

**THE BARBADOS AGENCY FOR  
MICRO ENTERPRISE  
DEVELOPMENT LTD.  
(FUNDACCESS)**

**Annual Report**  
December 31, 2014

*(expressed in Barbados dollars)*

# THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)

## Index to the financial statements

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**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD.  
(FUNDACCESS)**

**Corporate information  
December 31, 2014**

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**Directors**

<b>Year</b>	<b>Directors</b>	<b>Effective date</b>
<b>2013</b>	<b>Mr. Hugh McClean - Chairman</b> <b>Mr. Dale Lashley - Deputy Chairman</b> Ms. Keisha King Mr. Anthony Hall Mr. Hyrone Boyce Mrs. Janice Estwick Mr. Peter Whitehall	24 May 2013

**Officers**

Mr. Hamilton Roach	- General Manager
Mrs. Esther Lord-Graham	- Finance Manager
Mr. Gerald Amos	- Manager - Information Systems
Mr. Kirk Dottin	- Manager - Business Development
Mr. Michael Callender	- Manager - Credit and Project Development

**Registered Office**

City Building  
Pinfold Street  
Bridgetown  
Barbados

**Secretary**

Mr. Hamilton Roach

**Attorney-at-law**

Jones & Goodridge  
Pinfold Street  
St. Michael  
Barbados

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD.  
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**Corporate information  
December 31, 2014**

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**Bankers**

RBC Royal Bank (Barbados) Limited  
*(formerly)*

RBTT Bank (Barbados) Ltd  
Broad Street  
Bridgetown  
St. Michael  
Barbados

Republic Bank Barbados Limited  
*(formerly)*

Barbados National Bank  
Broad Street  
Bridgetown  
St. Michael  
Barbados

First Citizens Investment Services Barbados) Limited  
Warrens Great house  
Warrens  
St. Michael  
Barbados

**Auditors**

Rudolph Prescod C.A.  
#26 Gemswick Gardens  
St. Philip  
Barbados

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Management report  
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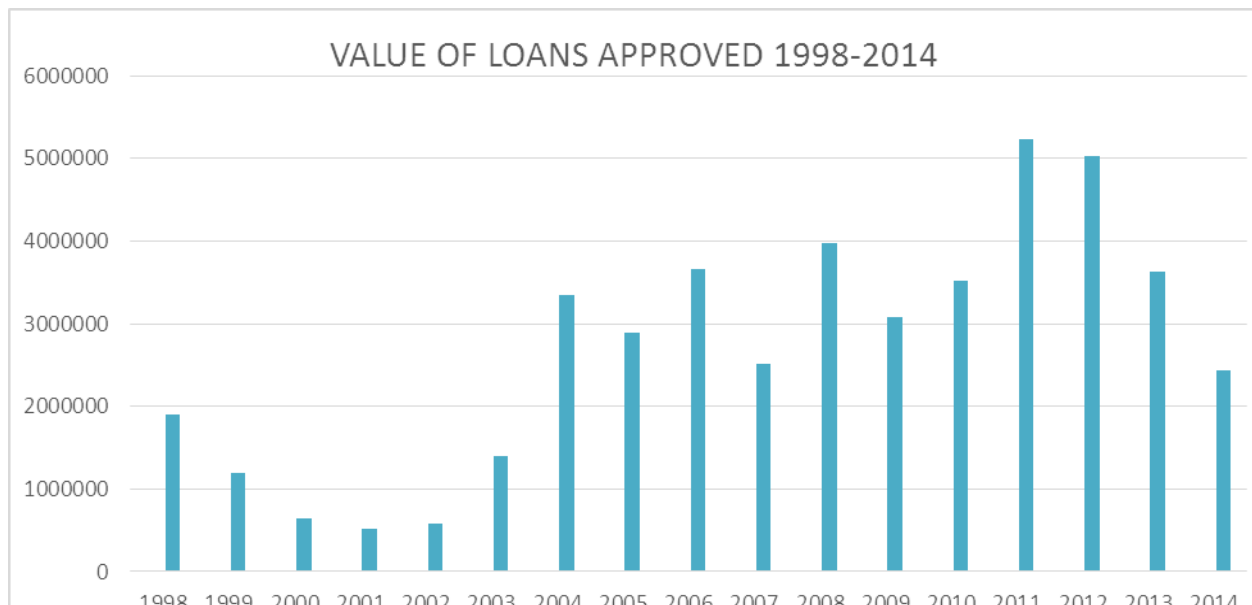
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FundAccess recorded a pre-tax profit of \$226,00 for the period ended December 31, 2014. During the years, loans totalling \$2,438,302 were advanced to 69 clients and 136 job opportunities were created. The loans advanced declined by \$1.18 million over FY 2013, a trend attributed to entrepreneurs being cautious due to the uncertainty of the economic climate.

<b>Calendar Year</b>	<b>Value of Loans Approved</b>	<b>Job Opportunities</b>
1998	1,909,042	200
1999	1,190,205	86
2000	646,123	63
2001	525,691	26
2002	581,677	23
2003	1,403,840	72
2004	3,339,653	113
2005	2,897,570	105
2006	3,662,163	93
2007	2,513,331	72
2008	3,981,641	119
2009	3,081,814	73
2010	3,520,449	106
2011	5,236,704	175
2012	5,031,027	155
2013	3,623,780	126
2014	2,438,302	136

