH SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0451 Environmental Health Department</b>						
102 Other Personal Emoluments	493,832	945,079	614,209	629,681	645,169	660,657
103 Employers Contributions	80,810	95,000	100,855	104,303	106,884	109,466
206 Travel	19,310	29,800	29,800	29,800	29,800	29,800
210 Supplies & Materials	11,902	12,400	12,400	24,400	12,400	12,400
212 Operating Expenses	225,273	158,300	187,200	227,200	227,200	227,200
226 Professional Services				60,000	60,000	60,000
<b>Total Non Statutory Recurrent Expenditure</b>	831,126	1,240,579	944,464	1,075,384	1,081,453	1,099,523
752 Machinery & Equipment	27,000	27,000	100,000			
755 Computer Software				40,000	40,000	40,000
756 Vehicles	99,447	100,000				
<b>Total Non Statutory Capital Expenditure</b>	126,447	127,000	100,000	40,000	40,000	40,000
101 Statutory Personal Emoluments	330,687	484,743	484,741	484,742	484,742	484,742
<b>Total Statutory Expenditure</b>	330,687	484,743	484,741	484,742	484,742	484,742
<b>Total Subprogram 0451 :</b>	1,288,261	1,852,322	1,529,205	1,600,126	1,606,195	1,624,265

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### **Subprogram 7045: GENERAL MANAGEMENT AND COORDINATION SERVICES**

- 226 – Provides for various consultancy services offered by the Ministry including dermatological and geriatric services.
- 315 – Provides for subventions to local non-profit organisations including the Barbados Family Planning Association and Cancer Support Services.
- 317 – Provides for voluntary pledges and for Government's contribution to Regional and International Organizations who advance the goals and objectives of this Ministry.
- 753 – Provides for the purchase of furniture.
- 755 – Provides for the purchase of Endpoint and Engine Desk Software.
- 756 – Provides for the purchase of a vehicle.

#### **Subprogram 0040: HEALTH PROMOTION UNIT**

- 226 – Provides for Fees to consultants in respect of the website management and fees for professional instructors for the Ministry's Work Place Wellness.

#### **Subprogram 0052: NON-COMMUNICABLE DISEASES**

- 212 – Provides for the payment of physical activities and events targeted at NCDs risk factor reductions. It also provides for meetings and training to assist in the reduction of NCDs.
- 226 – Provides for payment of the STEPS Study.

#### **Subprogram 0361: TECHNICAL MANAGEMENT SERVICES**

- 212 – Provides for insurance for vehicles, provision of fuel, maintenance of the Ministry's properties including the polyclinics.
- 226 – Provides for the engagement of an air quality specialist, engineers and architectural assessments of the polyclinics to assist with future upgrades.
- 785 – Provides for renovation of Evalina Smith Children's ward, general quarters at Vector Control Unit, extending of the pharmacy at Branford Taitt and the St. Andrew Outpatient Clinic.

## EXPLANATORY NOTES

Subprogram 0378: PROCUREMENT OF EQUIPMENT (EIB)

416 – Provides for the procurement of Equipment for the Queen Elizabeth Hospital and the Polyclinics.

Subprogram 0379: REBUILD AND REFURBISHMENT OF POLYCLINICS

785 – Provides for the execution unit, purchase of equipment and initial cost of rebuilding and refurbishment of the polyclinics.

Subprogram 0389: BARBADOS PHARMACEUTICAL INC.

316 – Provides for the operational cost of the Barbados Pharmaceutical Inc.

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**Program 360: Primary Health Care Services**

Subprogram 0362: BARBADOS LIVING LABORATORY

210 – Provides for the operational cost of the Barbados Living Laboratory.

Subprogram 0363: LABORATORY SERVICES

210 – Provides for the purchasing of testing samples for various diseases.

752 – Provides for the purchase of laboratory equipment.

755 – Provides for the payment of licenses.

Subprogram 0364: DENTAL HEALTH SERVICE

752 – Provides for the purchase of a compressor, autoclave and x-ray unit and vaccum pump.

Subprogram 0365: NUTRITION SERVICE

212 – Provides for an expansion of the summer camp, national nutrition policy, and participation for nutrition month.

## EXPLANATORY NOTES

### Subprogram 0366: DAVID THOMPSON POLYCLINIC

- 751 – Provides for the removal and replacement of disintegrated cladding.
- 752 – Provides for the purchase of ultrasound machine, switches and computers.

### Subprogram 0406: WINSTON SCOTT POLYCLINIC

- 751 – Provides for building maintenance.
- 756 – Provides for replacement vehicle.
- 785 – Provides for staff wellness space and gym.

### Subprogram 0407: EUNICE GIBSON POLYCLINIC

- 223 – Provides for the purchase of supplies and material for supplies for St. Thomas polyclinic.
- 752 – Provides for equipment for Eunice Gibson, St. Andrew and St. Thomas polyclinic.
- 756 – Provides for the purchase of a vehicle.

### Subprogram 0408: MAURICE BYER POLYCLINIC

- 223 – Provides for network wiring and camera installation.
- 752 – Provides for the purchase of emergency room bed, autoclave, network switches and computers.
- 756 – Provides for the purchase of a drive mower.
- 785 – Provides for the replacement of the floor of the administration wing, construction of the clinical wing, doctor's offices, physiotherapy department and dressing rooms

### Subprogram 0413: ST. PHILIP POLYCLINIC

- 752 – Provides for the purchase of medical equipment and computer systems upgrade.

## EXPLANATORY NOTES

Subprogram 0414: BRANFORD TAITT POLYCLINIC

- 751 – Provides for hurricane shutters, building repairs and emergency exit stairway.
- 752 – To purchase medical equipment, replacement of specialized patients beds.

Subprogram 0415: EDGAR COCHRANE POLYCLINIC

- 756 – Provide for the purchase of a vehicle.

Subprogram 0416: FREDERICK MILLER POLYCLINIC

- 210 – Provide for the purchase of hurricane shutters and replacement of aged computers.
- 752 – Provide for the purchase of an autoclave and networking equipment.

**Program 361: Hospital Services**

Subprogram 0375: QUEEN ELIZABETH HOSPITAL

- 316 – Covers the operational expenses of the hospital for the improvement of health services within society.

Subprogram 0376: EMERGENCY AMBULANCE SERVICE

- 316 – Provides for the operational expenses of the Emergency Ambulance Service.
- 416 – Provides for capital purchases.

Subprogram 0377: PSYCHIATRIC HOSPITAL

- 752 – Provides for cameras on C and D ward and Elayne Scantlebury.
- 753 – Provides for the purchase of institutional beds.

## EXPLANATORY NOTES

756 – Provides for the purchase of a coach and electric carts.

785 – Provides for the renovation of D ward roof, Roseville Half way House and observation Unit.

Subprogram 0380: QEH MEDICAL AID SCHEME

316 – Provides for operating expenses under the scheme.

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**Program 362: Care of the Disabled**

Subprogram 0381: Albert Cecil Graham Centre

751 – Provides for the replacement of the roof covering the walkway from physiotherapy.

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**Program 363: Pharmaceutical Program**

Subprogram 0383: Drug Service

210 – Provides for pharmaceutical costs and purchase of computer equipment for the upgrade of BSUS.

212 – Provides for the cost of reimbursement to the private pharmacies.

752 – Provides for counting machines and computers for the pharmacies.

755 – Provides for the purchase of computer software.

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**Program 364: Care of the Elderly**

Subprogram 0390: ALTERNATIVE CARE FOR THE ELDERLY

212 – Provides for contractual payments for the care of elderly persons.

Head 86 (v)  
EXPLANATORY NOTES

Subprogram 0446:       GERIATRIC HOSPITAL

212       –       Provides for the issuance of uniforms to staff and private ambulance.

226       –       Provides for rehabilitative services for patients.

756       –       Provides for the purchase of an ambulance.

Subprogram 0447:       ST. PHILIP DISTRICT HOSPITAL

751       –       Provides for renovations of the children's ward, C1 and C2 nurses quarters, housekeeper quarters and roof for the Kitchen.

752       –       Provides for the purchase of equipment.

785       –       Provides continued construction at the hospital.

Subprogram 0449:       ST. LUCY DISTRICT HOSPITAL

210       –       Provides for the increased demand for food and medical supplies.

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**Program 365:               HIV/AIDS Prevention and Control Project**

Subprogram 0397:       HIV/STI PREVENTION, TREATMENT, CARE AND SUPPORT

210       –       Provides for the purchase of medical supplies, anti-retroviral and testing kits.

752       –       Provides for purchase of shutters.

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**Program 400:               Environmental Health Care Services**

Subprogram 0367:       ENVIRONMENTAL SANITATION UNIT

752       –       Provides for purchase of a compressor.

Head 86 (vi)  
EXPLANATORY NOTES

Subprogram 0370: ANIMAL CONTROL UNIT

756 – Provides for the purchase of a vehicle.

Subprogram 0451: ENVIRONMENTAL HEALTH DEPARTMENT

752 – Provides for the purchase of equipment.

**MINISTRY OF HOUSING, LANDS AND  
MAINTENANCE**

# MINISTRY OF HOUSING, LANDS and MAINTENANCE

## Strategic Goals

### **The strategic goals of the Ministry are:**

- To facilitate access to adequate, resilient, sustainable and affordable housing.
- To Provide Policy Direction in Support of improved efficiencies and the Transformation of the National Housing Corporation (NHC).
- To refurbish Government buildings, provide suitable office accommodation and maintain all Government properties.
- To enable qualified tenants to obtain title through: (i) the Tenancies Freehold Purchase Act and (ii) the Divestment of NHC Terrace Units.
- To facilitate the provision of legal services and advice on housing and land matters to ensure stakeholders' satisfaction.
- To acquire lands and vest lands as necessary.
- To facilitate the process required to simplify, expedite, and provide security in land transactions.

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE****MINISTRY OF HOUSING, LANDS AND MAINTENANCE****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry of Housing, Lands and Maintenance

ONE HUNDRED AND THIRTY-SEVEN MILLION, FIVE HUNDRED AND TEN THOUSAND, FOUR HUNDRED AND SEVENTY-THREE DOLLARS

(\$137,510,473.00)

**Mission Statement**

To provide quality and affordable housing, land and office accommodation solutions for its customers as well as to provide the proper maintenance of government buildings.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 93 MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION & POLICY FORMULATION SERVICES	5,584,646	7,256,170	7,973,295	11,677,874	11,637,874	11,637,874
365 HIV/AIDS PREVENTION AND CONTROL PROJECT	652,664	717,651	908,414	864,522	864,522	864,522
513 GOVERNMENT BUILDING SERVICES	5,176,218	13,701,234	8,778,137	20,228,517	19,628,517	19,628,517
520 HOUSING PROGRAMME	9,500,103	8,000,000	8,500,000	23,498,994		
521 LAND USE REGULATION AND CERTIFICATION PROGRAM	6,471,333	11,049,962	9,828,183	10,231,992	9,632,022	9,632,022
522 LAND AND PROPERTY ACQUISITION AND MANAGEMENT PROGRAM	106,439,793	78,221,419	71,008,103	80,966,883	80,857,917	80,857,917
523 PUBLIC SERVICE OFFICE PROGRAM	730,221	2,526,868	2,456,868	2,456,868	2,456,868	2,456,868
<b>Total Head 93 :</b>	<b>134,554,978</b>	<b>121,473,304</b>	<b>109,453,000</b>	<b>149,925,650</b>	<b>125,077,720</b>	<b>125,077,720</b>

93 MINISTRY OF HOUSING, LANDS AND MAINTENANCE	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0531 Housing Planning Unit	706,822	54,530	79,618	840,970	1,766,015	
0532 Tenancies Relocation and Redevelopment						
7090 General Management & Coordination Services	1,776,999	116,856	171,684	2,065,539	1,404,350	50,000
<b>365 HIV/AIDS PREVENTION AND CONTROL PROJECT</b>						
8310 Prevention	76,318		7,204	83,522	90,100	
8705 Care and Support					240,900	
<b>513 GOVERNMENT BUILDING SERVICES</b>						
0509 Renovations to State House					800,000	
0517 General Maintenance	1,895,077	170,071	205,943	2,271,091	2,337,290	
0518 Major Works and Renovations	1,342,754	10,609	150,773	1,504,136	7,635,000	
<b>520 HOUSING PROGRAMME</b>						
0533 National Housing Corporation						13,300,000
<b>521 LAND USE REGULATION AND CERTIFICATION PROGRAM</b>						
0535 Lands and Surveys Department	2,327,963	300,460	315,091	2,943,514	964,093	
0536 Land Registry	2,652,662	176,396	253,512	3,082,570	2,267,972	
<b>522 LAND AND PROPERTY ACQUISITION AND MANAGEMENT PROGRAM</b>						
0537 Acquisitions						
0538 Legal Unit	680,286	45,660	62,856	788,802	73,100	
0539 Property Management	956,296	41,967	94,911	1,093,174	70,521,807	
<b>523 PUBLIC SERVICE OFFICE PROGRAM</b>						
0540 Office Accommodation					2,456,868	
<b>TOTAL</b>	<b>12,415,177</b>	<b>916,549</b>	<b>1,341,592</b>	<b>14,673,318</b>	<b>90,557,495</b>	<b>13,350,000</b>

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										11,677,874
				2,606,985	5,000				5,000	2,611,985
							5,500,000		5,500,000	5,500,000
				3,519,889	46,000				46,000	3,565,889
										<b>864,522</b>
				173,622						173,622
				240,900			450,000		450,000	690,900
										<b>20,228,517</b>
				800,000	4,000,000				4,000,000	4,800,000
				4,608,381	975,000				975,000	5,583,381
				9,139,136	706,000				706,000	9,845,136
										<b>23,498,994</b>
				13,300,000			10,198,994		10,198,994	23,498,994
										<b>10,231,992</b>
				3,907,607	305,000				305,000	4,212,607
				5,350,542	668,843				668,843	6,019,385
										<b>80,966,883</b>
						5,000,000			5,000,000	5,000,000
				861,902						861,902
				71,614,981	3,490,000				3,490,000	75,104,981
										<b>2,456,868</b>
				2,456,868						2,456,868
				<b>118,580,813</b>	<b>10,195,843</b>	<b>5,000,000</b>	<b>16,148,994</b>		<b>31,344,837</b>	<b>149,925,650</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made under this program for the administrative costs of carrying out Government housing policies, according to the Housing Act. (Cap 226).
<b>SUBPROGRAMME:</b>	<b>7090</b>	<b>GENERAL MANAGEMENT &amp; COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		The function of this subprogram involves the general administration of the Ministry of Housing and Lands according to the Housing Act (Cap. 266) and the National Physical Development Plan.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7090 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments	302,732	191,639	157,676	116,856	116,856	116,856
103 Employers Contributions	176,092	186,083	171,684	171,684	171,684	171,684
206 Travel	1,653	3,000	3,000	3,000	3,000	3,000
207 Utilities	210,639	267,699	277,750	277,750	277,750	277,750
209 Library Books & Publications	4,305	4,900	5,650	5,000	5,000	5,000
210 Supplies & Materials	78,480	86,600	85,700	106,500	106,500	106,500
212 Operating Expenses	329,412	354,150	363,580	444,600	444,600	444,600
226 Professional Services	216,555	230,000	550,000	565,000	565,000	565,000
230 Contingencies		2,500	2,500	2,500	2,500	2,500
252 Bad Debt Expense		150,000	150,000			
317 Subscriptions		30,000	50,000	50,000	50,000	50,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,319,869	1,506,571	1,817,540	1,742,890	1,742,890	1,742,890
752 Machinery & Equipment	9,299	12,000	17,500	40,000		
755 Computer Software		5,000	5,000	6,000	6,000	6,000
<b>Total Non Statutory Capital Expenditure</b>	9,299	17,000	22,500	46,000	6,000	6,000
101 Statutory Personal Emoluments	1,731,233	1,849,668	1,806,119	1,776,999	1,776,999	1,776,999
<b>Total Statutory Expenditure</b>	1,731,233	1,849,668	1,806,119	1,776,999	1,776,999	1,776,999
<b>Total Subprogram 7090 :</b>	3,060,401	3,373,239	3,646,159	3,565,889	3,525,889	3,525,889

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made under this program for the administrative costs of carrying out Government housing policies, according to the Housing Act. (Cap 226).
<b>SUBPROGRAMME:</b>	<b>0531</b>	<b>HOUSING PLANNING UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		This subprogram has the responsibility for the formulation of Housing Policies; Planning for new Housing Development needs; and Housing Survey of Tenancies etc.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0531 Housing Planning Unit</b>						
102 Other Personal Emoluments	16,285	75,579	54,530	54,530	54,530	54,530
103 Employers Contributions	48,983	75,013	77,352	79,618	79,618	79,618
206 Travel	26,554	43,000	43,000	43,000	43,000	43,000
210 Supplies & Materials	18,870	29,835	24,000	26,315	26,315	26,315
212 Operating Expenses	195,811	198,091	788,800	961,700	961,700	961,700
226 Professional Services	243,232	277,309	629,350	735,000	735,000	735,000
<b>Total Non Statutory Recurrent Expenditure</b>	549,735	698,827	1,617,032	1,900,163	1,900,163	1,900,163
752 Machinery & Equipment	13,196	18,360	9,500			
753 Furniture and Fittings		6,750	6,750	5,000	5,000	5,000
<b>Total Non Statutory Capital Expenditure</b>	13,196	25,110	16,250	5,000	5,000	5,000
101 Statutory Personal Emoluments	600,620	668,994	693,854	706,822	706,822	706,822
<b>Total Statutory Expenditure</b>	600,620	668,994	693,854	706,822	706,822	706,822
<b>Total Subprogram 0531 :</b>	1,163,551	1,392,931	2,327,136	2,611,985	2,611,985	2,611,985

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made under this program for the administrative costs of carrying out Government housing policies, according to the Housing Act. (Cap 226).
<b>SUBPROGRAMME:</b>	<b>0532</b>	<b>TENANTRIES RELOCATION &amp; REDEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for compensation and relocation of tenants as Governments statutory obligation under the Tenantries freehold Purchase (Amendment) Act.; associated costs of selling agricultural lots under the Agricultural Holding Act.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0532 Tenantries Relocation and Redevelopment</b>						
314 Grants To Individuals		1,000,000	1,000,000			
414 Capital Grants to Individuals	1,360,694	1,490,000	1,000,000	5,500,000	5,500,000	5,500,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,360,694	2,490,000	2,000,000	5,500,000	5,500,000	5,500,000
<b>Total Subprogram 0532 :</b>	1,360,694	2,490,000	2,000,000	5,500,000	5,500,000	5,500,000

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

**HEAD:** 93 **MINISTRY OF HOUSING, LANDS AND MAINTENANCE**

**PROGRAMME:** 365 **HIV/AIDS Prevention and Control Project**

**PROGRAMME STATEMENT:** This program will enable the National HIV/AIDS Commission and the Project Coordinating Unit, to coordinate all project related activities.

**SUBPROGRAMME:** 8310 **HIV/AIDS PREVENTION**

**SUBPROGRAMME STATEMENT:** Provides funds for the formation, education and communication programme aimed to raise the level of awareness of HIV/AIDS and the associated risks. Funds will also be used to promote behavioral changes with respect to safer sex practices.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
365 HIV/AIDS PREVENTION AND CONTROL PROJECT	\$	\$	\$	\$	\$	\$
<b>Subprogram 8310 Prevention</b>						
102 Other Personal Emoluments	76,317	76,318	76,533			
103 Employers Contributions	6,859	6,833	6,881	7,204	7,204	7,204
206 Travel	7452	7,650	7,650	7,650	7,650	7,650
210 Supplies & Materials	2,983	15,500	15,500	17,500	17,500	17,500
211 Maintenance of Property	2,737	6,450	6,450	6,450	6,450	6,450
212 Operating Expenses	56,302	170,251	171,014	58,500	97,304	97,304
<b>Total Non Statutory Recurrent Expenditure</b>	<b>152,650</b>	<b>283,002</b>	<b>284,028</b>	<b>97,304</b>	<b>136,108</b>	<b>136,108</b>
101 Statutory Personal Emoluments	740,514	969,655	829,885	76,318	1,159,973	1,602,902
<b>Total Statutory Expenditure</b>	<b>740,514</b>	<b>969,655</b>	<b>829,885</b>	<b>76,318</b>	<b>1,159,973</b>	<b>1,602,902</b>
<b>Total Subprogram 8310 :</b>	893,164	1,252,657	1,113,913	173,622	1,296,081	1,739,010

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>365</b>	<b>HIV/AIDS Prevention and Control Project</b>
<b>PROGRAMME STATEMENT:</b>		This program will enable the National HIV/AIDS Commission and the Project Coordinating Unit, to coordinate all project related activities.
<b>SUBPROGRAMME:</b>	<b>8705</b>	<b>HIV/AIDS CARE AND SUPPORT</b>
<b>SUBPROGRAMME STATEMENT:</b>		This subprogram seeks inter alia to provide care and assistance to persons living with HIV/AIDS and also to offer support to their relatives.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
365 HIV/AIDS PREVENTION AND CONTROL PROJECT	\$	\$	\$	\$	\$	\$
<b>Subprogram 8705 Care and Support</b>						
208 Rental of Property	187,805	200,000	200,000	200,000	200,000	200,000
212 Operating Expenses	12,209	37,400	37,400	40,900	40,900	40,900
<b>Total Non Statutory Recurrent Expenditure</b>	200,014	237,400	237,400	240,900	240,900	240,900
416 Grants to Public Institutions	300,000	310,000	500,000	450,000	450,000	450,000
<b>Total Non Statutory Capital Expenditure</b>	300,000	310,000	500,000	450,000	450,000	450,000
<b>Total Subprogram 8705 :</b>	500,014	547,400	737,400	690,900	690,900	690,900

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>513</b>	<b>Government Building Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for maintenance of a number of Government buildings, flats and properties. It also has the responsibility for maintaining Public Building clocks.
<b>SUBPROGRAMME:</b>	<b>0509</b>	<b>Renovations to State House</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for major renovations to Government House.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
513 GOVERNMENT BUILDING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0509 Renovations to State House</b>						
211 Maintenance of Property	303,440	1,000,000	1,000,000	200,000	200,000	200,000
226 Professional Services				600,000	600,000	600,000
<b>Total Non Statutory Recurrent Expenditure</b>	303,440	1,000,000	1,000,000	800,000	800,000	800,000
751 Property & Plant				4,000,000	4,000,000	4,000,000
<b>Total Non Statutory Capital Expenditure</b>				4,000,000	4,000,000	4,000,000
<b>Total Subprogram 0509 :</b>	303,440	1,000,000	1,000,000	4,800,000	4,800,000	4,800,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>513</b>	<b>Government Building Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for maintaining a number of Government buildings, flats and properties. It also has the responsibility for maintaining Public Building clocks.
<b>SUBPROGRAMME:</b>	<b>0517</b>	<b>GENERAL MAINTENANCE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the maintenance of Government buildings, flats and properties. It also provides for the removal and resiting of Government offices.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
513 GOVERNMENT BUILDING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0517 General Maintenance</b>						
102 Other Personal Emoluments	42,185	162,040	171,312	170,071	170,071	170,071
103 Employers Contributions	66,853	240,000	208,713	205,943	205,943	205,943
206 Travel	56,544	85,000	85,000	85,000	85,000	85,000
208 Rental of Property	11,666	62,140	65,000	62,140	62,140	62,140
209 Library Books & Publications		750	750	750	750	750
210 Supplies & Materials	78,641	80,400	85,400	80,400	80,400	80,400
211 Maintenance of Property	1,303,299	2,199,400	1,200,000	1,728,000	1,728,000	1,728,000
212 Operating Expenses	104,544	121,000	121,000	181,000	181,000	181,000
226 Professional Services	25,000	25,000	25,000	200,000	200,000	200,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,688,732	2,975,730	1,962,175	2,713,304	2,713,304	2,713,304
756 Vehicles	342,809	350,000	150,000	975,000	975,000	975,000
<b>Total Non Statutory Capital Expenditure</b>	342,809	350,000	150,000	975,000	975,000	975,000
101 Statutory Personal Emoluments	774,332	2,020,508	1,888,580	1,895,077	1,895,077	1,895,077
<b>Total Statutory Expenditure</b>	774,332	2,020,508	1,888,580	1,895,077	1,895,077	1,895,077
<b>Total Subprogram 0517 :</b>	2,805,874	5,346,238	4,000,755	5,583,381	5,583,381	5,583,381

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>513</b>	<b>Government Building Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for maintaining a number of Government buildings, flats and properties. It also has the responsibility for maintaining Public Building clocks.
<b>SUBPROGRAMME:</b>	<b>0518</b>	<b>MAJOR WORKS AND RENOVATIONS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the major renovation works on Government buildings and other prescribed works. It also provides for the purchase of scaffolding, props and other construction equipment.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
513 GOVERNMENT BUILDING SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0518 Major Works and Renovations</b>						
102 Other Personal Emoluments	3,232	70,000	10,609	10,609	10,609	10,609
103 Employers Contributions	121,230	225,704	151,409	150,773	150,773	150,773
208 Rental of Property		47,000	47,000	47,000	47,000	47,000
210 Supplies & Materials	38,531	48,000	48,000	48,000	48,000	48,000
211 Maintenance of Property	785,074	4,045,000	1,535,000	6,785,000	6,785,000	6,785,000
212 Operating Expenses	57,578	80,000	80,000	80,000	80,000	80,000
226 Professional Services	50,000	50,000	50,000	675,000	675,000	675,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,055,645	4,565,704	1,922,018	7,796,382	7,796,382	7,796,382
752 Machinery & Equipment	45,827	706,000	408,000	706,000	106,000	106,000
<b>Total Non Statutory Capital Expenditure</b>	45,827	706,000	408,000	706,000	106,000	106,000
101 Statutory Personal Emoluments	965,433	2,083,292	1,447,364	1,342,754	1,342,754	1,342,754
<b>Total Statutory Expenditure</b>	965,433	2,083,292	1,447,364	1,342,754	1,342,754	1,342,754
<b>Total Subprogram 0518 :</b>	2,066,905	7,354,996	3,777,382	9,845,136	9,245,136	9,245,136

**BARBADOS ESTIMATES 2026-2027**

**PARTICULARS OF SERVICE**

**HEAD: 93 MINISTRY OF HOUSING, LANDS AND MAINTENANCE**

**PROGRAMME: 520 Housing Programme**

**PROGRAMME STATEMENT:** A grant to the National Housing Corporation to help offset the difference between estimated expenditure and expected revenue from rents and to assist with the continuation of projects.

**SUBPROGRAMME: 0533 NATIONAL HOUSING CORPORATION**

**SUBPROGRAMME STATEMENT:** The National Housing Corporation was established under the Housing Act (Cap.226). Its function includes housing development for public purposes; maintenance and repairs to existing Housing Estates; construction of houses for sale under a commercial programme.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
520 HOUSING PROGRAMME	\$	\$	\$	\$	\$	\$
<b>Subprogram 0533 National Housing Corporation</b>						
316 Grants to Public Institutions				13,300,000	14,000,000	15,636,900
416 Grants to Public Institutions				10,198,994	12,358,000	13,528,722
<b>Total Non Statutory Capital Expenditure</b>				<b>23,498,994</b>	<b>26,358,000</b>	<b>29,165,622</b>
<b>Total Subprogram 0533 :</b>				23,498,994	26,358,000	29,165,622

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>521</b>	<b>Land Use Regulation &amp; Certification</b>
<b>PROGRAMME STATEMENT:</b>		To provide for the surveying of land for acquisition purposes; to establish control for property surveys and the provision of topographical maps.
<b>SUBPROGRAMME:</b>	<b>0535</b>	<b>LANDS &amp; SURVEYS DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		This Subprogram provides for the operation of the Land and Surveys Department which include the provision of digital topographical mapping, plans and the training of land surveying students.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
521 LAND USE REGULATION AND CERTIFICATION PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0535 Lands and Surveys Department</b>						
102 Other Personal Emoluments	237,276	251,103	270,023	300,460	624,860	624,860
103 Employers Contributions	150,817	193,644	229,085	315,091	315,091	315,091
206 Travel	7,410	26,900	26,900	26,900	26,900	26,900
207 Utilities	30,122	73,900	73,900	73,900	73,900	73,900
208 Rental of Property	5,432	9,000	9,000	9,000	9,000	9,000
209 Library Books & Publications	2,116	9,400	9,400	9,400	9,400	9,400
210 Supplies & Materials	68,393	73,200	66,000	67,000	67,000	67,000
211 Maintenance of Property	82,381	138,684	166,484	161,684	161,684	161,684
212 Operating Expenses	159,590	159,729	261,175	186,209	186,209	186,209
226 Professional Services	7,931	20,000	90,000	430,000	430,000	430,000
<b>Total Non Statutory Recurrent Expenditure</b>	751,466	955,560	1,201,967	1,579,644	1,904,044	1,904,044
752 Machinery & Equipment	180,958	182,000	155,000	100,000	100,000	100,000
755 Computer Software		20,000	40,000	40,000	40,000	40,000
756 Vehicles				165,000	165,000	165,000
<b>Total Non Statutory Capital Expenditure</b>	180,958	202,000	195,000	305,000	305,000	305,000
101 Statutory Personal Emoluments	1,369,750	2,230,201	2,206,705	2,327,963	2,003,593	2,003,593
<b>Total Statutory Expenditure</b>	1,369,750	2,230,201	2,206,705	2,327,963	2,003,593	2,003,593
<b>Total Subprogram 0535 :</b>	2,302,175	3,387,761	3,603,672	4,212,607	4,212,637	4,212,637

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>521</b>	<b>Land Use Regulation &amp; Certification</b>
<b>PROGRAMME STATEMENT:</b>		To provide for the surveying of land for acquisition purposes; to establish control for property surveys and the provision of topographical maps.
<b>SUBPROGRAMME:</b>	<b>0536</b>	<b>LAND REGISTRY</b>
<b>SUBPROGRAMME STATEMENT:</b>		This Subprogram provides for the operation of the Land Registration Department. Its principal activities include compiling a comprehensive record of land title throughout the island; providing a data bank, repository and reference centre of land titles.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
521 LAND USE REGULATION AND CERTIFICATION PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0536 Land Registry</b>						
102 Other Personal Emoluments	212,580	213,187	176,396	176,396	176,396	176,396
103 Employers Contributions	220,867	305,851	240,462	253,512	253,512	253,512
206 Travel	6,213	6,700	6,700	6,700	6,700	6,700
207 Utilities	107,036	113,880	78,880	80,400	80,400	80,400
208 Rental of Property	2,267	5,900	14,050	4,500	4,500	4,500
209 Library Books & Publications	3,437	8,200	8,200	7,400	7,400	7,400
210 Supplies & Materials	101,659	112,100	168,750	118,250	118,250	118,250
211 Maintenance of Property	146,743	296,792	352,000	521,942	521,942	521,942
212 Operating Expenses	96,290	110,950	424,470	528,780	528,780	528,780
226 Professional Services	52,995	2,097,000	1,866,000	1,000,000	400,000	400,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>950,086</b>	<b>3,270,560</b>	<b>3,335,908</b>	<b>2,697,880</b>	<b>2,097,880</b>	<b>2,097,880</b>
752 Machinery & Equipment	58,965	63,600	90,000	397,343	397,343	397,343
753 Furniture and Fittings		11,500	11,500	59,000	59,000	59,000
755 Computer Software	797,639	1,650,000	86,000	212,500	212,500	212,500
756 Vehicles		95,000	119,000			
<b>Total Non Statutory Capital Expenditure</b>	<b>856,604</b>	<b>1,820,100</b>	<b>306,500</b>	<b>668,843</b>	<b>668,843</b>	<b>668,843</b>
101 Statutory Personal Emoluments	2,362,468	2,571,541	2,582,103	2,652,662	2,652,662	2,652,662
<b>Total Statutory Expenditure</b>	<b>2,362,468</b>	<b>2,571,541</b>	<b>2,582,103</b>	<b>2,652,662</b>	<b>2,652,662</b>	<b>2,652,662</b>
<b>Total Subprogram 0536 :</b>	<b>4,169,158</b>	<b>7,662,201</b>	<b>6,224,511</b>	<b>6,019,385</b>	<b>5,419,385</b>	<b>5,419,385</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>522</b>	<b>Land &amp; Property Acquisition &amp; Management Program</b>
<b>PROGRAMME STATEMENT:</b>		To provide for the payment of compensation and related costs of property acquired by the government in the public interest.
<b>SUBPROGRAMME:</b>	<b>0537</b>	<b>ACQUISITION</b>
<b>SUBPROGRAMME STATEMENT:</b>		This subprogram provides for settlement, compensation and other associated costs of land and property acquired by Government in the public's interest.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
522 LAND AND PROPERTY ACQUISITION AND MANAGEMENT PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0537 Acquisitions</b>						
750 Land Acquisition	1,346,388	2,000,000	6,000,000	5,000,000	5,000,000	5,000,000
<b>Total Non Statutory Capital Expenditure</b>	1,346,388	2,000,000	6,000,000	5,000,000	5,000,000	5,000,000
<b>Total Subprogram 0537 :</b>	1,346,388	2,000,000	6,000,000	5,000,000	5,000,000	5,000,000

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>522</b>	<b>Land &amp; Property Acquisition &amp; Management Program</b>
<b>PROGRAMME STATEMENT:</b>		To provide for the payment of compensation and related costs of property acquired by the government in the public interest.
<b>SUBPROGRAMME:</b>	<b>0538</b>	<b>LEGAL UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		This Subprogram provides for the general running of the Legal Section which deals with the legal aspects of acquisition of land and property in the public's interest.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
522 LAND AND PROPERTY ACQUISITION AND MANAGEMENT PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0538 Legal Unit</b>						
102 Other Personal Emoluments	100,506	59,493	45,660	45,660	45,660	45,660
103 Employers Contributions	64,576	61,681	63,182	62,856	62,856	62,856
206 Travel	4,545	6,000	6,000	6,000	6,000	6,000
209 Library Books & Publications	21,068	21,200	26,200	26,500	26,500	26,500
210 Supplies & Materials	14,002	17,100	9,800	5,000	5,000	5,000
211 Maintenance of Property	960	1,000	1,000	1,000	1,000	1,000
212 Operating Expenses	17,278	21,100	29,600	34,600	34,600	34,600
<b>Total Non Statutory Recurrent Expenditure</b>	222,935	187,574	181,442	181,616	181,616	181,616
752 Machinery & Equipment	3,128	3,500	7,000			
<b>Total Non Statutory Capital Expenditure</b>	3,128	3,500	7,000			
101 Statutory Personal Emoluments	665,059	696,418	694,794	680,286	691,319	691,319
<b>Total Statutory Expenditure</b>	665,059	696,418	694,794	680,286	691,319	691,319
<b>Total Subprogram 0538 :</b>	891,122	887,492	883,236	861,902	872,935	872,935

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>522</b>	<b>Land &amp; Property Acquisition &amp; Management Program</b>
<b>PROGRAMME STATEMENT:</b>		To provide for the payment of compensation and related costs of property acquired by the government in the public interest.
<b>SUBPROGRAMME:</b>	<b>0539</b>	<b>PROPERTY MANAGEMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provision under this subprogram is made for the administration of the Property Management Unit which looks after the general maintenance and upkeep of all Government properties and rental of office space.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
522 LAND AND PROPERTY ACQUISITION AND MANAGEMENT PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0539 Property Management</b>						
102 Other Personal Emoluments	47,431	65,962	41,968	41,967	41,968	41,968
103 Employers Contributions	179,252	73,592	74,784	94,911	94,911	94,911
206 Travel	38,383	40,000	40,000	40,000	40,000	40,000
207 Utilities	1,951,695	2,300,000	2,250,000	2,300,000	2,300,000	2,300,000
208 Rental of Property	50,832,442	50,836,235	49,965,000	51,507,097	51,507,097	51,507,097
209 Library Books & Publications		3,460	3,460	3,460	3,460	3,460
210 Supplies & Materials	71,846	72,100	72,100	72,100	72,100	72,100
211 Maintenance of Property	7,747,745	16,475,150	10,468,150	15,992,150	15,992,150	15,992,150
212 Operating Expenses	76,700	77,000	77,000	207,000	207,000	207,000
226 Professional Services	239,499	297,000	297,000	400,000	400,000	400,000
250 Depreciation Expense	281					
<b>Total Non Statutory Recurrent Expenditure</b>	61,185,274	70,240,499	63,289,462	70,658,685	70,658,686	70,658,686
751 Property & Plant	41,390,496	4,250,000		3,000,000	3,000,000	3,000,000
752 Machinery & Equipment				55,000	55,000	55,000
755 Computer Software		50,000	50,000	120,000	315,000	315,000
756 Vehicles				315,000		
<b>Total Non Statutory Capital Expenditure</b>	41,390,496	4,300,000	50,000	3,490,000	3,370,000	3,370,000
101 Statutory Personal Emoluments	1,626,512	793,428	785,405	956,296	956,296	956,296
<b>Total Statutory Expenditure</b>	1,626,512	793,428	785,405	956,296	956,296	956,296
<b>Total Subprogram 0539 :</b>	104,202,283	75,333,927	64,124,867	75,104,981	74,984,982	74,984,982

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>523</b>	<b>Public Service Office Program</b>
<b>PROGRAMME STATEMENT:</b>		Provides for emergency repairs, renovations and maintenance to buildings housing offices of Government and International Agencies.
<b>SUBPROGRAMME:</b>	<b>0540</b>	<b>OFFICE ACCOMMODATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		This subprogram provides for repairs, maintenance and renovations to buildings housing Government Offices and International Organisations.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
523 PUBLIC SERVICE OFFICE PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0540 Office Accommodation</b>						
210 Supplies & Materials	6,803	28,000	28,000	28,000	28,000	28,000
211 Maintenance of Property	723,418	2,498,868	2,428,868	2,428,868	2,428,868	2,428,868
<b>Total Non Statutory Recurrent Expenditure</b>	730,221	2,526,868	2,456,868	2,456,868	2,456,868	2,456,868
<b>Total Subprogram 0540 :</b>	730,221	2,526,868	2,456,868	2,456,868	2,456,868	2,456,868

## EXPLANATORY NOTES

**Program 365: HIV/AIDS Prevention and Control Project**

Subprogram 8310: HIV/AIDS PREVENTION

- 210 – This item provides for refills for first aid kits, office furniture and fixtures, stationery, supplies and other miscellaneous expenses.
- 211 – Provides for insurance and maintenance of rental properties.
- 212 – This item provides for expenditure to be incurred in the education, sensitization and prevention programmes and other related expenses.

Subprogram 8705: CARE AND SUPPORT

- 416 – To provide assistance with general building and house repairs.
- 

**Program 513: Government Building Services**

Subprogram 0509: RENOVATIONS TO STATE HOUSE

- 211 – To provide for maintenance to Government House .

Subprogram 0517: GENERAL MAINTENANCE

- 226 – Provides for consultancies
- 756 – Provides for purchases of new vehicles.

Subprogram 0518: MAJOR WORKS AND RENOVATIONS

- 226 – Provides for consultancies.
- 756 – Provides renovations to Building Unit workshop.

## EXPLANATORY NOTES

### **Program 520:           Housing Program**

#### Subprogram 0533:    NATIONAL HOUSING CORPORATION

- 316    –    Provides for a grant to electrical upgrade and 20 year programs.
  - 416    –    Provides for a grant to cover the costs of Sewage & Wells Refurbishment programme
- 

### **Program 521:           Land Use Regulation and Certification Program**

#### Subprogram 0535:    LAND AND SURVEYS DEPARTMENT

- 210    –    Provides for office furniture and fixtures, cleaning supplies, office and computer supplies, software, stationery, surveying equipment, items of hardware and other miscellaneous expenses.
- 211    –    Provides for the insurance, spare parts, maintenance, repairs and upkeep of vehicles, office equipment, furniture, surveyors' equipment, computers and petroleum products.
- 212    –    Provides for stipends, postage, fees for board members, surveyors fees, fees for setting and marking exam papers for new surveyors and training of staff; licenses as well for attendance at seminars and conferences, refreshments, protective clothing, freight and any other miscellaneous expenses.
- 226    –    Provides for technical and consultant services for the (Geospatial App Development) Land Surveys Project Unit.
- 752    –    Provides for the purchase of surveying equipment, computer hardware and office equipment.
- 755    –    Provides for the purchase of software.

#### Subprogram 0536:    LAND REGISTRY DEPARTMENT

- 212    –    Provision for Seminars not funded by the Training Division and cost to social media and associated Licenses.
- 226    –    Provision for cost to consultant and Project Manager.
- 752    –    Provides for the purchase of office equipment, computer equipment and other miscellaneous machinery and equipment.

## EXPLANATORY NOTES

- 753 – Provides for the purchase office equipment and furniture.
- 755 – Provides for the purchase of computer software
- 

**Program 522: Land and Property Acquisition and Management Program**

Subprogram 0537: ACQUISITION

- 750 – Provides for cost associated with the purchase of land.

Subprogram 0538: LEGAL UNIT

- 210 – Provides for the purchase of office furniture, equipment, and other office supplies and miscellaneous supplies.
- 212 – Provides for payment of fees to the Bar Association, protective clothing, training, and other miscellaneous expenses.
- 752 – Provides for the purchase of office and electrical equipment, computer equipment and hardware.

Subprogram 0539: PROPERTY MANAGEMENT

- 210 – Provides for office furniture, fixtures and computer equipment, office supplies, cleaning supplies, agricultural supplies and other miscellaneous expenses.
- 211 – Provides for insurance and maintenance of Government property, vehicles and equipment and the purchase of petroleum products.
- 212 – Provides for payment in respect of training, conferences, workshops, refreshments, licences and protective clothing.
- 751 – Provides for the refurbishment of government buildings and properties.
- 756 – Provides for the purchase of tractors and trucks.

EXPLANATORY NOTES

**Program 523: Public Service Office Program**

Subprogram 0540: OFFICE ACCOMMODATION

- 210 – Provides for the payment of toiletries and cleaning supplies at the Warrens Complex.
- 211 – Provides for the payment for repairs, renovations and maintenance to buildings housing Government Offices and International Organisations.

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### Subprogram 7090: GENERAL MANAGEMENT AND CO-ORDINATION SERVICES

- 210 – Provides for the purchase of furniture, fixtures, appliances, office supplies including computer supplies and equipment, stationery, protective clothing and miscellaneous supplies.
- 212 – Provision for the training of staff, stipends, conferences, seminars, refreshments, hospitality, advertising, licenses, postage and other miscellaneous expenses.
- 226 – Provides for technical and professional services and the surveying of land for the transfer of units and for acquisition purposes.
- 252 – Bad Debt Expense
- 230 – Provides for contingencies.
- 317 – Provides for subscriptions to HABITAT.
- 752 – Provides for the purchase of computer hardware and office equipment.
- 755 – Provides for the purchase of a software package.

#### Subprogram 0531: HOUSING PLANNING UNIT

- 210 – Provides for office furniture and equipment, office supplies, appliances, stationery and other miscellaneous Expenses
- 212 – Provides for costs associated with training workshops, protective clothing, membership fees and general office expenses.
- 226 – Provides for costs associated with surveying lots for qualified tenants and consultant fees.

#### Subprogram 0532: TENANTRIES RELOCATION AND REDEVELOPMENT

- 314 – Provides for grants to assist with the relocation of households.
- 414 – Provides for grants to assist with the relocation of tenants, meeting costs associated for households that are resited and cost related to Government's statutory obligation in respect of tenants who have lost their right to purchase under the Tenancies Freehold Purchase (Amendment) Act, Cap. 239B.

**MINISTRY OF EDUCATION**  
**TRANSFORMATION**

# MINISTRY OF EDUCATION TRANSFORMATION

## STRATEGIC GOALS

**The strategic goals of the Ministry are:**

To enhance overall student learning and achievement outcomes across the national educational system.

To strengthen the overall standards and practices for improving teachers' quality of instruction, professional development as well as for enhancing overall school leadership.

To enhance the overall physical infrastructure and the technological, digital and innovative profile of the education system.

To strengthen the institutional profile, operational functioning and performance of the Ministry.

To strengthen and enhance the regulatory framework and environment governing the wider educational sector.

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**MINISTRY OF EDUCATION TRANSFORMATION**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Ministry of Education Transformation

TWO HUNDRED AND EIGHTY-NINE MILLION, EIGHT HUNDRED AND FORTY-NINE THOUSAND, ONE HUNDRED AND FOURTEEN DOLLARS

(\$289,849,114)

**Mission Statement**

The function of the program includes the general management of all educational services, contributions to international organization and administration of the Project Implementation Unit.

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 96 MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
040 DIRECTION & POLICY FORMULATION SERVICES	18,832,940	30,412,097	27,532,842	42,033,334	35,108,163	36,941,080
271 BASIC EDUCATIONAL DEVELOPMENT	193,985,475	196,215,888	229,778,875	245,358,282	207,065,749	213,433,411
272 SECONDARY	175,719,875	191,046,836	191,517,385	202,538,633	189,007,203	181,542,131
275 SPECIAL SERVICES	38,959,855	36,211,881	39,737,871	39,711,869	24,399,398	24,358,123
<b>Total Head 96 :</b>	<b>427,498,144</b>	<b>453,886,702</b>	<b>488,566,973</b>	<b>529,642,118</b>	<b>455,580,513</b>	<b>456,274,746</b>

96 MINISTRY OF EDUCATION TRANSFORMATION	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
0270 EDUCATION TECHNICAL MANAGEMENT UNIT	784,319	40,435	80,857	905,611	3,606,544	
0313 Change Management Unit		609,410	61,953	671,363	11,351,793	
7100 General Management & Coordination Services	7,936,101	4,059,928	1,070,609	13,066,638	9,326,272	79,400
<b>271 BASIC EDUCATIONAL DEVELOPMENT</b>						
0277 Primary Education Domestic Program					13,843,000	
0278 Special Schools						4,768,400
0280 Skills for the Future		175,509	14,187	189,696	3,280,853	
0302 Schools Digital Technologies Programme					4,863,757	
0308 Robotics Programme					939,186	
0571 Nursery & Primary Schools	126,949,584	22,542,581	12,591,679	162,083,844	14,911,502	1,147,359

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										<b>42,033,334</b>
				4,512,155	193,000				193,000	4,705,155
				12,023,156	1,258,000				1,258,000	13,281,156
				22,472,310	1,574,713				1,574,713	24,047,023
										<b>245,358,282</b>
				13,843,000	10,169,000				10,169,000	24,012,000
				4,768,400			1,500,000		1,500,000	6,268,400
				3,470,549	17,883,725				17,883,725	21,354,274
				4,863,757	9,777,960				9,777,960	14,641,717
				939,186						939,186
				178,142,705						178,142,705

96 MINISTRY OF EDUCATION TRANSFORMATION	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>272 SECONDARY</b>						
0281 Assited Private Schools						1,594,628
0283 Children at Risk	384,076	13,648	42,665	440,389		640,940
0307 New Horizons Academy	541,989	227,318	81,058	850,365	835,409	
0634 Clelston School		1,574,090	153,014	1,727,104	560,800	
0635 Oceana Education Innovation Hub		513,155	46,939	560,094	4,391,318	
0640 Alexandra School	3,342,262	1,887,149	550,930	5,780,341	821,768	
0641 Alleyne School	3,865,037	1,386,490	499,782	5,751,308	1,461,350	
0642 Alma Parris Memorial School	779,947	722,760	158,077	1,660,784	937,540	
0643 Christ Church Foundation	4,681,359	1,691,771	697,251	7,070,381	1,372,800	
0644 Coleridge and Parry	4,351,422	1,125,821	552,853	6,030,096	1,516,922	
0645 Combermere	4,261,567	1,762,617	645,419	6,669,603	1,563,300	
0646 Deighton Griffith	3,736,595	1,557,023	551,700	5,845,318	1,335,923	
0647 Ellerslie Secondary School	4,720,089	1,475,420	585,422	6,780,931	1,073,653	
0648 Graydon Sealy Secondary School	4,468,040	1,234,603	587,955	6,290,598	1,115,334	
0649 Grantley Adams Memorial School	4,052,485	1,083,160	546,307	5,681,952	2,197,147	
0650 Harrison College	4,196,812	2,069,800	652,667	6,919,279	1,708,117	
0651 Lester Vaughn School	4,738,890	1,289,342	617,365	6,645,597	1,323,133	
0652 The Lodge School	4,448,581	1,521,428	627,856	6,597,865	2,036,792	
0653 Parkinson Memorial School	4,366,712	1,191,136	573,382	6,131,230	1,585,762	
0654 Princess Margaret Secondary School	4,148,333	1,189,318	554,267	5,891,918	3,359,414	
0655 Queens College	4,888,632	1,163,237	645,899	6,697,768	1,626,583	
0656 St.George Secondary School	4,302,303	1,564,853	609,005	6,476,161	1,162,578	
0657 Frederick Smith Secondary School	4,241,287	1,426,343	562,212	6,229,842	1,572,424	
0658 St. Leonard's Boys' School	4,524,670	1,731,655	656,729	6,913,054	1,050,718	
0659 Daryll Jordan Secondary School	4,092,539	1,416,345	572,633	6,081,517	1,012,103	

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										202,538,633
				1,594,628						1,594,628
				1,081,329						1,081,329
				1,685,774	192,000				192,000	1,877,774
				2,287,904	358,560				358,560	2,646,464
				4,951,412	928,500				928,500	5,879,912
				6,602,109	52,849				52,849	6,654,958
				7,212,658	1,550,500				1,550,500	8,763,158
				2,598,324	1,199,800				1,199,800	3,798,124
				8,443,181	1,199,640				1,199,640	9,642,821
				7,547,018	3,719,000				3,719,000	11,266,018
				8,232,903	898,000				898,000	9,130,903
				7,181,241	128,500				128,500	7,309,741
				7,854,584	1,042,134				1,042,134	8,896,718
				7,405,932	250,500				250,500	7,656,432
				7,879,099	2,203,346				2,203,346	10,082,445
				8,627,396	781,676				781,676	9,409,072
				7,968,730	454,500				454,500	8,423,230
				8,634,657	791,000				791,000	9,425,657
				7,716,992	750,000				750,000	8,466,992
				9,251,332	2,015,000				2,015,000	11,266,332
				8,324,351	502,000				502,000	8,826,351
				7,638,739	1,714,200				1,714,200	9,352,939
				7,802,266	566,000				566,000	8,368,266
				7,963,772	562,151				562,151	8,525,923
				7,093,620	398,000				398,000	7,491,620

96 MINISTRY OF EDUCATION TRANSFORMATION	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
0660 St. Michael School	3,473,570	2,129,504	727,231	6,330,305	1,690,799	
0661 Springer Memorial School	4,984,625	1,024,676	627,469	6,636,770	707,952	
<b>275 SPECIAL SERVICES</b>						
0291 Examinations					4,811,076	1,135,152
0292 Transport of Pupils						6,957,889
0294 School Meals Department	11,679,918	1,092,668	1,431,909	14,204,495	8,573,725	
0568 Media Resource Department	851,262	27,411	95,532	974,205	973,272	
<b>TOTAL</b>	<b>239,793,010</b>	<b>62,520,605</b>	<b>28,472,813</b>	<b>330,786,422</b>	<b>114,500,619</b>	<b>16,323,768</b>



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>7100</b>	<b>GENERAL MANAGEMENT AND CORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for all educational services, established in accordance with principal legislation. The initiation and review of policy affecting all programmes of the Ministry and the maintenance and repair of buildings, vehicles and furniture.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7100 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments	3,412,383	3,335,317	3,152,992	4,059,928	4,083,952	4,108,468
103 Employers Contributions	1,091,310	1,091,955	997,292	1,070,609	1,070,786	1,070,956
206 Travel	174,159	190,000	190,000	190,000	190,000	190,000
207 Utilities	1,915,118	1,915,118	1,819,628	2,085,225	2,085,225	2,085,225
208 Rental of Property	149,962	194,962	72,872	202,272	202,272	202,272
209 Library Books & Publications	2,121	4,754	4,754	4,754	4,754	4,754
210 Supplies & Materials	209,230	278,749	280,086	970,683	893,687	903,950
211 Maintenance of Property	326,538	436,538	407,828	1,791,115	1,005,825	936,275
212 Operating Expenses	632,127	625,509	674,290	2,580,562	1,921,360	1,894,360
223 Structures	78,815	118,720	43,100	69,560	43,100	43,100
226 Professional Services	675,593	701,658	1,086,939	1,432,101	863,298	863,298
250 Depreciation Expense	1,459					
315 Grants to Non-Profit Organisations	35,000	55,000	55,000	55,000	55,000	55,000
317 Subscriptions	111,525	118,420	24,400	24,400	24,400	24,400
<b>Total Non Statutory Recurrent Expenditure</b>	<b>8,815,341</b>	<b>9,066,700</b>	<b>8,809,181</b>	<b>14,536,209</b>	<b>12,443,659</b>	<b>12,382,058</b>
751 Property & Plant	192,257	578,468	418,794	418,794	15,000	15,000
752 Machinery & Equipment	148,308	325,935	333,435	853,295	83,000	108,000
753 Furniture and Fittings	124,005	127,141	155,886	280,689	200,000	195,000
755 Computer Software	581,595	581,595	492,440	21,935		
756 Vehicles	72,100	125,423				
785 Assets Under Construction	352,854					
<b>Total Non Statutory Capital Expenditure</b>	<b>1,471,120</b>	<b>1,738,562</b>	<b>1,400,555</b>	<b>1,574,713</b>	<b>298,000</b>	<b>318,000</b>
101 Statutory Personal Emoluments	7,101,189	8,864,486	7,615,199	7,936,101	7,981,230	8,063,840
<b>Total Statutory Expenditure</b>	<b>7,101,189</b>	<b>8,864,486</b>	<b>7,615,199</b>	<b>7,936,101</b>	<b>7,981,230</b>	<b>8,063,840</b>

**BARBADOS ESTIMATES 2026 - 2027****PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>7100</b>	<b>GENERAL MANAGEMENT AND CORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for all educational services, established in accordance with principal legislation. The initiation and review of policy affecting all programmes of the Ministry and the maintenance and repair of buildings, vehicles and furniture.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 7100 General Management &amp; Coordination Services</b>						
<b>Total Subprogram 7100 :</b>	17,387,649	19,669,748	17,824,935	24,047,023	20,722,889	20,763,898