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD.  
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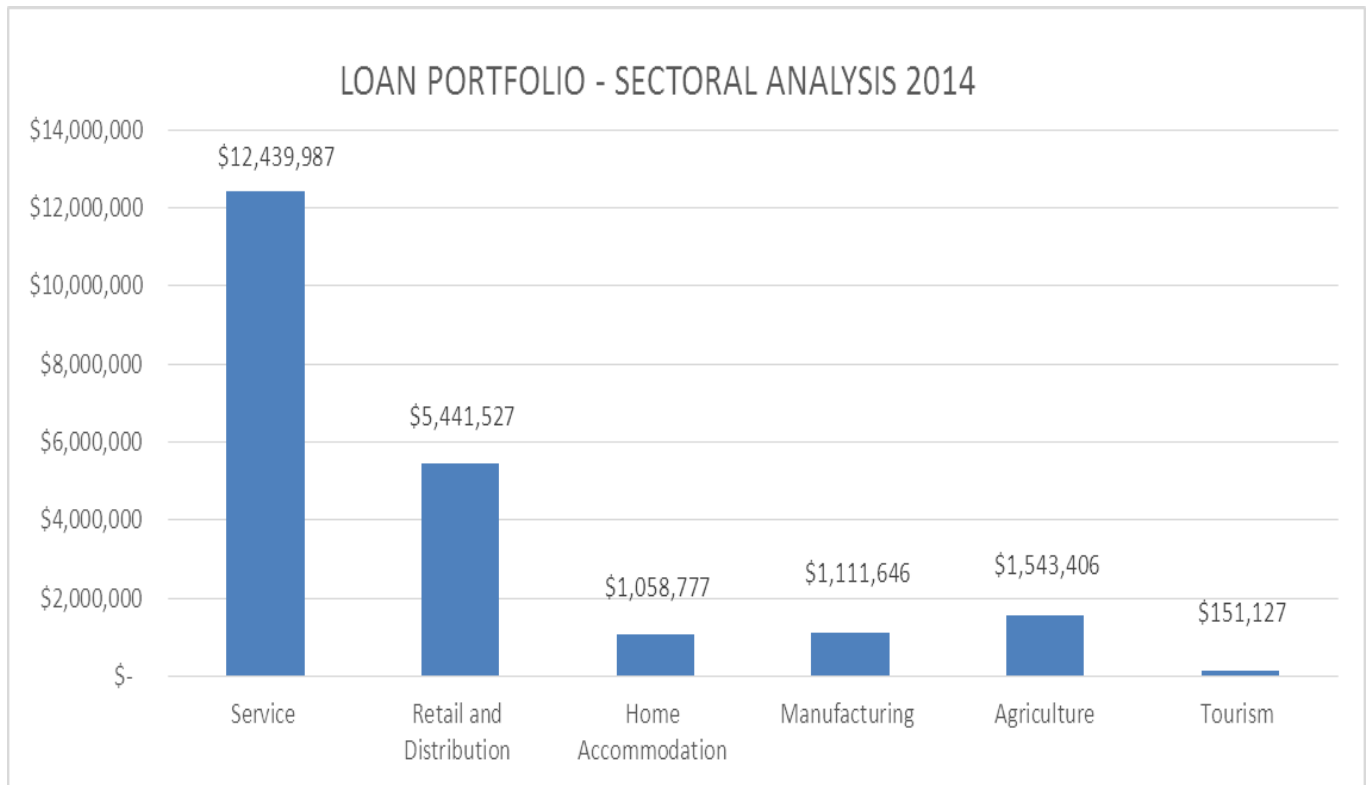


The services sector continued to dominate the FundAccess loan portfolio with a value of \$12,439,987 or 57% of the total portfolio of \$21,746,470.

Sector	Value	%
Service	\$ 12,439,987	57%
Retail and Distribution	\$ 5,441,527	25%
Home Accommodation	\$ 1,058,777	5%
Manufacturing	\$ 1,111,646	5%
Agriculture	\$ 1,543,406	7%
Tourism	\$ 151,127	1%
	<b>\$ 21,746,470</b>	<b>100%</b>

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Management report  
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The loan portfolio continues to perform reasonably well despite concerns expressed by clients as to adverse effects stemming from the economy and FundAccess sought to find ways to ensure that delinquency and business closures were kept to a minimum.

A reduction in the interest subsidy meant that the company had to manage its resources well, and this was attained through a reduction of over one hundred thousand dollars in operating expenses. Management continues its call for a significant injection into the agency so that the loan base can be expanded, resulting in FundAccess becoming self-sufficient at a faster rate.

The directors and staff continue to be supportive of and dedicated to the agency and management wishes to place on record its gratitude.

  
Esther Lord-Graham  
Finance Manager



## **Independent Auditor's Report**

**To the Shareholders**

**The Barbados Agency for Micro Enterprise Development Ltd. (FundAccess)**

I have audited the accompanying financial statements of The Barbados Agency for Micro Enterprise Development Ltd. (FundAccess), which comprise the related statement of financial position as at December 31, 2014 and the statement of comprehensive income, statement of changes in equity, and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards (IFRS) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with International Standards on Auditing. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### ***Opinion***

In my opinion, the financial statements present fairly, in all material respects, the financial position of The Barbados Agency for Micro Enterprise Development Ltd. (FundAccess) as at December 31, 2014, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards.



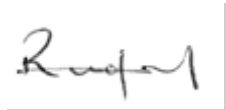
## **Independent Auditor's Report**

**To the Shareholder**

**The Barbados Agency for Micro Enterprise Development Ltd. (FundAccess)**

### ***Other Matter***

This report is made solely to the company's shareholders, as a body, in accordance with Section 147 of the Companies Act of Barbados. My audit work has been undertaken so that I might state to the company's shareholder those matters I am required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for my audit work, or for this report, or for the opinions I have formed.