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction And Policy Formulation</b>
<b>PROGRAMME STATEMENT:</b>		To formulate and implement national transformation that improves the quality of life in Barbados.
<b>SUBPROGRAMME:</b>	<b>0270</b>	<b>EDUCATION TECHNICAL MANAGEMENT UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To meet the administration cost of the Project Unit, in implementing educational programs partially or wholly funded by regional and/or international funding agencies.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
040 DIRECTION & POLICY FORMULATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0270 EDUCATION TECHNICAL MANAGEMENT UNIT</b>						
102 Other Personal Emoluments	49,859	50,746	38,184	40,435	40,435	40,435
103 Employers Contributions	75,327	73,072	86,036	80,857	80,857	80,857
206 Travel	47,250	47,250	47,250	47,250	47,250	47,250
208 Rental of Property	32,273	29,189	27,500	27,500	27,500	27,500
210 Supplies & Materials	44,680	17,180	37,607	69,827	11,492	23,826
211 Maintenance of Property	21,065	64,620	11,145	93,267	53,820	38,820
212 Operating Expenses	2,700	14,700	23,700	38,700	15,500	15,500
226 Professional Services	153,000	153,000	153,000	3,330,000	1,628,000	153,000
250 Depreciation Expense	701					
316 Grants to Public Institutions	115					
<b>Total Non Statutory Recurrent Expenditure</b>	426,971	449,757	424,422	3,727,836	1,904,854	427,188
752 Machinery & Equipment		27,000	27,000	18,000		
753 Furniture and Fittings	70,499	75,000				
756 Vehicles				175,000		
<b>Total Non Statutory Capital Expenditure</b>	70,499	102,000	27,000	193,000		
101 Statutory Personal Emoluments	802,795	783,019	796,815	784,319	793,179	798,138
<b>Total Statutory Expenditure</b>	802,795	783,019	796,815	784,319	793,179	798,138
<b>Total Subprogram 0270 :</b>	1,300,266	1,334,776	1,248,237	4,705,155	2,698,033	1,225,326

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>						
Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029	
<b>040 DIRECTION &amp; POLICY FORMULATION SERVICES</b>						
<b>Subprogram 0313 Change Management Unit</b>						
		559,937	595,576	609,410	681,635	693,295
		72,206	41,034	61,953	63,290	64,966
		12,600	12,600	12,600	12,600	12,600
		110,763	110,763	110,763	114,763	118,763
		20,616	20,616	30,936	30,936	30,936
		12,000	12,000	12,000	12,000	12,000
1,500	1,354,000	1,354,000	1,404,720	1,410,720	1,410,720	1,410,720
	24,593	24,593	825,593	825,593	825,593	825,593
5,436	2,739,079	2,739,079	3,430,130	2,944,483	2,944,483	2,944,483
3,972	1,549,409	1,549,409	5,525,051	4,341,221	7,588,500	7,588,500
<b>10,909</b>	<b>6,455,203</b>	<b>6,459,670</b>	<b>12,023,156</b>	<b>10,437,241</b>	<b>13,701,856</b>	<b>13,701,856</b>
			1,258,000	1,250,000	1,250,000	1,250,000
134,116	2,952,370	2,000,000				
<b>134,116</b>	<b>2,952,370</b>	<b>2,000,000</b>	<b>1,258,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>
<b>145,025</b>	<b>9,407,573</b>	<b>8,459,670</b>	<b>13,281,156</b>	<b>11,687,241</b>	<b>14,951,856</b>	<b>14,951,856</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>271</b>	<b>Basic Educational Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses in connection with Primary and Composite education. It includes provision for subventions to special schools.
<b>SUBPROGRAMME:</b>	<b>0277</b>	<b>PRIMARY EDUCATION DOMESTIC PROGRAM</b>
<b>SUBPROGRAMME STATEMENT:</b>		To meet the cost of seven schools in 2nd IDB funded Primary Education Project, as required by the loan agreement and the refurbishment of other older primary schools throughout the island.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
271 BASIC EDUCATIONAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0277 Primary Education Domestic Program</b>						
208 Rental of Property				98,700		
210 Supplies & Materials	55,017	280,000	100,000	234,300	55,000	55,000
211 Maintenance of Property	7,765,000	5,780,000	11,258,683	10,510,000	11,337,500	11,917,750
226 Professional Services	440,595	500,000	911,317	3,000,000	3,000,000	3,000,000
250 Depreciation Expense	340					
<b>Total Non Statutory Recurrent Expenditure</b>	8,260,952	6,560,000	12,270,000	13,843,000	14,392,500	14,972,750
751 Property & Plant	1,032,449		1,500,000		5,000,000	5,000,000
752 Machinery & Equipment	44,748	180,000	240,000	200,000	180,000	180,000
785 Assets Under Construction	1,873,167	4,000,000	13,600,000	9,969,000	4,000,000	4,000,000
<b>Total Non Statutory Capital Expenditure</b>	2,950,363	4,180,000	15,340,000	10,169,000	9,180,000	9,180,000
<b>Total Subprogram 0277 :</b>	11,211,315	10,740,000	27,610,000	24,012,000	23,572,500	24,152,750

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>271</b>	<b>Basic Educational Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses in connection with Primary and Composite education. It includes provision for subventions to special schools.
<b>SUBPROGRAMME:</b>	<b>0278</b>	<b>SPECIAL SCHOOLS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for grants to private schools, which are providing Special Education such as The Challenor School, the Learning Centre and the Derrick Smith School & Vocational Centre.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
271 BASIC EDUCATIONAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0278 Special Schools</b>						
316 Grants to Public Institutions	4,768,400	4,768,400	4,768,400	4,768,400		
<b>Total Non Statutory Recurrent Expenditure</b>	4,768,400	4,768,400	4,768,400	4,768,400		
416 Grants to Public Institutions		1,500,000	1,500,000	1,500,000		
<b>Total Non Statutory Capital Expenditure</b>		1,500,000	1,500,000	1,500,000		
<b>Total Subprogram 0278 :</b>	4,768,400	6,268,400	6,268,400	6,268,400		

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>271</b>	<b>Basic Educational Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses in connection with Primary and Composite education. It includes provision for subventions to special schools.
<b>SUBPROGRAMME:</b>	<b>0280</b>	<b>SKILLS FOR THE FUTURE</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide funds for the formation, education and communication programme aimed to raise the level of awareness of HIV/AIDS and the associated risk, and to promote behavioural changes with respect to safer sexual practices.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
271 BASIC EDUCATIONAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0280 Skills for the Future</b>						
102 Other Personal Emoluments	174,548	175,444	175,509	175,509	175,509	175,509
103 Employers Contributions	12,277	13,978	14,187	14,187	14,295	14,295
206 Travel	155	5,000	1,000	1,000	1,000	1,000
207 Utilities	293	8,724	57,512	105,512	133,481	133,481
208 Rental of Property		150,000		150,000	150,000	150,000
210 Supplies & Materials	5,183	1,240,000	56,000	810,000	1,320,000	1,320,000
211 Maintenance of Property	893	11,709	8,109	8,109	136,109	136,109
212 Operating Expenses	53,023	1,616,596	225,800	270,800	505,350	435,350
226 Professional Services	1,234,550	2,778,600	2,830,432	1,935,432	1,434,540	1,274,540
230 Contingencies		500,000				
<b>Total Non Statutory Recurrent Expenditure</b>	1,480,922	6,500,051	3,368,549	3,470,549	3,870,284	3,640,284
751 Property & Plant		512,117	512,117	1,012,117		
752 Machinery & Equipment	66,248	1,860,000	1,170,000	870,000	1,575,000	1,250,000
753 Furniture and Fittings		100,000	100,000	100,000		
755 Computer Software	15,158	40,000	40,000	40,000		
785 Assets Under Construction		16,470,104	16,163,608	15,861,608		
<b>Total Non Statutory Capital Expenditure</b>	81,406	18,982,221	17,985,725	17,883,725	1,575,000	1,250,000
<b>Total Subprogram 0280 :</b>	1,562,328	25,482,272	21,354,274	21,354,274	5,445,284	4,890,284

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>271</b>	<b>Basic Educational Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses in connection with Primary and Composite education. It includes provision for subventions to special schools.
<b>SUBPROGRAMME:</b>	<b>0302</b>	<b>SCHOOLS DIGITAL TECHNOLOGIES PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the administrative costs of the Project Unit, implementing educational programmes partially or wholly funded by regional and /or international funding agencies.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
271 BASIC EDUCATIONAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0302 Schools Digital Technologies Programme</b>						
207 Utilities	1,450,017	1,450,017	1,450,017	1,050,000	1,050,000	1,050,000
208 Rental of Property	31,000	31,000	31,000	31,000	31,000	31,000
210 Supplies & Materials	990,416	990,416	1,069,458	1,069,458	1,000,000	1,000,000
211 Maintenance of Property	225,951	600,000	200,000	600,000	600,000	600,000
212 Operating Expenses	841,628	842,546	815,546	2,028,299	2,028,299	2,028,299
226 Professional Services	56,121	115,000	135,000	85,000	85,000	85,000
250 Depreciation Expense	82,891					
<b>Total Non Statutory Recurrent Expenditure</b>	3,678,023	4,028,979	3,701,021	4,863,757	4,794,299	4,794,299
751 Property & Plant	-217,385	200,000	200,000	200,000	200,000	200,000
752 Machinery & Equipment	6,544,330	6,544,330	6,187,300	8,000,000		6,000,000
753 Furniture and Fittings	6,400	150,000	150,000	150,000	150,000	150,000
755 Computer Software	377,804	382,469	710,656	1,427,960	1,427,690	1,427,960
<b>Total Non Statutory Capital Expenditure</b>	6,711,149	7,276,799	7,247,956	9,777,960	1,777,690	7,777,960
<b>Total Subprogram 0302 :</b>	10,389,172	11,305,778	10,948,977	14,641,717	6,571,989	12,572,259

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>271</b>	<b>Basic Educational Development</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses in connection with Primary and Composite education. It includes provision for subventions to special schools.
<b>SUBPROGRAMME:</b>	<b>0308</b>	<b>ROBOTICS PROGRAMME</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the administrative costs for the project, tools, training associated with implementing the programme

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
271 BASIC EDUCATIONAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0308 Robotics Programme</b>						
210 Supplies & Materials		359,670	359,670	429,670		
212 Operating Expenses	4,495	120,000	250,000	317,767	219,500	219,500
226 Professional Services				191,749	200,000	200,000
<b>Total Non Statutory Recurrent Expenditure</b>	4,495	479,670	609,670	939,186	419,500	419,500
<b>Total Subprogram 0308 :</b>	4,495	479,670	609,670	939,186	419,500	419,500

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>						
<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>				
<b>PROGRAMME:</b>	<b>271</b>	<b>Basic Educational Development</b>				
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses in connection with Primary and Composite education. It includes provision for subventions to special schools.				
<b>SUBPROGRAMME:</b>	<b>0571</b>	<b>NURSERY AND PRIMARY SCHOOLS</b>				
<b>SUBPROGRAMME STATEMENT:</b>		Provides for all operating expenses for Nursery and Primary Schools, the provision for the pilot project for teaching spanish at primary level and further expansion of the Early Childhood Parent Volunteer Programme and special needs education.				
<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
271 BASIC EDUCATIONAL DEVELOPMENT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0571 Nursery &amp; Primary Schools</b>						
102 Other Personal Emoluments	22,058,767	12,239,398	16,639,780	22,542,581	18,843,228	18,326,362
103 Employers Contributions	13,937,227	12,695,266	13,007,707	12,591,679	12,587,188	12,587,188
206 Travel	35,000	35,000	35,000	35,000	35,000	35,000
207 Utilities	7,085,512	1,757,305	3,257,305	3,757,305	3,757,575	3,757,305
208 Rental of Property	187,602	187,602	187,602	187,602	187,602	187,602
209 Library Books & Publications	67,732	80,000	80,000	90,000	90,000	90,000
210 Supplies & Materials	619,032	1,295,287	825,042	3,611,038	1,807,033	1,807,033
211 Maintenance of Property	332,989	1,729,891	1,729,891	3,486,416	1,729,891	1,729,841
212 Operating Expenses	4,134,329	4,134,338	2,018,744	3,544,141	2,186,210	2,219,632
226 Professional Services	53,270	200,000	200,000	200,000	200,000	200,000
316 Grants to Public Institutions	1,082,975	1,087,359	1,087,359	1,087,359	1,087,359	1,087,359
317 Subscriptions	60,000	60,000	60,000	60,000	60,000	60,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>49,654,434</b>	<b>35,501,446</b>	<b>39,128,430</b>	<b>51,193,121</b>	<b>42,571,086</b>	<b>42,087,322</b>
101 Statutory Personal Emoluments	116,395,331	106,438,322	123,859,124	126,949,584	128,485,390	129,311,296
<b>Total Statutory Expenditure</b>	<b>116,395,331</b>	<b>106,438,322</b>	<b>123,859,124</b>	<b>126,949,584</b>	<b>128,485,390</b>	<b>129,311,296</b>
<b>Total Subprogram 0571 :</b>	<b>166,049,765</b>	<b>141,939,768</b>	<b>162,987,554</b>	<b>178,142,705</b>	<b>171,056,476</b>	<b>171,398,618</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0281</b>	<b>ASSISTED PRIVATE SCHOOLS</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the cost of bursaries annually awarded to children entering Assisted Private Schools. Payment of salaries of some teachers at these schools and grants in certain subject areas.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0281 Assited Private Schools</b>						
313 Subsidies	1,105,293	1,488,029	1,584,628	1,594,628	1,594,628	1,594,628
<b>Total Non Statutory Recurrent Expenditure</b>	1,105,293	1,488,029	1,584,628	1,594,628	1,594,628	1,594,628
<b>Total Subprogram 0281 :</b>	1,105,293	1,488,029	1,584,628	1,594,628	1,594,628	1,594,628

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0283</b>	<b>CHILDREN AT RISK</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for a facility for children who are 'at risk' of suspension or expulsion from secondary school.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0283 Children at Risk</b>						
102 Other Personal Emoluments		25,893	28,206	13,648	13,648	13,648
103 Employers Contributions	41,087	47,541	47,541	42,665	42,665	42,665
315 Grants to Non-Profit Organisations	12,797					
316 Grants to Public Institutions	460,591	647,496	624,896	640,940	596,940	610,310
<b>Total Non Statutory Recurrent Expenditure</b>	514,475	720,930	700,643	697,253	653,253	666,623
101 Statutory Personal Emoluments	423,588	468,057	472,392	384,076	394,076	394,076
<b>Total Statutory Expenditure</b>	423,588	468,057	472,392	384,076	394,076	394,076
<b>Total Subprogram 0283 :</b>	938,063	1,188,987	1,173,035	1,081,329	1,047,329	1,060,699

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0307</b>	<b>NEW HORIZONS ACADEMY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of the New Horizons Academy.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0307 New Horizons Academy</b>						
102 Other Personal Emoluments	42,428	121,262	123,248	227,318	233,269	239,403
103 Employers Contributions	22,275	51,476	65,757	81,058	81,058	81,058
207 Utilities	13,076	83,000	83,000	83,000	83,000	83,000
208 Rental of Property		1,259	1,259	1,259	1,259	1,259
209 Library Books & Publications	972	3,600	25,000	35,000	5,000	5,000
210 Supplies & Materials	103,518	153,516	133,350	192,750	114,350	119,350
211 Maintenance of Property	7,225	27,000	28,000	43,000	33,000	33,000
212 Operating Expenses	29,965	89,640	250,200	458,900	296,900	296,900
226 Professional Services				21,500	21,500	21,500
<b>Total Non Statutory Recurrent Expenditure</b>	219,460	530,753	709,814	1,143,785	869,336	880,470
751 Property & Plant	20,864	152,153	172,153	150,000		
752 Machinery & Equipment	3,198	50,812	26,600	17,000		
753 Furniture and Fittings		25,000	25,000	25,000	5,000	5,000
<b>Total Non Statutory Capital Expenditure</b>	24,062	227,965	223,753	192,000	5,000	5,000
101 Statutory Personal Emoluments	182,106	530,863	531,552	541,989	541,989	541,989
<b>Total Statutory Expenditure</b>	182,106	530,863	531,552	541,989	541,989	541,989
<b>Total Subprogram 0307 :</b>	425,628	1,289,581	1,465,119	1,877,774	1,416,325	1,427,459

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 96 MINISTRY OF EDUCATION TRANSFORMATION**  
**PROGRAMME: 272 Secondary**  
 PROGRAMME STATEMENT: Provides for all expenses associated with technical, vocational and secondary education.  
**SUBPROGRAMME: 0634 CHELSTON SCHOOL**  
 SUBPROGRAMME STATEMENT: Provides for the operating expenses of the Chelston School

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0634 Clelston School</b>						
102 Other Personal Emoluments		30,990	30,990	1,574,090	1,574,540	1,574,540
103 Employers Contributions		153,014	153,014	153,014	153,014	153,014
206 Travel				20,000	20,000	20,000
207 Utilities		144,500	144,500	144,500	144,500	144,500
208 Rental of Property				29,500	29,500	29,500
210 Supplies & Materials		90,000	90,000	161,800	126,000	126,000
211 Maintenance of Property		246,300	246,300	155,000	196,900	196,900
212 Operating Expenses		80,000	80,000	50,000	50,000	50,000
<b>Total Non Statutory Recurrent Expenditure</b>		744,804	744,804	2,287,904	2,294,454	2,294,454
751 Property & Plant		250,000	250,000	65,800		
752 Machinery & Equipment				183,360		
753 Furniture and Fittings		115,800	115,800	109,400	5,000	5,000
<b>Total Non Statutory Capital Expenditure</b>		365,800	365,800	358,560	5,000	5,000
101 Statutory Personal Emoluments		1,515,860	1,515,860			
<b>Total Statutory Expenditure</b>		1,515,860	1,515,860			
<b>Total Subprogram 0634 :</b>		2,626,464	2,626,464	2,646,464	2,299,454	2,299,454

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0635</b>	<b>OCEANA EDUCATION INNOVATION HUB</b>
<b>SUBPROGRAMME STATEMENT:</b>		<b>Provides for the operating expenses of the Chelston School</b>

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0635 Oceana Education Innovation Hub</b>						
102 Other Personal Emoluments		18,677	18,677	513,155	513,155	513,155
103 Employers Contributions		287,693	287,693	46,939	46,939	46,939
206 Travel		20,000	20,000	20,000	20,000	20,000
207 Utilities		150,500	150,500	150,500	160,500	160,500
208 Rental of Property		51,600	51,600	51,600	51,600	51,600
210 Supplies & Materials		902,500	902,500	571,800	422,750	424,250
211 Maintenance of Property		182,500	182,500	422,418	422,418	422,418
212 Operating Expenses		1,628,500	1,628,500	2,675,000	3,352,500	3,655,000
226 Professional Services				500,000	500,000	500,000
<b>Total Non Statutory Recurrent Expenditure</b>		3,241,970	3,241,970	4,951,412	5,489,862	5,793,862
751 Property & Plant				150,000		
752 Machinery & Equipment				703,500	700,000	700,000
756 Vehicles				75,000		
<b>Total Non Statutory Capital Expenditure</b>				928,500	700,000	700,000
101 Statutory Personal Emoluments		490,636	490,636			
<b>Total Statutory Expenditure</b>		490,636	490,636			
<b>Total Subprogram 0635 :</b>		3,732,606	3,732,606	5,879,912	6,189,862	6,493,862

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0640</b>	<b>ALEXANDRA SECONDARY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Alexandra Secondary School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0640 Alexandra School</b>						
102 Other Personal Emoluments	1,377,844	1,734,682	1,866,438	1,887,149	1,871,236	1,862,647
103 Employers Contributions	533,386	528,314	524,202	550,930	553,280	555,380
206 Travel	7,175	6,500	6,500	6,500	6,500	6,500
207 Utilities	369,766	131,650	142,427	144,936	144,936	144,936
208 Rental of Property	33,536	37,319	38,650	40,037	40,037	40,037
209 Library Books & Publications		6,500	6,500	6,500	6,500	6,500
210 Supplies & Materials	100,245	140,900	150,153	150,153	150,153	150,153
211 Maintenance of Property	177,793	227,295	207,928	333,948	333,948	333,948
212 Operating Expenses	50,194	45,194	71,194	75,694	75,694	75,694
226 Professional Services	25,400	64,000	64,000	64,000	64,000	64,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,675,340</b>	<b>2,922,354</b>	<b>3,077,992</b>	<b>3,259,847</b>	<b>3,246,284</b>	<b>3,239,795</b>
751 Property & Plant	119,059	120,655	301,703			
752 Machinery & Equipment	70,217	218,889		30,224		
753 Furniture and Fittings	22,625	22,190	19,255	22,625		
<b>Total Non Statutory Capital Expenditure</b>	<b>211,901</b>	<b>361,734</b>	<b>320,958</b>	<b>52,849</b>		
101 Statutory Personal Emoluments	4,007,778	3,395,598	3,399,739	3,342,262	3,353,930	3,362,634
<b>Total Statutory Expenditure</b>	<b>4,007,778</b>	<b>3,395,598</b>	<b>3,399,739</b>	<b>3,342,262</b>	<b>3,353,930</b>	<b>3,362,634</b>
<b>Total Subprogram 0640 :</b>	<b>6,895,019</b>	<b>6,679,686</b>	<b>6,798,689</b>	<b>6,654,958</b>	<b>6,600,214</b>	<b>6,602,429</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0641</b>	<b>ALLEYNE SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of the Alleyne School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0641 Alleyne School</b>						
102 Other Personal Emoluments	1,522,159	1,392,394	1,433,358	1,386,490	1,378,846	1,378,846
103 Employers Contributions	457,647	463,915	468,472	499,782	499,782	499,782
206 Travel	26,681	20,000	25,000	30,000	25,000	25,000
207 Utilities	143,244	144,000	144,000	165,000	156,000	166,000
208 Rental of Property	24,519	64,800	40,000	54,400	40,000	40,000
209 Library Books & Publications	552	3,500	3,500	3,500	4,300	4,300
210 Supplies & Materials	241,169	460,050	362,050	368,950	335,400	338,800
211 Maintenance of Property	393,510	695,681	443,300	502,300	440,800	423,800
212 Operating Expenses	176,694	278,040	217,320	217,200	186,800	186,800
226 Professional Services	24,600	41,000	45,000	120,000	45,000	45,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,010,775</b>	<b>3,563,380</b>	<b>3,182,000</b>	<b>3,347,622</b>	<b>3,111,928</b>	<b>3,108,328</b>
751 Property & Plant	700,000	700,000	300,000	815,000	900,000	900,000
752 Machinery & Equipment	25,276	263,600	65,000	144,500	17,000	64,400
753 Furniture and Fittings	89,395	150,000	56,000	56,000	204,000	204,400
756 Vehicles				510,000		
785 Assets Under Construction		25,000	25,000	25,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>814,671</b>	<b>1,138,600</b>	<b>446,000</b>	<b>1,550,500</b>	<b>1,121,000</b>	<b>1,168,800</b>
101 Statutory Personal Emoluments	3,370,050	3,936,069	3,796,112	3,865,035	3,905,658	3,914,409
<b>Total Statutory Expenditure</b>	<b>3,370,050</b>	<b>3,936,069</b>	<b>3,796,112</b>	<b>3,865,037</b>	<b>3,905,658</b>	<b>3,914,409</b>
<b>Total Subprogram 0641 :</b>	<b>7,195,497</b>	<b>8,638,049</b>	<b>7,424,112</b>	<b>8,763,158</b>	<b>8,138,586</b>	<b>8,191,537</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0642</b>	<b>ALMA PARRIS MEMORIAL SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of the Alma Parris Memorial School.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0642 Alma Parris Memorial School</b>						
102 Other Personal Emoluments	41,875	660,042	660,042	722,760	725,137	735,685
103 Employers Contributions	4,675	160,562	160,562	158,077	158,600	162,815
206 Travel		7,000	7,000	7,000	3,000	3,000
207 Utilities		158,500	158,500	148,600	149,100	149,200
208 Rental of Property		59,000	59,000	51,000	51,000	51,000
209 Library Books & Publications	3,000	2,500	2,500	2,700	2,800	2,800
210 Supplies & Materials	1,213	172,500	172,500	187,770	189,100	191,500
211 Maintenance of Property		195,700	195,700	141,200	124,950	94,750
212 Operating Expenses	2,479	206,800	206,800	216,600	214,900	219,300
226 Professional Services		7,000	7,000	182,670	167,670	167,670
<b>Total Non Statutory Recurrent Expenditure</b>	53,242	1,629,604	1,629,604	1,818,377	1,786,257	1,777,720
751 Property & Plant		30,000	30,000	1,122,800	1,122,800	1,122,800
752 Machinery & Equipment		45,000	45,000	45,000	40,000	40,000
753 Furniture and Fittings		30,000	30,000	32,000	26,500	27,000
<b>Total Non Statutory Capital Expenditure</b>		105,000	105,000	1,199,800	1,189,300	1,189,800
101 Statutory Personal Emoluments	9,903	970,464	970,464	779,947	785,709	796,965
<b>Total Statutory Expenditure</b>	9,903	970,464	970,464	779,947	785,709	796,965
<b>Total Subprogram 0642 :</b>	63,146	2,705,068	2,705,068	3,798,124	3,761,266	3,764,485

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0643</b>	<b>CHRIST CHURCH FOUNDATION</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Christ Church Foundation.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0643 Christ Church Foundation</b>						
102 Other Personal Emoluments	1,942,088	2,182,606	1,737,095	1,691,771	1,704,748	1,719,934
103 Employers Contributions	628,239	719,958	688,734	697,251	684,411	682,453
206 Travel	18,480	13,500	15,000	15,000	18,500	20,000
207 Utilities	155,809	217,814	199,600	183,600	190,300	195,300
208 Rental of Property	16,987	17,000	17,000	18,000	19,000	20,000
209 Library Books & Publications		12,200	12,200	15,200	19,600	19,600
210 Supplies & Materials	147,099	174,825	241,950	322,900	296,255	299,650
211 Maintenance of Property	247,932	240,660	260,700	647,600	423,300	424,850
212 Operating Expenses	94,552	98,000	101,500	101,500	124,700	128,900
226 Professional Services	46,829	51,400	48,000	69,000	49,000	49,000
<b>Total Non Statutory Recurrent Expenditure</b>	3,298,016	3,727,963	3,321,779	3,761,822	3,529,814	3,559,687
751 Property & Plant	488,524	498,500	1,088,255	865,000	402,000	322,000
752 Machinery & Equipment	204,321	255,860	220,265	241,020	189,800	189,100
753 Furniture and Fittings	120,151	136,000	138,400	93,620	52,600	42,600
<b>Total Non Statutory Capital Expenditure</b>	812,996	890,360	1,446,920	1,199,640	644,400	553,700
101 Statutory Personal Emoluments	4,376,958	4,827,062	4,648,267	4,681,359	4,713,065	4,740,344
<b>Total Statutory Expenditure</b>	4,376,958	4,827,062	4,648,267	4,681,359	4,713,065	4,740,344
<b>Total Subprogram 0643 :</b>	8,487,970	9,445,385	9,416,966	9,642,821	8,887,279	8,853,731