Rudolph R. Prescod

Chartered Accountant

**June 08, 2016**

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
LTD. (FUNDACCESS)**

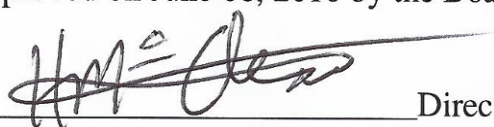
**Statement of financial position**

As at December 31, 2014


*(expressed in Barbados dollars)*

	Notes	2014	2013
<b>Assets</b>			
<b>Current assets</b>			
Cash at bank		1,072,969	582,677
Accounts receivable and prepayments		547,899	581,687
Receivable from government	3	815,786	488,220
		<u>2,436,654</u>	<u>1,652,584</u>
<b>Non-current assets</b>			
Loans receivable	4	16,598,678	16,796,776
Property, plant and equipment	5	102,939	175,330
		<u>16,701,617</u>	<u>16,972,106</u>
<b>Total assets</b>		<u>\$ 19,138,271</u>	<u>\$ 18,624,690</u>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Accounts payable and accruals	6	155,536	195,692
Current portion of loans payable	7	1,594,866	1,180,020
Current taxation		2,322	2,322
		<u>1,752,724</u>	<u>1,378,034</u>
<b>Non-current liabilities</b>			
Loans payable	7	1,900,000	1,969,865
Deferred revenue	8	478,328	495,772
		<u>2,378,328</u>	<u>2,465,637</u>
<b>Shareholders' equity</b>			
Stated capital	9	10,676,700	10,676,700
Retained earnings		4,330,519	4,104,319
		<u>15,007,219</u>	<u>14,781,019</u>
<b>Total equity and liabilities</b>		<u>\$ 19,138,271</u>	<u>\$ 18,624,690</u>

Approved on June 08, 2016 by the Board

  
Director

Hugh McClean

  
Director

Dale Lashley

*The accompanying notes form an integral part of these financial statements.*

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
LTD. (FUNDACCESS)**

**Statement of changes in equity**

For the year ended December 31, 2014

*(expressed in Barbados dollars)*

	<b>Stated capital</b>	<b>Retained earnings</b>	<b>Total</b>
<b>Balances – January 1, 2013</b>	10,676,700	3,761,433	14,438,133
Net income for the year	-	342,886	342,886
<b>Balances – December 31, 2013</b>	10,676,700	4,104,319	14,781,019
Net income for the year	-	226,200	226,200
<b>Balances – December 31, 2014</b>	<b>\$ 10,676,700</b>	<b>\$ 4,330,519</b>	<b>\$ 15,007,219</b>

*The accompanying notes form an integral part of these financial statements.*

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
LTD. (FUNDACCESS)**

**Statement of comprehensive income**  
For the year ended December 31, 2014

*(expressed in Barbados dollars)*

	Notes	2014	2013
<b>Revenue</b>			
Interest subsidy	10	1,413,671	1,883,324
Interest on loans		803,102	824,982
Technical assistance grant	11	600,000	600,000
Bad debt recoveries	4	175,393	189,839
Fees		107,737	141,945
Interest – other	12	31,425	34,216
Other income		979	1,122
		<u>3,132,307</u>	<u>3,675,428</u>
<b>Expenses</b>			
Operating		2,219,106	2,399,986
Impairment losses on loans	4	503,394	732,604
Interest and bank charges		104,344	113,066
Depreciation	5	79,263	86,886
		<u>2,906,107</u>	<u>3,332,542</u>
<b>Income before taxation</b>		226,200	342,886
<b>Taxation</b>	14	-	-
<b>Net income being comprehensive income</b>		<u>\$ 226,200</u>	<u>\$ 342,886</u>

*The accompanying notes form an integral part of these financial statements.*

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
LTD. (FUNDACCESS)**

**Statement of cash flows**

For the year ended December 31, 2014

*(expressed in Barbados dollars)*

	<b>2014</b>	<b>2013</b>
<b>Operating activities</b>		
Income before taxation	<b>226,200</b>	342,886
Adjustments for:		
Bad debt recoveries	<b>(175,393)</b>	(189,839)
Impairment losses on loans	<b>503,394</b>	732,604
Loss on disposal of property, plant and equipment	-	513
Amortisation of deferred revenue	<b>(107,737)</b>	(141,945)
Depreciation	<b>79,263</b>	86,886
<i>Operating profit before working capital changes</i>	<b>525,727</b>	831,105
Decrease in accounts receivable and prepayments	<b>33,788</b>	33,306
(Increase) decrease in receivable from government	<b>(327,566)</b>	132,621
Increase in loans receivable	<b>(129,903)</b>	(871,124)
Decrease in accounts payable and accruals	<b>(40,156)</b>	(65,184)
Increase in deferred revenue	<b>90,293</b>	157,032
	<b>152,183</b>	217,756
Taxation paid	-	(1,054)
<i>Net cash from operating activities</i>	<b>152,183</b>	216,702
<b>Investing activities</b>		
Purchase of property, plant and equipment	<b>(6,872)</b>	(33,104)
Proceeds from disposal of property, plant and equipment	-	1,400
<i>Net cash used in investing activities</i>	<b>(6,872)</b>	(31,704)
<b>Financing activities</b>		
Loan proceeds	<b>1,000,000</b>	-
Repayment of loans payable	<b>(655,019)</b>	(553,386)
<i>Net cash from (used in) financing activities</i>	<b>344,981</b>	(553,386)
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>490,292</b>	(368,388)
<b>Cash and cash equivalents – beginning of year</b>	<b>582,677</b>	951,065
<b>Cash and cash equivalents – end of year</b>	<b>\$ 1,072,969</b>	<b>\$ 582,677</b>

*The accompanying notes form an integral part of these financial statements.*

# **THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)**

## **Notes to the financial statements**

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### **1. Corporate status and principal activity**

The Barbados Agency for Micro Enterprise Development Ltd. (FundAccess) (the Company) is incorporated in Barbados as a company authorised to issue an unlimited number of Class A common shares and an unlimited number of Class B common shares, both without par value.