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0644</b>	<b>COLERIDGE AND PARRY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Coleridge and Parry School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0644 Coleridge and Parry</b>						
102 Other Personal Emoluments	1,182,992	1,203,455	1,110,891	1,125,821	1,120,608	
103 Employers Contributions	516,657	495,647	525,353	552,853	552,840	552,840
206 Travel	9,552	9,000	9,000	9,000	12,000	12,000
207 Utilities	294,093	294,400	294,400	295,900	286,500	138,500
208 Rental of Property	47,162	96,862	49,700	54,700	45,000	9,700
209 Library Books & Publications	2,999	3,000	3,000	3,372	3,482	3,482
210 Supplies & Materials	302,692	122,100	152,833	194,700	168,323	167,670
211 Maintenance of Property	541,913	549,017	622,700	719,200	630,000	623,300
212 Operating Expenses	122,217	132,000	184,050	190,050	156,350	159,350
226 Professional Services	44,628	45,000	45,000	50,000	25,000	25,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,064,903</b>	<b>2,950,481</b>	<b>2,996,927</b>	<b>3,195,596</b>	<b>3,000,103</b>	<b>1,691,842</b>
751 Property & Plant	564,102	242,000	257,000	782,000	35,000	35,000
752 Machinery & Equipment	150,136	277,000	334,500	337,000	345,000	385,000
753 Furniture and Fittings	96,050	62,100	38,500			
756 Vehicles	181,833	175,000	175,000			
785 Assets Under Construction		1,050,000	1,100,000	2,600,000	1,000,000	
<b>Total Non Statutory Capital Expenditure</b>	<b>992,120</b>	<b>1,806,100</b>	<b>1,905,000</b>	<b>3,719,000</b>	<b>1,380,000</b>	<b>420,000</b>
101 Statutory Personal Emoluments	4,161,439	4,189,526	4,332,840	4,351,422	4,370,615	
<b>Total Statutory Expenditure</b>	<b>4,161,439</b>	<b>4,189,526</b>	<b>4,332,840</b>	<b>4,351,422</b>	<b>4,370,615</b>	
<b>Total Subprogram 0644 :</b>	<b>8,218,462</b>	<b>8,946,107</b>	<b>9,234,767</b>	<b>11,266,018</b>	<b>8,750,718</b>	<b>2,111,842</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0645</b>	<b>COMBERMERE SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Combermere School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0645 Combermere</b>						
102 Other Personal Emoluments	2,055,490	1,887,057	1,884,737	1,762,617	1,780,358	1,794,036
103 Employers Contributions	569,560	602,880	607,941	645,419	645,491	645,541
206 Travel	8,000	8,000	8,000	8,000	8,000	8,000
207 Utilities	170,000	170,000	185,000	198,500	181,000	177,000
208 Rental of Property	30,205	59,000	34,000	39,000	40,000	39,000
209 Library Books & Publications	4,968	5,000	10,000	10,000	10,000	10,000
210 Supplies & Materials	97,200	172,200	176,000	202,000	206,000	197,000
211 Maintenance of Property	544,500	489,500	524,500	600,500	627,500	646,500
212 Operating Expenses	88,423	68,500	84,500	110,300	102,500	152,000
226 Professional Services	24,000	24,000	12,000	395,000	450,000	600,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,592,346</b>	<b>3,486,137</b>	<b>3,526,678</b>	<b>3,971,336</b>	<b>4,050,849</b>	<b>4,269,077</b>
751 Property & Plant	985,000	985,000	606,000	608,000	756,000	706,000
752 Machinery & Equipment	49,343	50,000	100,000	228,000	40,000	40,000
753 Furniture and Fittings	50,000	50,000	50,000	50,000	75,000	40,000
755 Computer Software		15,000	15,000	12,000	15,000	15,000
<b>Total Non Statutory Capital Expenditure</b>	<b>1,084,343</b>	<b>1,100,000</b>	<b>771,000</b>	<b>898,000</b>	<b>886,000</b>	<b>801,000</b>
101 Statutory Personal Emoluments	3,651,022	4,170,675	4,162,399	4,261,567	4,272,607	4,278,952
<b>Total Statutory Expenditure</b>	<b>3,651,022</b>	<b>4,170,675</b>	<b>4,162,399</b>	<b>4,261,567</b>	<b>4,272,607</b>	<b>4,278,952</b>
<b>Total Subprogram 0645 :</b>	<b>8,327,711</b>	<b>8,756,812</b>	<b>8,460,077</b>	<b>9,130,903</b>	<b>9,209,456</b>	<b>9,349,029</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0646</b>	<b>DEIGHTON GRIFFITH SECONDARY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Deighton Griffith Secondary School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0646 Deighton Griffith</b>						
102 Other Personal Emoluments	1,481,240	1,487,240	1,452,501	1,557,023	1,523,659	1,546,382
103 Employers Contributions	512,022	535,892	526,817	551,700	551,835	555,301
206 Travel	8,636	8,820	10,927	10,927	10,927	10,927
207 Utilities	128,592	137,668	151,700	161,700	161,700	161,700
208 Rental of Property	24,144	40,529	29,829	29,829	28,829	28,829
209 Library Books & Publications		2,500	2,438	2,438	2,438	2,438
210 Supplies & Materials	131,822	199,230	195,937	368,216	171,803	171,377
211 Maintenance of Property	213,025	215,873	371,573	678,213	383,683	367,583
212 Operating Expenses	56,284	69,200	89,400	74,600	83,600	77,600
226 Professional Services	7,510	25,501	45,500	10,000	10,000	10,000
250 Depreciation Expense	692					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,563,967</b>	<b>2,722,453</b>	<b>2,876,622</b>	<b>3,444,646</b>	<b>2,928,474</b>	<b>2,932,137</b>
750 Land Acquisition	352,000	352,000				
751 Property & Plant		310,000	310,000	35,000		
752 Machinery & Equipment	9,688	251,600	238,600	64,500		
753 Furniture and Fittings		67,420	67,420	29,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>361,688</b>	<b>981,020</b>	<b>616,020</b>	<b>128,500</b>		
101 Statutory Personal Emoluments	3,672,071	3,704,762	3,737,989	3,736,595	3,751,405	3,765,716
<b>Total Statutory Expenditure</b>	<b>3,672,071</b>	<b>3,704,762</b>	<b>3,737,989</b>	<b>3,736,595</b>	<b>3,751,405</b>	<b>3,765,716</b>
<b>Total Subprogram 0646 :</b>	<b>6,597,726</b>	<b>7,408,235</b>	<b>7,230,631</b>	<b>7,309,741</b>	<b>6,679,879</b>	<b>6,697,853</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0647</b>	<b>ELLERSLIE SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Ellerslie School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0647 Ellerslie Secondary School</b>						
102 Other Personal Emoluments	1,406,355	1,497,687	1,522,719	1,475,420	1,511,468	1,525,824
103 Employers Contributions	591,325	553,506	579,779	585,422	589,866	591,472
206 Travel	8,469	8,000	8,000	15,100	15,200	15,300
207 Utilities	123,834	124,278	126,001	129,243	131,523	132,243
208 Rental of Property	27,964	205,000	35,000	35,000	35,000	35,000
209 Library Books & Publications	307	2,800	2,800	2,800	2,800	2,800
210 Supplies & Materials	155,580	380,219	221,181	344,304	258,076	234,436
211 Maintenance of Property	245,722	274,717	229,256	340,806	305,185	280,431
212 Operating Expenses	117,274	131,390	116,400	173,400	138,630	152,631
226 Professional Services	9,100	25,000	30,000	33,000	33,000	33,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,685,929</b>	<b>3,202,597</b>	<b>2,871,136</b>	<b>3,134,495</b>	<b>3,020,748</b>	<b>3,003,137</b>
751 Property & Plant	628,601	818,000	501,000	647,134	637,084	180,000
752 Machinery & Equipment	24,800	36,300	34,000	62,000	57,100	50,200
753 Furniture and Fittings	7,988	20,000	50,000	53,000	40,000	40,000
785 Assets Under Construction				280,000		
<b>Total Non Statutory Capital Expenditure</b>	<b>661,388</b>	<b>874,300</b>	<b>585,000</b>	<b>1,042,134</b>	<b>734,184</b>	<b>270,200</b>
101 Statutory Personal Emoluments	4,401,134	4,288,154	4,488,793	4,720,089	4,747,057	4,768,971
<b>Total Statutory Expenditure</b>	<b>4,401,134</b>	<b>4,288,154</b>	<b>4,488,793</b>	<b>4,720,089</b>	<b>4,747,057</b>	<b>4,768,971</b>
<b>Total Subprogram 0647 :</b>	<b>7,748,451</b>	<b>8,365,051</b>	<b>7,944,929</b>	<b>8,896,718</b>	<b>8,501,989</b>	<b>8,042,308</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0648</b>	<b>GRAYDON SEALY SECONDARY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of the Graydon Sealy Secondary School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0648 Graydon Sealy Secondary School</b>						
102 Other Personal Emoluments	1,543,670	1,307,696	1,296,852	1,234,603	1,247,308	1,258,763
103 Employers Contributions	553,599	561,998	575,026	587,955	587,919	587,883
206 Travel	2,560	6,000	6,000	6,000	6,000	6,000
207 Utilities	226,561	165,677	194,277	214,277	214,277	214,277
208 Rental of Property	17,819	21,500	22,000	22,800	22,800	22,800
209 Library Books & Publications	3,696	4,600	4,600	4,600	4,600	4,600
210 Supplies & Materials	119,112	234,600	303,600	303,600	303,600	298,600
211 Maintenance of Property	254,748	231,395	321,400	321,400	321,400	202,400
212 Operating Expenses	115,472	136,557	175,157	197,157	197,157	197,157
226 Professional Services	15,717	40,500	45,500	45,500	45,500	45,500
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,852,954</b>	<b>2,710,523</b>	<b>2,944,412</b>	<b>2,937,892</b>	<b>2,950,561</b>	<b>2,837,980</b>
751 Property & Plant	460,033	1,208,000	589,000			
752 Machinery & Equipment		100,500	90,500	90,500	70,500	70,500
753 Furniture and Fittings	42,553	50,000	160,000	160,000	160,000	160,000
785 Assets Under Construction	10,000,000					
<b>Total Non Statutory Capital Expenditure</b>	<b>10,502,586</b>	<b>1,358,500</b>	<b>839,500</b>	<b>250,500</b>	<b>230,500</b>	<b>230,500</b>
101 Statutory Personal Emoluments	3,959,865	4,656,263	4,492,495	4,468,040	4,501,062	4,529,434
<b>Total Statutory Expenditure</b>	<b>3,959,865</b>	<b>4,656,263</b>	<b>4,492,495</b>	<b>4,468,040</b>	<b>4,501,062</b>	<b>4,529,434</b>
<b>Total Subprogram 0648 :</b>	<b>17,315,405</b>	<b>8,725,286</b>	<b>8,276,407</b>	<b>7,656,432</b>	<b>7,682,123</b>	<b>7,597,914</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0649</b>	<b>GRANTLEY ADAMS MEMORIAL SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Grantley Adams Memorial School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0649 Grantley Adams Memorial School</b>						
102 Other Personal Emoluments	1,303,404	1,080,435	1,122,712	1,083,160	1,671,586	1,683,970
103 Employers Contributions	495,220	525,263	528,042	546,307		
206 Travel	18,763	10,800	11,800	15,000	18,000	18,000
207 Utilities	124,702	175,664	192,664	194,664	216,614	218,614
208 Rental of Property	18,537	29,270	29,270	29,270	29,270	29,270
209 Library Books & Publications	1,889	8,100	8,100	8,100	10,600	12,600
210 Supplies & Materials	127,857	253,662	279,912	268,763	340,000	371,200
211 Maintenance of Property	583,917	692,763	1,262,854	1,230,400	1,178,392	1,069,997
212 Operating Expenses	47,893	314,050	290,200	313,950	237,990	239,615
226 Professional Services	25	62,000	62,000	137,000	33,000	35,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,722,206</b>	<b>3,152,007</b>	<b>3,787,554</b>	<b>3,826,614</b>	<b>3,735,452</b>	<b>3,678,266</b>
751 Property & Plant	620,011	1,445,131	1,933,462	1,493,246	1,011,381	1,060,000
752 Machinery & Equipment	-8,408	304,707	334,707	609,000	211,000	186,000
753 Furniture and Fittings	45,522	65,250	65,250	80,100	45,000	45,000
755 Computer Software	-13,920	21,000	21,000	21,000	6,500	7,000
<b>Total Non Statutory Capital Expenditure</b>	<b>643,205</b>	<b>1,836,088</b>	<b>2,354,419</b>	<b>2,203,346</b>	<b>1,273,881</b>	<b>1,298,000</b>
101 Statutory Personal Emoluments	3,884,658	4,183,127	4,115,581	4,052,485	4,083,840	3,951,595
<b>Total Statutory Expenditure</b>	<b>3,884,658</b>	<b>4,183,127</b>	<b>4,115,581</b>	<b>4,052,485</b>	<b>4,083,840</b>	<b>3,951,595</b>
<b>Total Subprogram 0649 :</b>	<b>7,250,068</b>	<b>9,171,222</b>	<b>10,257,554</b>	<b>10,082,445</b>	<b>9,093,173</b>	<b>8,927,861</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0650</b>	<b>HARRISON COLLEGE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Harrison College.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0650 Harrison College</b>						
102 Other Personal Emoluments	2,175,924	1,989,629	2,114,624	2,069,800	2,031,470	2,047,268
103 Employers Contributions	604,440	621,504	637,706	652,667	654,115	655,999
206 Travel	7,613	5,800	6,000	7,800	7,900	8,000
207 Utilities	214,765	329,047	329,047	329,047	331,400	334,150
208 Rental of Property	22,414	30,100	30,100	30,100	31,300	32,700
209 Library Books & Publications	2,511	2,850	2,900	3,900	4,400	4,950
210 Supplies & Materials	268,989	218,210	186,350	272,350	287,450	298,350
211 Maintenance of Property	452,632	403,340	426,970	796,870	603,950	610,550
212 Operating Expenses	143,086	145,400	166,500	203,600	224,600	232,950
226 Professional Services	54,912	72,450	79,900	64,450	27,500	28,750
250 Depreciation Expense	5,481					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,952,767</b>	<b>3,818,330</b>	<b>3,980,097</b>	<b>4,430,584</b>	<b>4,204,085</b>	<b>4,253,667</b>
751 Property & Plant	909,338	875,000	666,500	355,500	467,250	177,250
752 Machinery & Equipment	83,278	226,715	214,900	190,876	80,490	63,790
753 Furniture and Fittings	136,051	233,975	244,800	235,300	103,000	92,900
785 Assets Under Construction					2,115,500	2,503,350
<b>Total Non Statutory Capital Expenditure</b>	<b>1,128,667</b>	<b>1,335,690</b>	<b>1,126,200</b>	<b>781,676</b>	<b>2,766,240</b>	<b>2,837,290</b>
101 Statutory Personal Emoluments	3,949,162	4,091,239	4,218,001	4,196,812	4,205,803	4,211,788
<b>Total Statutory Expenditure</b>	<b>3,949,162</b>	<b>4,091,239</b>	<b>4,218,001</b>	<b>4,196,812</b>	<b>4,205,803</b>	<b>4,211,788</b>
<b>Total Subprogram 0650 :</b>	<b>9,030,596</b>	<b>9,245,259</b>	<b>9,324,298</b>	<b>9,409,072</b>	<b>11,176,128</b>	<b>11,302,745</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0651</b>	<b>LESTER VAUGHN SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Lester Vaughn School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0651 Lester Vaughn School</b>						
102 Other Personal Emoluments	1,509,963	1,216,168	1,289,406	1,289,342	1,349,033	
103 Employers Contributions	584,643	586,946	599,991	617,365	620,621	623,410
206 Travel	11,061	12,000	12,000	12,000	12,000	12,000
207 Utilities	364,730	593,930	364,730	364,730	374,730	374,200
208 Rental of Property	37,340	50,611	41,031	41,031	41,031	41,031
209 Library Books & Publications	3,811	7,564	5,282	5,282	5,282	5,282
210 Supplies & Materials	238,648	429,760	257,630	361,200	283,650	299,200
211 Maintenance of Property	338,346	673,125	336,950	356,950	351,750	356,850
212 Operating Expenses	128,078	307,880	167,940	181,940	150,870	153,600
226 Professional Services	15,000	15,000	15,000		15,000	15,000
250 Depreciation Expense	280					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,231,899</b>	<b>3,892,984</b>	<b>3,089,960</b>	<b>3,229,840</b>	<b>3,203,967</b>	<b>1,880,573</b>
751 Property & Plant	148,197	488,000	328,000	328,000	328,000	162,000
752 Machinery & Equipment	18,047	87,000	50,500	50,500	50,500	58,500
753 Furniture and Fittings	9,051	107,640	59,070	21,000	10,500	2,500
785 Assets Under Construction	13,453	20,000	20,000	55,000	35,000	20,000
<b>Total Non Statutory Capital Expenditure</b>	<b>188,749</b>	<b>702,640</b>	<b>457,570</b>	<b>454,500</b>	<b>424,000</b>	<b>243,000</b>
101 Statutory Personal Emoluments	4,428,581	4,993,124	4,729,330	4,738,890	4,814,524	
<b>Total Statutory Expenditure</b>	<b>4,428,581</b>	<b>4,993,124</b>	<b>4,729,330</b>	<b>4,738,890</b>	<b>4,814,524</b>	
<b>Total Subprogram 0651 :</b>	<b>7,849,229</b>	<b>9,588,748</b>	<b>8,276,860</b>	<b>8,423,230</b>	<b>8,442,491</b>	<b>2,123,573</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0652</b>	<b>LODGE SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of the Lodge School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0652 The Lodge School</b>						
102 Other Personal Emoluments	1,554,174	1,433,952	1,543,160	1,521,428	1,405,613	1,413,235
103 Employers Contributions	589,742	605,880	571,811	627,856	702,246	702,296
206 Travel	26,982	15,000	25,000	25,000	25,000	25,000
207 Utilities	333,861	364,400	257,315	353,600	390,600	363,900
208 Rental of Property	19,770	38,900	38,900	38,900	38,900	38,900
209 Library Books & Publications	451	9,700	1,547	18,500	23,500	23,500
210 Supplies & Materials	136,524	241,350	317,300	351,250	304,075	295,575
211 Maintenance of Property	363,711	360,145	492,238	987,255	255,925	461,580
212 Operating Expenses	138,854	236,629	214,087	225,287	171,000	171,500
226 Professional Services		32,000	24,000	37,000	27,000	35,000
250 Depreciation Expense	2,994					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,167,063</b>	<b>3,337,956</b>	<b>3,485,358</b>	<b>4,186,076</b>	<b>3,343,859</b>	<b>3,530,486</b>
751 Property & Plant	8,148	18,500	27,500	491,000	27,500	127,500
752 Machinery & Equipment	10,407	135,000	167,500	280,000	150,000	150,000
753 Furniture and Fittings	3,960	90,000	50,000	20,000	70,000	70,000
785 Assets Under Construction	109,042	200,000	200,000			
<b>Total Non Statutory Capital Expenditure</b>	<b>131,557</b>	<b>443,500</b>	<b>445,000</b>	<b>791,000</b>	<b>247,500</b>	<b>347,500</b>
101 Statutory Personal Emoluments	4,573,971	4,691,052	4,533,702	4,448,581	4,468,910	4,487,287
<b>Total Statutory Expenditure</b>	<b>4,573,971</b>	<b>4,691,052</b>	<b>4,533,702</b>	<b>4,448,581</b>	<b>4,468,910</b>	<b>4,487,287</b>
<b>Total Subprogram 0652 :</b>	<b>7,872,592</b>	<b>8,472,508</b>	<b>8,464,060</b>	<b>9,425,657</b>	<b>8,060,269</b>	<b>8,365,273</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0653</b>	<b>PARKINSON MEMORIAL SECONDARY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Parkinson Memorial Secondary School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0653 Parkinson Memorial School</b>						
102 Other Personal Emoluments	1,260,712	1,242,777	1,088,047	1,191,136	1,163,389	1,151,682
103 Employers Contributions	520,223	540,789	547,975	573,382	575,511	577,559
206 Travel	4,736	9,500	9,500	9,500	9,500	9,500
207 Utilities	114,629	145,225	135,000	135,000	137,700	140,454
208 Rental of Property	28,008	39,500	39,500	39,500	39,660	39,823
209 Library Books & Publications	2,269	2,500	2,500	2,500	2,500	2,500
210 Supplies & Materials	215,782	149,025	239,075	457,917	244,725	243,225
211 Maintenance of Property	230,025	307,065	490,650	783,545	783,750	788,750
212 Operating Expenses	75,281	87,880	145,300	142,800	140,300	140,300
226 Professional Services		15,000	15,000	15,000	15,000	15,000
250 Depreciation Expense	3,071					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,454,735</b>	<b>2,539,261</b>	<b>2,712,547</b>	<b>3,350,280</b>	<b>3,112,035</b>	<b>3,108,793</b>
751 Property & Plant	883,300	1,030,000	1,550,000	750,000	125,000	2,000,000
752 Machinery & Equipment	3,315	6,000	32,500			
785 Assets Under Construction	1,983,334					
<b>Total Non Statutory Capital Expenditure</b>	<b>2,869,949</b>	<b>1,036,000</b>	<b>1,582,500</b>	<b>750,000</b>	<b>125,000</b>	<b>2,000,000</b>
101 Statutory Personal Emoluments	4,008,536	4,268,078	4,391,027	4,366,712	4,398,152	4,420,582
<b>Total Statutory Expenditure</b>	<b>4,008,536</b>	<b>4,268,078</b>	<b>4,391,027</b>	<b>4,366,712</b>	<b>4,398,152</b>	<b>4,420,582</b>
<b>Total Subprogram 0653 :</b>	<b>9,333,220</b>	<b>7,843,339</b>	<b>8,686,074</b>	<b>8,466,992</b>	<b>7,635,187</b>	<b>9,529,375</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0654</b>	<b>PRINCESS MARGARET SECONDARY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Princess Margaret Secondary School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0654 Princess Margaret Secondary School</b>						
102 Other Personal Emoluments	1,221,749	1,694,082	1,259,746	1,189,318	1,136,534	1,140,151
103 Employers Contributions	497,313	547,646	539,054	554,267	539,847	539,100
206 Travel	13,500	13,500	14,000	14,000	15,000	15,500
207 Utilities	184,294	188,900	216,900	227,650	228,400	231,900
208 Rental of Property	23,226	46,000	58,560	58,000	58,000	58,000
209 Library Books & Publications		2,300	11,500	2,800	2,300	2,300
210 Supplies & Materials	374,958	488,134	622,308	882,164	631,300	611,600
211 Maintenance of Property	792,512	1,000,000	980,500	1,268,500	635,700	610,800
212 Operating Expenses	198,528	267,550	334,550	391,050	326,050	326,100
226 Professional Services		15,000	20,000	515,250	35,250	35,250
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,306,079</b>	<b>4,263,112</b>	<b>4,057,118</b>	<b>5,102,999</b>	<b>3,608,381</b>	<b>3,570,701</b>
751 Property & Plant	618,449	705,000	2,080,000	1,920,000	625,000	515,000
752 Machinery & Equipment	11,999	25,000	50,000	95,000	13,000	13,000
<b>Total Non Statutory Capital Expenditure</b>	<b>630,448</b>	<b>730,000</b>	<b>2,130,000</b>	<b>2,015,000</b>	<b>638,000</b>	<b>528,000</b>
101 Statutory Personal Emoluments	3,916,127	4,090,074	4,123,052	4,148,333	4,176,426	4,204,219
<b>Total Statutory Expenditure</b>	<b>3,916,127</b>	<b>4,090,074</b>	<b>4,123,052</b>	<b>4,148,333</b>	<b>4,176,426</b>	<b>4,204,219</b>
<b>Total Subprogram 0654 :</b>	<b>7,852,654</b>	<b>9,083,186</b>	<b>10,310,170</b>	<b>11,266,332</b>	<b>8,422,807</b>	<b>8,302,920</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0655</b>	<b>QUEEN'S COLLEGE</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Queen's College.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0655 Queens College</b>						
102 Other Personal Emoluments	1,324,686	1,407,112	1,336,390	1,163,237	1,263,059	1,271,629
103 Employers Contributions	618,980	670,429	655,046	645,899	631,300	631,300
206 Travel	13,593	13,000	13,000	15,000	12,593	
207 Utilities	427,273	461,088	465,194	500,000	522,725	
208 Rental of Property	30,729	31,098	37,598	50,000	42,640	
209 Library Books & Publications	821	3,720	2,000	2,000	3,850	
210 Supplies & Materials	82,183	141,291	107,551	199,630	249,500	
211 Maintenance of Property	230,373	183,365	292,108	618,213	462,133	
212 Operating Expenses	101,885	148,051	127,843	170,740	152,219	
226 Professional Services	11,717	67,500	34,500	71,000	75,000	430,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,842,240</b>	<b>3,126,654</b>	<b>3,071,230</b>	<b>3,435,719</b>	<b>3,415,019</b>	<b>2,332,929</b>
751 Property & Plant	339,972	340,000	450,000	358,000	2,800,000	
752 Machinery & Equipment	319,926	334,000	55,227	122,000	33,000	
753 Furniture and Fittings	43,677	45,000	63,600	22,000	50,000	
785 Assets Under Construction	800,247	800,000				
<b>Total Non Statutory Capital Expenditure</b>	<b>1,503,823</b>	<b>1,519,000</b>	<b>568,827</b>	<b>502,000</b>	<b>2,883,000</b>	
101 Statutory Personal Emoluments	4,831,863	4,729,817	4,794,127	4,888,632	4,943,656	4,980,121
<b>Total Statutory Expenditure</b>	<b>4,831,863</b>	<b>4,729,817</b>	<b>4,794,127</b>	<b>4,888,632</b>	<b>4,943,656</b>	<b>4,980,121</b>
<b>Total Subprogram 0655 :</b>	<b>9,177,925</b>	<b>9,375,471</b>	<b>8,434,184</b>	<b>8,826,351</b>	<b>11,241,675</b>	<b>7,313,050</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0656</b>	<b>ST. GEORGE SECONDARY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of St. George Secondary School.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0656 St. George Secondary School</b>						
102 Other Personal Emoluments	1,499,774	1,652,742	1,792,499	1,564,853	2,223,362	2,156,075
103 Employers Contributions	589,813	584,114	600,094	609,005		
206 Travel	14,918	14,500	16,000	16,000	16,500	16,500
207 Utilities	133,457	205,610	200,485	273,431	287,213	301,473
208 Rental of Property	14,400	21,540	15,120	19,317	21,800	22,500
209 Library Books & Publications		2,300	2,530	2,530	3,400	2,950
210 Supplies & Materials	117,159	121,100	227,700	295,900	309,900	337,450
211 Maintenance of Property	269,711	228,800	299,400	329,700	301,600	292,600
212 Operating Expenses	121,487	140,700	208,700	218,200	144,050	122,420
226 Professional Services	7,000	7,000	7,000	7,500	6,000	6,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,767,719</b>	<b>2,978,406</b>	<b>3,369,528</b>	<b>3,336,436</b>	<b>3,313,825</b>	<b>3,257,968</b>
751 Property & Plant	703,000	958,000	1,196,000	1,503,700	513,000	279,000
752 Machinery & Equipment	147,650	147,650	160,000	170,500	30,600	35,000
753 Furniture and Fittings	51,418	53,000	90,000	40,000	95,300	36,500
<b>Total Non Statutory Capital Expenditure</b>	<b>902,068</b>	<b>1,158,650</b>	<b>1,446,000</b>	<b>1,714,200</b>	<b>638,900</b>	<b>350,500</b>
101 Statutory Personal Emoluments	4,161,120	4,244,712	4,383,115	4,302,303	4,305,360	4,348,534
<b>Total Statutory Expenditure</b>	<b>4,161,120</b>	<b>4,244,712</b>	<b>4,383,115</b>	<b>4,302,303</b>	<b>4,305,360</b>	<b>4,348,534</b>
<b>Total Subprogram 0656 :</b>	<b>7,830,907</b>	<b>8,381,767</b>	<b>9,198,643</b>	<b>9,352,939</b>	<b>8,258,085</b>	<b>7,957,002</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0657</b>	<b>FEDERICK SMITH SECONDARY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Federick Smith Secondary School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0657 Frederick Smith Secondary School</b>						
102 Other Personal Emoluments	1,524,079	1,517,577	1,470,795	1,426,343	1,398,143	1,373,172
103 Employers Contributions	574,311	570,678	574,234	562,212	572,839	551,586
206 Travel	7,500	7,500	15,000	16,000	17,000	17,000
207 Utilities	319,924	320,000	418,350	347,964	343,964	343,964
208 Rental of Property	8,636	12,000	7,000	10,000	10,000	10,000
209 Library Books & Publications	1,533	3,400	3,900	3,400	3,400	3,400
210 Supplies & Materials	282,747	646,100	367,331	318,650	296,564	288,164
211 Maintenance of Property	458,370	489,500	452,300	553,900	528,500	528,500
212 Operating Expenses	116,039	203,100	133,910	191,510	199,910	200,910
226 Professional Services		35,000	35,000	131,000	117,000	117,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,293,140</b>	<b>3,804,855</b>	<b>3,477,820</b>	<b>3,560,979</b>	<b>3,487,320</b>	<b>3,433,696</b>
751 Property & Plant	-1,766,986	259,500	663,500	523,000	405,000	405,000
752 Machinery & Equipment	45,771	200,000	30,850	13,000	5,000	
753 Furniture and Fittings	30,956	35,000	28,000	30,000	10,000	10,000
<b>Total Non Statutory Capital Expenditure</b>	<b>-1,690,259</b>	<b>494,500</b>	<b>722,350</b>	<b>566,000</b>	<b>420,000</b>	<b>415,000</b>
101 Statutory Personal Emoluments	4,227,879	4,362,868	4,306,093	4,241,287	4,278,255	4,320,286
<b>Total Statutory Expenditure</b>	<b>4,227,879</b>	<b>4,362,868</b>	<b>4,306,093</b>	<b>4,241,287</b>	<b>4,278,255</b>	<b>4,320,286</b>
<b>Total Subprogram 0657 :</b>	<b>5,830,760</b>	<b>8,662,223</b>	<b>8,506,263</b>	<b>8,368,266</b>	<b>8,185,575</b>	<b>8,168,982</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 96 MINISTRY OF EDUCATION TRANSFORMATION**  
**PROGRAMME: 272 Secondary**  
**PROGRAMME STATEMENT:** Provides for all expenses associated with technical, vocational and secondary education.  
**SUBPROGRAMME: 0658 ST. LEONARD'S BOYS SCHOOL**  
**SUBPROGRAMME STATEMENT:** Provides for the operating expenses of St. Leonard's Boys School.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0658 St. Leonard's Boys' School</b>						
102 Other Personal Emoluments	2,067,738	1,645,464	1,644,827	1,731,655	1,776,944	1,797,193
103 Employers Contributions	584,041	600,193	648,255	656,729	709,343	729,834
206 Travel	2,093	4,000	4,500	4,500	6,000	6,500
207 Utilities	235,416	235,419	263,200	365,200	328,323	350,215
208 Rental of Property	27,867	28,550	34,000	34,000	36,438	37,597
209 Library Books & Publications		4,100	4,500	4,500	4,500	5,000
210 Supplies & Materials	192,234	209,990	209,990	360,653	314,423	378,123
211 Maintenance of Property	79,504	123,215	125,715	131,715	206,010	220,427
212 Operating Expenses	81,775	121,150	123,150	125,150	130,075	121,470
226 Professional Services		22,000	22,000	25,000	30,000	30,000
<b>Total Non Statutory Recurrent Expenditure</b>	3,270,667	2,994,081	3,080,137	3,439,102	3,542,056	3,676,359
751 Property & Plant	150,769	423,502	541,842	490,931	25,000	644,391
752 Machinery & Equipment	27,109	81,220	73,370	71,220	80,000	100,000
<b>Total Non Statutory Capital Expenditure</b>	177,878	504,722	615,212	562,151	105,000	744,391
101 Statutory Personal Emoluments	3,828,722	4,520,892	4,511,779	4,524,670		4,588,116
<b>Total Statutory Expenditure</b>	3,828,722	4,520,892	4,511,779	4,524,670		4,588,116
<b>Total Subprogram 0658 :</b>	7,277,267	8,019,695	8,207,128	8,525,923	3,647,056	9,008,866