The principal activity of the Company is to provide financial and technical assistance by way of loans to micro enterprise businesses located in Barbados.

### **2. Significant accounting policies**

#### **Basis of preparation**

The financial statements are expressed in Barbados dollars and have been prepared under the historical cost convention.

#### **Statement of Compliance**

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

#### **Preparation of financial statements**

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liability simultaneously. Income and expense are not offset in the statement of income unless required or permitted by any accounting standard or interpretation, and as specifically disclosed in the accounting policies of the Company.

#### **Changes in accounting policies and disclosures**

The accounting policies adopted in the preparation of these financial statements are consistent with those followed in the preparation of the Company's annual financial statements for the year ended December 31, 2013 except for the standards and interpretations noted below.

The Company applied, for the first time, certain standards and amendments that became applicable for the 2014 financial year, however there was no impact on the amounts reported and/or disclosures in the financial statements.

# **THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)**

## **Notes to the financial statements**

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### **2. Significant accounting policies (continued)**

#### **Changes in accounting policies and disclosures (continued)**

##### **New and amended standards and interpretations not affecting amounts reported and/or disclosures in the financial statement. (continued)**

###### **IFRIC 21, ‘Levies’**

IFRIC 21 is applicable to all levies other than outflows that are within the scope of other standards and fines or other penalties for breaches of legislation. Levies are outflows of resources embodying economic benefits imposed by government on entities in accordance with legislation. The interpretation clarifies that an entity recognises a liability for a levy when the activity that triggers payment, as identified by the relevant legislation, occurs. It also clarifies that a levy liability is accrued progressively only if the activity that triggers payment occurs over a period of time, in accordance with the relevant legislation. The application of this IFRIC did not have any impact on the Company’s financial statements.

###### **Amendments to IAS 32 – Offsetting Financial Assets and Financial Liabilities**

The amendments to IAS 32 clarify the meaning of “currently has a legally enforceable right to set-off” and the application of the IAS 32 offsetting criteria to settlement system, which apply gross settlement mechanisms that are not simultaneous. The Company re-assessed all assets and liabilities which are offset and which can potentially be offset and has confirmed that the treatment of all such assets and liabilities are in compliance with the amended standard. These amendments therefore had no impact on the Company’s financial statements.

###### **Amendments to IFRS 10, IFRS 12 and IAS 27 – Investment Entities**

The investment entities amendments apply to investments in subsidiaries, joint ventures and associates held by a reporting entity that meets the definition of an investment entity. As the Company is not an investment entity, these amendments have no impact on the Company’s financial statements.

###### **Amendments to IAS 36 – Recoverable Amount Disclosures for Non-Financial Assets**

The amendments clarify the disclosure requirements applicable to assets that have been assessed for impairment based on fair value less costs to sell. These amendments are not applicable to the Company as all impairment assessments carried out by the Company are based on the value in use approach.

# THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)

## Notes to the financial statements

For the year ended December 31, 2014

(expressed in Barbados dollars)

### 2. Significant accounting policies (continued)

#### Changes in accounting policies and disclosures (continued)

#### New and amended standards and interpretations not affecting amounts reported and/or disclosures in the financial statement (continued)

##### Amendments to IAS 39 - Novation of Derivatives and Continuation of Hedge Accounting

The amendments provide an exception to the requirement to discontinue hedge accounting in certain circumstances in which there is a change in counterparty to a hedging instrument in order to achieve clearing for that instrument. These amendments are not applicable to the Company because the Company currently has no derivative or hedging relationships.

##### Amendments to IFRS 9, IFRS 7, and IAS 39 – Hedge Accounting

The amendments add a chapter on hedge accounting, prescribe the accounting and presentation of changes in the fair value of an entity's own debt and tentatively moved the mandatory effective date of January 1, 2015 to January 1, 2018. These amendments are not applicable as the Company has no derivative or hedge relationship, does not fair value its own debt instruments and already applies IFRS 9.

##### Standards issued but not yet effective

The standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these standards, if applicable, when they become effective.

IAS 19	<i>Amendments to IAS 19 – Defined Benefit Plans: Employee contributions</i>	<i>Effective July 1, 2014</i>
IFRS 14	<i>'Regulatory Deferral Accounts'</i>	<i>Effective January 1, 2016</i>
IFRS 11	<i>Amendments to IFRS 11 – Accounting for Acquisition of Interest in Joint Operations</i>	<i>Effective January 1, 2016</i>
IAS 16	<i>Amendments to IAS 16 and IAS 38 – Clarification of Acceptable Methods of Depreciation and Amortisation</i>	<i>Effective January 1, 2016</i>
IFRS 15	<i>'Revenue from Contracts with Customers'</i>	<i>Effective January, 2017</i>

The Company is currently assessing the potential impact of these new standards and interpretations.



# **THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)**

## **Notes to the financial statements**

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### **2. Significant accounting policies (continued)**

#### **Changes in accounting policies and disclosures (continued)**

##### **Standards issued but not yet effective (continued)**

##### **Annual improvements to IFRSs 2010-2012 Cycle December 2013**

Certain limited amendments, which primarily consist of clarifications to existing guidance, were made to the following standards and are not expected to have a material impact on the financial statements:

- IFRS 2, 'Share-based Payment'
- IFRS 3, 'Business Combinations'
- IFRS 8, 'Operating Segments'
- IFRS 13, 'Fair Value Measurement'
- IAS 16, 'Property, Plant and Equipment'
- IAS 24, 'Related Party Disclosures'
- IAS 38, 'Intangible Assets'

These improvements are effective for annual periods beginning on or after July 1, 2014.