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0659</b>	<b>DARYLL JORDAN SECONDARY SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Daryll Jordan Secondary School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0659 Daryll Jordan Secondary School</b>						
102 Other Personal Emoluments	1,487,570	1,503,198	1,574,091	1,416,345	1,436,300	1,448,224
103 Employers Contributions	536,055	579,346	568,264	572,633	575,718	577,206
206 Travel	11,456	12,593	12,593	12,593	12,593	12,593
207 Utilities	148,022	146,789	184,169	184,169	220,200	220,200
208 Rental of Property	7,640	7,640	7,640	7,640	7,640	7,640
209 Library Books & Publications	1,066	2,850	2,850	2,850	2,850	2,850
210 Supplies & Materials	147,605	229,551	217,051	297,301	328,750	338,750
211 Maintenance of Property	170,648	182,386	292,108	342,108	384,435	463,435
212 Operating Expenses	77,331	95,242	127,843	130,942	147,319	136,319
226 Professional Services	33,429	23,960	34,500	34,500	34,500	34,500
250 Depreciation Expense	67					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,620,888</b>	<b>2,783,555</b>	<b>3,021,109</b>	<b>3,001,081</b>	<b>3,150,305</b>	<b>3,241,717</b>
751 Property & Plant	323,091	598,000	450,000	330,000	542,919	
752 Machinery & Equipment	37,579	42,000	55,227	41,000	33,000	33,000
753 Furniture and Fittings	33,527	104,400	63,600	27,000	30,000	30,000
757 Infrastructure	81,418					
785 Assets Under Construction	1,983,334					
<b>Total Non Statutory Capital Expenditure</b>	<b>2,458,949</b>	<b>744,400</b>	<b>568,827</b>	<b>398,000</b>	<b>605,919</b>	<b>63,000</b>
101 Statutory Personal Emoluments	3,922,665	4,213,652	4,205,956	4,092,539	4,119,938	4,146,335
<b>Total Statutory Expenditure</b>	<b>3,922,665</b>	<b>4,213,652</b>	<b>4,205,956</b>	<b>4,092,539</b>	<b>4,119,938</b>	<b>4,146,335</b>
<b>Total Subprogram 0659 :</b>	<b>9,002,503</b>	<b>7,741,607</b>	<b>7,795,892</b>	<b>7,491,620</b>	<b>7,876,162</b>	<b>7,451,052</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0660</b>	<b>ST. MICHAEL SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of St. Michael School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0660 St. Michael School</b>						
102 Other Personal Emoluments	1,846,581	2,001,598	1,993,837	2,129,504	2,049,554	2,096,255
103 Employers Contributions	554,206	546,312	553,268	727,231	625,278	620,500
206 Travel	3,110	6,900	6,900	6,900	6,900	6,900
207 Utilities	140,946	173,700	178,043	188,247	192,698	197,515
208 Rental of Property	36,608	51,721	56,232	61,855	63,402	64,987
209 Library Books & Publications	938	2,788	5,788	8,788	5,833	3,079
210 Supplies & Materials	149,508	201,810	417,560	478,260	521,215	550,873
211 Maintenance of Property	286,361	294,930	586,085	658,140	578,097	474,979
212 Operating Expenses	99,273	126,109	172,109	211,109	269,405	274,981
226 Professional Services		17,500	17,500	77,500	89,500	39,500
<b>Total Non Statutory Recurrent Expenditure</b>	<b>3,117,531</b>	<b>3,423,368</b>	<b>3,987,322</b>	<b>4,547,534</b>	<b>4,401,880</b>	<b>4,329,568</b>
750 Land Acquisition	167,400	167,400				
751 Property & Plant				450,000		
752 Machinery & Equipment	21,439	86,000	96,000	126,000	45,500	122,688
753 Furniture and Fittings	12,011	19,000	19,000	29,000	266,000	
785 Assets Under Construction	66,125	805,976	830,976	280,000	625,000	3,630,976
<b>Total Non Statutory Capital Expenditure</b>	<b>266,975</b>	<b>1,078,376</b>	<b>945,976</b>	<b>885,000</b>	<b>936,500</b>	<b>3,753,664</b>
101 Statutory Personal Emoluments	3,657,645	3,618,761	3,575,317	3,473,570	3,479,606	3,484,566
<b>Total Statutory Expenditure</b>	<b>3,657,645</b>	<b>3,618,761</b>	<b>3,575,317</b>	<b>3,473,570</b>	<b>3,479,606</b>	<b>3,484,566</b>
<b>Total Subprogram 0660 :</b>	<b>7,042,150</b>	<b>8,120,505</b>	<b>8,508,615</b>	<b>8,906,104</b>	<b>8,817,986</b>	<b>11,567,797</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>272</b>	<b>Secondary</b>
<b>PROGRAMME STATEMENT:</b>		Provides for all expenses associated with technical, vocational and secondary education.
<b>SUBPROGRAMME:</b>	<b>0661</b>	<b>SPRINGER MEMORIAL SCHOOL</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the operating expenses of Springer Memorial School.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
272 SECONDARY	\$	\$	\$	\$	\$	\$
<b>Subprogram 0661 Springer Memorial School</b>						
102 Other Personal Emoluments	984,699	955,893	1,026,171	1,024,676	1,031,203	1,036,896
103 Employers Contributions	585,478	606,483	608,047	627,469	631,704	635,443
206 Travel	6,980	4,450	4,450	4,950	4,950	4,950
207 Utilities	134,368	159,344	162,354	162,354	162,354	162,354
208 Rental of Property	25,148	38,678	38,678	35,347	35,346	35,346
209 Library Books & Publications	2,329	3,000	3,000	3,000	3,000	3,000
210 Supplies & Materials	91,131	99,328	99,328	103,159	103,160	103,160
211 Maintenance of Property	166,440	185,412	290,788	290,788	290,788	290,788
212 Operating Expenses	75,430	75,484	85,484	98,484	98,484	98,484
226 Professional Services	16,800	29,610	9,870	9,870	9,870	9,870
<b>Total Non Statutory Recurrent Expenditure</b>	<b>2,088,802</b>	<b>2,157,682</b>	<b>2,328,170</b>	<b>2,360,097</b>	<b>2,370,859</b>	<b>2,380,291</b>
751 Property & Plant				450,000		
752 Machinery & Equipment	36,126	42,800	42,323			
753 Furniture and Fittings	17,017	18,774	21,040			
<b>Total Non Statutory Capital Expenditure</b>	<b>53,143</b>	<b>61,574</b>	<b>63,363</b>	<b>450,000</b>		
101 Statutory Personal Emoluments	4,909,687	5,126,704	5,082,613	4,984,625	5,020,642	5,056,114
<b>Total Statutory Expenditure</b>	<b>4,909,687</b>	<b>5,126,704</b>	<b>5,082,613</b>	<b>4,984,625</b>	<b>5,020,642</b>	<b>5,056,114</b>
<b>Total Subprogram 0661 :</b>	<b>7,051,632</b>	<b>7,345,960</b>	<b>7,474,146</b>	<b>7,794,722</b>	<b>7,391,501</b>	<b>7,436,405</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>275</b>	<b>Special Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for certain special services for the educational system.
<b>SUBPROGRAMME:</b>	<b>0291</b>	<b>EXAMINATIONS</b>
<b>SUBPROGRAMME STATEMENT:</b>		To provide for the supervision and invigilation of examinations, fees, other operational/administrative costs in connection with school exams, eg. rental of centres, purchase and storage of furniture and B'dos' contribtion to CXC.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
275 SPECIAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0291 Examinations</b>						
208 Rental of Property	71,568	111,606	111,606	111,606	111,606	111,606
210 Supplies & Materials	22,640	22,000	22,000	152,463	37,754	37,754
212 Operating Expenses	3,969,663	4,323,008	4,104,622	4,547,007	4,919,212	4,919,212
317 Subscriptions	967,684	1,135,152	1,135,152	1,135,152	1,135,152	1,135,152
<b>Total Non Statutory Recurrent Expenditure</b>	5,031,555	5,591,766	5,373,380	5,946,228	6,203,724	6,203,724
<b>Total Subprogram 0291 :</b>	5,031,555	5,591,766	5,373,380	5,946,228	6,203,724	6,203,724

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 96 MINISTRY OF EDUCATION TRANSFORMATION**  
**PROGRAMME: 275 Special Services**  
**PROGRAMME STATEMENT:** Provides for certain special services for the educational system.  
**SUBPROGRAMME: 0292 TRANSPORT OF PUPILS**  
**SUBPROGRAMME STATEMENT:** Provision is made for the subsidising of bus fares for school children.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
275 SPECIAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0292 Transport of Pupils</b>						
313 Subsidies	6,957,889	4,120,000	5,904,000	6,957,889	6,957,889	6,957,889
<b>Total Non Statutory Recurrent Expenditure</b>	6,957,889	4,120,000	5,904,000	6,957,889	6,957,889	6,957,889
<b>Total Subprogram 0292 :</b>	6,957,889	4,120,000	5,904,000	6,957,889	6,957,889	6,957,889

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>96</b>	<b>MINISTRY OF EDUCATION TRANSFORMATION</b>
<b>PROGRAMME:</b>	<b>275</b>	<b>Special Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for certain special services for the educational system.
<b>SUBPROGRAMME:</b>	<b>0294</b>	<b>SCHOOL MEALS DEPARTMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To meet all expenses in connection with the School Meals Department, including maintenance of existing equipment and the purchase of new equipment.

MINISTRY OF EDUCATION TRANSFORMATION	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
275 SPECIAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0294 School Meals Department</b>						
102 Other Personal Emoluments	928,048	1,092,668	1,092,668	1,092,668		
103 Employers Contributions	1,267,213	1,231,422	1,421,577	1,431,909		
206 Travel	30,993	30,000	30,000	30,000	30,000	30,000
207 Utilities	373,654	380,000	380,000	380,000	380,000	380,000
208 Rental of Property	23,028	23,076	23,076	83,076	83,076	83,076
209 Library Books & Publications	323	600	600	600	600	600
210 Supplies & Materials	6,808,323	5,734,635	6,634,385	6,649,385	7,090,063	7,138,649
211 Maintenance of Property	704,837	705,594	941,732	926,732	985,900	985,900
212 Operating Expenses	353,079	363,932	379,632	453,932	457,572	377,572
226 Professional Services		50,000	50,000	50,000		
250 Depreciation Expense	31,285					
316 Grants to Public Institutions	139					
<b>Total Non Statutory Recurrent Expenditure</b>	<b>10,520,920</b>	<b>9,611,927</b>	<b>10,953,670</b>	<b>11,098,302</b>	<b>9,027,211</b>	<b>8,995,797</b>
751 Property & Plant				550,000		
752 Machinery & Equipment	1,903,292	350,000	365,792	781,292	100,000	100,000
753 Furniture and Fittings	12,238	15,000	15,000	15,000	15,000	15,000
756 Vehicles	113,000	113,000	113,000	113,000	113,000	113,000
785 Assets Under Construction	1,593,172	2,522,000	3,343,867			
<b>Total Non Statutory Capital Expenditure</b>	<b>3,621,701</b>	<b>3,000,000</b>	<b>3,837,659</b>	<b>1,459,292</b>	<b>228,000</b>	<b>228,000</b>
101 Statutory Personal Emoluments	10,640,667	11,605,758	11,620,745	11,679,918		
<b>Total Statutory Expenditure</b>	<b>10,640,667</b>	<b>11,605,758</b>	<b>11,620,745</b>	<b>11,678,918</b>		
<b>Total Subprogram 0294 :</b>	<b>24,783,288</b>	<b>24,217,685</b>	<b>26,412,074</b>	<b>24,237,512</b>	<b>9,255,211</b>	<b>9,223,797</b>

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**HEAD: 96 MINISTRY OF EDUCATION TRANSFORMATION**  
**PROGRAMME: 275 Special Services**  
**PROGRAMME STATEMENT:** Provides for certain special services for the educational system.  
**SUBPROGRAMME: 0568 MEDIA RESOURCE DEPARTMENT**

**SUBPROGRAMME STATEMENT:** Provides for the production of educational resources in various media for use in primary/secondary schools, pre and in-service training of teachers in Audio Visual Education, and providing various media service commercially to the general public.

<b>MINISTRY OF EDUCATION TRANSFORMATION</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
275 SPECIAL SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0568 Media Resource Department</b>						
102 Other Personal Emoluments	32,168	31,201	30,959	27,411	27,439	27,439
103 Employers Contributions	101,780	114,330	107,016	95,532	95,412	95,422
206 Travel	25,000	25,000	25,000	25,000	25,000	25,000
207 Utilities	51,363	68,365	68,415	68,415	68,415	68,415
208 Rental of Property	168,134	143,842	144,780	161,956	161,956	161,956
209 Library Books & Publications	249,914	252,280	6,180	3,900	3,900	3,900
210 Supplies & Materials	224,534	250,660	286,410	241,660	241,660	225,000
211 Maintenance of Property	145,517	147,150	150,150	209,150	147,850	144,650
212 Operating Expenses	216,325	218,110	219,155	244,691	257,191	257,191
226 Professional Services	9,800	15,000	18,500	18,500	18,500	18,500
<b>Total Non Statutory Recurrent Expenditure</b>	1,224,536	1,265,938	1,056,565	1,096,215	1,047,323	1,027,473
751 Property & Plant				254,420	13,000	14,000
752 Machinery & Equipment	21,302	58,055	36,545	36,545	66,000	70,000
753 Furniture and Fittings				192,451		
756 Vehicles				139,347		
<b>Total Non Statutory Capital Expenditure</b>	21,302	58,055	36,545	622,763	79,000	84,000
101 Statutory Personal Emoluments	941,285	958,437	955,307	851,262	856,251	861,240
<b>Total Statutory Expenditure</b>	941,285	958,437	955,307	851,262	856,251	861,240
<b>Total Subprogram 0568 :</b>	2,187,122	2,282,430	2,048,417	2,570,240	1,982,574	1,972,713

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### Subprogram 0270: EDUCATION TECHNICAL MANAGEMENT UNIT

- 226 – Provides for the cost of consultancy services.

#### Subprogram 7100: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 223 – To provide cabling and wiring for the IT network system and the retrofitting of security systems
- 226 – To provide psychological and family support services for students who encounter challenges; provides for the Strategic Cybersecurity Plan, consultancy for App Development for the Criterion Reference Test as well as provides for Cuban consultancy services and the Give Back Programme.
- 315 – The provision of grants to Barbados Association of Reading, National Association of Primary Schools Athletic Championship (NAPSAC) and other non-profit organisations..
- 317 – Provides for payment of subscriptions to regional and international organizations such as the Association of Caribbean Tertiary Institutions, the Commonwealth of Learning and CAAM-HP.
- 751 – Provides for the cost of air conditioning systems, reconstruct of a wall, installation of hurricane shutters and upgrade to CVQ labs at schools.
- 752 – Provides for the purchase of servers, printers and other computer hardware.
- 753 – Provides for the purchase of workstations, switches for the network system and upgrade to network infrastructure.
- 756 – Provides for the purchase of a truck.

## EXPLANATORY NOTES

### **Program 271: Basic Educational Development**

#### Subprogram 0277: PRIMARY EDUCATION DOMESTIC PROGRAM

- 226 – Provision to meet the cost of consultancy services re works at primary schools
- 752 – Provides for installation of security cameras at primary schools.
- 785 – Provides for Phase II of the upgrade of the Wilkie Cumberbatch School and the construction of other facilities.

#### Subprogram 0278: SPECIAL SCHOOLS

- 316 – Provides for contribution to assist in the operational costs of the Challenor School, the Learning Centre, the Life Long Skills Training Inc. and the Derrick Smith School and the School House for Special Needs and Lifelong Skills Training Inc.

#### Subprogram 0280: SKILLS FOR THE FUTURE

- 226 - Provides for project expenditure in the areas of curriculum reform and development, inclusive education, upgrading physical and digital infrastructure, improved sector management.
- 785 - Provides for payment of a residual sum to a contractor.

#### Subprogram 0302: EDUCATION SECTOR ENHANCEMENT PROGRAMME (EduTech 2000)

- 226 - Provides for consultancy services.
- 752 - Provides for the replacement of multimedia, computers and acquisition of servers, printers and tablets.
- 753 - Provides for the cost of switches to the network system.
- 755 - Provides for acquisition of software.

## EXPLANATORY NOTES

### Subprogram 0571: NURSERY AND PRIMARY SCHOOLS

226 – Provides for professional services for the speech, hearing and sight assessments of children.

316 – To provide grants to Nursery and primary school for the purchase of teaching aids, minor maintenance and supplies.

317 – Subscription to the Barbados Swimming Association.

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### **Program 272: Secondary**

#### Subprogram 0281: ASSISTED PRIVATE SCHOOLS

313 – Provides for bursaries to students as well as financial assistance to the Seventh Day Adventist School, Unique High School, Windsor High School, the Ursuline Convent, St. Winifred's, Sunshine Early Stimulation Centre, Derrick Smith Vocational Centre, Challenor Creative Arts and Training Centre and the Learning Centre.

#### Subprogram 0283: CHILDREN-AT-RISK

315 – Provides funding for the operational costs of the Edna Nicholls Centre. Costs include transportation of pupils and counselling and psychological services.

#### Subprogram 0640 ALEXANDRA SCHOOL

226 – Provides for the cost of professional services.

751 – Provides for the repair work at the school.

752 - Provides for a public announcement system and cctv.

753 – Provides for the purchase of furniture.

758 - Provides for the construction of a prefab building.

## EXPLANATORY NOTES

Subprogram 0641	ALLEYNE SCHOOL
226	– Provides for the cost of professional services fees.
751	– Repairs to the school plant.
753	– Provides for the purchase of furniture.
785	- To complete work at the sports hall.
Subprogram 0643	CHRIST CHURCH FOUNDATION
226	– Provides for the cost of consultancy and audit fees.
751	– To make improvements to the school plant.
752	– Provides for the purchase of office, agricultural and musical equipment.
785	- Construction of Industrial Arts building and paving of the car park.
Subprogram 0645	COMBERMERE SCHOOL
226	– Provides for the cost of professional services.
751	– Provides for renovations to the school plant.
752	– Provides for the purchase of equipment.
753	– To purchase of a desks and chairs
Subprogram 0646	DEIGHTON GRIFFITH SECONDARY SCHOOL
226	– Provides for the cost of the annual audit fees.
751	– Provides for the construction of additional classrooms.
752	– Provides for the purchase of equipment.
Subprogram 0647	ELLERSLIE SCHOOL
226	– Provides for the cost of a technical consultation.
751	– Additional funds to cover the hard-court, the completion of the second prefab building to house sixth formers and other construction projects.

## EXPLANATORY NOTES

752 – Provides for the purchase of musical instruments.

753 – Provides for the purchase of desks and chairs for teachers and students as well as providing laboratory furniture.

### Subprogram 0648 GRAYDON SEALY SECONDARY SCHOOL

226 – To cover the cost professional services.

751 – Provides for repair work to the plant.

753 – Provides for the purchase of furniture and fire safety equipment.

### Subprogram 0649 GRANTLEY ADAMS MEMORIAL SCHOOL

226 – Provides for the cost of professional fees.

751 – Provides for repairs to a number of buildings.

752 – Provides for the purchase of equipment for the farming programme and the science labs.

753 – Provides for the purchase of furniture.

### Subprogram 0650 HARRISON COLLEGE

226 – Provides for fees professional services.

751 – Provides for renovations to the school plant.

752 – Provides for the purchase of science equipment and water tanks.

753 – The purchase of solar panels, furniture for the school hall and to replace asbestos and rusted metal pipes.

### Subprogram 0651 THE LESTER VAUGHN SCHOOL

226 – Provides for audit fees.

751 – To repair the roofs of the school blocks and carry out renovations.

752 – Provides for the purchase security equipment and commercial stove.

753 – The purchase of desks and chairs for students and teachers.

Subprogram 0652 THE LODGE SCHOOL

- 226 – Provides for the cost of audit fees.
- 751 – Provides air condition units for the hall and the new smart room.
- 752 – Provides for the purchase of equipment for the new smart room.
- 753 – To purchase replacement furniture

Subprogram 0653 PARKINSON MEMORIAL SECONDARY SCHOOL

- 226 – Provides for the cost of audit fees.
- 751 – To carry out repair work on the school hall.
- 752 – Provides for the purchase of musical instruments.
- 753 – To purchase replacement furniture.

Subprogram 0651 THE LESTER VAUGHN SCHOOL

- 226 – Provides for audit fees.
- 751 – To repair the roofs of the school blocks and carry out renovations.
- 752 – Provides for the purchase security equipment and commercial stove.
- 753 – The purchase of desks and chairs for students and teachers.

Subprogram 0652 THE LODGE SCHOOL

- 226 – Provides for the cost of audit fees.
- 751 – Provides air condition units for the hall and the new smart room.
- 752 – Provides for the purchase of equipment for the new smart room.

Subprogram 0653 PARKINSON MEMORIAL SECONDARY SCHOOL

## EXPLANATORY NOTES

- 226 – Provides for the cost of audit fees.
  - 751 – To carry out repair work on Block B and the school hall.
  - 752 – Provides for the purchase of musical instruments.
  - 753 – To purchase replacement furniture.
- Subprogram 0654 PRINCESS MARGARET SECONDARY SCHOOL
- 226 – Provides for the cost of audit fees.
  - 751 – To carry out repair work on the school plant.
  - 752 – To purchase equipment.
- Subprogram 0655 QUEEN'S COLLEGE
- 226 – Provides for the cost of audit fees.
  - 751 – Provides for repairs to and refurbishment of the school plant including science laboratories.
  - 752 – To cover the cost of music, machinery equipment and agricultural equipment.
  - 753 – To purchase replacement furniture for Chemistry, Visual and Arts building.
  - 755 – Provides for antivirus software as well as the Nearpod program.
  - 785 - Remedial drainage issues across the school as well as the completion of the pavilion project.
- Subprogram 0656 ST GEORGE SECONDARY SCHOOL
- 226 – Provides for the cost of audit fees.
  - 751 – Provides for repairs to and refurbishment of the Home Economics and Art laboratories and waterproofing.
  - 752 – Provides for the purchase of a copier, security systems for the poultry production and water heater.
  - 753 – Provides for fire proof storage.
- Subprogram 0657 FREDERICK SMITH SECONDARY SCHOOL

226	–	Provides for the cost of audit services.
751	–	Provides for building works at the school.
752	–	Provides for a standby generator and security equipment.
753	–	To replace canteen stove.
Subprogram 0658 ST LEONARD'S BOYS SCHOOL		
226	–	Provides for the cost of audit services for more than one year.
751	–	Provides for the repair work to the plant.
752	–	Provides for the purchase of musical instruments, security equipment and other equipment to improve connectivity.
Subprogram 0659 DARYLL JORDAN SECONDARY SCHOOL		
226	–	Provides for the cost of audit and engineer fees.
751	-	Provides for tiling of the school basement.
Subprogram 0660 THE ST. MICHAEL SCHOOL		
226	–	Provides for the cost of audit fees
752	–	Provides for the purchase of equipment.
753	–	To purchase furniture.
785	–	Construction of the boys' bathroom and paving exit wall.
Subprogram 0661 SPRINGER MEMORIAL SCHOOL		
226	–	Provides for the cost of audit fees.
751	–	Provides for a high performance facility.
752	–	Provides for the purchase of musical and agricultural equipment.
753	–	To purchase furniture.

**POST OFFICE**

# POST OFFICE

## STRATEGIC GOALS

The strategic goals of the Ministry are:

- Continue to digitize operational processes in order to capitalize on the growing e-commerce market.
- To be financially viable in the changing postal environment by undertaking postal reform initiatives.
- To improve delivery service island-wide to meet quality of service standards.
- Ensure security of Barbados' borders by daily scanning of all mail items received and dispatched, containing goods.
- Ensure customers' satisfaction through continuous training of staff and constant communication with customers and stakeholders.

# POST OFFICE

## STRATEGIC GOALS

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**BARBADOS ESTIMATES 2026 - 2027**

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**PARTICULARS OF SERVICE**

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**POST OFFICE****Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Post Office

THIRTEEN MILLION, SIX HUNDRED AND NINETY-NINE THOUSAND, SEVEN  
HUNDRED AND THIRTY-FOUR DOLLARS

(\$13,699,734.00)

**Mission Statement**

The objective of the Post Office is to deliver communication goods and services, locally and internationally, in a secure, reliable and timely manner.

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**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

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<b>HEAD 50 POST OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
600 POST OFFICE	23,872,285	30,800,560	32,664,808	32,670,460	31,773,780	31,633,957
<b>Total Head 50 :</b>	23,872,285	30,800,560	32,664,808	32,670,460	31,773,780	31,633,957

	RECURRENT					
50 POST OFFICE	Personal Emoluments					
PROGRAM/SUBPROGRAM	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments	Goods and Services	Transfers
<b>600 POST OFFICE</b>						
0600 Post Office	18,667,315	2,480,498	2,198,835	23,346,648	6,503,575	46,750
0601 Philatelic Bureau	303,411	19,305	36,415	359,131	105,000	
<b>TOTAL</b>	<b>18,970,726</b>	<b>2,499,803</b>	<b>2,235,250</b>	<b>23,705,779</b>	<b>6,608,575</b>	<b>46,750</b>



**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>50</b>	<b>POST OFFICE</b>
<b>PROGRAMME:</b>	<b>600</b>	<b>Post Office</b>
<b>PROGRAMME STATEMENT:</b>	To perform all postal functions in accordance with the Post Office Act (Cap. 27), Universal Postal Union Convention and Parcel Post Agreement and Financial Services Agreement.	
<b>SUBPROGRAMME:</b>	<b>0600</b>	<b>POST OFFICE</b>
<b>SUBPROGRAMME STATEMENT:</b>	Provides for collection and delivery of domestic and international mail, international parcels and the provision of express mail service.	

<b>POST OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
600 POST OFFICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0600 Post Office</b>						
102 Other Personal Emoluments	2,364,427	2,497,855	2,470,225	2,480,498	2,491,166	2,502,245
103 Employers Contributions	1,925,160	1,886,716	2,062,597	2,198,835	2,249,661	2,232,430
206 Travel	76,688	72,000	72,000	72,000	68,000	72,000
207 Utilities	1,749,208	2,224,600	2,224,600	2,224,600	2,224,600	2,224,600
208 Rental of Property	5,198	399,800	399,800	59,800	259,800	259,800
209 Library Books & Publications	4	1,500	1,500	1,500	2,000	2,000
210 Supplies & Materials	388,651	506,484	506,484	506,484	487,250	487,250
211 Maintenance of Property	1,558,713	1,564,441	1,449,442	1,904,442	1,676,192	1,627,367
212 Operating Expenses	672,571	1,291,749	1,291,749	1,626,749	1,511,249	1,514,749
223 Structures	4,276	95,000	10,000	10,000	10,000	10,000
226 Professional Services	88,172	95,000	95,000	95,000	95,000	95,000
230 Contingencies		3,000	3,000	3,000	3,000	3,000
317 Subscriptions	5,072	46,750	46,750	46,750	46,750	46,750
<b>Total Non Statutory Recurrent Expenditure</b>	8,838,138	10,684,895	10,633,147	11,229,658	11,124,668	11,077,191
751 Property & Plant	-2,865,603	190,000	190,000	190,000	195,000	195,000
752 Machinery & Equipment	544,673	1,067,856	1,250,106	336,556	276,056	281,056
753 Furniture and Fittings	83,824	95,000	95,000	95,000		
755 Computer Software	112,705	55,000	55,000	45,000	10,000	10,000
756 Vehicles	-16,857	165,000	165,000	165,000	170,000	170,000
785 Assets Under Construction	709,854	1,762,000	1,762,000	1,458,000	410,000	395,000
<b>Total Non Statutory Capital Expenditure</b>	-1,431,405	3,334,856	3,517,106	2,289,556	1,061,056	1,051,056
101 Statutory Personal Emoluments	16,329,738	16,313,258	18,030,959	18,667,315	19,104,773	19,018,076
<b>Total Statutory Expenditure</b>	16,329,738	16,313,258	18,030,959	18,667,315	19,104,773	19,018,076
<b>Total Subprogram 0600 :</b>	23,736,471	30,333,009	32,181,212	32,186,529	31,290,497	31,146,323

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>50</b>	<b>POST OFFICE</b>
<b>PROGRAMME:</b>	<b>600</b>	<b>Post Office</b>
<b>PROGRAMME STATEMENT:</b>		To perform all postal functions in accordance with the Post Office Act (Cap. 27), Universal Postal Union Convention and Parcel Post Agreement and Financial Services Agreement.
<b>SUBPROGRAMME:</b>	<b>0601</b>	<b>PHILATELIC BUREAU</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the staffing and other operational cost of the Philatelic Bureau.

<b>POST OFFICE</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
600 POST OFFICE	\$	\$	\$	\$	\$	\$
<b>Subprogram 0601 Philatelic Bureau</b>						
102 Other Personal Emoluments	4,434	17,430	19,305	19,305	19,305	19,305
103 Employers Contributions	10,412	45,213	45,000	36,415	36,845	37,274
210 Supplies & Materials	517	4,300	4,300	4,300	4,300	4,300
211 Maintenance of Property	200	1,900	1,900	1,900	1,900	1,900
212 Operating Expenses	25,349	98,800	98,800	98,800	98,800	98,800
<b>Total Non Statutory Recurrent Expenditure</b>	40,912	167,643	169,305	160,720	161,150	161,579
752 Machinery & Equipment	-394	4,800	4,800	9,800	4,800	4,800
753 Furniture and Fittings		10,000	10,000	10,000	10,000	10,000
<b>Total Non Statutory Capital Expenditure</b>	-394	14,800	14,800	19,800	14,800	14,800
101 Statutory Personal Emoluments	95,296	285,108	299,491	303,411	307,333	311,255
<b>Total Statutory Expenditure</b>	95,296	285,108	299,491	303,411	307,333	311,255
<b>Total Subprogram 0601 :</b>	135,814	467,551	483,596	483,931	483,283	487,634

## EXPLANATORY NOTES

**Program 600: Post Office**

Subprogram 0600: POST OFFICE

- 210 - Makes provision for stationery, first aid supplies, computer supplies, postal stores, toiletries, calculators, sorting cubicles, fire extinguishers, currency and counterfeit detectors, office furniture, trolleys, television, microwaves, refrigerators, stoves\toaster oven, electric kettle and money counting machines.
- 211 - Provides for maintenance and servicing of vehicles, computer equipment, air conditioners, elevators, general upkeep of grounds and premises, insurance of rolling stock equipment and cash, private janitorial services, and general repairs and maintenance of furniture and equipment.
- 212 - Provision is made for the printing of postage and revenue stamps, the payment of commission to stamp vendors and foreign agents, petty cash reimbursements, the conveyance of mail and payment of terminal dues, attendance at conferences and meetings, advertising, staff uniforms, printing, hospitality, marketing expenses, bank charges, payment of software licenses and monitoring of security systems, conveyance of cash and training.
- 223 - Provision is made for network and electrical cabling.
- 226 - Provides for the payment of Professional fees for the Postal Reform Project
- 317 - Provides for the payment of annual subscription fees to Express Mail Service (EMS) and Telematics Co-operatives, the Universal Postal Union (UPU) English Translation Service, technical standards update and IPS Light supplementary.
- 751 - Provides for installation of water storage facilities and air condition units at various offices.

## EXPLANATORY NOTES

- 752 - Provides for security equipment, workshop equipment and office equipment such as scanners, scales, UPS for District Offices, as well as computers and peripherals.
  
- 753 - Provides for furniture and fixtures such as the purchase of office dividers, roller shutters and other office furniture.
  
- 755 - Provides for new website.
  
- 756 - Provides for purchase of vehicles.
  
- 785 - Provides for renovations to the General Post Office and district post offices.
  
  
- Subprogram 0601: PHILATELIC BUREAU
  - 210 - Provides for supplies such as office furniture & fixtures and small appliances.
  
  - 211 - Provides for maintenance of equipment.
  
  - 212 - Provides for expenses in connection with postage stamps and stamp exhibitions, publicity materials, honoraria for the Stamp Committee, stock for the Post Shop and payment of royalties.
  
  - 752 - Provides for the purchase of computers.
  
  - 756 - Provides for the purchase of fixtures and display units.

# TREASURY

(1)  
**APPENDIX A**  
**BARBADOS COMMUNITY COLLEGE**  
**Comparison between Estimates for 2026-2027 and 2025-2026**

Item No.	Establishment		EXPENDITURE	THE BARBADOS COMMUNITY COLLEGE	
	2026-2027	2025-2026		2026-2027	2025-2026
			EXPENDITURE		
1.	182	182	Teaching Staff	17,621,972	14,189,751
2.	89	89	Non- Teaching staff	1,067,533	4,406,507
3.			National Insurance	2,099,770	2,034,623
4.			Provision for Tuition Fees	-	-
			Other Charges	12,071,076	12,111,700
			Total Expenditure	32,860,351	32,742,581
			REVENUE		
			Fees	2,500,000	1,907,205
			Rents		
			Endowment/Trust Funds		
			Functions		
			Other Services		
			Lunches		
			Total Revenue	2,500,000	1,907,205
	271	271	Grant Required	30,360,351	30,835,376

(2)

## APPENDIX A

**JEAN & NORMA HOLDER HOSPITALITY INSTITUTE**  
**Comparison between Estimates for 2026-2027 and 2025-2026**

Item No.	Establishment		EXPENDITURE	JEAN AND NORMA HOLDER HOSPITALITY INSTITUTE	
	2026-2027	2025-2026		2026-2027	2027-2028
			EXPENDITURE		
1.	24	24	Teaching Staff	3,312,674	3,291,308
2.	47	47	Non- Teaching staff	950,806	949,206
4.			National Insurance	529,296	520,954
			Other Charges	4,704,615	3,347,754
			Total Expenditure	9,497,392	8,109,222
			REVENUE		
			Fees	951,221	951,221
			Rents		
			Endowment/Trust Funds		
			Functions		
			Other Services		
			Lunches		
			Total Revenue	951,221	951,221
	71	71	Grant Required	8,546,171	7,158,001

(3)

APPENDIX A

ERDISTON TEACHERS TRAINING COLLEGE  
Comparison between Estimates for 2026-2027 and 2025-2026

Item No.	Establishment		EXPENDITURE	ERDISTON TEACHERS TRAINING COLLEGE	
	2026-2027	2025-2026		2026-2027	2025-2026
			EXPENDITURE		
1.	24	24	Teaching Staff	2,112,825	2,112,825
2.	32	32	Non- Teaching staff	1,148,020	1,123,491
3.			National Insurance	293,974	288,582
4.			Provision for Tuition Fees	-	-
5.			Other Charges	4,316,857	2,591,253
			Total Expenditure	7,871,676	6,116,152
			REVENUE		
			Fees		261,046
			Rents		-
			Endowment/Trust Funds		
			Functions		
			Other Services		
			Lunches		
			Total Revenue	-	261,046
	56	56	Grant Required	7,871,676	5,855,106

(4)

APPENDIX A

SAMUEL JACKMAN PRESCOD INSTITUTE OF TECHNOLOGY  
Comparison between Estimates for 2026-2027 and 2025-2026

Item No.	Establishment		EXPENDITURE	SAMUEL JACKMAN INSTITUTE OF TECHNOLOGY	
	2026-2027	2025-2026		2026-2027	2025-2026
			EXPENDITURE		
1.	89	89	Teaching Staff	6,394,301	6,449,937
2.			Non- Teaching staff	4,222,182	4,265,147
3.			National Insurance	1,094,999	1,170,275
4.			Other Charges	7,686,852	6,406,697
			Total Expenditure	19,398,334	18,292,057
			REVENUE		
			Fees		275,605
			Rents		
			Uniforms		
			Functions		
			Other Services		
			Total Revenue	-	275,605
	89	89	Grant Required	19,398,334	18,016,452

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

**TREASURY**

**Non-Statutory Appropriation**

Estimates of the amount required for the year ending 31st March, 2027 for the non statutory expenditure of the Treasury

**FIFTY-FOUR MILLION DOLLARS**

(\$54,000,000.00)

**Mission Statement**

The objective of Head 19 - Treasury is to provide for the management of capital assets and liabilities. This program also provides for contributions for Barbados' membership to regional and international financial institutions

**2026/27 Budget and Forward Estimates (Statutory and Non-Statutory) by Programme**

<b>HEAD 19 TREASURY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
	\$	\$	\$	\$	\$	\$
109 ASSET MGMT	49,924,456			54,000,000		
111 DEBT MGMT	2,383,537,184	1,654,931,724	2,584,768,674	1,549,026,933	1,653,694,877	1,802,862,416
112 FINANCIAL CONTROL & TREASURY MANAGEMENT	108,644,309					
118 CAPITAL INVESTMENT, CONTRIBUTIONS TO FINANCING AGENCIES	52,156,718	41,322,992	83,988,494	50,615,647	54,928,897	55,192,147
<b>Total Head 19 :</b>	2,594,262,668	1,696,254,716	2,668,757,168	1,653,642,580	1,708,623,774	1,858,054,563

19 TREASURY	RECURRENT					
	Personal Emoluments				Goods and Services	Transfers
	Statutory	Non-Statutory	National Insurance	Total Personal Emoluments		
PROGRAM/SUBPROGRAM						
<b>109 ASSET MGMT</b>						
1300 Depreciation of Assets						
<b>111 DEBT MGMT</b>						
0114 Treasury Bills						
0115 Ways and Means Advances						
0116 Debentures						
0118 Local Commercial Bank Loans						
0119 Loans from International Financial Institutions						
0120 Loans from Government & Governmental Agencies						
0121 Sinking Fund Contributions						
0122 Debt Management & Administrative Expenses						
0123 Government Savings Bonds						
0124 Tax Refund Certificates						
0125 Tax Reserve Certificates						
0126 Foreign Debentures						
0127 Other Foreign Commercial Loans						
0128 Other Debt Service						
0210 Other Debt - BAICO						
<b>118 CAPITAL INVESTMENT, CONTRIBUTIONS TO FINANCING AGENCIES</b>						
0140 Contributions						
<b>TOTAL</b>						

					CAPITAL					
Debt Service Interest	Depreciation Expense	Bad Debt Expense	Non Capital Assets	Total Operating Expenditure	Capital Assets	Land Acquisitions	Capital Transfers	Debt Servicing Amortization	Total Capital Expenditure	Grand Total
										54,000,000
	54,000,000			54,000,000						54,000,000
										1,824,119,851
15,313,924				15,313,924						15,313,924
6,000,000				6,000,000						6,000,000
340,461,013				340,461,013				460,045,402	460,045,402	875,613,491
23,727,526				23,727,526				12,209,900	12,209,900	30,130,092
209,128,670				209,128,670				189,482,199	189,482,199	502,034,194
15,952,746				15,952,746				36,503,370	36,503,370	50,341,734
					41,110,263				41,110,263	41,110,263
11,583,430				11,583,430						11,583,430
1,089,000				1,089,000				5,000,000	5,000,000	6,089,000
1,000				1,000				5,000	5,000	6,000
1,000				1,000				1,000	1,000	2,000
86,619,233				86,619,233				31,333,636	31,333,636	117,952,869
11,158,060				11,158,060				45,521,039	45,521,039	56,679,099
479,078				479,078				1,661,193	1,661,193	2,140,271
4,639,251				4,639,251						4,639,251
										43,931,616
					50,615,647				50,615,647	50,615,647
<b>726,153,931</b>	<b>54,000,000</b>			<b>780,153,931</b>	<b>91,725,910</b>			<b>781,762,739</b>	<b>873,488,649</b>	<b>1,653,642,580</b>

## BARBADOS ESTIMATES 2026 - 2027

## PARTICULARS OF SERVICE

TREASURY	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
111 DEBT MGMT	\$	\$	\$	\$	\$	\$
<b>Subprogram 0114 Treasury Bills</b>						
241 Interest Expense	13,753,867	8,561,144	13,030,966	15,313,924	15,313,924	15,313,924
<b>Total Statutory Expenditure</b>	13,753,867	8,561,144	13,030,966	15,313,924	15,313,924	15,313,924
<b>Total Subprogram 0114 :</b>	13,753,867	8,561,144	13,030,966	15,313,924	15,313,924	15,313,924
<b>Subprogram 0115 Ways and Means Advances</b>						
241 Interest Expense	3,290,364	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
<b>Total Statutory Expenditure</b>	3,290,364	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
<b>Total Subprogram 0115 :</b>	3,290,364	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
<b>Subprogram 0116 Debentures</b>						
241 Interest Expense	376,737,734	398,611,052	357,426,214	340,461,013	325,605,752	326,300,660
854 Debentures and Treasury Notes	1,095,911,574	469,733,617	518,187,277	460,045,402	549,939,207	610,016,975
<b>Total Statutory Expenditure</b>	1,472,649,309	868,344,669	875,613,491	800,506,415	875,544,959	936,317,635
<b>Total Subprogram 0116 :</b>	1,472,649,309	868,344,669	875,613,491	800,506,415	875,544,959	936,317,635
<b>Subprogram 0118 Local Commercial Bank Loans</b>						
241 Interest Expense	9,577,681	4,761,861	24,025,142	23,727,526	23,330,704	22,933,882
853 Local Commercial Banks		6,104,950	6,104,950	12,209,900	12,209,900	12,209,900
<b>Total Statutory Expenditure</b>	9,577,681	10,866,811	30,130,092	35,937,426	35,540,604	35,143,782
<b>Total Subprogram 0118 :</b>	9,577,681	10,866,811	30,130,092	35,937,426	35,540,604	35,143,782
<b>Subprogram 0119 Loans from International Financial Institutions</b>						
241 Interest Expense	235,697,399	257,852,533	231,771,528	209,128,670	202,325,244	195,474,433
865 Loans from International Financial Institutions	186,270,000	177,817,300	479,259,470	189,482,199	218,186,049	282,349,400
<b>Total Statutory Expenditure</b>	421,967,399	435,669,833	711,030,998	398,610,869	420,511,293	477,823,833
<b>Total Subprogram 0119 :</b>	421,967,399	435,669,833	711,030,998	398,610,869	420,511,293	477,823,833

**BARBADOS ESTIMATES 2026 - 2027**

**PARTICULARS OF SERVICE**

<b>TREASURY</b>	<b>Actual Expenditure 2024-2025</b>	<b>Approved Estimates 2025-2026</b>	<b>Revised Estimates 2025-2026</b>	<b>Budget Estimates 2026-2027</b>	<b>Forward Estimates 2027-2028</b>	<b>Forward Estimates 2028-2029</b>
<b>Subprogram 0120 Loans from Government &amp; Governmental Agencies</b>						
241 Interest Expense	11,755,474	12,957,758	13,838,364	15,952,746	18,436,959	19,847,413
866 Loans from other Governments & Governmental A	36,503,367	36,680,656	36,503,370	36,503,370	50,457,092	43,365,652
<b>Total Statutory Expenditure</b>	48,258,841	49,638,414	50,341,734	52,456,116	68,894,051	63,213,065
<b>Total Subprogram 0120 :</b>	48,258,841	49,638,414	50,341,734	52,456,116	68,894,051	63,213,065
<b>Subprogram 0121 Sinking Fund Contributions</b>						
723 Sinking Fund	32,779,195	31,529,195	36,279,195	41,110,263	36,360,263	36,360,263
<b>Total Non Statutory Capital Expenditure</b>	32,779,195	31,529,195	36,279,195	41,110,263	36,360,263	36,360,263
<b>Total Subprogram 0121 :</b>	32,779,195	31,529,195	36,279,195	41,110,263	36,360,263	36,360,263
<b>Subprogram 0122 Debt Management &amp; Administrative Expenses</b>						
242 Expenses of Loans	18,056,035	17,166,659	17,832,669	11,583,430	10,488,050	9,556,497
<b>Total Statutory Expenditure</b>	18,056,035	17,166,659	17,832,669	11,583,430	10,488,050	9,556,497
<b>Total Subprogram 0122 :</b>	18,056,035	17,166,659	17,832,669	11,583,430	10,488,050	9,556,497
<b>Subprogram 0123 Government Savings Bonds</b>						
241 Interest Expense		2,178,000	2,178,000	1,089,000		
852 Government Savings Bonds	2,504,550	10,000,000	10,000,000	5,000,000		
<b>Total Statutory Expenditure</b>	2,504,550	12,178,000	12,178,000	6,089,000		
<b>Total Subprogram 0123 :</b>	2,504,550	12,178,000	12,178,000	6,089,000		
<b>Subprogram 0124 Tax Refund Certificates</b>						
241 Interest Expense	130	5,000	5,000	1,000	1,000	1,000
851 Tax Refund Certificates	550	10,000	10,000	5,000	5,000	5,000
<b>Total Statutory Expenditure</b>	680	15,000	15,000	6,000	6,000	6,000
<b>Total Subprogram 0124 :</b>	680	15,000	15,000	6,000	6,000	6,000
<b>Subprogram 0125 Tax Reserve Certificates</b>						
241 Interest Expense		1,000	1,000	1,000	1,000	1,000
851 Tax Refund Certificates		5,000	5,000	1,000	1,000	1,000
<b>Total Statutory Expenditure</b>		6,000	6,000	2,000	2,000	2,000
<b>Total Subprogram 0125 :</b>		6,000	6,000	2,000	2,000	2,000

## BARBADOS ESTIMATES 2026 - 2027

## PARTICULARS OF SERVICE

TREASURY	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
<b>Subprogram 0126 Foreign Debentures</b>						
241 Interest Expense	64,428,619	64,819,772	59,400,425	86,619,233	84,582,545	82,545,860
861 Foreign Debentures	247,635,086	93,255,434	713,513,996	31,333,636	31,333,636	31,333,636
<b>Total Statutory Expenditure</b>	312,063,705	158,075,206	772,914,421	117,952,869	115,916,181	113,879,496
<b>Total Subprogram 0126 :</b>	312,063,705	158,075,206	772,914,421	117,952,869	115,916,181	113,879,496
<b>Subprogram 0127 Other Foreign Commercial Loans</b>						
241 Interest Expense	12,751,963	12,751,970	11,807,220	11,158,060	15,356,042	18,760,114
867 Foreign Commercial Bank Loans	30,570,803	36,675,758	40,809,366	45,521,039	46,981,988	42,348,784
<b>Total Statutory Expenditure</b>	43,322,766	49,427,728	52,616,586	56,679,099	62,338,030	61,108,898
<b>Total Subprogram 0127 :</b>	43,322,766	49,427,728	52,616,586	56,679,099	62,338,030	61,108,898
<b>Subprogram 0128 Other Debt Service</b>						
241 Interest Expense		528,113	528,113	479,078	428,551	376,488
855 Other Local Debt		1,612,158	1,612,158	1,661,193	1,711,720	1,763,784
<b>Total Statutory Expenditure</b>		2,140,271	2,140,271	2,140,271	2,140,271	2,140,272
<b>Total Subprogram 0128 :</b>		2,140,271	2,140,271	2,140,271	2,140,271	2,140,272
<b>Subprogram 0210 Other Debt - BAICO</b>						
241 Interest Expense	4,687,792	4,687,794	4,639,251	4,639,251	4,639,251	22,696,751
855 Other Local Debt	625,000	625,000				23,300,000
<b>Total Statutory Expenditure</b>	5,312,792	5,312,794	4,639,251	4,639,251	4,639,251	45,996,751
<b>Total Subprogram 0210 :</b>	5,312,792	5,312,794	4,639,251	4,639,251	4,639,251	45,996,751

## BARBADOS ESTIMATES 2026 - 2027

## PARTICULARS OF SERVICE

TREASURY	Actual Expenditure 2024-2025	Approved Estimates 2025-2026	Revised Estimates 2025-2026	Budget Estimates 2026-2027	Forward Estimates 2027-2028	Forward Estimates 2028-2029
112 FINANCIAL CONTROL & TREASURY MANA	\$	\$	\$	\$	\$	\$
<b>Subprogram 1310 Treasury</b>						
210 Supplies & Materials	195					
211 Maintenance of Property	3,321					
250 Depreciation Expense	4,890					
252 Bad Debt Expense	108,623,869					
316 Grants to Public Institutions	2,578					
<b>Total Non Statutory Recurrent Expenditure</b>	108,634,853					
101 Statutory Personal Emoluments	9,456					
<b>Total Statutory Expenditure</b>	9,456					
<b>Total Subprogram 1310 :</b>	108,644,309					
118 CAPITAL INVESTMENT, CONTRIBUTIONS T	\$	\$	\$	\$	\$	\$
<b>Subprogram 0140 Contributions</b>						
725 Statutory Investments	52,156,718	41,322,992	83,988,494	50,615,647	54,928,897	55,192,147
<b>Total Non Statutory Capital Expenditure</b>	52,156,718	41,322,992	83,988,494	50,615,647	54,928,897	55,192,147
<b>Total Subprogram 0140 :</b>	52,156,718	41,322,992	83,988,494	50,615,647	54,928,897	55,192,147

# **APPENDICES**

(5)

**APPENDIX B**  
**LIST OF RESOLUTIONS/BILLS PASSED FOR THE PERIOD**  
**APRIL 1, 2025 - MARCH 31, 2026**

<b>Date</b>	<b>Subject</b>	<b>No.</b>	<b>Amount</b>
2024			
	Total		-

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AND SINKING FUND AS AT DECEMBER 31, 2025**

LEGAL AUTHORITY	Amount Authorised	Issue Date	Nominal Value of Issue	Price of Issue	Interest Rate	Amount Outstanding	Redemption Date	Investment At Cost
	(BBD)		(BBD)			(BBD)		(BBD)
<b>Local Loans Act, Cap. 98</b>	10,500,000,000							
GOB 125M 4.25% Treasury Note 2026		01-Dec-21	125,000,000	par	4.25%	50,000,000	30-Nov-26	
GOB 125M 4.25% Treasury Note 2027		07-Apr-22	125,000,000	par	4.25%	75,000,000	06-Apr-27	
GOB 250M 7.75% Debenture 2044		02-Dec-24	250,000,000	par	7.75%	250,000,000	30-Nov-44	
GOB USD100.0M 3.0% Treasury Note 2026		01-Jun-25	200,000,000	par	3.00%	646,000	30-Nov-26	
			700,000,000			375,646,000		
<b>Debt Holder (Approval of Debt Restructuring) Act, 2018-24</b>								
Series A Bonds		01-Oct-18		par	3.75%	890,799	30-Sep-33	

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AND SINKING FUND AS AT DECEMBER 31, 2025**