##### **Annual improvements to IFRSs 2011-2013 Cycle December 2013**

Certain limited amendments, which primarily consist of clarifications to existing guidance were made to the following standards and are not expected to have a material impact on the financial statements:

- IFRS 1, 'First-time Adoption of International Financial Reporting Standards'
- IFRS 3, 'Business Combinations'
- IFRS 13, 'Fair Value Measurement'
- IAS 40, 'Investment Property'

These improvements are effective for annual periods beginning on or after July 1, 2014.

# **THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)**

## **Notes to the financial statements**

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### **2. Significant accounting policies (continued)**

#### **Significant accounting judgments, estimates and assumptions**

In the application of the Company's accounting policies, management is required to make judgements, estimates and assumptions about carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and liabilities are based on historical experience and other factors that are considered to be relevant. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets and liabilities affected in future periods.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Other than the establishment of routine provisions for receivables and provision for accounts payable, the following are the key estimates or judgements which are required in applying policies which may have a material impact on the Company's reported assets, liabilities, revenue and expenses.

#### **Estimates and assumptions**

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amount of the assets and liabilities within the next financial year.

The Company based its assumptions and estimates on parameters available when the statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

#### *Useful lives of property, plant and equipment*

The Company reviews the estimated lives of property, plant and equipment at the end of each annual reporting period. There have been no changes to the estimates of the useful lives of property, plant and equipment for the current year.

# **THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)**

## **Notes to the financial statements**

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### **2. Significant accounting policies (continued)**

#### *Impairment losses on loans and receivables*

Impairment losses on loans and receivables comprise specific provisions and a general provision. Specific provisions are made, on an individual basis, where management is of the opinion that collection is doubtful. The provision made during the year is charged against income. Recoveries of loan losses previously provided for are credited to income.

#### **Key sources of estimation uncertainty**

#### *Impairment losses on loans and receivables*

An allowance for loan impairment is established if there is objective evidence that the company will not be able to collect all amounts due according to the original contractual terms of the loans. The amount of the provision is the difference between the carrying amount of the estimated recoverable amount being the present value of expected future cash flows including amounts recoverable from guarantees and collateral.

#### **Financial instruments**

Financial assets and liabilities are recognised in the financial statements when the Company becomes a party to the contractual provisions of the instruments.

The Company has classified its other financial assets as “loans and receivables”. These consist of accounts receivable and prepayments, receivable from government and loans receivable. These have been measured at amortised cost using the effective interest rate method, less any provision for impairment.

#### *Government grants and subsidies*

The technical assistance grants which are reimbursements of specific expenses, are recorded in the statement of income in the period when due. The interest subsidy which is allocated to cover the shortfall in interest income resulting from the reduction in the interest rate is also recorded in the statement of income when due. Any amounts due from the technical assistance grants and the interest subsidy at year end is recorded as receivable from government in the balance sheet. Additional subsidies which are for onward lending and general purpose are recorded as income when received.

# THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)

## Notes to the financial statements

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### 2. Significant accounting policies (continued)

#### *Loans receivable*

Loans are stated net of unearned interest and allowance for impairment.

#### *Impairment of financial assets*

The Company assesses at each reporting date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or group of financial assets is impaired and impairment losses are incurred, if and only if there is objective evidence of impairment. If there is such evidence, the amount of the loss is measured as the difference between the carrying amount and the recoverable amount being the estimated present value of expected cash flows.

The carrying amounts of financial assets are reduced by the impairment loss directly for all financial assets with the exception of accounts receivable and loans receivable, where the carrying amount is reduced through the use of an allowance account. When a receivable balance is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to the statement of income. Changes in the carrying amount of the allowance account are recognised in the statement of comprehensive income.

#### *Classification as debt or equity*

Debt and equity instruments are classified as either “other financial liabilities” or as “equity” in accordance with the substance of the contractual arrangement.

#### *Equity instruments*

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

#### *Other financial liabilities*

The Company’s principal financial liabilities are measured at cost being fair value of the consideration received and include accounts payable and accruals, technical assistance grant, deferred revenue and loans payable.

# THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)

## Notes to the financial statements

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### 2. Significant accounting policies (continued)

#### Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Depreciation is provided on the straight line basis at rates designed to write off the cost of the asset over its estimated useful life. The rates applied are:

Furniture and equipment	10% to 20%
Computer equipment	25 %
Motor vehicles	20%

#### Deferred revenue

Deferred revenue represents fees and other income chargeable on loans and is amortised over the period of repayment of the loans. Deferred revenue is derived based on an average loan period.

#### Revenue recognition

Revenue is recognised to the extent that it is probable that economic benefits will accrue to the Company and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable.

#### Interest on loans

Interest revenue on loans is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimate future cash receipt through the expected life of the financial asset to the asset's net carrying amount.

Interest subsidy, technical assistance grant, fees and other interest are recognised on the accrual basis.

Accrual of interest ceases when instalments are unpaid for ninety days and at such time, all accrued interest is reversed against income of the current period. In subsequent periods, interest received on non-accrual loans is recorded as income only if management has determined that the loans do not require specific provisions, otherwise all amounts received are credited to the related principal.

# THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)

## Notes to the financial statements

For the year ended December 31, 2014

*(expressed in Barbados dollars)*

### 2. Significant accounting policies (continued)

#### Borrowing costs

Borrowing costs include interest and finance charges which arise as a result of bank and other loans and the bank overdraft, and are recognised in the statement of comprehensive income in the year in which they are incurred.

#### Taxation

Current taxation is provided on the basis of the income before taxation for financial reporting purposes, adjusted for income and expense items, which are not assessable or deductible for tax purposes. Deferred taxation is provided under the balance sheet liability method whereby significant temporary differences arising between the carrying values of the asset and liability for financial reporting purposes and for income tax purposes are provided for at rates that have been enacted or substantially enacted at year end date, and are expected to apply when the related deferred tax asset is realised or deferred tax liability is settled.

Deferred tax assets are recognised to the extent that it is probable that sufficient taxable income will be available against which the deductible temporary differences can be utilised.

### 3. Receivable from government

	<b>2014</b>	<b>2013</b>
Interest subsidy receivable (see note 10)	<b>437,693</b>	160,127
Technical assistance grant (see note 11)	<b>378,093</b>	328,093
	<b>\$ <u>815,786</u></b>	<b>\$ <u>488,220</u></b>

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
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**Notes to the financial statements**

For the year ended December 31, 2014

*(expressed in Barbados dollars)*

**4. Loans receivable**

**Sectoral analysis of gross loans receivable**

	<b>2014</b>	<b>2013</b>
Service	<b>12,439,987</b>	12,582,648
Retail and distribution	<b>5,441,527</b>	5,420,496
Home accommodation	<b>1,058,777</b>	1,157,908
Manufacturing	<b>1,111,646</b>	779,724
Agriculture	<b>1,543,406</b>	1,502,796
Tourism	<b>151,127</b>	192,515
	<b>\$ 21,746,470</b>	\$ 21,636,087
<b>Line of credit</b>	<b>19,520</b>	-
	<b><u>21,765,990</u></b>	<u>21,636,087</u>

**Allowance for impairment**

Balances – beginning of year	<b>4,839,311</b>	4,401,820
Recoveries	<b>(175,393)</b>	(189,839)
Loans written-off	-	(105,274)
Increase in allowance	<b>503,394</b>	732,604
Balances – end of year	<b>\$ 5,167,312</b>	\$ 4,839,311

**Total loans receivable** **\$ 16,598,678** **\$ 16,796,776**

**Maturity profile of gross loans receivable**

Repayment due:		
On demand or within one year	<b>3,964,041</b>	2,915,737
In the second year	<b>1,507,703</b>	1,265,249
In the third to fifth year, inclusive	<b>6,639,601</b>	5,671,258
After five years	<b>9,635,125</b>	11,783,843
	<b>\$ <u>21,746,470</u></b>	\$ <u>21,636,087</u>

**Average interest rate** **6 %** 6%

# THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)

## Notes to the financial statements

For the year ended December 31, 2014

(expressed in Barbados dollars)

### 4. Loans receivable (continued)

Effective May 19, 2005, the Government of Barbados through the Ministry of Finance advanced the sum of \$5,000,000 for the Bed and Breakfast Home Accommodation Project (See Note 9). As of December 31, Home Accommodation loans amounted to \$1,058,777 (2013 - \$1,157,908).

Loans include non-accrual loans of \$ 4,839,686 (2013 - \$4,999,236).

As part of its risk management policy, the Company uses an external referencing system to assist in assessing the potential client's credit quality. The Company also uses historical experience and other factors that are judged to be relevant in advancing loans to different sectors.

Included in the Company's loan receivable balance are debtors with a carrying amount of \$844,126 (2013 - \$494,630) which are due at the reporting date for which the Company has not provided as there has not been a significant change in credit quality and the amounts are still considered recoverable. The collateral over these balances is a mixture of personal guarantees and bills of sale over equipment.

	<b>2014</b>	<b>2013</b>
Aging of past due but not impaired:		
90 – 120 days	<b>242,269</b>	106,047
120 days – 1 year	<b>249,379</b>	104,646
> 1 year	<b>352,478</b>	283,937
Total	<b>\$ <u>844,126</u></b>	<b>\$ <u>494,630</u></b>
Aging of non-accrual loans:		
90 – 120 days	<b>1,091,713</b>	460,230
120 days – 1 year	<b>1,408,644</b>	1,459,314
> 1 year	<b>2,339,329</b>	3,079,692
Total	<b>\$ <u>4,839,686</u></b>	<b>\$ <u>4,999,236</u></b>

In determining the recoverability of a loan receivable, the Company considers any change in the credit quality of the loan receivable from the date the loan was initially granted up to the reporting date. The concentration of credit risk is limited due to the customer base being large and unrelated. Accordingly, the directors believe that there is no further credit provision required in excess of allowance for impairment losses.



**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
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**Notes to the financial statements**

For the year ended December 31, 2014

*(expressed in Barbados dollars)*

**5. Property, plant and equipment**

	<b>Furniture and equipment</b>	<b>Computer equipment</b>	<b>Motor vehicles</b>	<b>Total</b>
<b>Cost</b>				
Balances – beginning of year	337,495	461,840	77,202	876,537
Additions	3,337	3,535	-	6,872
<b>Balances – end of year</b>	<b>340,832</b>	<b>465,375</b>	<b>77,202</b>	<b>883,409</b>
<b>Accumulated depreciation</b>				
Balances – beginning of year	229,671	409,776	61,760	701,207
Charge for the year	42,726	21,095	15,442	79,263
<b>Balances – end of year</b>	<b>272,397</b>	<b>430,871</b>	<b>77,202</b>	<b>780,470</b>
<b>Net book value</b>				
Beginning of year	107,824	52,064	15,442	175,330
<b>End of year</b>	<b>\$ 68,435</b>	<b>34,504</b>	<b>-</b>	<b>102,939</b>

**6. Accounts payable and accruals**

	<b>2014</b>	<b>2013</b>
Accounts payables	<b>27,541</b>	54,324
Accrued expenses	<b>127,995</b>	141,368
	<b>\$ 155,536</b>	<b>\$ 195,692</b>

The Company has financial risk management policies in place to ensure that all payables are paid within the credit timeframe. No interest is charged on trade payables.