Series B Bonds	01-Oct-18	250,506,142	par	3.75%	176,600,452	30-Sep-26
	01-Oct-18	260,072,009	par	3.75%	257,017,157	30-Sep-27
	01-Oct-18	269,936,809	par	3.75%	266,766,084	30-Sep-28
	01-Oct-18	280,100,543	par	3.75%	276,810,432	30-Sep-29
	01-Oct-18	290,563,210	par	3.75%	287,150,203	30-Sep-30
	01-Oct-18	301,922,677	par	3.75%	298,376,240	30-Sep-31
	01-Oct-18	313,282,144	par	3.75%	309,602,276	30-Sep-32
	01-Oct-18	325,239,478	par	3.75%	321,419,157	30-Sep-33
		2,291,623,013			2,193,742,000	
Series C Bonds	01-Oct-18	4,304,477	par	3.75%	7,085,918	30-Sep-26
	01-Oct-18	4,468,848	par	3.75%	9,808,669	30-Sep-27
	01-Oct-18	4,638,356	par	3.75%	10,180,722	30-Sep-28
	01-Oct-18	4,813,001	par	3.75%	10,564,049	30-Sep-29
	01-Oct-18	4,992,782	par	3.75%	10,958,651	30-Sep-30
	01-Oct-18	5,187,973	par	3.75%	11,387,076	30-Sep-31
	01-Oct-18	5,383,164	par	3.75%	11,815,500	30-Sep-32
	01-Oct-18	5,588,628	par	3.75%	12,266,474	30-Sep-33
		39,377,229			84,067,059	
Series D Bonds	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-34
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-35
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-36

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AND SINKING FUND AS AT DECEMBER 31, 2025**

Series D Bonds	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-37
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-38
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-39
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-40
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-41
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-42
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-43
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-44
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-45
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-46
Series E Bonds	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-47
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-48
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-49
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-50
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-51
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-52
	01-Oct-18	59,516,802	par	4.25%	59,516,802	30-Sep-53
		1,190,336,043			1,190,336,043	
	01-Oct-18	1,657,110,951	par	8.00%	1,422,412,086	30-Sep-43
	Series G Bonds	01-Oct-18	886,361,421	par	4.00%	590,325,225
Series H Bonds	01-Oct-18	82,888,000	par	6.00%	82,888,000	30-Sep-28
	01-Oct-18	82,888,000	par	6.63%	82,888,000	30-Sep-28
	01-Oct-18	82,888,000	par	7.00%	82,888,000	30-Sep-33
	01-Oct-18	82,888,000	par	7.75%	82,888,000	30-Sep-38
	01-Oct-18	82,888,000	par	8.00%	82,888,000	30-Sep-43
		414,440,000			414,440,000	

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AS AT DECEMBER 31, 2025**

LEGAL AUTHORITY	Amount Authorised	Issue Date	Nominal Value of Issue	Price of Issue	Interest Rate	Amount Outstanding	Redemption Date	Investment At Cost
	(BBD)		(BBD)			(BBD)		(BBD)
Series I Bonds		01-Jul-19	9,987,925	par	0.25%	4,626,958	30-Jun-26	
		01-Jul-19	9,987,925	par	0.25%	9,987,925	30-Jun-27	
		01-Jul-19	9,987,925	par	0.25%	9,987,925	30-Jun-28	
		01-Jul-19	9,987,925	par	0.25%	9,987,925	30-Jun-29	
		01-Jul-19	9,987,925	par	0.25%	9,987,925	30-Jun-30	
		01-Jul-19	9,987,925	par	0.25%	9,987,925	30-Jun-31	
		01-Jul-19	9,987,925	par	0.25%	9,987,925	30-Jun-32	
		01-Jul-19	9,987,925	par	0.25%	9,987,925	30-Jun-33	
		01-Jul-19	9,913,053	par	0.25%	9,913,053	30-Jun-34	
				89,816,451			84,455,484	
<b>Debt Settlement (Arrears) Act, 2021</b>								
Series J Bonds		01-Aug-22	2,954,563	par		70,346	31-Jan-26	
		01-Sep-22	748,188	par		35,628	28-Feb-26	
		01-Oct-22	117,819,748	par		8,415,696	31-Mar-26	
		01-Nov-22	975,883	par		92,941	30-Apr-26	
		01-Feb-23	700,000	par		116,667	31-Jul-26	
		01-Apr-23	15,277	par		323	30-Sep-26	
		01-Jun-23	37,000,000	par		9,690,476	30-Nov-26	

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AS AT DECEMBER 31, 2025**

		01-Aug-23	60,963,600	par		18,869,686	31-Jan-27		
Series J Bonds		01-Oct-23	47,836	par		14,413	31-Mar-27		
		01-Nov-23	10,183,483	par		3,879,422	30-Apr-27		
		01-Dec-23	1,245,641	par		488,550	31-May-27		
		01-Mar-24	403,304	par		192,050	31-Aug-27		
		01-Apr-24	3,481,465	par		1,740,732	30-Sep-27		
		01-Jun-24	1,170,003	par		640,716	30-Nov-27		
		01-Jul-24	10,082,577	par		5,761,472	31-Dec-27		
		01-Dec-24	1,940,928	par		1,340,165	31-May-28		
		01-Jan-25	96,924	par		69,232	30-Jun-28		
		01-Feb-25	14,843,757	par		10,956,106	31-Jul-28		
		01-Mar-25	24,658	par		18,787	31-Aug-28		
		01-Apr-25	466,538	par		452,095	30-Sep-28		
		01-Jul-25	793,251	par		679,930	31-Dec-28		
		01-Sep-25	4,563,100	par		4,128,519	28-Feb-29		
		01-Nov-25	578,630	par		559,764	30-Apr-29		
				271,099,355			68,213,716		
	<b>Subtotal</b>			<b>7,543,176,448</b>			<b>6,424,528,412</b>		
<b>Investment At Cost</b>									
<b>Cash</b>								107,433,322	
<i>Source: Central Bank of Barbados</i>									

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AS AT DECEMBER 31, 2025**

<b>LEGAL AUTHORITY</b>	<b>Amount Authorised</b>	<b>Issue Date</b>	<b>Nominal Value of Issue</b>	<b>Price of Issue</b>	<b>Interest Rate</b>	<b>Amount Outstanding</b>	<b>Redemption Date</b>
<b>External Loan Cap. 94D</b> US\$ 530,595,100 6.5% Bond Due 2029 US\$500,000,000 8% Notes Due 2035		11-Dec-19 26-Jun-25	1,061,190,200 1,000,000,000	par par	6.50% 8.00%	119,476,000 1,000,000,000	01-Oct-29 26-Jun-35
<b>Total for Legal Authority External Loans</b>			<b>2,061,190,200</b>			<b>1,119,476,000</b>	

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AS AT DECEMBER 31, 2025**  
**GOVERNMENT OF BARBADOS SAVINGS BONDS**

LEGAL AUTHORITY	Nominal Value Issued	Nominal Value Allotted	Nominal Value Redeemed	Nominal Outstanding
<b>Savings Bond Act 1980 - 30</b>	<b>BBD</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Series BSB S1 81/86	2,500,000	2,500,000	2,494,200	5,800
" " S2 84/89	2,500,000	2,500,000	2,499,850	150
" " S4 86/91	2,500,000	2,500,000	2,499,700	300
" " S6 86/91	5,000,000	5,000,000	4,984,500	15,500
" " S7 87/92	5,000,000	5,000,000	4,997,750	2,250
" " S9 88/93	5,000,000	5,000,000	4,999,900	100
" " S12 90/95	5,000,000	5,000,000	4,996,900	3,100
" " S15 91/96	5,000,000	5,000,000	4,999,950	50
" " S20 93/98	5,000,000	5,000,000	4,999,700	300
" " S21 93/98	5,000,000	5,000,000	4,984,300	15,700
" " S23 94/99	2,500,000	2,500,000	2,490,000	10,000
" " S24 95/00	5,000,000	5,000,000	4,999,900	100
" " S25 95/00	5,000,000	5,000,000	4,980,000	20,000
" " S26 95/00	5,000,000	5,000,000	4,964,000	36,000
" " S27 95/00	7,500,000	7,500,000	7,493,100	6,900
" " S28 96/01	5,000,000	5,000,000	4,997,200	2,800
" " S29 96/01	5,000,000	5,000,000	4,993,400	6,600
" " S30 96/01	7,500,000	7,500,000	7,495,000	5,000
" " S31 97/02	5,000,000	5,000,000	4,916,800	83,200
" " S32 97/02	7,500,000	7,500,000	7,459,550	40,450
" " S33 97/02	7,500,000	7,500,000	7,492,550	7,450
" " S34 98/03	3,000,000	3,000,000	2,985,000	15,000
" " S35 98/03	5,000,000	5,000,000	4,986,150	13,850
" " S36 98/03	7,500,000	7,500,000	7,454,950	45,050
" " S37 98/03	5,000,000	5,000,000	4,991,500	8,500
" " S38 99/04	7,500,000	7,500,000	7,490,000	10,000
" " S39 99/04	7,500,000	7,500,000	7,467,300	32,700
" " S40 99/04	4,500,000	4,500,000	4,491,900	8,100
" " S41 00/05	10,000,000	10,000,000	9,900,400	99,600
" " S42 00/05	5,000,000	5,000,000	4,956,750	43,250
" " S43 00/05	5,000,000	5,000,000	4,949,700	50,300
" " S44 01/06	5,000,000	5,000,000	4,971,850	28,150
" " S45 01/06	10,000,000	10,000,000	9,904,800	95,200
" " S46 01/06	5,000,000	5,000,000	4,902,100	97,900
" " S47 01/06	10,000,000	10,000,000	9,907,300	92,700
" " S48 01/06	10,000,000	10,000,000	9,877,000	123,000
" " S49 02/07	10,000,000	10,000,000	9,756,200	243,800
" " S50 03/08	5,000,000	5,000,000	4,963,600	36,400
" " S51 03/08	15,000,000	15,000,000	14,853,300	146,700
" " S52 03/08	10,000,000	10,000,000	9,954,350	45,650
" " S53 04/09	10,000,000	9,995,800	9,872,250	123,550
" " S54 04/09	10,000,000	9,937,600	9,844,100	93,500
" " S55 05/10	10,000,000	10,000,000	9,699,150	300,850
" " S56 05/10	5,000,000	4,995,000	4,961,650	33,350
" " S57 05/10	5,000,000	4,965,350	4,934,600	30,750
<b>SUB TOTAL</b>	<b>285,000,000</b>	<b>284,893,750</b>	<b>282,814,150</b>	<b>2,079,600</b>

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AS AT DECEMBER 31, 2025**  
**GOVERNMENT OF BARBADOS SAVINGS BONDS**

LEGAL AUTHORITY	Nominal Value Issued	Nominal Value Allotted	Nominal Value Redeemed	Nominal Outstanding
<b>Savings Bond Act 1980 – 30</b>	BBD	\$	\$	\$
" " S58 06/11	10,000,000	9,975,000	9,814,400	160,600
" " S59 06/11	5,000,000	4,991,650	4,874,250	117,400
" " S60 06/11	10,000,000	9,987,650	9,774,850	212,800
" " S61 07/12	9,991,100	9,991,100	9,798,600	192,500
" " S62 08/13	10,000,000	9,949,550	9,689,950	259,600
" " S63 08/13	10,000,000	9,964,550	9,780,600	183,950
" " S64 09/14	15,000,000	14,998,400	14,586,900	411,500
" " S65 09/14	14,950,000	14,949,950	14,673,250	276,700
" " S66 10/15	19,900,000	19,885,750	19,476,150	409,600
" " S67 11/16	5,000,000	4,999,500	4,841,450	158,050
" " S68 11/16	9,970,000	9,969,950	9,779,000	190,950
" " S69 12/17	10,000,000	9,994,500	9,672,750	321,750
" " S70 13/18	9,904,300	9,899,300	9,425,300	474,000
" " S71 13/18	5,496,950	5,496,950	5,440,750	56,200
" " S72 13/18	9,914,150	9,914,150	9,475,050	439,100
" " S73 14/19	10,925,150	10,698,550	10,178,650	519,900
" " S74 14/19	3,221,700	3,221,700	2,817,100	404,600
GBSB 75/2015	10,000,000	10,000,000	9,478,400	521,600
GBSB 76/2015	10,000,000	10,000,000	9,323,700	676,300
GBSB 77/2015	25,000,000	25,000,000	22,771,050	2,228,950
GBSB 78/2015	25,000,000	24,688,700	22,660,400	2,028,300
GBSB 79/2015	10,000,000	9,931,300	9,309,850	621,450
GBSB 80/2016	10,000,000	10,000,000	9,335,950	664,050
GBSB 81/2016	10,000,000	10,000,000	9,444,400	555,600
GBSB 82/2016	10,000,000	10,000,000	9,336,100	663,900
GBSB 83/2016	10,000,000	10,000,000	9,161,500	838,500
GBSB 84/2017	10,000,000	10,000,000	8,936,300	1,063,700
GBSB 85/2017	5,000,000	5,000,000	4,536,900	463,100
GBSB 86/2017	5,000,000	5,000,000	4,436,750	563,250
<b>SUB TOTAL</b>	<b>309,273,350</b>	<b>308,508,200</b>	<b>292,830,300</b>	<b>15,677,900</b>
<b>GRAND TOTAL</b>	<b>594,273,350</b>	<b>593,401,950</b>	<b>575,644,450</b>	<b>17,757,500</b>

Source: Central Bank of Barbados

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AS AT DECEMBER 31, 2025**  
**TREASURY BILLS, TAX REFUND AND TAX RESERVE CERTIFICATES**  
**AND TEMPORARY BORROWINGS**

LEGAL AUTHORITY	Amount Authorised to be raised	Amount Outstanding
<b>Treasury Bills and Tax Certificates Act, Cap. 106</b>	\$	\$
Treasury Bills	1,500,000,000	951,350,750
Tax Refund Certificates		63,350
<b>Financial Management and Audit (Amendment) Act, 2018</b> <b>Public Finance Management Act, 2019-1</b>		
Temporary Borrowings	242,100,000	207,180,000

**APPENDIX C**  
**STATEMENT OF PUBLIC DEBT AS AT DECEMBER 31, 2025**

LEGAL AUTHORITY	Authorised to be raised	Value of Loans raised	Outstanding	Redemption Date
	\$	\$	\$	
<b>British American Insurance Co. (Barbados) Ltd. (Preservation of Investments) (Amendment) Act 2018-6</b>	93,200,000			
BAICO Bonds Series 1		23,300,000	23,300,000	See Note 1
BAICO Bonds Series 2		23,300,000	23,300,000	See Note 2
BAICO Bonds Series 3		23,300,000	23,300,000	See Note 3
BAICO Bonds Series 4		23,300,000	23,300,000	See Note 4
		93,200,000	93,200,000	
<b>British American Insurance Co. (Barbados) Ltd. (Preservation of Investments) (Amendment) Act 2020</b>	8,115,000			
GOB BAICO Bond 2		3,000,000	3,000,000	See Note 5
GOB BAICO Bond 3		3,000,000	3,000,000	See Note 6
GOB BAICO Bond 4		625,000	625,000	See Note 7
GOB BAICO Bond 5		625,000	625,000	See Note 8
GOB BAICO Bond 6		240,000	240,000	See Note 9
		7,490,000	7,490,000	
<b>Barbados Optional Savings Bonds Plus (Offer to the Public) Act 2022-13</b>				
BOSS Plus Bond	200,000,000	200,000,000	198,543,500	See Note 10
BOSS Plus II Bond	200,000,000	199,944,000	196,418,300	See Note 11
BOSS Plus III Bond	200,000,000	199,598,600	199,598,600	See Note 12
<b>Special Loan Act Cap. 105</b>	2,500,000,000			
<b>Multicurrency Term Facility Agreement - Blue Loans</b>				
MTFA BB Blue Financing DAC (USD Tranche)		146,518,800	146,518,800	See Note 13
MTFA FirstCaribbean International Bank (Barbados) Limited (BBD Tranche)		146,518,800	146,518,800	See Note 14
<b>CIBC Caribbean Bank (Barbados) Ltd.</b> Syndicated Sustainability Linked Loan (SLL)		592,716,270	592,716,270	See Note 15
<b>Republic Bank Barbados Ltd.</b> ABC Highway Project Bond		10,566,572	5,283,284	See Note 16
<b>Barbados Correction Corporation</b> BCC Prison Lease Facility		271,897,060	106,328,856	See Note 17
<b>European Economic Community</b> Ministry of Agriculture -Livestock Development		785,971	205,060	See Note 18
<b>European Investment Bank</b> Barbados COVID-19 Health Resilience		45,666,657	44,944,921	See Note 19
<b>Citibank NA</b> BWA Smart Meter Transformation Project USD \$67.9M		127,645,907	21,274,318	See Note 20
<b>EXIM Bank of China</b> Sam Lord's Castle Hotel Project		340,000,000	256,685,619	See Note 21
Scotland District Road Rehabilitation Project		233,366,742	105,574,060	See Note 22
<b>TOTAL UNDER SPECIAL LOANS ACT</b>		1,915,682,779	1,426,049,988	
<b>CONTINGENT LIABILITIES TAKEN OVER BY CENTRAL GOVERNMENT</b>				
<b>Barbados Agricultural Management Company</b> BAMC Bond		1,150,498	575,250	See Note 23
<b>TOTAL CONTINGENT LIABILITIES TAKEN OVER</b>		1,150,498	575,250	

**APPENDIX C**  
**STATEMENT OF THE PUBLIC DEBT AS AT DECEMBER 31, 2025**

LEGAL AUTHORITY	Authorised to be raised (Original Currency)	Nominal Value of Loans raised BBD	Outstanding BBD	Redemption Date
<b>Caribbean Development Bank Act, Cap.323A</b>				
	USD			
6/SFR-OR-BAR Support for Liat Ltd	33,631,879.50	67,263,759	7,800,774	See Note 24
23/OR-BAR Policy-Based Loan	25,000,000.00	50,000,000	8,333,333	See Note 25
26/OR-BAR Education Sector Project	3,531,838.49	7,063,677	2,160,708	See Note 26
29/OR-BAR Fleet Modernisation Project -Liat (1974) Ltd	33,200,000.00	66,400,000	5,054,823	See Note 27
31/OR-BAR Speightstown Flood Mitigation Project	4,615,000.00	9,230,000	3,930,981	See Note 28
32/OR-BAR Enhancement of Immigration Services	6,474,000.00	12,948,000	5,451,061	See Note 29
33/OR-BAR Water Supply Network	35,667,000.00	71,334,000	45,071,633	See Note 30
34/OR-BAR Student Revolving Loan Fund	3,000,000.00	6,000,000	4,125,000	See Note 31
35/OR-BAR Constitution River Flood Mitigation Project	6,877,000.00	13,754,000	7,791,901	See Note 32
36/OR-BAR Emergency Support Loan - LIAT (1974) Limited	3,720,000.00	7,440,000	5,208,000	See Note 33
37/OR-BAR First Programmatic Fiscal Sustainability, Growth and Social Protection Policy Based Loan	75,000,000.00	150,000,000	107,142,857	See Note 34
38/OR-BAR Second Programmatic Fiscal Sustainability, Growth and Social Protection Policy Based Loan	75,000,000.00	150,000,000	128,571,429	See Note 35
<b>Total CDB</b>		611,433,436	330,642,500	
<b>Inter-American Development Bank Act, Cap.323B</b>				
	USD			
1684/OC Modern/Customs/Ex/Vat	4,387,024.00	8,774,048	285,539	See Note 36
1948/OC/BA- Modernisation of the B'dos National Standard System	1,563,751.00	3,127,502	606,921	See Note 37
1953/OC-BA Housing & Neighbourhood Upgrading Programme	6,598,743.50	13,197,487	2,232,086	See Note 38
2003/OC-BA Reform/Modernisation of Statistical Service	4,861,837.50	9,723,675	1,993,603	See Note 39
2099/OC-BA Modernisation of the B'dos National Standards	2,541,364.00	5,082,728	1,251,844	See Note 40
2255/OC-BA Water and Sanitation	43,200,000.00	86,400,000	41,194,390	See Note 41
2256/OC-BA Agriculture Health and Food Control	688,840.50	1,377,681	533,312	See Note 42
2278/OC B'dos Competitiveness Programme	8,561,707.50	17,123,415	8,435,621	See Note 43
2410/OC-BA Sustainable Energy Frame	45,000,000.00	90,000,000	30,000,000	See Note 44
2463/OC-BA Coastal Risk Assessment & Management Programme	26,830,439.50	53,660,879	29,597,056	See Note 45
2485/OC-BA Sustainable Energy Investment Programme	10,000,000.00	20,000,000	10,590,214	See Note 46
2609/OC-BA Energy Based Policy Loan	70,000,000.00	140,000,000	56,000,000	See Note 47
2739/OC-BA Skills for the Future	20,000,000.00	40,000,000	24,530,065	See Note 48
2748/OC-BA Public Sector Smart Energy (PSSE) Program	17,000,000.00	34,000,000	23,750,519	See Note 49
3389/OC-BA Enhanced Access to Credit for Productivity Project	17,500,000.00	35,000,000	25,391,747	See Note 50
3390/CH-BA Enhanced Access to Credit for Productivity Project	17,500,000.00	35,000,000	25,391,747	See Note 51
3542/OC-BA Strengthening Human and Social Development in Barbados	5,000,000.00	10,000,000	7,974,453	See Note 52
3542/CH-BA Strengthening Human and Social Development in Barbados	5,000,000.00	10,000,000	7,974,453	See Note 53
3588/OC-BA Road Rehabilitation and Improving Connectivity of Roads Infrastructure	25,000,000.00	50,000,000	40,587,548	See Note 54
3843/OC-BA Deployment of Cleaner Fuels and Renewable Energies in Barbados	34,000,000.00	68,000,000	54,534,698	See Note 55
4342/OC-BA National Tourism Programme	2,395,147.62	4,790,295	4,336,900	See Note 56
4865/OC-BA Sustainable Energy Investment Program (SMART FUND II)	30,000,000.00	60,000,000	18,706,149	See Note 57
4920/OC-BA Public Sector Modernization Programme	40,000,000.00	80,000,000	39,967,979	See Note 58
4987/OC-BA Sustainable Development Policy Program	80,000,000.00	160,000,000	154,666,667	See Note 59
5168/OC-BA COVID 19 Programme	120,000,000.00	240,000,000	240,000,000	See Note 60
5205/OC-BA Global Credit Program for Safeguarding the Productive Sectors and Employment	30,000,000.00	60,000,000	60,000,000	See Note 61
5439/OC-BA Sustainable Development Policy Program II	100,000,000.00	200,000,000	200,000,000	See Note 62
5720/OC-BA Programme to Strengthen Public Policy and Fiscal Management in Response to the Health and Economic Crisis Caused by COVID-19 in Barbados II	100,000,000.00	200,000,000	200,000,000	See Note 63
5728/OC-BA Skills for the Future II: Digital Transformation for Inclusive and Quality Education	20,000,000.00	40,000,000	7,284,024	See Note 64
5827/OC-BA Program to Strengthen Social Services in Barbados	100,000,000.00	200,000,000	200,000,000	See Note 65
5846/OC-BA Climate Resilient and Sustainable Integrated Coastal Zone Management	50,000,000.00	100,000,000	922,113	See Note 66
5856/OC-BA Sustainable Development Policy Program III	100,000,000.00	200,000,000	200,000,000	See Note 67
5980/OC-BA Program to Strengthen Social Services in Barbados II	100,000,000.00	200,000,000	200,000,000	See Note 68
6029/OC-BA Global Credit Program for Micro, Small and Medium-size Enterprises (MSME)	50,000,000.00	100,000,000	19,937,613	See Note 69
<b>Total IADB</b>		2,575,257,710	1,938,677,261	

**APPENDIX C**  
**STATEMENT OF THE PUBLIC DEBT AS AT DECEMBER 31, 2025**

LEGAL AUTHORITY	Authorised to be raised (Original Currency)	Nominal Value of Loans raised BBD	Outstanding BBD	Redemption Date
<b>Latin American Development Bank Act 2015</b>				
	USD			
CAF Policy Based Loan	50,000,000.00	100,000,000	19,047,618	See Note 70
CAF Sector Wide Approach Programme	35,000,000.00	70,000,000	13,333,335	See Note 71
CAF Tax Administration Infrastructure Reform Programme	15,000,000.00	30,000,000	11,916,597	See Note 72
CAF Water Infrastructure Rehabilitation Project	10,000,000.00	20,000,000	17,493,429	See Note 73
CAF COVID 19 Programme	100,000,000.00	200,000,000	200,000,000	See Note 74
CAF Land Transportation Sector in Barbados	50,000,000.00	100,000,000	92,504,202	See Note 75
CAF Sector Wide Approach Programme (SWAP) to support the operation: "Roots From Cultural Heritage to Innovation in Barbados".	75,000,000.00	150,000,000	150,000,000	See Note 76
<b>Total Latin American Development Bank (CAF)</b>		<b>670,000,000</b>	<b>504,295,181</b>	
<b>International Bank for Reconstruction &amp; Development (Membership of Barbados) Act, (CAP.323D)</b>				
	USD			
2nd HIV-AIDS Project	35,000,000.00	70,000,000	35,729,292	See Note 77
COVID-19 Response and Recovery Development Policy Loan	100,000,000.00	200,000,000	200,000,000	See Note 78
Green and Resilient Recovery Development Policy Loan	100,000,000.00	200,000,000	200,000,000	See Note 79
Beryl Emergency Response and Recovery	54,000,000.00	108,000,000	270,000	See Note 80
Disaster Risk Management Development Policy Loan with a Cat DDO	30,000,000.00	60,000,000	300,000	See Note 81
		<b>638,000,000</b>	<b>436,299,292</b>	
<b>International Monetary Fund (IMF)</b>				
	SDR			
Budget Support Extended Fund Facility (EFF)	141,750,000	385,154,595	473,655,467	See Note 82
Budget Support Resilience and Sustainability Trust (RST)	267,050,000	729,002,888	390,437,786	See Note 83
<b>TOTAL CENTRAL GOVERNMENT DEBT OUTSTANDING</b>			<b>14,916,239,137</b>	
<b>TOTAL GOVERNMENT GUARANTEED DEBT</b>			<b>72,020,529</b>	
<b>TOTAL CENTRAL GOVERNMENT ARREARS</b>			<b>178,451,834</b>	See Note 84
<b>TOTAL PUBLIC DEBT *</b>			<b>15,166,711,500</b>	
* Total Public Debt is defined as Central Government domestic and external debt, Government guaranteed debt plus Central Government arrears.				

**APPENDIX C**  
**STATEMENT OF THE PUBLIC DEBT AS AT DECEMBER 31, 2025**  
**GOVERNMENT OF BARBADOS CONTINGENT LIABILITIES**

<b>Amount of Loan BBD</b>	<b>Lending Agency</b>	<b>Contract Date</b>	<b>Maturity Date</b>	<b>Interest Rates</b>	<b>Organisation</b>	<b>Balance Outstanding</b>
31,084,884	RBTT Merchant Bank Limited	03-Mar-20	01-Oct-29	6.50%	Barbados Investment & Development Corporation	15,542,442
50,000,000	African Export-Import Bank	13-Apr-24	31-Mar-31	7.00%	Kensington Oval Management Inc.	50,000,000
3,368,106	European Development Fund	01-Jul-93	01-Dec-33	1.00%	University of the West Indies	783,855
1,544,666	Caribbean Development Bank	11-Apr-85	01-Oct-33	2.00%	University of the West Indies - Mona	224,978
5,500,000	Caribbean Development Bank	15-Feb-10	01-Jan-27	5.00%	University of the West Indies - Mona*	572,724
8,000,000	Caribbean Development Bank	16-Mar-22	01-Jan-42	5.00%	University of the West Indies - 3SFR/OR-REG	4,896,530
<b>TOTAL</b>						<b>72,020,529</b>

**Notes:**

\* Denotes that the Government of Barbados is a co-guarantor of the facility. The reported outstanding balance is calculated by taking the entire outstanding loan balance times the applicable percentage of the Government's guarantee.