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**Notes to the financial statements**

For the year ended December 31, 2014

*(expressed in Barbados dollars)*

**7. Loans payable**

	<b>2014</b>	<b>2013</b>
Opening balance	<b>3,149,885</b>	3,703,271
Proceeds of loan payable	<b>1,000,000</b>	-
Repayments	<u><b>(655,019)</b></u>	<u>(553,386)</u>
Ending balance	<b>3,494,866</b>	3,149,885
Current Portion	<u><b>1,594,866</b></u>	<u>1,180,020</u>
Long term portion	<b>\$ 1,900,000</b>	<b>\$ 1,969,865</b>
Loan – National Insurance Board	<b>44,866</b>	87,385
Loan – Ministry of Finance	<b>1,250,000</b>	1,562,500
Loans – Central Bank of Barbados	<u><b>2,200,000</b></u>	<u>1,500,000</u>
	<b>\$ 3,494,866</b>	<b>\$ 3,149,885</b>

**Loan – National Insurance Board**

On September 29, 2001, the Company received a loan of \$500,000 from the National Insurance Board. The loan bears interest at a rate of 4% per annum and is repayable by semi-annual instalments totalling \$45,989 due in June and December, on account of principal and interest which commenced in June 2002. The loan is secured by a letter of comfort from the Ministry of Finance and matures in 2015.

**Loan – Ministry of Finance**

On 19 May 2005, the Company received the sum of \$5,000,000 as a loan from the Government of Barbados to establish the Bed and Breakfast Home Accommodation Loan Fund, an initiative of the Ministry of Tourism (See note 4).

The loan bears interest at a rate of 2.5% per annum on the reducing balance and is for a period of 10 years with a 2 year moratorium on principal and interest. Repayments were to commence on June 30, 2007 and consist of 16 semi-annual instalments of principal and interest. On October 17, 2007 the Company sought and received approval from the Ministry of Finance to a waiver of interest for the first two years of the loan. Such approval was granted and the repayment period commenced on June 30, 2008 based on the new terms of the loan. The loan now matures in 2015.

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
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**Notes to the financial statements**

For the year ended December 31, 2014

*(expressed in Barbados dollars)*

**7. Loans payable (continued)**

**Loans – Central Bank of Barbados**

On December 14, 2010, the Company signed an agreement with the Central Bank of Barbados to access \$1,000,000 through the Industrial Credit Fund. The loan was disbursed in January of 2011 and is repayable in forty quarterly instalments of \$25,000 plus interest commencing March 31, 2011 with the final instalment due on December 31, 2020. Interest is charged on the reducing balance at a rate of 2.25% per annum.

On February 12, 2012, the Company signed a second loan agreement with the Central Bank of Barbados for \$1,000,000. This loan is repayable in forty quarterly instalments of \$25,000 plus interest commencing March 31, 2012 with the final instalment due on December 31, 2021. Interest is charged on the reducing balance at a rate of 2.25% per annum.

On December 31, 2013, the Company signed a third loan agreement with the Central Bank of Barbados for \$1,000,000. The loan was disbursed in January of 2014 and is repayable in forty quarterly instalments of \$25,000 plus interest commencing March 31, 2014 with the final instalment due on December 31, 2024. Interest is charged on the reducing balance at a rate of 2.25% per annum.

**Repayment profile**

	<b>2014</b>	<b>2013</b>
On demand or within one year	<b>1,594,866</b>	1,180,020
In the second year	<b>300,000</b>	869,865
In the third to fifth year inclusive	<b>1,100,000</b>	1,100,000
After five years	<b>500,000</b>	-
	<b>\$ 3,494,866</b>	<b>\$ 3,149,885</b>

**8. Deferred revenue**

	<b>2014</b>	<b>2013</b>
Deferred revenue - beginning of year	<b>495,772</b>	480,685
Additions	<b>70,786</b>	157,032
Amortization	<b>(88,230)</b>	(141,945)
Deferred revenue - end of year	<b>\$ 478,328</b>	<b>\$ 495,772</b>

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**Notes to the financial statements**

For the year ended December 31, 2014

*(expressed in Barbados dollars)*

**9. Stated Capital**

**Authorised**

The company is authorised to issue an unlimited number of Class A and Class B common shares.

**Issued**

	<b>2014</b>	<b>2013</b>
106,767 (2013– 106,767) Class “A” common shares	\$ <u><b>10,676,700</b></u>	\$ <u>10,676,700</u>

**10. Interest subsidy**

In November 2003, the Board of Directors agreed to reduce the interest rate charged on new loans from 11.5% to 6%. Effective January 1, 2004, all existing loans were refinanced at the lower interest rate. The Government of Barbados has undertaken to cover the shortfall resulting from the reduced rate. The amount received during the year was \$1,413,671 (2013 - \$2,157,325).

**11. Technical assistance grant**

The technical assistance grant is comprised of a fixed amount of \$600,000 received from the Government of Barbados to be allocated to the technical assistance programme and is exempt from taxation.

**12. Interest – Other**

	<b>2014</b>	<b>2013</b>
Staff loans	<b>25,920</b>	27,590
Bank account	<b>5,505</b>	4,215
Term deposits	-	1,541
The Barbados Light & Power - deposit	-	870
	\$ <u><b>31,425</b></u>	\$ <u>34,216</u>

**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
LTD. (FUNDACCESS)**

**Notes to the financial statements**

For the year ended December 31, 2014

(expressed in Barbados dollars)

**13. Compensation of key management personnel**

The remuneration of directors and other members of key management during the year included in operating expenses are as follows:

	2014	2013
Salaries and staff costs	454,246	454,246
Directors' fees	<u>52,260</u>	<u>53,486</u>
	\$ <u>506,506</u>	\$ <u>507,732</u>

**14. Taxation**

	2014	2013
The taxation charge comprises:		
Current taxation	-	-
	\$ <u>-</u>	<u>-</u>
Reconciliation of taxation charge:		
Income before taxation	<u>226,200</u>	<u>342,886</u>
Tax charge at 25 %	56,550	85,722
Tax effect of losses not recognised	83,987	60,787
Under accrual of deferred tax credit	9,353	3,381
Tax effect of depreciation on vehicle not subject to tax	110	110
Tax effect of income not subject to tax	<u>(150,000)</u>	<u>(150,000)</u>
	\$ <u>-</u>	\$ <u>-</u>

**Tax losses**

The Company has unutilised tax losses of \$896,445 (2013- \$560,498) and the potential tax benefit of these losses is \$224,111 (2013 - \$140,124). The deferred tax asset associated with these tax losses was not recognised in the financial statements, due to the uncertainty that sufficient future taxable income would have been available for utilisation of these losses. The estimated amount of the tax assets calculated at the tax rate enacted at year end is stated below.

Year of income	Losses b/f	Incurred	Utilised	Losses c/f	Tax effect	Expiry date
2011	317,349	-	-	317,349	<del>737</del>	2020
2013	243,149		-	243,149	<del>678</del>	2022
2014		33	-	335,947	<del>837</del>	2023
	<u>\$ 560,498</u>	<u>33</u>	<u>-</u>	<u>896,445</u>	<u>22</u>	

# **THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)**

## **Notes to the financial statements**

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### **14. Taxation (continued)**

These losses have not been agreed with the Barbados Revenue Authority, but are not in dispute.

### **15. Pension plan**

The Company operates a defined contribution pension plan which commenced on April 1, 2013. Contributions to the plan are determined by an independent qualified actuary. Members of the plan contribute 2.5% of their pensionable salary below the NIS maximum plus 7.5% of any salary in excess of this maximum to the pension plan. The Company's contribution is equal to 100% of the total employee contribution plus past service contributions for members at inception of the plan.

The assets of this plan are held separately from those of the Company and are invested and managed by its Trustees. Contributions to the plan are charged to income. Contributions for the year amounted to \$80,299. At year end, the market value of the assets of the plan was \$80,705. These assets are held in a combination of shares and local mutual funds.

### **16. Commitments**

As at December 31, 2014, commitments to provide funding for new loans amounted to \$360,449 (2013- \$485,064).

### **17. Financial instruments**

The Company's activity as providers of financial assistance to emerging micro enterprises is one which involves transactions that are speculative in nature. Financial instruments consist of cash and cash equivalents, accounts receivable and prepayment, receivable from government, accounts payable and accruals and loans payable.

#### **Interest rate risk**

Interest rate risk is the risk that the fair value of or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

# **THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)**

## **Notes to the financial statements**

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### **17. Financial instruments (continued)**

#### *Borrowings*

The interest rates on loans payable disclosed in Note 10 are fixed and therefore the company is not exposed to variations in interest rates on its borrowings.

#### *Loans*

The interest rate on loans advanced is currently subsidized by the Government of Barbados. At the end of the financial year, the company recorded a receivable which was a result of the non-coterminus fiscal periods of the company and the Government of Barbados.

There is nothing to suggest that the subsidy arrangement will cease, and in the event that this occurs, the Board of Directors will alter the interest rate to minimize the company's exposure.

#### **Credit risk**

Credit risk arises from the possibility that counter parties may default in their obligations to the Company.

Concentration of credit risk exists if a number of clients are engaged in similar activities or are located in the same industry sector or have similar economic characteristics such that their ability to meet contractual obligations would be similarly affected by changes in economic, political or other conditions. Concentration of credit risk indicates the relative sensitivity of the Company's performance to developments affecting a particular industry or geographical location.

The maximum credit risk exposure of financial assets recognised in the statement of financial position is represented by the carrying amount of the financial assets.

#### **Liquidity risk**

The company manages its liquidity risk by monitoring future cash flows to ensure that cash requirements can be met.

# THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT LTD. (FUNDACCESS)

## Notes to the financial statements

For the year ended December 31, 2014

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*(expressed in Barbados dollars)*

### 17. Financial instruments (continued)

#### Fair value

Fair value amounts represent the approximate values at which financial assets and liabilities could be exchanged in current transactions between willing parties. The carrying value of these financial assets and liabilities is a reasonable estimate of their fair value because of the short maturity of these instruments. Short term financial assets and liabilities comprise cash and cash equivalents, accounts receivable and prepayments, receivable from government and accounts payable and accruals.

#### *Loan receivable*

The estimated fair value of loans receivable is determined by discounting expected cash flows at the prevailing market rates.

#### *Loans payable*

The estimated fair value of loans payable is based on discounted cash flows at prevailing market rates for obligations of similar risk and maturity.

However, it is not possible to determine independently the estimated fair value of the Company's other financial instruments which are considered to approximate their book values.

### 18. Economic dependence

The Company depends on subsidies and grants from the government of Barbados in order to sustain its operations.

### 19. Capital risk management policies and objectives

The Company manages its capital to ensure that it will be able to continue as a going concern while maximising the return to its shareholders through the optimisation of the debt and equity balance.

The capital structure of the Company consists of debt that includes the borrowings disclosed in Note 10 and equity comprising stated capital and retained earnings as disclosed in the statement of changes in shareholders' equity.



**THE BARBADOS AGENCY FOR MICRO ENTERPRISE DEVELOPMENT  
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*(expressed in Barbados dollars)*

**19. Capital risk management policies and objectives (continued)**

The Board of Directors reviews the capital structure on an annual basis. As a part of this review, the Board of Directors considers the cost of capital and the risks associated with each class of capital. Based on recommendations of the Board of Directors, the Company will balance its overall capital structure, new share issues and share buy-backs as well as the issue of new debt or the redemption of existing debt.

The Company's overall strategy remains unchanged from 2013.