**APPENDIX C**  
**STATEMENT OF THE PUBLIC DEBT AS AT DECEMBER 31, 2025**  
**NOTES**

1. BBD 23,300,000. Bullet payment 2028-04-02. Interest 7.75%. Fixed rate
2. BBD 23,300,000. Bullet payment. 2033-04-02. Interest 8.15%. Fixed rate
3. BBD 23,300,000. Bullet payment 2038-04-02. Interest 8.55%. Fixed rate
4. BBD 23,300,000. Bullet payment 2043-04-02. Interest 8.95%. Fixed rate
5. BBD 3,000,000. Bullet payment 2029-11-30. Interest 7.50%. Fixed rate
6. BBD 3,000,000. Bullet payment 2034-11-30. Interest 7.50%. Fixed rate
7. BBD 625,000. Bullet payment 2039-11-30. Interest 7.50%. Fixed rate
8. BBD 625,000. Bullet payment 2044-11-30. Interest 7.50%. Fixed rate
9. BBD 240,000. Bullet payment 2049-11-30. Interest 7.50%. Fixed rate
10. BBD 200,000,000. Bullet payment 2027-08-31. Interest 4.50%. Fixed rate
11. BBD 199,944,000 Staggered bullet payments 5 years from issuance commencing 2028-06-30. Interest 4.50%. Fixed rate
12. BBD 199,598,600. Staggered bullet payments 5 years from issuance commencing 2030-06-15. Interest 4.50%. Fixed rate
13. US \$73,259,400. Amortised 2026-03-20 to 2037-09-20. Semi-annual payments. Interest 4.40%. Fixed rate
14. BBD 146,518,800. Amortised 2026-03-20 to 2037-09-20. Semi-annual payments. Interest 3.25%. Fixed rate
15. BBD 592,716,270. Amortised 2030-02-28 to 2044-11-28. Quarterly payments. Interest 3.25%. Fixed rate
16. US \$5,283,286. Amortised 2022-04-01 to 2029-10-01. Semi-annual payments. Interest 6.50%. Fixed rate
17. US \$135,948,530. Amortised in 2020-06-15 to 2029-01-15. Monthly payments. Interest 4.30%. Fixed rate
18. EUR €330,000. Amortised 2003-06-01 to 2032-12-01. Semi-annual payments. Interest 1%. Fixed rate
19. EUR €10,000,000. Amortised 2025-11-15 to 2041-11-15. Semi-annual payments. Fixed interest rate. Tranche 1 - 1.42%  
EUR €9,173,734. Amortised 2027-11-15 to 2043-11-15. Semi-annual payments. Fixed interest rate. Tranche 2 - 3.90%
20. US \$63,822,954. Amortised 2018-12-28 to 2027-06-28. Semi-annual payments. Interest 6.00% (weighted average)
21. US \$170,000,000. Amortised 2022-01-21 to 2037-01-21. Semi-annual payments. Interest 2.50%. Fixed rate
22. CNY ¥815,500,000. Amortised 2027-09-21 to 2042-09-21. Semi-annual payments. Interest 2.00%. Fixed rate
23. US \$575,249.07. Amortised 2022-04-01 to 2029-10-01. Semi-annual payments. Interest 6.50%. Fixed rate
24. US \$33,631,879.38. Amortised 2009-10-01 to 2027-10-01. Quarterly payments. Interest 5.00%. \*\*\*
25. US \$25,000,000. Amortised 2016-01-01 to 2027-10-01. Quarterly payments. Interest 5.00%. \*\*\*
26. US \$3,531,838. Amortised 2017-07-01 to 2029-04-01. Quarterly payments. Interest 5.00%. \*\*\*
27. US \$33,200,000. Amortised 2015-10-01 to 2028-07-01. Quarterly payments. Interest 5.00%. \*\*\*
28. US \$4,615,000. Amortised 2018-01-01 to 2031-10-01. Quarterly payments. Interest 5.00%. \*\*\*
29. US \$6,474,000. Amortised 2020-10-01 to 2032-07-01. Quarterly payments. Interest 5.00%. \*\*\*
30. US \$35,67,000. Amortised 2021-10-01 to 2033-07-01. Quarterly payments. Interest 5.00%. \*\*\*
31. US \$3,000,000. Amortised 2022-04-01 to 2034-01-01. Quarterly payments. Interest 5.00%. \*\*\*
32. US \$6,877,000. Amortised 2022-04-01 to 2034-01-01. Quarterly payments. Interest 5.00%. \*\*\*
33. US \$3,720,000. Amortised 2023-01-01 to 2032-10-01. Quarterly payments. Interest 5.00%. \*\*\*
34. US \$75,000,000. Amortised 2024-01-01 to 2030-10-01. Quarterly payments. Interest 5.00%. \*\*\*
35. US \$75,000,000. Amortised 2025-01-01 to 2031-10-01. Quarterly payments. Interest 5.00%. \*\*\*
36. US \$4,387,024. Amortised 2010-10-05 to 2026-04-05. Semi-annual payments. Interest 6.27% \*
37. US \$ 1,563,751. Amortised 2013-01-25 to 2028-07-25. Semi - annual payments. Interest 5.27% \*
38. US \$6,598,744. Amortised 2013-10-08 to 2028-04-08. Semi- annual payments. Interest 6.27% \*
39. US \$4,861,838. Amortised 2013-06-11 to 2028-12-11. Semi-annual payments. Interest 5.27% \*
40. US \$2,541,364. Amortised 2014-09-30 to 2029-03-30. Semi-annual payments. Interest 5.27% \*
41. US \$43,200,000 Amortised 2015-09-21 to 2035-03-21. Semi-annual payments. Interest 5.27% \*
42. US \$688,840. Amortised 2014-09-21 to 2035-03-21. Semi-annual payments. Interest 5.27% \*
43. US \$8,561,708 Amortised 2014-09-21 to 2035-03-21. Semi-annual payments. Interest 5.27% \*
44. US \$45,000,000 Amortised 2016-04-10 to 2030-10-10. Semi-annual payments. Interest 5.27% \*
45. US \$26,830,440 Amortised 2016-08-07 to 2036-02-07. Semi-annual payments. Interest 5.27% \*

**APPENDIX C**  
**STATEMENT OF THE PUBLIC DEBT AS AT DECEMBER 31, 2025**  
**NOTES**

46. US \$10,000,000 Amortised 2016-08-07 to 2036-02-07. Semi-annual payments. Interest 5.27% \*
47. US \$70,000,000 Amortised 2017-05-16 to 2031-11-16. Semi-annual payments. Interest 5.27% \*
48. US \$20,000,000 Amortised 2018-04-15 to 2037-10-15. Semi-annual payments. Interest 5.27% \*
49. US \$17,000,000. Amortised 2019-05-15 to 2038-11-15. Semi-annual payments. Interest 5.27% \*
50. US \$17,500,000. Amortised 2020-12-15 to 2040-06-15. Semi-annual payments. Interest 5.27% \*
51. US \$17,500,000. Amortised 2020-12-15 to 2040-06-15. Semi-annual payments. Interest 5.27% \*
52. US \$5,000,000. Amortised 2021-06-15 to 2040-12-15. Semi-annual payments. Interest 5.27% \*
53. US \$5,000,000. Amortised 2021-06-15 to 2040-12-15. Semi-annual payments. Interest 5.27% \*
54. US \$25,000,000. Amortised 2021-08-15 to 2041-02-15. Semi-annual payments. Interest 5.27% \*
55. US \$34,000,000. Amortised 2023-11-15 to 2041-05-15. Semi-annual payments. Interest 5.27% \*
56. US \$2,395,148. Amortised 2023-08-15 to 2043-02-15. Semi-annual payments. Interest 5.27% \*
57. US \$30,000,000. Amortised 2024-11-24 to 2041-11-24. Semi-annual payments. Interest 5.27% \*
58. US \$40,000,000. Amortised 2025-07-15 to 2045-01-15. Semi-annual payments. Interest 5.27% \*
59. US \$80,000,000. Amortised 2025-09-15 to 2040-03-15. Semi-annual payments. Interest 5.27% \*
60. US \$120,000,000. Amortised 2026-05-15 to 2040-11-15. Semi-annual payments. Interest 5.27% \*
61. US \$30,000,000. Amortised 2026-10-15 to 2046-04-15. Semi-annual payments. Interest 5.27% \*
62. US \$100,000,000. Amortised 2027-06-15 to 2041-12-15. Semi-annual payments. Interest 5.27% \*
63. US \$100,000,000. Amortised 2028-08-15 to 2043-02-15. Semi-annual payments. Interest 5.27% \*
64. US \$20,000,000. Amortised 2028-08-15 to 2048-08-15. Semi-annual payments. Interest 5.27% \*
65. US \$100,000,000. Amortised 2029-05-15 to 2043-11-15. Semi-annual payments. Interest 5.27% \*
66. US \$50,000,000. Amortised 2031-02-15 to 2047-08-15. Semi-annual payments. Interest 5.27% \*
67. US \$100,000,000. Amortised 2029-08-15 to 2044-02-15. Semi-annual payments. Interest 5.27% \*
68. US \$100,000,000. Amortised 2030-08-15 to 2045-03-15. Semi-annual payments. Interest 5.27% \*
69. US \$50,000,000. Amortised 2031-02-15 to 2050-09-15. Semi-annual payments. Interest 5.27% \*
70. US \$50,000,000. Amortised 2017-07-20 to 2027-07-20. Semi-annual payments. Interest 6.66%. \*\*
71. US \$35,000,000. Amortised 2017-11-30 to 2027-11-30. Semi-annual payments. Interest 6.40%. \*\*
72. US \$15,000,000. Amortised 2019-11-17 to 2029-11-17. Semi-annual payments. Interest 6.32%. \*\*
73. US \$10,000,000. Amortised 2024-12-24 to 2031-12-24. Semi-annual payments. Interest 6.47%. \*\*
74. US \$100,000,000. Amortised 2026-12-16 to 2040-12-16. Semi-annual payments. Interest 6.40%. \*\*
75. US \$50,000,000. Amortised 2024-11-24 to 2041-11-24. Semi-annual payments. Interest 5.69%. \*\*
76. US \$75,000,000. Amortised 2024-11-24 to 2045-02-21. Semi-annual payments. Interest 5.69%. \*\*
77. US \$35,000,000. Amortised 2013-08-15 to 2038-02-15. Semi-annual payments. Interest 4.27%. \*\*
78. US \$100,000,000. Amortised 2026-07-01 to 2040-01-01. Semi-annual payments. Interest 5.13%. \*\*
79. US \$100,000,000. Amortised 2028-02-15 to 2041-02-15. Semi-annual payments. Interest 5.13%. \*\*
80. US \$54,000,000. Amortised 2031-04-15 to 2049-10-15. Semi-annual payments. Interest 5.12%. \*\*
81. US \$30,000,000. Amortised 2031-05-15 to 2049-11-15. Semi-annual payments. Interest 5.12%. \*\*
82. SDR 171,962,512. Amortised 2024-12-05 to 2035-06-22. Semi-annual payments. Interest 3.26%. \*\*\*\*
83. SDR 141,750,000. Amortised 2033-12-26 to 2045-06-23. Semi-annual payments. Interest 3.61%. \*\*\*\*
84. Includes Central Government payables and tax refunds.

Major exchange rates used in the calculation of loan balances to BBD are as follows:

US \$1 = \$2.00; EUR €1 = \$2.38173; SDR \$1 = \$0.363054; CNY ¥1 = \$0.286164

\*IADB Variable rate loans are based on SOFR daily rates. The indicative rate is that closest to the cut-off date at the end of December 2025.

\*\*6 M Term SOFR based indicative variable rates at the end of December 2025.

\*\*\*CDB Variable rate loans made from the Bank's Ordinary Capital Resources. Rates are reset quarterly.

\*\*\*\*IMF Variable rate loans are determined weekly based on the market-determined Special Drawing Rights (SDR) interest rate.

**APPENDIX D**

**STATEMENT OF SPECIAL FUNDS AT JANUARY 31, 2026**

<b>Description</b>	<b>Amount</b>
Agricultural Development Fund	18,536,997
Export Promotion Fund	374,916
Public Employee Fund	2,592,146
Industrial Credit Fund	57,996,698
Sugar Industry Scholarship	549,629
Sugar Industry Research & Devt	9,285,996
Other Special Funds	643,778
B'dos Arts & Sports Promotion Fund	5,611,310
Sugar Policy Fund	722,827
Training Fund	987,322
Training Loan Fund IE	2,333,523
Criminal Recovery Fund	240,283
Sugar Export Levy	-
Youth Development Center	144,747
	<b>100,020,172</b>

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APPENDIX E

**Classification of Items of Expenditure by Account Codes**

<b>Account Code</b>	<b>Account Code Classification</b>	<b>Sub-Items</b>
101	Statutory Personal Emoluments	Includes statutory salaries and all statutory personal allowances.
102	Other Personal Emoluments	Includes salaries and wages of all temporary, unestablished, non-established, casual staff and substitutes, overtime, acting and all other non-statutory personal allowances.
103	Employer Contributions	Includes (Foreign Affairs) contributions for health insurance scheme for officer serving overseas.
206	Travel	Passages on appointment and leave, baggage allowance, incidental travelling expenses. Includes passages and baggage costs payable under the Overseas Service Agreement Act, 1971 and costs to travel to meetings for officers in the Ministry of Foreign Affairs.
207	Utilities	Provides for telephones, internet services, telegrams, electricity, water and natural gas supply.
208	Rental of Property	Includes rental of offices, quarters, machines, equipment and vehicles.
209	Library Books and Publications	Books and publications.
210	Supplies and Materials	Includes consumable short-life supplies, office equipment and furniture, office expenses and supplies, food, Veterinary supplies, medical supplies, cinematography and photographic accessories, haberdashery, sports and games equipment, Arms, housewares, postal stores, agricultural supplies, appliances and computer equipment.

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APPENDIX E

**Classification of Items of Expenditure by Account Codes *Cont'd***

<b>Account Code</b>	<b>Account Code Classification</b>	<b>Sub-Items</b>
211	Maintenance of Property	Includes insurances, spare parts, contracts, gas, diesel and lubricants, general maintenance, vehicle maintenance, office equipment maintenance, furniture and fixtures maintenance, maintenance of tools and implements, road and well maintenance.
212	Other Operating Expenses	Postage, uniforms and uniform allowances, hospitality, judiciary expenses, conferences and meetings, training, medical expenses, immigration costs, revaluation expenses, special payments, information services, traffic control expenses, licenses, relocation costs, bank charges, costs of investment, research and development and other operating expenses.
223	Structures	Includes network and electrical cabling, telephone installations, retrofitting, road construction, well and bridge construction.
226	Professional Services	Includes fees to consultants, legal fees, conveyance of cash, auctioneer's fees and consultancy contracts.
230	Contingencies	Includes allowance for shortages and emergencies.
232	Statutory Operating Expenses	Medical expenses for the Governor General and the Prime Minister.
233	Statutory Crown Expenses	Expenses for Crown cases.
235	Statutory Investment Expenses	Administrative and other costs relating to statutory investment.
236	Statutory Professional Expenses	Professional Services for the Audit Department Includes interest on treasury Bills, tax reserve and tax refund certificates, temporary borrowings, treasury notes and debentures.
241	Interest Expense	Includes legal and other expenses involved in raising new loans.
242	Expenses of Loans	Self-Explanatory.
250	Depreciation Expense	

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APPENDIX E

**Classification of Items of Expenditure by Account Codes *Cont'd***

<b>Account Code</b>	<b>Account Code Classification</b>	<b>Sub-Items</b>
252	Bad Debt Expense	Self-Explanatory.
313	Subsidies	Includes subsidies to public and private institutions.
314	Grants to Individuals	Self-Explanatory.
315	Grants to Non-Profit organisations	Self-Explanatory.
316	Grants to Public Institutions	Self-Explanatory.
317	Subscriptions	Includes subscriptions to regional and international organizations
318	Retiring Benefits	Includes pensions and gratuities
319	Other Retiring Benefits	Includes cost of living allowances and ex-gratia payments
334	Statutory Grants	Includes statutory grants to individuals, revaluation and interest expenses of statutory drawing rights.
414	Grants to Individuals	Capital Grants to Individuals.
415	Grants to Non-Profit Organisations	Capital grants to non-profit organisations.
416	Grants to Public Institutions	Capital grants to public institutions.
417	Subscriptions	Capital subscriptions.
626	Reimbursable Allowances	Includes travel and sundry reimbursements.
628	Advances to Public Officers	Includes POLTA and loans to Parliamentarians.
629	Provision for Doubtful Accounts	Self-Explanatory.
630	Prepayments	Self-Explanatory.
650	Inventory	Provides for departmental inventory.
702	Sinking Fund Contributions	Provides for the establishment of sinking funds for the redemption of debt.

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APPENDIX E

**Classification of Items of Expenditure by Account Codes *Cont'd***

<b>Account Code</b>	<b>Account Code Classification</b>	<b>Sub-Items</b>
721	Fund Investments	Provides for loans to local businesses for energy efficient and renewable energy projects.
724	Other Investments	Includes purchase of shares in public companies.
725	Statutory Investments	Includes investments in special drawing rights and promissory notes.
740	Medical Aid Scheme	Advances for Medical Aid.
750	Land Acquisition	Self-Explanatory.
751	Property and Plant	Includes buildings, air-condition units, water storage facilities and elevators.
752	Machinery and Equipment	Includes agricultural, road works and construction machinery, workshop, security, safety, office, medical, dental, telecommunications, photographic, electrical, printing, laboratory and survey equipment.
753	Furniture and Fixtures	Includes shelving, workstations, room dividers, ceiling fans, computer and server racking, cabinets and conference tables.
754	Leasehold Improvements	Provides for improvements to leased offices.
755	Computer Software	Self-explanatory.
756	Vehicles	Includes heavy duty, executive and standard vehicles.
785	Assets under Construction	Provides for professional services and materials for work in progress.
821	Accruals	Includes accrued interest expenses.
850	Tax Reserve Certificate	Provides for amortization.
851	Tax Refund Certificate	Provides for amortization.
852	Government Savings Bonds	Provides for amortization.
853	Local Commercial Bank Loans	Provides for amortization.

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APPENDIX E

Classification of Items of Expenditure by Account Codes *Concl'd*

<b>Account Code</b>	<b>Account Code Classification</b>	<b>Sub-Items</b>
854	Debentures & Treasury Notes	Provides for amortization.
855	Other Local Debt	Provides for amortization.
861	Foreign Debentures	Provides for amortization.
865	Loans from International Financial Institutions	Provides for amortization.
866	Loans from Other Governments & Governmental Agencies	Provides for amortization.
867	Foreign Commercial Bank Loans	Provides for amortization.

**ANNEXED**

**ANNEX**  
**REPORT BARBADOS ESTIMATES 2026-2027**  
**CLIMATE RELATED BUDGET BY MINISTRY**

Head	Ministry	Standard Account Code	Description	Climate Change Adaption	Climate Change Mitigation	Total
	<b>Total</b>			<b>\$ 66,260,497</b>	<b>\$ 72,396,040</b>	<b>\$ 138,656,537</b>
14	Ministry of Finance	212	Operating Expenses	30,000		30,000
	<b>Total Ministry of Finance</b>			<b>30,000</b>		<b>30,000</b>
27	Ministry of Tourism and International Transport	212	Operating Expenses		25,000	25,000
	<b>Total Ministry of Tourism and International Transport</b>				<b>25,000</b>	<b>25,000</b>
30	Office of the Attorney General	210	Supplies and Materials	15,000	30,000	45,000
	<b>Total Office of the Attorney General</b>			<b>15,000</b>	<b>30,000</b>	<b>45,000</b>
32	Foreign Affairs&Foreign Trade	210	Supplies and Materials	4,000		4,000
		751	Property & Plant		25,000	25,000
		756	Vehicles			0
	<b>Total Foreign Affairs&amp;Foreign Trade</b>			<b>4,000</b>	<b>25,000</b>	<b>29,000</b>
33	Home Affairs, Information & Public Affairs	210	Supplies and Materials	10,000		10,000
		212	Operating Expenses		190,000	190,000
		756	Vehicles			0
	<b>Total Home Affairs, Information &amp; Public Affairs</b>			<b>10,000</b>	<b>190,000</b>	<b>200,000</b>
40	Ministry of Transport and Works	211	Maintenance of Property	2,538,000		2,538,000
		223	Structures	1,170,000		1,170,000
		785	Assets Under Construction	36,713,916		36,713,916
	<b>Total Ministry of Transport and Works</b>			<b>40,421,916</b>		<b>40,421,916</b>

**ANNEX**  
**REPORT BARBADOS ESTIMATES 2026-2027**  
**CLIMATE RELATED BUDGET BY MINISTRY**

Head	Ministry	Standard Account Code	Description	Climate Change Adaption	Climate Change Mitigation	Total
	<b>Total</b>			<b>\$ 66,260,497</b>	<b>\$ 72,396,040</b>	<b>\$ 138,656,537</b>
41	Ministry of Energy, Business Development and Consumer Affairs					
		211	Maintenance of Property	13,400		13,400
		212	Operating Expenses		26,000	26,000
		226	Professional Services		6,763,739	6,763,739
		721	Fund Investments		8,253,505	8,253,505
		752	Machinery & Equipment		7,056,423	7,056,423
		753	Furniture and Fixture		50,730	50,730
		756	Vehicles	365,000	1,812,535	2,177,535
	<b>Total Ministry of Energy, Business Development and Consumer Affairs</b>			<b>378,400</b>	<b>23,962,932</b>	<b>24,341,332</b>
51	Ministry of Sports and Community Empowerment					
		785	Assets Under Construction		500,000	500,000
	<b>Total Ministry of Sports and Community Empowerment</b>				<b>500,000</b>	<b>500,000</b>
59	Ministry of Environment, National Beautification and Fisheries					
		210	Supplies and Materials	3,700		3,700
		212	Operating Expenses	30,600	491,900	522,500
		226	Professional Services	1,516,748	917,000	2,433,748
		751	Property & Plant		240,000	240,000
		752	Machinery & Equipment	625,000		625,000
		757	Infrastructure			0
		785	Assets Under Construction	3,461,384		3,461,384
	<b>Total Ministry of Environment, National Beautification and Fisheries</b>			<b>5,637,432</b>	<b>1,648,900</b>	<b>7,286,332</b>
82	Ministry of Environment and National Beautification					
		210	Supplies and Materials	3,700		3,700
		212	Operating Expenses	30,600	491,900	522,500
		226	Professional Services	1,516,748	917,000	2,433,748
		751	Property & Plant		240,000	240,000
		752	Machinery & Equipment	625,000		625,000
		757	Infrastructure			0
		785	Assets Under Construction	3,461,384		3,461,384
	<b>Total Ministry of Environment and National Beautification</b>			<b>5,637,432</b>	<b>1,648,900</b>	<b>7,286,332</b>

**ANNEX**  
**REPORT BARBADOS ESTIMATES 2026-2027**  
**CLIMATE RELATED BUDGET BY MINISTRY**

Head	Ministry	Standard Account Code	Description	Climate Change Adaption	Climate Change Mitigation	Total
	<b>Total</b>			<b>\$ 66,260,497</b>	<b>\$ 72,396,040</b>	<b>\$ 138,656,537</b>
83	Ministry of Agriculture, Food and Nutritional Security					
		210	Supplies and Materials			0
		211	Maintenance of Property			0
		223	Structures			0
		226	Professional Services	206,000		206,000
		751	Property & Plant			0
		752	Machinery & Equipment			0
		753	Furniture and Fixture			0
		785	Assets Under Construction			0
	<b>Total Ministry of Agriculture, Food and Nutritional Security</b>			<b>206,000</b>		<b>206,000</b>
84	Ministry of Labour Social Security and Third Sector					
		211	Maintenance of Property		38,279	38,279
		212	Operating Expenses	18,000		18,000
		226	Professional Services	76,800		76,800
	<b>Total Ministry of Labour Social Security and Third Sector</b>			<b>94,800</b>	<b>38,279</b>	<b>133,079</b>
86	Ministry of Health and Wellness					
		211	Maintenance of Property	15,000		15,000
	<b>Total Ministry of Health and Wellness</b>			<b>15,000</b>		<b>15,000</b>
91	Youth,Sports & Community Empowerment					
		211	Maintenance of Property		6,000	6,000
		752	Machinery & Equipment		15,000	15,000
		785	Assets Under Construction		500,000	500,000
	<b>Total Youth,Sports &amp; Community Empowerment</b>				<b>521,000</b>	<b>521,000</b>
92	Ministry of Energy and Business Development					
		211	Maintenance of Property	13,400		13,400
		212	Operating Expenses		26,000	26,000
		226	Professional Services		6,763,739	6,763,739
		721	Fund Investments		8,253,505	8,253,505
		752	Machinery & Equipment		7,056,423	7,056,423
		753	Furniture and Fixture		50,730	50,730
		756	Vehicles	365,000	1,812,535	2,177,535
	<b>Total Ministry of Energy and Business Development</b>			<b>378,400</b>	<b>23,962,932</b>	<b>24,341,332</b>

**ANNEX**  
**REPORT BARBADOS ESTIMATES 2026-2027**  
**CLIMATE RELATED BUDGET BY MINISTRY**

<b>Head</b>	<b>Ministry</b>	<b>Standard Account Code</b>	<b>Description</b>	<b>Climate Change Adaption</b>	<b>Climate Change Mitigation</b>	<b>Total</b>
	<b>Total</b>			<b>\$ 66,260,497</b>	<b>\$ 72,396,040</b>	<b>\$ 138,656,537</b>
93	Housing, Lands & Maintenance					
		211	Maintenance of Property	7,700,000	14,000,000	21,700,000
		226	Professional Services	30,000		30,000
		414	Capital Grants to Individuals		5,500,000	5,500,000
		751	Property & Plant	3,000,000		3,000,000
		756	Vehicles	165,000		165,000
	<b>Total Housing, Lands &amp; Maintenance</b>			<b>10,895,000</b>	<b>19,500,000</b>	<b>30,395,000</b>
95	Ministry of Training and Tertiary Education					
		210	Supplies and Materials			0
		756	Vehicles	100,000		100,000
	<b>Total Ministry of Training and Tertiary Education</b>			<b>100,000</b>		<b>100,000</b>
96	Ministry of Educational Transformation					
		223	Structures		28,750	28,750
		751	Property & Plant	1,327,117		1,327,117
		752	Machinery & Equipment	600,000		600,000
		756	Vehicles	510,000	314,347	824,347
	<b>Total Ministry of Educational Transformation</b>			<b>2,437,117</b>	<b>343,097</b>	<b>2,780,214</b>

**ANNEX**  
**REPORT BARBADOS ESTIMATES 2026-2027**  
**CLIMATE RELATED BUDGET BY STANDARD ACCOUNT CODE (SAC)**

<b>Standard Account Code</b>	<b>Description</b>	<b>Climate Change Adaption</b>	<b>Climate Change Mitigation</b>	<b>Total</b>
		<b>\$ 66,260,497</b>	<b>\$ 72,396,040</b>	<b>\$ 138,656,537</b>
210	Supplies and Materials	36,400	30,000	66,400
211	Maintenance of Property	10,279,800	14,044,279	24,324,079
212	Operating Expenses	109,200	1,250,800	1,360,000
223	Structures	1,170,000	28,750	1,198,750
226	Professional Services	3,346,296	15,361,478	18,707,774
414	Capital Grants to Individuals		5,500,000	5,500,000
721	Fund Investments		16,507,010	16,507,010
751	Property & Plant	4,327,117	505,000	4,832,117
752	Machinery & Equipment	1,850,000	14,127,846	15,977,846
753	Furniture and Fixture		101,460	101,460
756	Vehicles	1,505,000	3,939,417	5,444,417
757	Infrastructure			0
785	Assets Under Construction	43,636,684	1,000,000	44,636,684



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